



Recommended Budget

Fiscal Year 2021-2022

**County of Mono County
 Recommended Budget
 Fiscal Year 2021 – 22**

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DEPARTMENT OF FINANCE AUDITOR-CONTROLLER COUNTY OF MONO

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June 4, 2021

Board members, Colleagues, and Community Members

We are pleased to present the County of Mono \$125 million fiscal year (FY 2021-2022) Recommended Budget. While the County Budget Act refers to this as the County Administrative Officer's recommended budget, it is a collaborative effort between the CAO's Office, Finance, and all Departments. It is compiled with critical input from stakeholders participating in this year's process. As in previous years, we are reminded that we have an extraordinarily competent team of people who consistently strive to create the best Mono County imaginable. We are again sincerely thankful for the tremendous effort from everyone to make this year's budget the best it can be during fiscally challenging times due to the pandemic.

Importance of the Annual County Budget

The most crucial policy setting action the Mono County Board of Supervisors performs every year is the adoption of our annual budget and the decisions putting this policy into action, which is allocating our scarce resources towards performing essential public services. The development of this budget has taken five months, working collaboratively with all our departments, to propose an integrated spending plan for the next twelve months. We are reminded of who our ultimate customer is, that is all Mono County citizens and visitors. This budget communicates the Board's priorities, focuses our efforts and ultimately drives employee behavior and decision making.

"Nothing is more effective than the rules and results of the budget. Nothing."¹

We are reminded of this as we set the context about how important this budget communicates to our constituents, residents, and visitors about the work the County plans to deliver over the next twelve months using scarce taxpayer resources.

Fiscal Resiliency Reminder

Your Board set fiscal resiliency as a strategic focus area and priority. Adopting a structurally balanced budget where recurring expenditures are fully paid for with recurring revenues with no reliance on carryover balances is a critical step towards achieving this goal, as well as continuing to build and maintain our reserve balances. We are again reminded that this takes patience and a commitment to stay disciplined.

County leadership continues to underscore how having a strong fiscal foundation enables the County to spring back, adapt and grow when the next recession hits. This is the classic

¹ Klein, A. (2019). *City on the line: How Baltimore transformed it's budget to beat the great recession and deliver outcomes*. Lanham, MD: Rowman & Littlefield.
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definition of fiscal resiliency. As experience has demonstrated time and again, it is not whether there will be another recession but the difficulty of predicting when the next recession arrives. Why not be prepared regardless by being fiscally resilient. The recommended budget we present to your Board today is not fully indicative of resiliency, but it contains glimpses of our potential to achieve resiliency. It preserves core county services with no negative impact on the County's workforce. It adds needed positions, contains opportunities for employee promotions and advances, and includes crucial market rate adjustments bringing compensation plans in line with our peer counties. Capital outlay to replace and enhance County assets is included, as well as adding to existing Economic Stabilization balances. Furthermore, this is accomplished while making further reductions in the General Fund structural deficit, reducing it from a high of \$6.2 million in FY 2018-19 to the \$1.2 million recommended in this budget for FY 2021-22.

This Year's Budget Journey

This budget characterizes revenue recovery of resources lost because of measures to protect the public from the COVID-19 pandemic. The past 15 months illustrate the difficult contradiction between shutting down the economy, which purposefully put people out of work resulting in many fiscal hardships, to save lives. How do you measure one's job against one's health? This is an example of public leaders having to choose the best of two worse outcomes. It would appear as this budget is being published that these difficult times are behind us for now.

Yet, this budget is not a return to the status quo spending in effect before COVID became an everyday topic of conversation. While recruitment efforts to fill vacant positions continue, this recommended budget reflects vacancy savings of \$211,000, slightly more than last year's savings of \$188,000. This budget is much improved over the last one where COVID induced budget balancing mechanisms included delaying hiring decisions as much as possible to achieve one-time budget savings, and ultimately a balanced budget. And like last year, every single department found ways to reduce, and often delay, non-critical services and supply spending. Service and supply spending in the General Fund alone is \$519,080 less despite robust revenue recoveries.

Budget forecasts for revenues and workforce expenditures are at the maximum precision possible currently. Budgeting with precision moves us closer to a structurally balanced budget without raising taxes, reducing the workforce, or cutting services. But it also lessens the gap between budgets and actual results, and we know from experience this reduces the amount of carryover available for funding future budget deficits. We must be reminded of this so that we make specific plans to increase reserve balances first, before spending down unanticipated surplus funds. This recommended budget includes the contribution of \$160,964, though small and immaterial, to existing reserve balances of \$6 million.

Over the past two months, the budget team met individually with every department, all working together to propose a budget that fits within our available spending resources, prioritizes workforce needs, and delivers on-going services. This recommended budget delivers on this objective.

One consequence arising from budgeting with greater precision is a larger need and frequency of accessing expenditure contingencies. However, this recommended budget reduces the GF contingency budget to a minimum amount of \$100,000, well below traditional policy levels. The

budget team is confident mid-year requests can be primarily funded through the use of budget savings in services and supply budgets. Unspent services and supply appropriations for the County’s General Fund for the past nine years, from FY 2011-12 through FY 2019-20, has ranged from a low of \$804,000 (or 10% of budget) to a high of \$2,660,000 (or 24% of budget), and averaged \$1,700,000 (or 17% of budget) per year.

Available General Fund Carryover Balance for Spending in FY 2021-22

One important outcome of this year’s budget process is achieving a General Fund budget deficit of no more than \$1,200,000. With leadership and support from the Board, the County has made significant progress reducing its all-time high budget deficit of nearly \$6.2 million (in 2019). Accounting work to close the FY 2020-21 fiscal records is still months away from being complete. We will not know how much budget savings for the current year will restore fund balance until this work is complete. We previously estimated GF carryover balance available for spending at \$1,228,000 as presented below. This is assuming 100% execution of the FY 2020-21 budget, as amended.

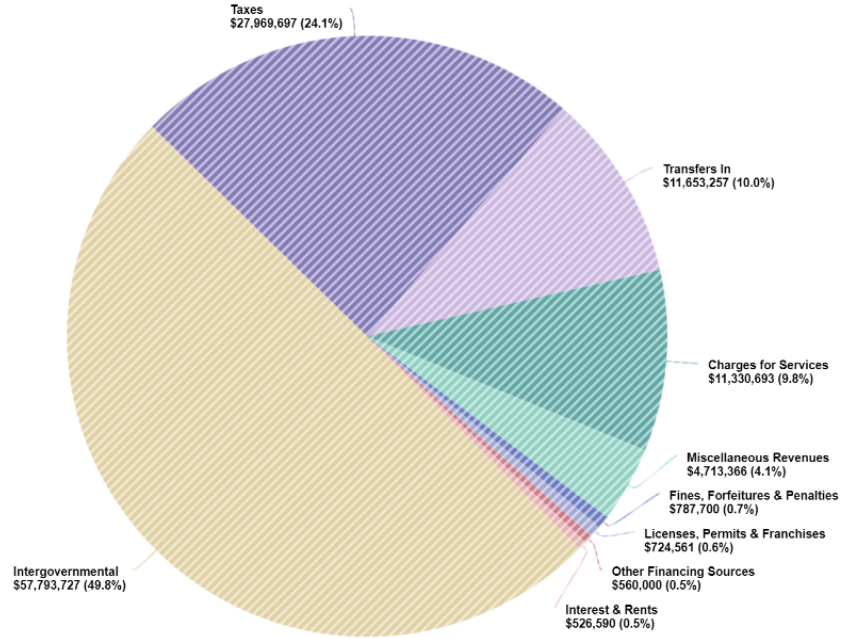
FUND BALANCE AT BEGINNING OF YEAR (July 1, 2020)	\$6,457,000
NOT AVAILABLE FOR SPENDING	
Advances to Solid Waste fund	(99,000)
CDBG/HOME Loans	(887,000)
Prepays and Inventory	(113,000)
FY 2020-21 FORECASTED SURPLUS (DEFICIT)	(2,423,000)
JAIL MATCH – TRANSFER	(707,000)
ADDITIONS TO RESERVE BALANCES	(1,000,000)
PROPOSED FY 2021-22 BASE BUDGET	(1,200,000)
GF CARRYOVER PROJECTED AT JUNE 30, 2022	\$28,000

Of course, the County may benefit from a FY 2020-21 actual deficit (or surplus) which is more favorable than shown above and resulting in a higher carryover balance into this next fiscal year budget. But we cannot comfortably predict this at this time, except the recently completed long-term forecasting and modeling of General Fund finances clearly shows a pattern of underspending appropriations. Any differential should be used to augment County reserve balances or fund one-time spending initiatives such as investing in our interoperable emergency communications system.

The two pie charts below illustrate the countywide recommended budget, as proposed.

2021-22 Countywide Revenues by Type

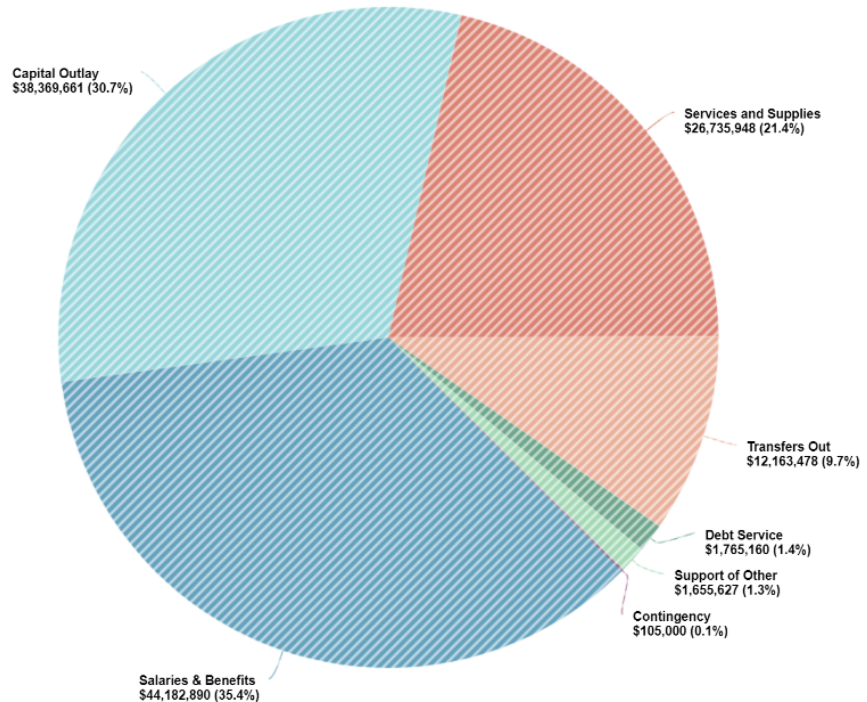
Visualization



Data filtered by Revenues, No Project and exported on June 1, 2021. Created with OpenGov

2021-22 Countywide Expenditures by Type

Visualization



Data filtered by Expenses, No Project and exported on June 1, 2021. Created with OpenGov

Overview of the GF Recommended Budget

The current recommended GF budget is balanced at our target as shown below:

	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED BUDGET	INCREASE (DECREASE)	% CHANGE
RECURRING REVENUES				
Taxes	\$25,253,961	\$27,399,490	\$2,145,529	8.50%
Intergovernmental	4,561,099	4,604,883	43,784	0.96%
Charges for Services	5,727,433	5,980,915	253,482	4.43%
Transfers in	852,940	932,961	80,021	9.38%
Fines, Forfeitures & Penalties	683,150	744,700	61,550	9.01%
All other Revenues	632,493	617,333	(15,160)	(2.40%)
TOTAL RECURRING REVENUES	\$37,711,076	\$40,280,282	\$2,569,206	6.81%
RECURRING SPENDING				
Salaries and other compensation	16,960,927	17,691,887	730,960	4.31%
Benefits	10,139,662	10,866,694	727,032	7.17%
Services and supplies	10,544,236	10,025,156	(519,080)	(4.92%)
Support of others	321,612	582,479	260,867	81.11%
Transfers out	1,226,046	1,227,880	1,834	0.15%
Contingency	321,050	100,000	(221,050)	(68.85%)
TOTAL RECURRING SPENDING	\$39,513,533	\$40,494,096	\$980,563	2.48%
OPERATING DEFICIT	\$(1,802,457)	\$(213,814)	\$1,588,643	(88.14%)
NON-RECURRING SPENDING				
Capital outlay	--	(15,000)	(15,000)	n/a
CARB	(395,000)	(510,222)	(115,222)	29.17%
Civic Center Project	(71,768)	(150,000)	(78,232)	109.01%
First Five visit program	(150,000)	(150,000)	--	0.00%
Transfer jail matching funds	(707,137)	--	707,137	(100.00%)
Transfer to reserves	(1,000,000)	(160,964)	839,036	(83.90%)
DEFICIT	\$(4,126,362)	\$(1,200,000)	\$2,926,362	(70.92%)

General Fund Budget Analysis

Revenues

Property taxes, TOT, and sales taxes are projected to increase by \$1.9 million, reflecting current year growth and recovery of discretionary resources lost during the pandemic. Charges for services increased by \$253,482, or 4.43%. In the aggregate, this year's GF budget incorporates additional revenue of \$2,569,206, or 6.81%, to offset increased operational spending, which ultimately lowers the budget deficit.

Changes in significant revenue categories are summarized in the table below.

SIGNIFICANT REVENUE CATEGORY	BUDGETARY IMPACT
Current secured, unsecured, and unitary property tax revenues (excludes delinquencies and supplemental taxes)	The AB8 valuation from the Assessor in early April showed 2.31% increase over the prior year. The prior year budget reflected increased delinquency rates that did not occur as anticipated. As a result, current property tax revenues are projected to increase by \$984,000, or 5.1%.

SIGNIFICANT REVENUE CATEGORY	BUDGETARY IMPACT
<p>Transient occupancy taxes (excluding the amount allocated to tourism)</p>	<p>As of May, TOT actual receipts for FY 2020-21 have outperformed this year's budget by \$116,294, with no collections yet included for the 4th quarter. TOT revenues for FY 2021-22 are projected to return to 2019 levels, increasing by \$1.1 million, or 56%.</p>
<p>Bradley-Burns local sales tax (1%)</p>	<p>Sales taxes are projected to increase by nearly \$53,000, or 9.64%. Sales taxes exclude point of sale transactions within the jurisdictional town limits.</p>
<p>Proposition 142 public safety dedicated revenues</p>	<p>Current year collections are \$48,500 short of FY 2020-21 projections with several months of collections remaining. Projections for FY 2021-22 calculated using a four-year average are \$284,000 higher, or 22%.</p>
<p>Excess ERAF</p>	<p>County policy is to budget \$500,000 of this revenue to fund operations with excess amounts being directed towards reserves. The budget was increased above policy levels by \$65,000 to pay for two one-time outstanding contracts. It was increased an additional \$106,422 to balance the budget at the target amount and allow incorporation of policy items requested by departments.</p>
<p>Charges for services</p>	<p>Projected increase of \$253,482, or 4.43%. Charges for services is the aggregation of 47 different objects. Fees with the largest increase include \$150,000 for planning permits (ongoing projects), \$90,000 in facilities and engineering reimbursements from projects, and \$78,500 for A87 reimbursement. IT service contracts decreased by \$113,000 because of completion of the 911 dispatch study for which allied jurisdictions made funding contributions.</p>
<p>Court fines and penalties, vehicle code fines</p>	<p>Based on recent collections, court fines are projected to recover, increasing by \$63,000, or 9.3%.</p>

Expenditures

GF recurring spending has been held to an increase of \$980,563, or 2.48%, more than spending levels in FY 2020-21. Salary and benefit spending are higher by \$1,457,992, or 5.38%. This increase is \$599,032 higher than the increase experienced in recommending the FY 2020-21 budget. Position advancements and promotions add up to new spending of \$313,000, but this amount is offset by a vacancy savings of \$211,000. The new positions, which were timed to start later in the year, total additional spending of \$122,101. The remainder of the increase in workforce costs results from scheduled COLAs and step increases, market rate adjustments for at-will employees, and escalating pension contributions. Departments were successful in finding savings of \$519,080, or 4.92%, in their services and supply budget line items, about half of the savings found in recommending this year’s budget. Yet, this budget includes continuation of some discretionary spending items, including \$104,000 for fish enhancement, \$150,000 for first five home visiting program, \$44,000 to continue financially supporting local community organizations, and \$252,000 for EMS expansion in the Tri-Valley area. Lastly, the recommended budget reflects resiliency in that it recommends a contribution to reserves in the amount of \$160,964.

Changes in significant expenditure objects are summarized in the next table.

SIGNIFICANT EXPENDITURE OBJECTS	BUDGETARY IMPACTS
Salaries	Salaries are higher by \$730,960, or 4.31%. Most of the increase is a combination of 5% steps for most bargaining unit employees and annual COLAs. In the current budget, there were a total of 9 vacancies. This next year, there are 13 vacancies but many of these are expected to be filled prior to the end of the current fiscal year. A total of ten months savings was taken across four positions, for a combined savings of \$129,000. The budget recommends two new positions, one for Community Development and one for Animal Services.
Benefits	Increase of \$727,032, or 7.17%. Pension costs are higher by \$570,829, or 10.6%. A modest 2.26%, or \$66,078, of health care savings is included. Health care savings result from the full year effect of migration to the lower SELECT PERS health care option, but these savings are offset by increasing premiums throughout all plans in the County’s health care program.

SIGNIFICANT EXPENDITURE OBJECTS	BUDGETARY IMPACTS
Services	Service contracts are lower by \$362,882, mostly from eliminating contingency amounts within the objects of professional, consulting, and specialized services. One-time contracts of \$150,000 for fiscal projections and the county-wide fee study included in the current year were reduced to \$65,000, to cover the remaining periods of these two contracts. Special department expense is lower by \$298,291 because the EMS expansion appropriation to White Mountain Fire Protection District was moved to support of others in a non-operating budget unit.
Transfers out	Transfers out to other funds are lower by \$1,350,885. This is because the \$1 million contribution to reserves is reduced to \$160,964 in this proposed budget. The other significant change is that last year's budget included a transfer of \$707,137 to complete the accumulation of the County's local contribution share towards project costs for constructing the new jail. The subsidy to Motor pool to fund vehicle replacements subject to CARB were \$115,222 higher in this budget than the current one, while the contribution to finish the Civic Center project is \$78,323 higher.

What this Recommended Budget includes

If it is included in the budget, then it gets done. If it is not included in the budget, then it does not get done.

The Recommended Budget is balanced, as required by law, using \$1,200,000 of carryover for the General Fund (GF) and \$7,676,824 of carryover from non-general funds, the majority of which is the accumulation of unspent grants and state and federal revenue allocations.

While the following list is not all inclusive, this Recommended Budget includes sufficient resources to achieve the following extensive list:

- Provide core services including public safety, public health, community safety net services, road and infrastructure repairs and improvements, community and economic development services, and governance and administration.

- Funding for all positions with recruitment efforts underway as well as opportunities for staff promotions and advancements.
- The addition of 3 new full-time and 2 part-time seasonal positions.
- Contribution to GF reserve balances (Economic Stabilization) of \$160,964.
- Continuation of an appropriation of \$65,000 with consultants for completing the multi-year fiscal projections and the countywide fee study.
- Appropriations of \$40,000 to engage consultants in strategic planning and governance efforts.
- Appropriation of \$30,000 to continue advancing the County's JEDI program (Justice, Equity, Diversity, and Inclusion).
- Continue EMS expansion in the Tri-Valley region at \$252,000.
- Contribution of \$510,222 towards the replacement of heavy equipment/vehicles subject to CARB regulations.
- Transfer of \$150,000 from the General Fund to the Mono County Civic Center Capital Projects fund to complete audio/visual outfitting, perform sound reduction remediation, and to construct employee safety enhancements in the lobby.
- Continue GF contribution to the First Five Commission at \$150,000 for the home visiting program.
- Continues same level of community grant funding of \$44,000.
- Continues same level of fish enhancement funding of \$103,737.
- Distribution of \$150,000 of proposition 47 public safety funding to our first responder agencies, the same as in previous years.
- Hiring a housing manager or director funded partially with the Whole Persons Care Grant but ultimately by the GF when funding runs out unless other grant resources are identified.
- Collection of rents from departments residing in the Civic Center and appropriations of \$1,271,475 to make debt service payments on the 2019 Civic Center Certificates of Participation obligation.
- Home grant award of \$500,000 for loan gap financing and rent subsidies.
- New and existing CDBG grant awards that includes \$310,000 for subsidized child care, \$250,000 for planning, and \$64,484 for economic development.
- COVID-19 special funding for Public Health aggregating to \$1,843,136 to defray spending in responding to controlling and mitigation the COVID-19 illness. A total of seven limited term positions are included to assist in delivering these public health services to County communities through a specially designated COVID team.
- The former Geothermal Royalty Fund is now the Eastern Sierra Sustainable Recreation Fund and supports the permanent recreation coordinator transition to full-time work for Mono County. Two additional seasonal positions are budgeted to assist in delivering program activities.
- Replacement of vehicles costing \$1,377,169 paid with previously collected capital charges from participating departments (users) plus \$237,000 to replace three additional vehicles using dedicated grant funds.
- Subsidy from the GF to the Road Fund representing the SB1 MOE contribution, which secures the gas tax funded resources to move forward with important road construction projects.

While the above programs are worth highlighting, this budget provides for the delivery of many additional, ongoing services and programs that enhance the quality of life for our citizens and guests. As the County begins to fiscally recover from the loss of core revenues caused by the COVID-19 pandemic, this budget hallmarks elements of resilience characterized by its ability to continue providing and improving public services for our communities. In the Recommended Budget book, you will find spending plans for each County Department. We encourage readers to review the narrative, organizational charts, core services, and next year's goals that each Department provides to assist readers about what each of them plan to accomplish this next year.

What this Recommended Budget does not include

County budgets require give and take and there is never enough money to go around. We anticipate and build this budget to spend within the resources we expect to be available in the next fiscal year – both in additional revenues plus reasonable amounts of carryover balances. It includes appropriation for this County to continue responding to COVID-19 effects, which we expect to continue through the end of September 2021. With the strategic priority of fiscal resiliency, any additional, even critical, expenditures that enhance County fiscal health, fulfill mandates, or satisfy stakeholder funding requests need to be postponed until excess carryover is identified, unanticipated revenues are realized, or budget savings are reasonably anticipated.

To highlight a few items, while still noteworthy, for which this Recommended Budget did not include:

- Unfreezing of three Deputy Sheriff Officer and one Public Safety Officer in the Sheriff Department, and one Community Development Analyst III in the Community Development Department. Currently, the position allocation list closely aligns with the recommended budget.
- Funding to pay for upgrades and replacement of our interoperable emergency communications system.
- Any appropriation for the Air Subsidy. The last time this was funded was in FY 2019-20 for \$35,000.
- Payouts to retiring employees for accumulated vacation, sick leave, and overtime, currently estimated at approximately \$132,000.
- Funding for a project to digitize County records and alleviate concerns about the availability of physical space to continue storing paper copies of records.
- American Rescue Plan Act (ARPA) resources of \$2,805,578 and how the County plans to spent them.
- Contributions of more than \$160,964 to GF contingency reserves that include the general reserve, economic stabilization, and unassigned carryover balance.
- Funding for future investment beyond a pay as you go approach in the County's CARB compliant equipment replacement program.
- Funding for new capital improvement projects or facility replacement.
- Resources to sustain on a permanent basis affordable housing in the unincorporated area of the County. At this time, resources totaling \$852,709 are accumulated to start the fiscal year but likely to be depleted over the next several years.
- Does not address setting aside additional resources to pay down the County's unfunded pension liability of approximately \$56.1 million.

Concluding Comments

The progress made towards a structurally balanced GF budget is demonstrated in this recommended budget proposal, as the County recovers from revenue losses brought about by the pandemic. In terms of progress, the GF budgetary deficit has been reduced by nearly \$5 million (or 81%) over the course of three budget cycles. More importantly, this budget proposal continues delivery of critical core services to citizens, constituents, and visitors while also investing in our workforce with competitive wages and benefits. As emphasized in previous budget efforts, a concern is the number of budget reducing strategies employed towards resolving the immediate budget gap, which presents a challenge in future years to reach a structurally balanced budget, and then maintain it at this level in future years. These strategies are “near-term treatments” and may not fully and holistically solve structural budget imbalances for the long-term, at least not in a reliance kind of way.

Recommended Budget Snapshot

Below is a snapshot of the Recommended Budget. The data below shows that available resources fall short, yet our team of dedicated staff and County leaders continue to advance our County mission, *”To support all our communities by providing superior services while protecting our unique rural environment.”*

FUND TYPE	REVENUES	APPROPRIATIONS	FUND BALANCE SURPLUS (USED)
General Fund	\$40,280,282	\$41,480,282	\$(1,200,000)
Reserves	160,964	--	160,964
Special Revenue	39,679,771	44,268,598	(4,588,827)
CSAs	396,068	699,100	(303,032)
Capital Projects	25,834,774	27,387,492	(1,552,718)
Debt Service	1,700,952	1,445,398	255,554
Enterprise Activities	3,222,375	3,905,171	(682,796)
Internal Service Fund Activities	4,780,754	5,746,723	(965,969)
Total Recommended	\$116,055,940	\$124,932,764	\$(8,876,824)

To learn more about the budget, please visit our website at <https://www.monocounty.ca.gov/auditor/page/2021-2022-budget-portal>. If you have any questions, please contact me at jdutcher@mono.ca.gov.

Respectfully Submitted,

The Mono County Budget Team

ABOUT MONO COUNTY

Vision

Mono County Outstanding Community Services, Quality of Life Beyond Compare

Mission

Mono County's Mission:
To support all our communities by providing superior services while protecting our unique rural environment.

Values

Customer Service
We commit to exceptional service by managing the resources entrusted to us with integrity, trust, respect, and accountability.

Integrity
We demonstrate our integrity by ensuring our work is performed with consistency, credibility, and confidentiality.

Excellence
We strive to achieve the highest standards of excellence; continuously learn, develop, and improve; and take pride in our work.

Collaboration
We commit to responsible communication and respectful partnerships to achieve common goals.

Innovation
We strive to foster innovation and creative thinking, embrace change and challenge the status quo, listen to all ideas and viewpoints, learn from our successes and mistakes.

Results Orientation
We strive to set challenging goals, focus on output, assume responsibility, and constructively solve problems.



Strategic Directions

Promote a Strong Diverse Economy

Protect Natural Resources & Enhance Public Access

Understand & Address Community Needs

Support Healthy People in Healthy Communities

Reward Innovation

Effectively Use Resources

Workforce Wellness

Strengthen County Culture

Best Mono Imaginable



2019 - 2024

MONO COUNTY, CA STRATEGIC PLAN

VISION

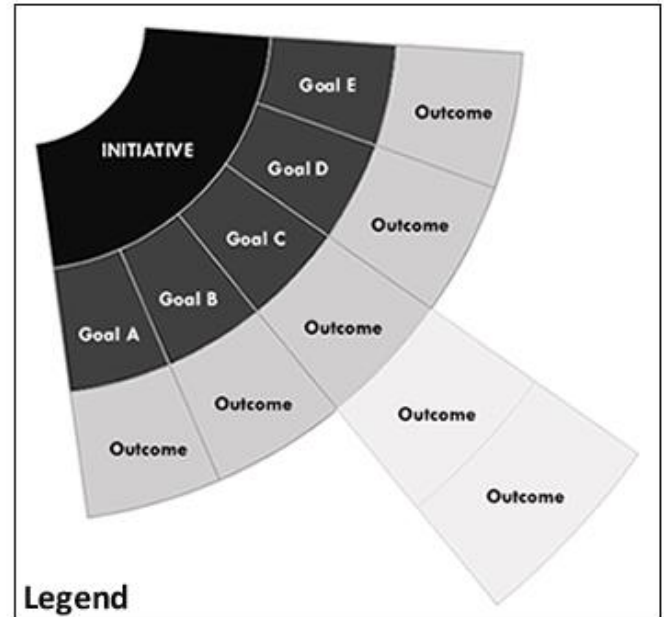
Mono County: Outstanding Community Services; Quality of Life Beyond Compare

MISSION

To support all our communities by delivering superior services while protecting our unique rural environment.

VALUES

Collaboration; Customer Service; Excellence; Innovation; Integrity; Results Oriented



Scan me

more information at <https://bit.ly/MonoCountyStrategicPlan>

MONO COUNTY ELECTORATE

BOARD OF SUPERVISORS

COUNTY ADMINISTRATION
Robert Lawton

COUNTY COUNSEL
Stacey Simon

ASSESSOR
Barry Beck

DISTRICT ATTORNEY
Tim Kendall

Victim-Witness

SHERIFF
Ingrid Braun

Boating

Coroner

Court Security

Emergency Services

Jail

Search & Rescue

ANIMAL CONTROL
Malinda Huggans

CLERK-RECORDER
Shannon Kendall

ECONOMIC DEVELOPMENT
Alicia Vennos

INFORMATION TECHNOLOGY
Nate Greenberg

PROBATION
Karin Humiston

PUBLIC WORKS
Tony Dublino

BEHAVIORAL HEALTH
Robin Roberts

COMMUNITY DEVELOPMENT
Wendy Sugimura

FINANCE
Janet Dutcher

EMERGENCY MEDICAL SERVICES
Chris Mokracek

PUBLIC HEALTH
Bryan Wheeler

SOCIAL SERVICES
Kathy Peterson

Human Resources
Risk Management

Mental Health Services Act
Alcohol and Other Drug Services

Elections
Clerk of the Board

Building Inspection
CDBG
Housing

Code Enforcement
Geothermal
Planning

Auditor-Controller
Treasurer-Tax Collector
Tourism
Fish Enhancement

Adult Probation
Juvenile Probation

Environmental Health
Bioterrorism
Health Education

Campgrounds
Engineering
Motor Pool
Solid Waste

Capital Improvement
Facilities
Road
Zones of Benefit

ETR
Foster Care
General Relief

County Of Mono



COUNTY OF MONO
DIRECTORY OF PUBLIC OFFICIALS
 July 1, 2021

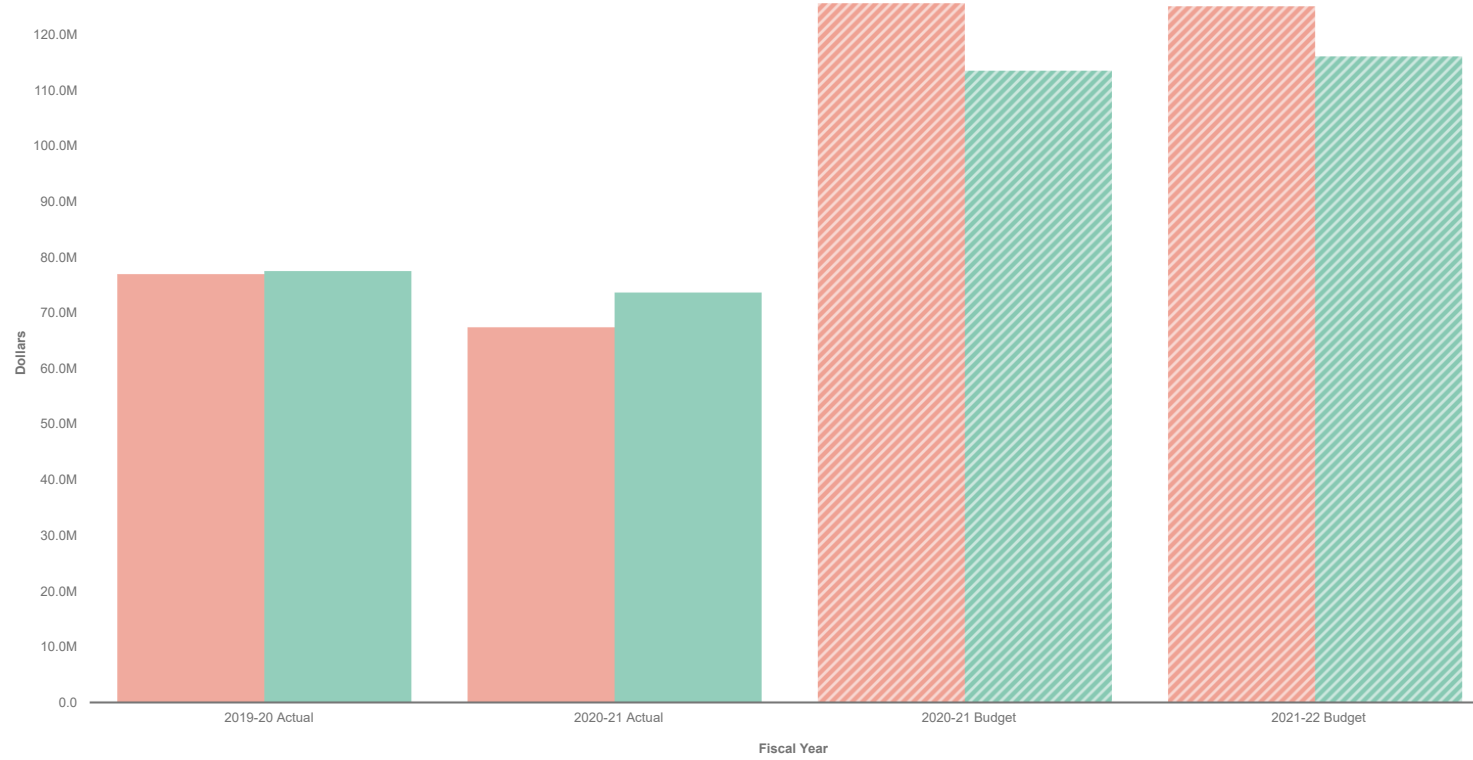
DEPARTMENT	DEPARTMENT OFFICIAL
ELECTED OFFICIALS	
Board of Supervisors	
District #1	Jennifer Kreitz, Chair
District #2	Rhonda Duggan
District #3	Bob Gardner, Vice-Chair
District #4	John Peters
District #5	Stacy Corless
Assessor	Barry Beck
District Attorney	Tim Kendall
Sheriff-Coroner	Ingrid Braun
Combined Court	Mark G. Magit
Superintendent of Schools	Stacey Adler, PH.D
APPOINTED OFFICIALS	
County Administrative Officer	Robert Lawton
County Counsel	Stacey Simon
Behavioral Health Director	Robin Roberts, MFT
Clerk-Recorder/Clerk of the Board	Shannon Kendall
EMS Chief	Chris Mokrcek
Finance Director	Janet Dutcher, CPA, CGFM, MPA
Health Officer	Vacant
Probation Chief	Karin Humiston, PH.D.
Public Health Director	Bryan Wheeler, RN, MSN, PHN
Public Works Director	Tony Dublino
Social Services Director	Kathy Peterson, MPH

CHARTS, GRAPHS & BUDGET OVERVIEW

Budget Summary - All Funds and Accounts



Visualization



Sort **Large to Small**

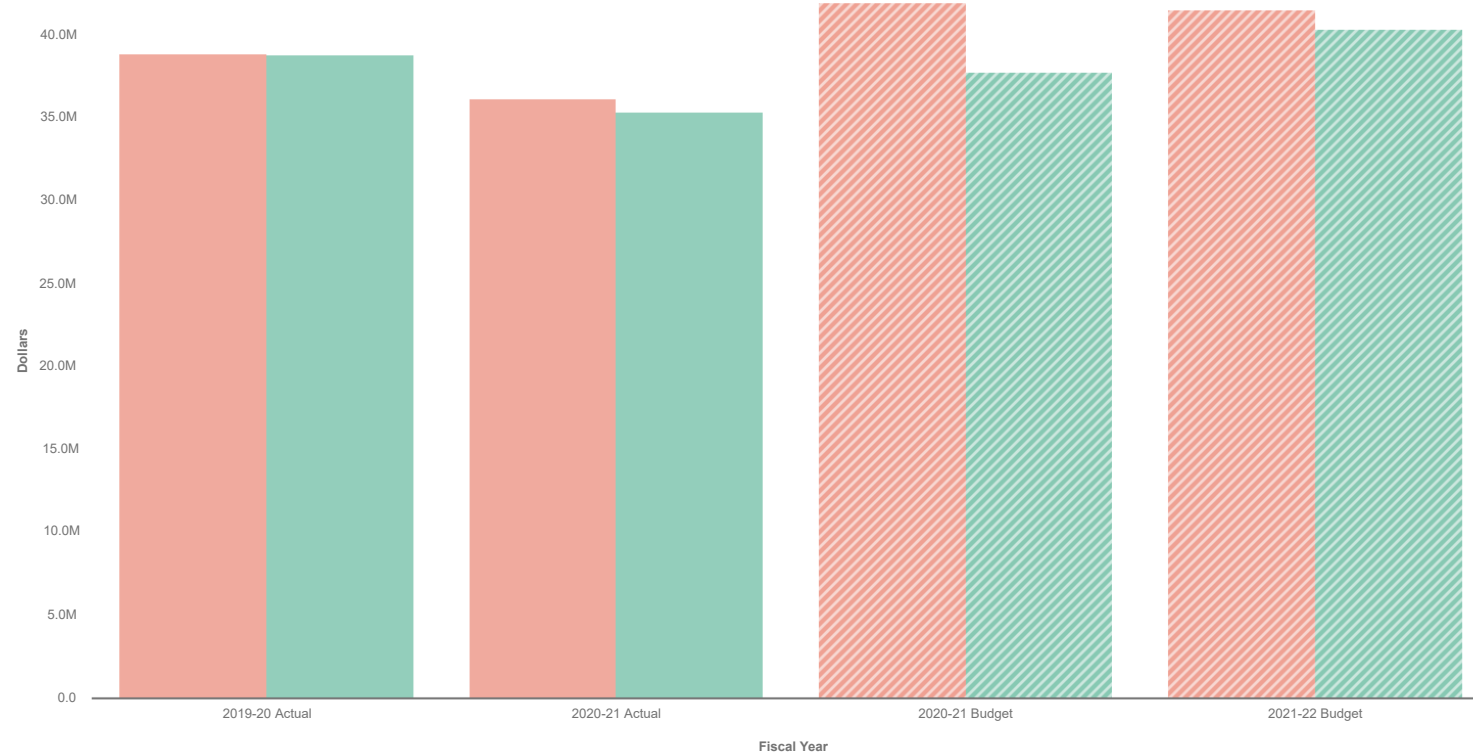
- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
Revenues	\$ 77,469,453	\$ 73,620,009	\$ 113,530,533	\$ 116,055,940
Intergovernmental	24,002,273	24,178,454	56,291,695	57,793,727
Taxes	27,594,829	25,494,698	25,690,173	27,969,697
Charges for Services	11,001,906	10,364,624	11,350,481	11,330,693
Transfers In	7,796,363	6,916,807	13,007,188	11,649,606
Miscellaneous Revenues	2,526,491	4,228,572	4,697,317	4,713,366
Interest & Rents	2,235,054	702,353	538,645	526,590
Licenses, Permits & Franchises	767,686	737,723	706,634	724,561
Fines, Forfeitures & Penalties	765,094	434,571	726,150	787,700
Other Financing Sources	779,758	562,207	522,250	560,000
Expenses	76,916,567	67,508,086	125,373,517	124,932,764
Salaries & Benefits	37,900,441	36,693,735	41,655,709	44,137,890
Capital Outlay	21,804,203	2,104,225	38,883,716	38,369,661
Services and Supplies	21,970,160	18,619,076	27,521,239	26,735,948
Transfers Out	8,292,814	7,440,807	13,416,923	12,163,478
Debt Service	960,840	1,753,348	1,753,356	1,765,160
Support of Other	1,248,426	896,895	1,816,524	1,655,627
Contingency	0	0	326,050	105,000
Other Expenses	-472,339	0	0	0
Depreciation	-14,787,977	0	0	6
Revenues Less Expenses	\$ 552,886	\$ 6,111,923	\$ -11,842,984	\$ -8,876,824

Budget Summary - General Fund



Visualization



Sort **Large to Small**

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
Revenues	\$ 38,773,675	\$ 35,310,805	\$ 37,711,076	\$ 40,280,282
▶ Taxes	27,063,296	24,997,204	25,253,961	27,399,490
▶ Charges for Services	5,036,630	4,700,431	5,727,433	5,980,915
▶ Intergovernmental	4,473,109	4,205,123	4,561,099	4,604,883
▶ Transfers In	821,217	423,505	852,940	932,961
▶ Fines, Forfeitures & Penalties	696,597	384,274	683,150	744,700
▶ Licenses, Permits & Franchises	324,938	330,290	316,400	320,400
▶ Interest & Rents	295,903	249,073	292,431	284,633
▶ Miscellaneous Revenues	61,984	19,452	23,662	12,300
▶ Other Financing Sources	0	1,454	0	0
Expenses	38,816,069	36,139,487	41,837,438	41,480,282
▶ Salaries & Benefits	25,468,227	24,406,253	27,100,589	28,558,581
▶ Services and Supplies	9,401,837	7,940,219	10,544,236	10,025,156
▶ Transfers Out	3,305,424	3,399,188	3,399,951	2,049,066
▶ Support of Other	476,633	387,416	471,612	732,479
▶ Contingency	0	0	321,050	100,000
▶ Debt Service	161,693	0	0	0
▶ Capital Outlay	2,256	6,410	0	15,000
Revenues Less Expenses	\$ -42,395	\$ -828,682	\$ -4,126,362	\$ -1,200,000

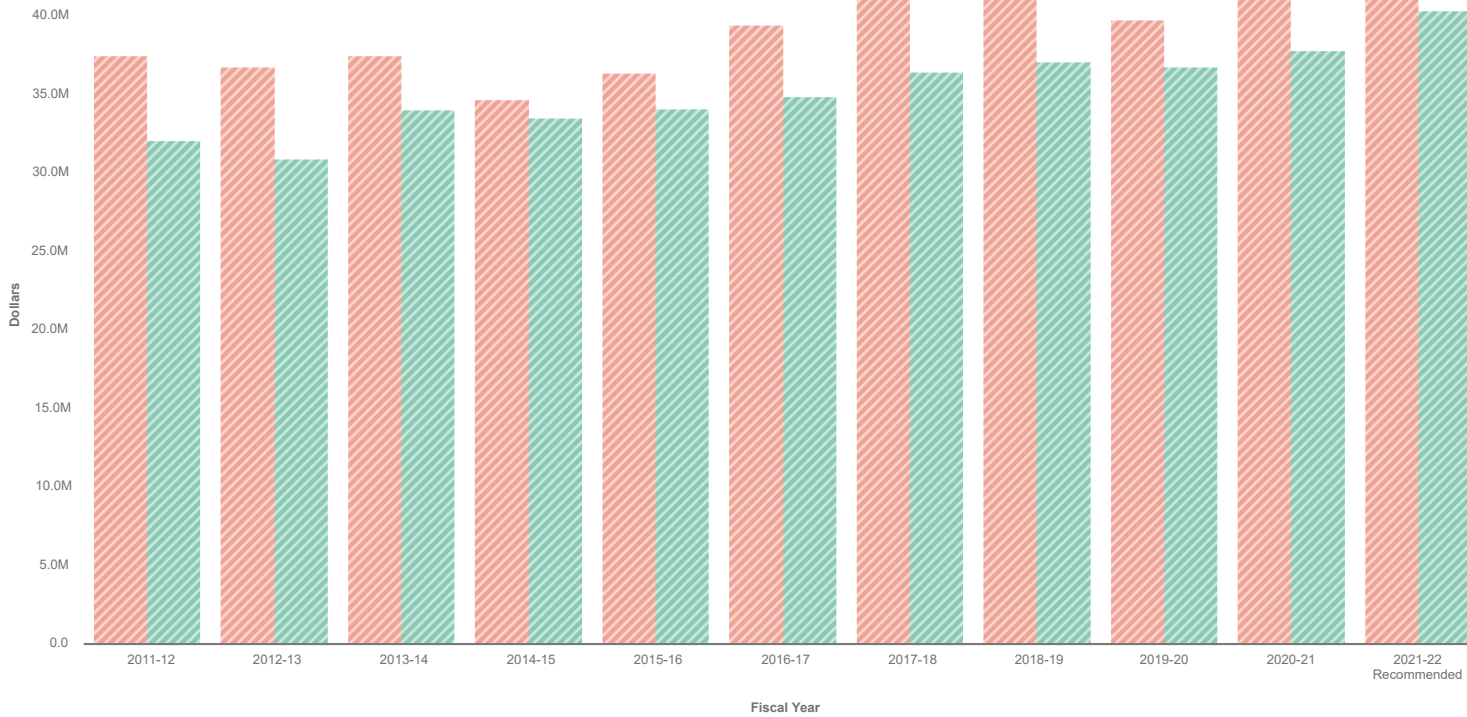
Trend - Amended Budget Surplus (Deficits) - General Fund



Visualization

Sort Large to Small

- Expenses
- Revenues



	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22 Recommended
Expand All											
▶ Revenues	\$ 32,052,645	\$ 30,849,418	\$ 33,982,760	\$ 33,450,660	\$ 34,051,277	\$ 34,788,846	\$ 36,351,782	\$ 37,040,722	\$ 36,686,470	\$ 37,711,076	\$ 40,280,282
▶ Expenses	37,442,890	36,714,505	37,434,022	34,624,140	36,318,882	39,356,346	42,119,146	43,194,665	39,682,732	41,837,438	41,480,282
Revenues Less Expenses	\$ -5,390,245	\$ -5,865,087	\$ -3,451,262	\$ -1,173,480	\$ -2,267,605	\$ -4,567,500	\$ -5,767,364	\$ -6,153,943	\$ -2,996,262	\$ -4,126,362	\$ -1,200,000

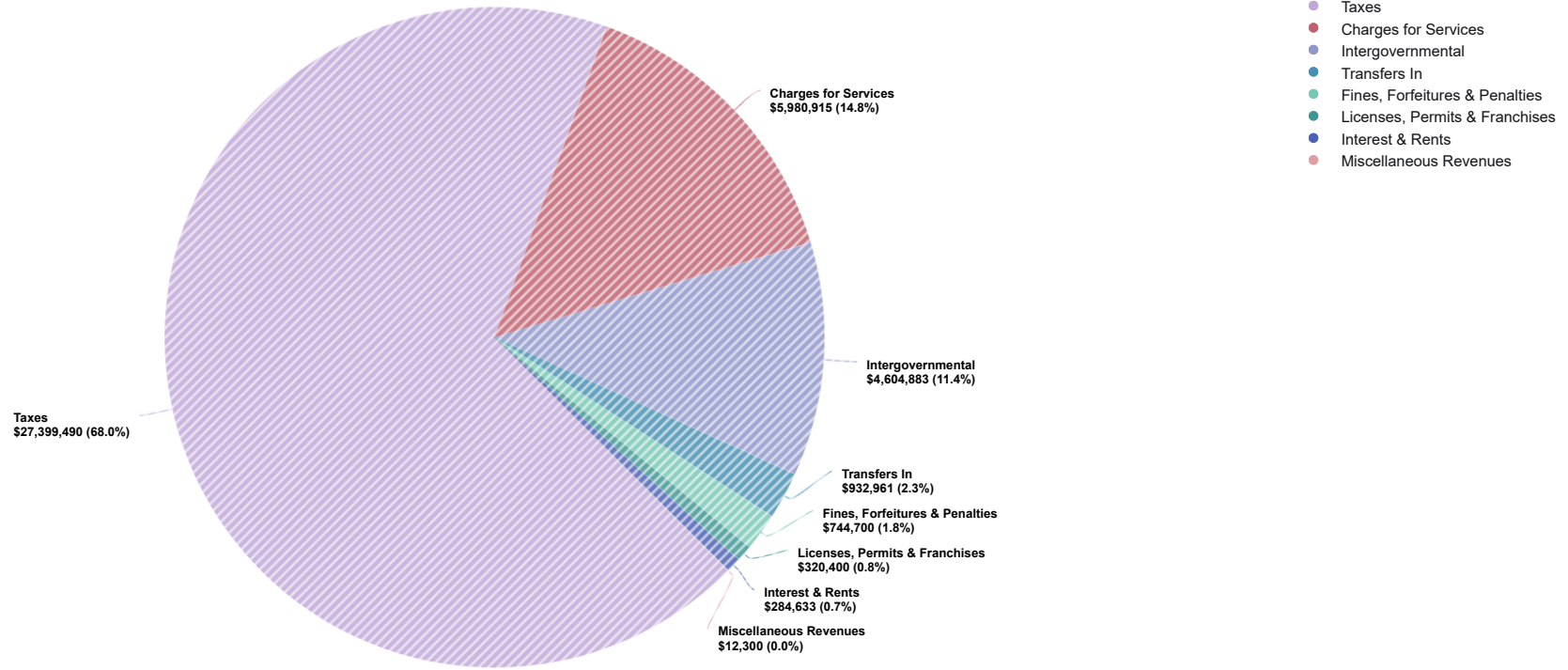
Data filtered by Types, GENERAL FUND, No Project and exported on June 4, 2021. Created with OpenGov

General Fund - Estimated Revenues by Type



Visualization

Sort **Large to Small**



Expand All		2021-22 Budget
▶ Taxes		\$ 27,399,490
▶ Charges for Services		5,980,915
▶ Intergovernmental		4,604,883
▶ Transfers In		932,961
▶ Fines, Forfeitures & Penalties		744,700
▶ Licenses, Permits & Franchises		320,400
▶ Interest & Rents		284,633
▶ Miscellaneous Revenues		12,300
Total		\$ 40,280,282

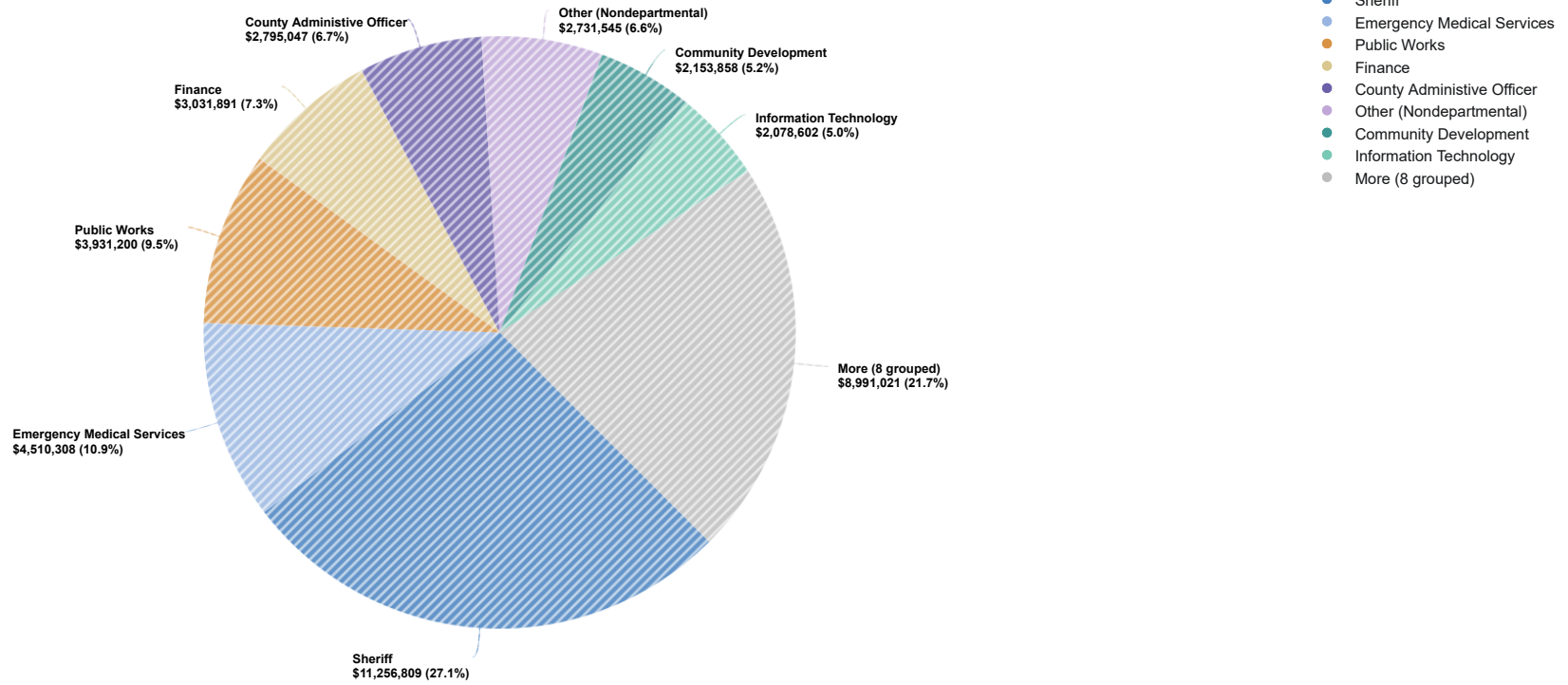
Data filtered by Revenues, GENERAL FUND, No Project and exported on June 4, 2021. Created with OpenGov

General Fund - Recommended Expenditures by Department



Visualization

Sort **Large to Small**



Expand All		2021-22 Budget
▶ Sheriff		\$ 11,256,809
▶ Emergency Medical Services		4,510,308
▶ Public Works		3,931,200
▶ Finance		3,031,891
▶ County Administrative Officer		2,795,047
▶ Other (Nondepartmental)		2,731,545
▶ Community Development		2,153,858
▶ Information Technology		2,078,602
▶ District Attorney		2,005,191
▶ Probation		1,847,588
▶ Clerk / Recorder / Elections		1,438,696
▶ Assessor		1,327,904
▶ County Counsel		1,175,734
▶ Economic Development		596,134
▶ Animal Control		499,774
▶ Contingency		100,000
Total		\$ 41,480,282

Data filtered by Departments, GENERAL FUND, No Project, Expenses and exported on June 4, 2021. Created with OpenGov

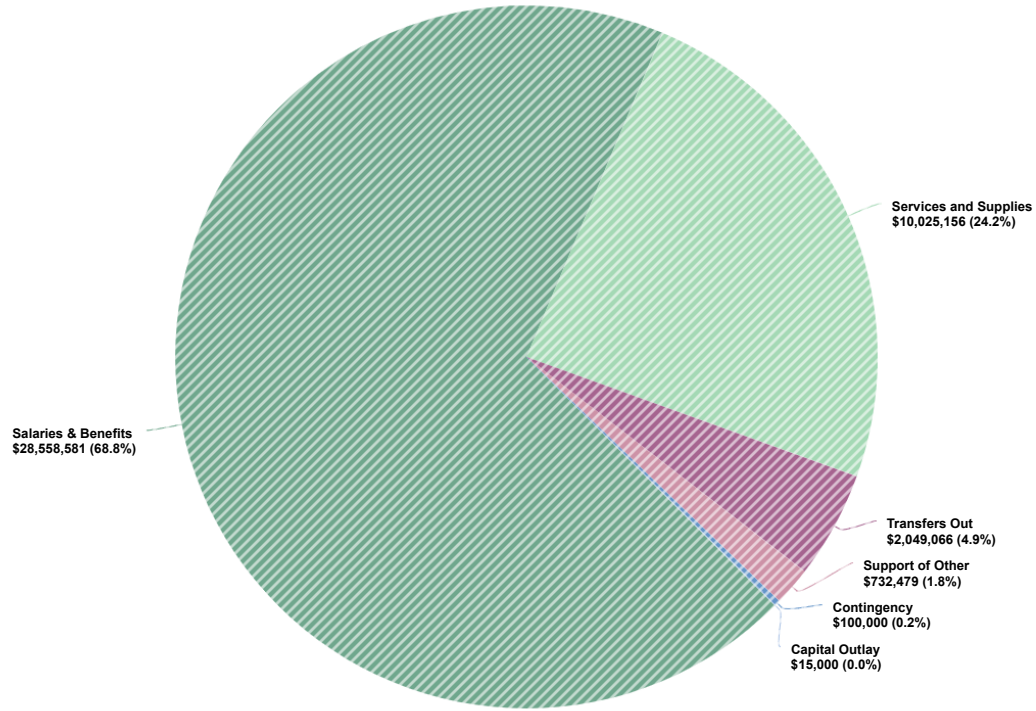
General Fund - Recommended Expenditures by Object



Visualization

Sort Large to Small

- Salaries & Benefits
- Services and Supplies
- Transfers Out
- Support of Other
- Contingency
- Capital Outlay



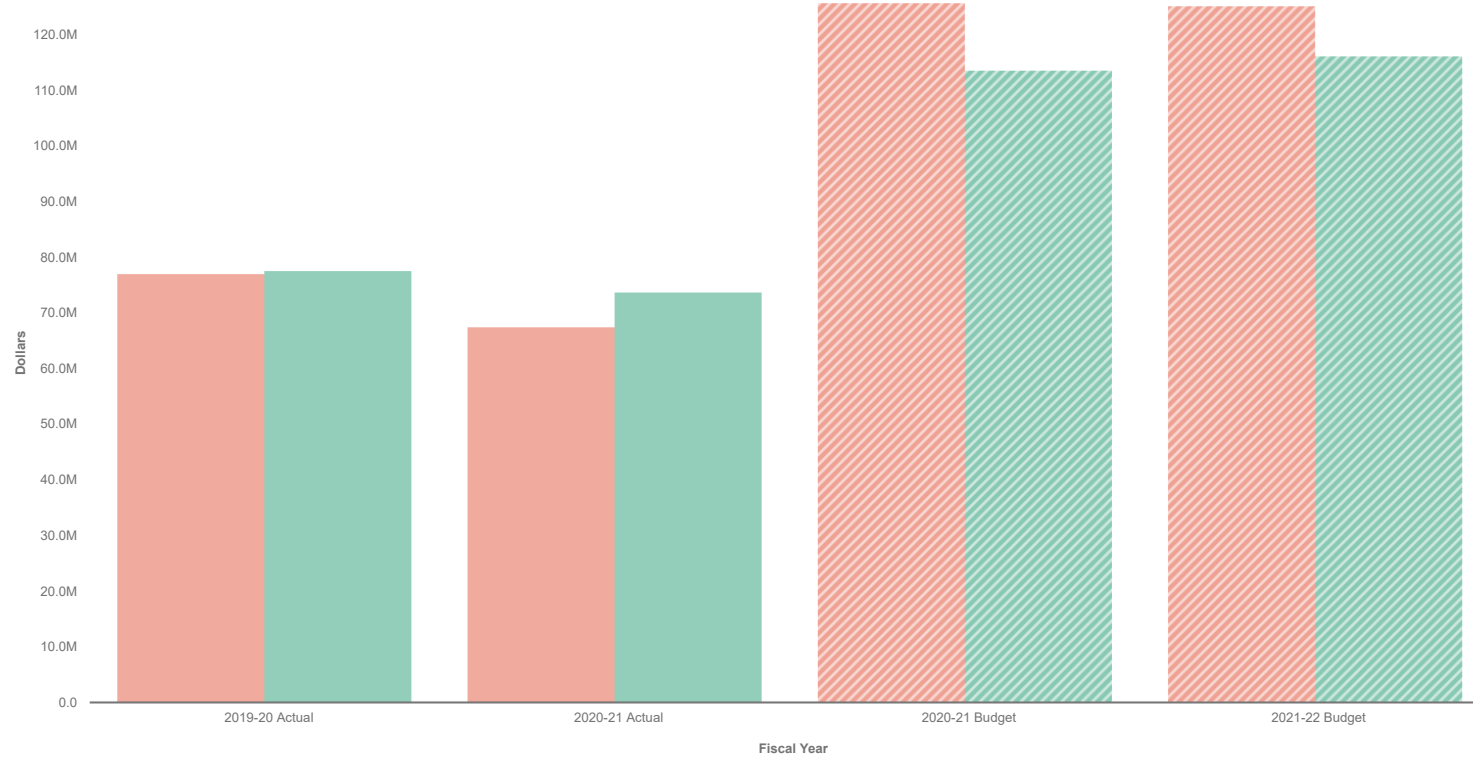
Expand All		2021-22 Budget
▶ Salaries & Benefits		\$ 28,558,581
▶ Services and Supplies		10,025,156
▶ Transfers Out		2,049,066
▶ Support of Other		732,479
▶ Contingency		100,000
▶ Capital Outlay		15,000
Total		\$ 41,480,282

Data filtered by Expenses, GENERAL FUND, No Project and exported on June 4, 2021. Created with OpenGov

Budget Summary - All Funds and Accounts



Visualization



Sort **Large to Small**

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
Revenues	\$ 77,469,453	\$ 73,620,009	\$ 113,530,533	\$ 116,055,940
Intergovernmental	24,002,273	24,178,454	56,291,695	57,793,727
Taxes	27,594,829	25,494,698	25,690,173	27,969,697
Charges for Services	11,001,906	10,364,624	11,350,481	11,330,693
Transfers In	7,796,363	6,916,807	13,007,188	11,649,606
Miscellaneous Revenues	2,526,491	4,228,572	4,697,317	4,713,366
Interest & Rents	2,235,054	702,353	538,645	526,590
Licenses, Permits & Franchises	767,686	737,723	706,634	724,561
Fines, Forfeitures & Penalties	765,094	434,571	726,150	787,700
Other Financing Sources	779,758	562,207	522,250	560,000
Expenses	76,916,567	67,508,086	125,373,517	124,932,764
Salaries & Benefits	37,900,441	36,693,735	41,655,709	44,137,890
Capital Outlay	21,804,203	2,104,225	38,883,716	38,369,661
Services and Supplies	21,970,160	18,619,076	27,521,239	26,735,948
Transfers Out	8,292,814	7,440,807	13,416,923	12,163,478
Debt Service	960,840	1,753,348	1,753,356	1,765,160
Support of Other	1,248,426	896,895	1,816,524	1,655,627
Contingency	0	0	326,050	105,000
Other Expenses	-472,339	0	0	0
Depreciation	-14,787,977	0	0	12
Revenues Less Expenses	\$ 552,886	\$ 6,111,923	\$ -11,842,984	\$ -8,876,824

**2021-22 RECOMMENDED BUDGET
GENERAL FUND**

		RECOMMENDED BUDGET		
DEPARTMENT	GENERAL FUND BUDGET UNITS	REVENUES	FUND BALANCE USED	EXPENDITURES
Finance	General Non-Departmental	31,672,514	(31,672,514)	-
Clerk/Recorder/Registrar	Board of Supervisors	1,636	606,780	608,416
CAO	County Administrative Officer	3,200	1,473,864	1,477,064
Finance	Department of Finance	427,656	1,885,104	2,312,760
CAO	Farm Advisor	1,000	51,000	52,000
CAO	Veterans Service Officer	-	50,000	50,000
CAO	Agricultural Commissioner	99,000	142,778	241,778
Finance	County MOE (Courts Share of Costs)	-	719,132	719,132
CAO	Public Defender	14,550	938,155	952,705
CAO	Grand Jury	-	21,500	21,500
Assessor	Assessor	410,885	917,019	1,327,904
County Counsel	County Counsel	20,922	1,154,812	1,175,734
Information Technology	Information Technology	307,000	1,513,305	1,820,305
Information Technology	Information Technology-Radio	16,800	241,497	258,297
Clerk/Recorder/Registrar	County Clerk-Recorder	156,598	420,185	576,783
Clerk/Recorder/Registrar	Election Division	23,335	230,162	253,497
Economic Development	Economic Development	5,000	591,134	596,134
Animal Services	Animal Services	25,817	473,957	499,774
Community Development	Planning & Transportation	331,000	945,807	1,276,807
Community Development	Housing Development	15,000	-	15,000
Community Development	Code Enforcement	33,800	256,089	289,889
Community Development	Planning Commission	-	11,471	11,471
Community Development	Building Inspector	159,000	401,691	560,691
District Attorney	District Attorney	246,775	1,423,832	1,670,607
District Attorney	Public Administrator	-	3,973	3,973
District Attorney	Victim-Witness	330,612	-	330,612
Sheriff	Sheriff	1,472,675	5,464,863	6,937,538
Sheriff	Boating Law Enforcement	131,065	-	131,065
Sheriff	Search and Rescue	-	39,332	39,332
Sheriff	Court Security	670,023	-	670,023
Sheriff	Jail	416,640	2,934,421	3,351,061
Information Technology	Emergency Services	127,790	-	127,790
Probation	Juvenile Probation Services	9,000	-	9,000
Probation	Adult Probation Services	372,863	1,465,725	1,838,588
Public Works	Public Works	201,000	874,182	1,075,182
Public Works	County Facilities	35,000	2,821,017	2,856,017
EMS	Paramedics	2,392,126	2,118,182	4,510,308
Finance	GF Transfers & Contributions	150,000	2,581,545	2,731,545
Finance	Contingencies	-	100,000	100,000
TOTAL		40,280,282	1,200,000	41,480,282

**2021-22 RECOMMENDED BUDGET
NON-GENERAL FUNDS**

DEPARTMENT	BUDGET UNIT	RECOMMENDED BUDGET		
		REVENUES	NET FUND BALANCE USED	EXPENDITURES
Finance	General Reserves	-	-	-
Economic Development	Fish Enhancement	103,737	-	103,737
Public Works	Conway Ranch	28,235	-	28,235
Economic Development	Fish & Game Fine Fund	7,600	54,000	61,600
Economic Development	Tourism	287,807	40,000	327,807
District Attorney	DA Grants	125,000	16,325	141,325
Community Development	Geothermal Monitoring	200,000	-	200,000
Public Works	Eastern Sierra Sustainable Recreation	161,470	134,038	295,508
Economic Development	Community Support Programs	44,000	14,800	58,800
Social Services	Social Services	6,220,887	(857,283)	5,363,604
Social Services	AID Programs	-	717,148	717,148
Social Services	General Relief	15,000	-	15,000
Social Services	Senior Services	376,545	-	376,545
Social Services	Public Guardian	84,246	-	84,246
Social Services	Workforce Investment Act	114,966	-	114,966
Social Services	Foster Care (Wraparound)	50,000	-	50,000
Social Services	County Children's Trust Fund	26,925	-	26,925
Social Services	Public Assistance	185,235	-	185,235
Social Services	State /Fed Public Assistance	3,647,366	-	3,647,366
Social Services	DSS 1991 Realignment	775,184	-	775,184
Social Services	DSS 2011 Realignment	1,289,348	-	1,289,348
Behavioral Health	Behavioral Health	1,169,705	-	1,169,705
Behavioral Health	Alcohol & Drug	1,237,285	-	1,237,285
Behavioral Health	MH Services Act	2,308,852	2,414,986	4,723,838
Behavioral Health	BH 2011 Realignment	516,850	472,834	989,684
Public Health	Public Health	4,277,019	36,517	4,313,536
Public Health	Health Education	313,829	-	313,829
Public Health	Bio-Terrorism-Public Hlth	345,042	-	345,042
Public Health	Prop 99 Public Health	150,000	-	150,000
Public Health	Prop 56 Health Education	150,000	-	150,000
Public Health	Environmental Health	1,094,374	-	1,094,374
Information Technology	Homeland Security Grant Program	89,221	-	89,221
Sheriff	Off Highway Vehicle Fund	58,445	(16,340)	42,105
Sheriff	Court Security - 2011 Realign	539,425	130,598	670,023
Sheriff	Medication-Assisted Treatment	50,000	-	50,000
Community Development	CASp	2,000	-	2,000
Finance	Cannabis Taxes	60,000	(57,116)	2,884
Finance	Stabilization fund	160,964	(160,964)	-
District Attorney	DA Diversion Program	7,000	-	7,000
County Counsel	Law Library Fund	3,000	10,150	13,150
CSA	County Service Area #1	190,068	(111,068)	79,000
CSA	County Service Area #2	-	63,700	63,700
CSA	County Service Area #5	58,000	434,000	492,000
Public Works	Zones of Benefit	148,000	(83,600)	64,400
Public Works	Public Safety Power Shutoff	-	72,000	72,000
Finance	Disaster Assistance Fund	329,671	29,344	359,015
Public Works	Road Fund	3,918,293	451,693	4,369,986
Public Works	State & Federal Construction (SB 1)	6,215,039	630,961	6,846,000
Community Development	HOME / CDBG Grants	874,484	-	874,484
Community Development	Community Development Grants	398,414	(15,000)	383,414
CAO	Affordable Housing Reserve	-	175,383	175,383
Public Works	Capital Improvements(CIP)	420,000	110,000	530,000
Information Technology	Emergency Communications Systems Cap Proj	-	-	-
Public Works	Criminal Justice Facility	25,000,000	1,404,164	26,404,164
Public Works	Civic Center Project	414,774	38,554	453,328

**2021-22 RECOMMENDED BUDGET
NON-GENERAL FUNDS**

		RECOMMENDED BUDGET		
DEPARTMENT	BUDGET UNIT	REVENUES	NET FUND BALANCE USED	EXPENDITURES
Finance	Debt Service Fund	1,700,952	(255,554)	1,445,398
Public Works	Airport Enterprise Fund	27,700	10,335	38,035
Public Works	Campground Enterprise Fund	39,000	11,868	50,868
Public Works	Cemeteries Enterprise Fund	3,675	8,840	12,515
Public Works	Solid Waste Enterprise Fund	1,827,000	1,151,753	2,978,753
Public Works	Solid Waste Special Rev Fund	825,000	-	825,000
Public Works	Solid Waste Accelerated. Landfill Closure	500,000	(500,000)	-
Public Works	Motor Pool	1,799,525	806,827	2,606,352
County Counsel	Insurance Fund	2,264,628	31,748	2,296,376
Information Technology	Tech Refresh	615,851	125,770	741,621
Finance	Copier Pool	100,750	1,624	102,374
CAO	Workforce Development	60,000	40,000	100,000
Probation	CCP 2011 Realignment	742,728	(64,772)	677,956
Probation	YOBG 2011 Realignment	141,285	28,917	170,202
Probation	SB 678 2011 Realignment	257,466	141,681	399,147
Probation	JJCPA 2011 Realignment	55,980	(19,457)	36,523
Probation	PRCS 2011 Realignment	10,250	-	10,250
Probation	BSCC 2011 Realignment	100,000	-	100,000
Probation	Juvenile Activities	16,526	(5,746)	10,780
Probation	Drug Court Grant	125,000	-	125,000
Probation	Local Innovation Account	7,334	(7,334)	-
Probation	Proposition 64 Public Health and Safety Gr	279,204	-	279,204
Sheriff	Inmate Welfare	32,500	20,500	53,000
TOTAL		75,775,659	7,676,824	83,452,483

SCHEDULE OF ESTIMATED FUND BALANCES

FUND	ESTIMATED BEGINNING FUND BALANCE AT JULY 1, 2021	RECOMMENDED REVENUES	RECOMMENDED EXPENDITURES	ESTIMATED FUND BALANCE AT JUNE 30, 2022	
100	General Fund	1,228,000	40,280,282	41,480,282	28,000
101	General Reserves	2,220,000	-	-	2,220,000
102	Fish Enhancement	-	103,737	103,737	-
103	Conway Ranch	-	28,235	28,235	-
104	Fish & Game Fine Fund	54,000	7,600	61,600	-
105	Tourism	260,000	287,807	327,807	220,000
106	DA Grants	385,000	125,000	141,325	368,675
107	Geothermal Monitoring	-	200,000	200,000	-
108	Eastern Sierra Sustainable Recreation	370,000	161,470	295,508	235,962
109	Community Support Programs	14,800	44,000	58,800	-
110	Social Services	-	6,696,678	6,556,543	140,135
111	Workforce Investment Act	-	114,966	114,966	-
112	Foster Care (Wraparound)	33,000	50,000	50,000	33,000
114	County Children's Trust Fund	20,000	26,925	26,925	20,000
115	Public Assistance	1,815,000	185,235	185,235	1,815,000
116	State /Fed Public Assistance	72,000	3,647,366	3,647,366	72,000
117	DSS 1991 Realignment	2,414,000	775,184	775,184	2,414,000
118	DSS 2011 Realignment	3,110,000	1,289,348	1,289,348	3,110,000
120	Behavioral Health	-	2,406,990	2,406,990	-
121	MH Services Act	7,200,000	2,308,852	4,723,838	4,785,014
122	BH 2011 Realignment	3,045,000	516,850	989,684	2,572,166
130	Public Health	1,200,000	4,277,019	4,313,536	1,163,483
131	Health Education	-	313,829	313,829	-
133	Bio-Terrorism-Public Hlth	-	345,042	345,042	-
135	Prop 99 Public Health	-	150,000	150,000	-
136	Prop 56 Health Education	-	150,000	150,000	-
137	Environmental Health	-	1,094,374	1,094,374	-
142	Homeland Security Grant Program	-	89,221	89,221	-
145	Off Highway Vehicle Fund	55,000	58,445	42,105	71,340
146	Court Security - 2011 Realignment	720,000	539,425	670,023	589,402
147	Medication-Assisted Treatment	-	50,000	50,000	-
148	CASp	3,800	2,000	2,000	3,800
150	Cannabis Taxes	102,000	60,000	2,884	159,116
151	Economic Stabilization	3,750,000	160,964	-	3,910,964
155	DA Diversion Program	16,000	7,000	7,000	16,000
156	Law Library Fund	39,400	3,000	13,150	29,250
160	County Service Area #1	540,000	190,068	79,000	651,068
162	County Service Area #2	248,000	-	63,700	184,300
163	County Service Area #5	668,000	58,000	492,000	234,000
164	Zones of Benefit	1,200,000	148,000	64,400	1,283,600
169	Public Safety Power Shutoff	72,000	-	72,000	-
179	Disaster Assistance Fund	600,000	329,671	359,015	570,656
180	Road Fund	710,000	3,918,293	4,369,986	258,307
181	State & Federal Construction (SB 1)	2,700,000	6,215,039	6,846,000	2,069,039
185	HOME / CDBG Grants	885,000	874,484	874,484	885,000
187	Community Development Grants	62,000	398,414	383,414	77,000
188	Affordable Housing Reserve	851,000	-	175,383	675,617
190	Capital Improvements(CIP)	110,000	420,000	530,000	-
191	Emergency Communications Systems Cap Proj	151,000	-	-	151,000
192	Criminal Justice Facility	1,404,164	25,000,000	26,404,164	-
193	Civic Center Project	38,554	414,774	453,328	-
198	Debt Service Fund	529,000	1,700,952	1,445,398	784,554
600	Airport Enterprise Fund	4,793,000	27,700	38,035	4,782,665
605	Campground Enterprise Fund	127,000	39,000	50,868	115,132
610	Cemeteries Enterprise Fund	50,800	3,675	12,515	41,960
615	Solid Waste Enterprise Fund	(1,064,000)	1,827,000	2,978,753	(2,215,753)
616	Solid Waste Special Rev Fund	(7,710,000)	825,000	825,000	(7,710,000)
617	Solid Waste Accelerated. Landfill Closure	2,700,000	500,000	-	3,200,000

SCHEDULE OF ESTIMATED FUND BALANCES

FUND	ESTIMATED BEGINNING FUND BALANCE AT JULY 1, 2021	RECOMMENDED REVENUES	RECOMMENDED EXPENDITURES	ESTIMATED FUND BALANCE AT JUNE 30, 2022
650 Motor Pool	4,350,000	1,799,525	2,606,352	3,543,173
652 Insurance Fund	2,285,000	2,264,628	2,296,376	2,253,252
653 Tech Refresh	209,000	615,851	741,621	83,230
655 Copier Pool	128,000	100,750	102,374	126,376
659 Workforce Development	208,000	60,000	100,000	168,000
680 CCP 2011 Realignment	800,800	742,728	677,956	865,572
681 YOBG 2011 Realignment	564,000	141,285	170,202	535,083
682 SB 678 2011 Realignment	1,130,000	257,466	399,147	988,319
683 JJCPA 2011 Realignment	146,000	55,980	36,523	165,457
684 PRCS 2011 Realignment	130,000	10,250	10,250	130,000
685 BSCC 2011 Realignment	476,000	100,000	100,000	476,000
686 Juvenile Activities	79,000	16,526	10,780	84,746
688 Drug Court Grant	-	125,000	125,000	-
690 Local Innovation Account	32,000	7,334	-	39,334
184 Proposition 64 Public Health and Safety Gr	-	279,204	279,204	-
720 Inmate Welfare	98,500	32,500	53,000	78,000

ADMINISTRATION

ADMINISTRATION

DEPARTMENT MISSION STATEMENT

Planning and directing the day-to-day operation of County government, while ensuring that federal, state and local laws and directives Board policies and directives are executed in an effective, efficient, and accountable manner.

DEPARTMENTAL (or Division) OVERVIEW

In addition to providing administration and executive management services to the County, this department also includes the Divisions of Human Resources and Risk Management

CHALLENGES, ISSUES and OPPORTUNITIES

Key challenges for the County Administration Department during FY2020-2021 include:

- Supporting at all levels the County workforce during a time of unprecedented uncertainty;
- Continued mitigation of, and response to, the COVID-19 pandemic;
- Stewardship of County resources during the ongoing economic downturn;
- Vacancies in senior staff positions; and,
- Addressing the ongoing need for additional workforce housing throughout Mono County.

CORE SERVICE AND PROGRAM DESCRIPTION

The primary role of the County Administrative Office (CAO) is to work with the Board of Supervisors and department heads to provide the highest level of service to the people of Mono County. The Office is responsible for ensuring the policies of, and directions from the Board of Supervisors are implemented. The Office of the County Administrator, in conjunction with the Office of the Director of Finance, prepares and presents the annual County Budget.

Other functions of the CAO are to:

- Plan, monitor, and oversee County operations, ensuring that Board policies are carried out in the most cost-effective manner;
- Formulate short and long range plans and budgets;
- Review, monitor, and recommend County structure, programs, services and budgets;
- Recommend, interpret, and execute Board policies;
- Supervise the administration of all department heads and units of government for which the Board of Supervisors is responsible;
- Ensure the work of all departments is coordinated and cohesive in approach;
- Prepare and coordinate Board agendas;
- Review legislation for potential impacts to the County and prepare appropriate recommendations; and,
- With Board direction, conduct negotiations with all employee bargaining units.

The Human Resources Division provides personnel services including coordinating the recruitment, testing and selection processes used to fill vacancies or new positions authorized by the Board of

Supervisors. The HR Division also provides orientation and on-going services to all employees in the areas of benefits and personnel rules.

The Division maintains personnel files for all employees and maintains the official personnel allocation list. Human Resources conducts personnel investigations, advises departments on personnel disciplinary issues and serves as a liaison between employees and management, manages employee benefit administration including PERS, health insurance, vision, dental, including educating new and existing employees on what is available, and helps existing and retired employees resolve benefit-related issues.

DEPARTMENTAL (or Division) ACTION PLAN FOR 2020-2021

During FY2021-2022, the County Administrator's Office will:

- Recommend to the Board of Supervisors a strategy to create a Department of Human Resources within existing resource allocations;
- Finalize the At Will Employee Classification and Compensation Study, and recommend to the Board of Supervisors the Study's implementation;
- Obtain, in time for preparation of the FY2021-2022 Midyear Budget, a comprehensive, professionally prepared Countywide Fee Schedule;
- Obtain, in time for preparation of the FY2021-2022 Midyear Budget, externally-prepared three-year County financial projections;
- Support restoration from the Finance Department to County Administration of responsibility for preparation and management of the County Budget.
- Support development of annual, measurable Departmental goals in a Countywide Strategic Plan consistent with the County's existing Vision, Mission Values and Strategic Focus Areas;
- Support the Board of Supervisors in pursuit of effective policy governance through preparation of a Mono County Governance Manual;
- Expand the membership, activities and presence of the Mono County Workforce Well-Being Committee
- Support and expand internal and external activities of the Justice, Equity, Diversity and Inclusion Working Group

ADMINISTRATION

Core Services

		Mandated?	
1	ADMINISTRATION	Plan, Monitor, & Oversee County Operations	N
		Formulate Short & Long Range Plans & Budgets	N
		Supervise County Departments & Related Government Entities	N
		Develop County Culture	N

		Mandated?	
2	BOARD OF SUPERVISORS	Ensure Policy Implementation	N
		Monitor & Recommend Programs, Services, & Budgets	N
		Report & Advise on Current Events & Relevant Issues	N
		Prepare & coordinate Board agendas	N

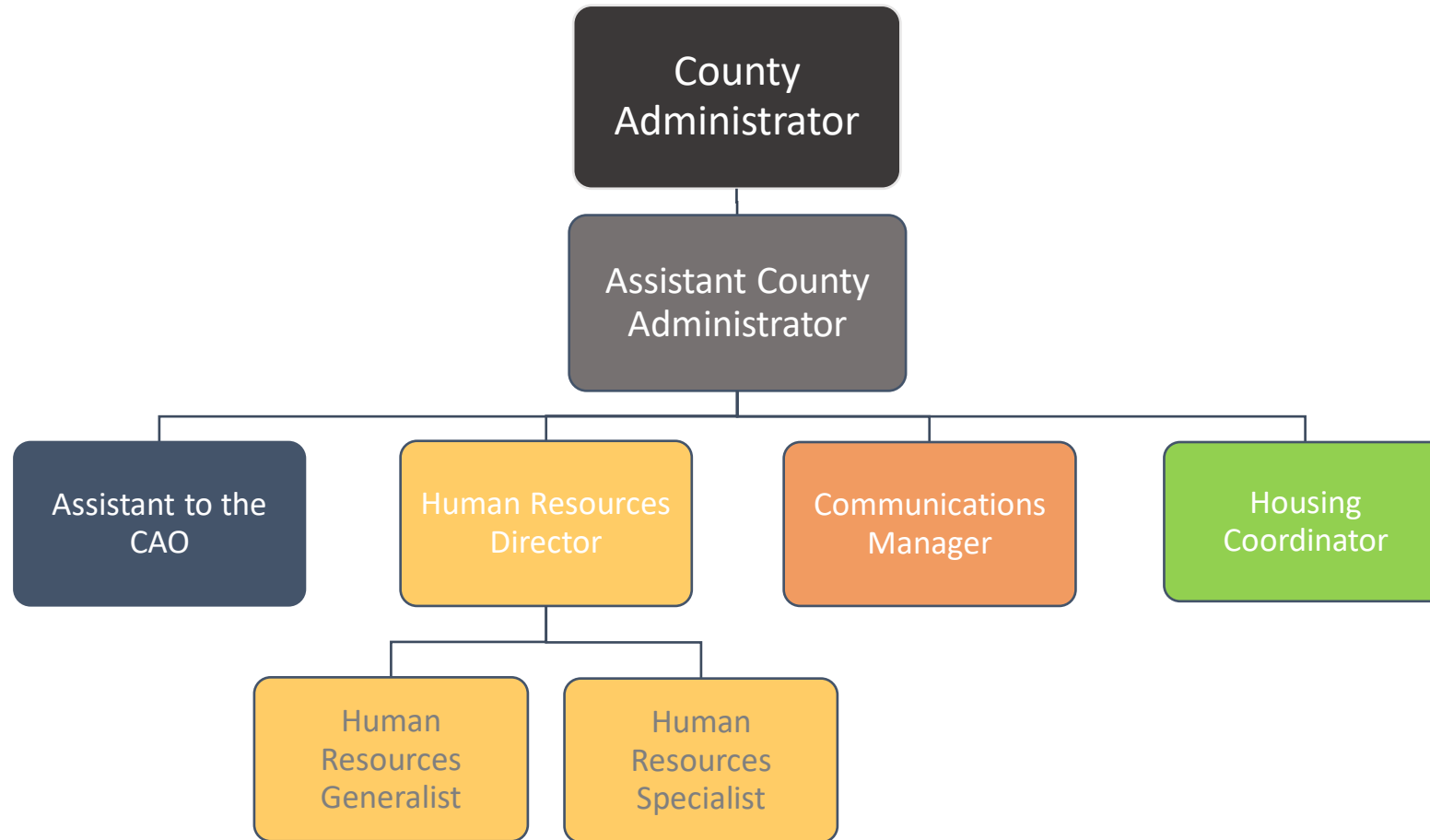
3	PERSONNEL ADMINISTRATION	Conduct Employee Bargaining Unit Negotiations	Y
		Recruiting, Testing, & Selection	N
		Maintain Personnel Files & Allocation List	Y
		Investigate & Advise on Disiplinary Action & Litigation	N

4	EMPLOYEE SERVICES	Administration of benefits for employees & retirees	N
		Orientation & ongoing provision of employee services	N
		Act as liason between parties	N



ADMINISTRATION

Departmental Organizational Chart

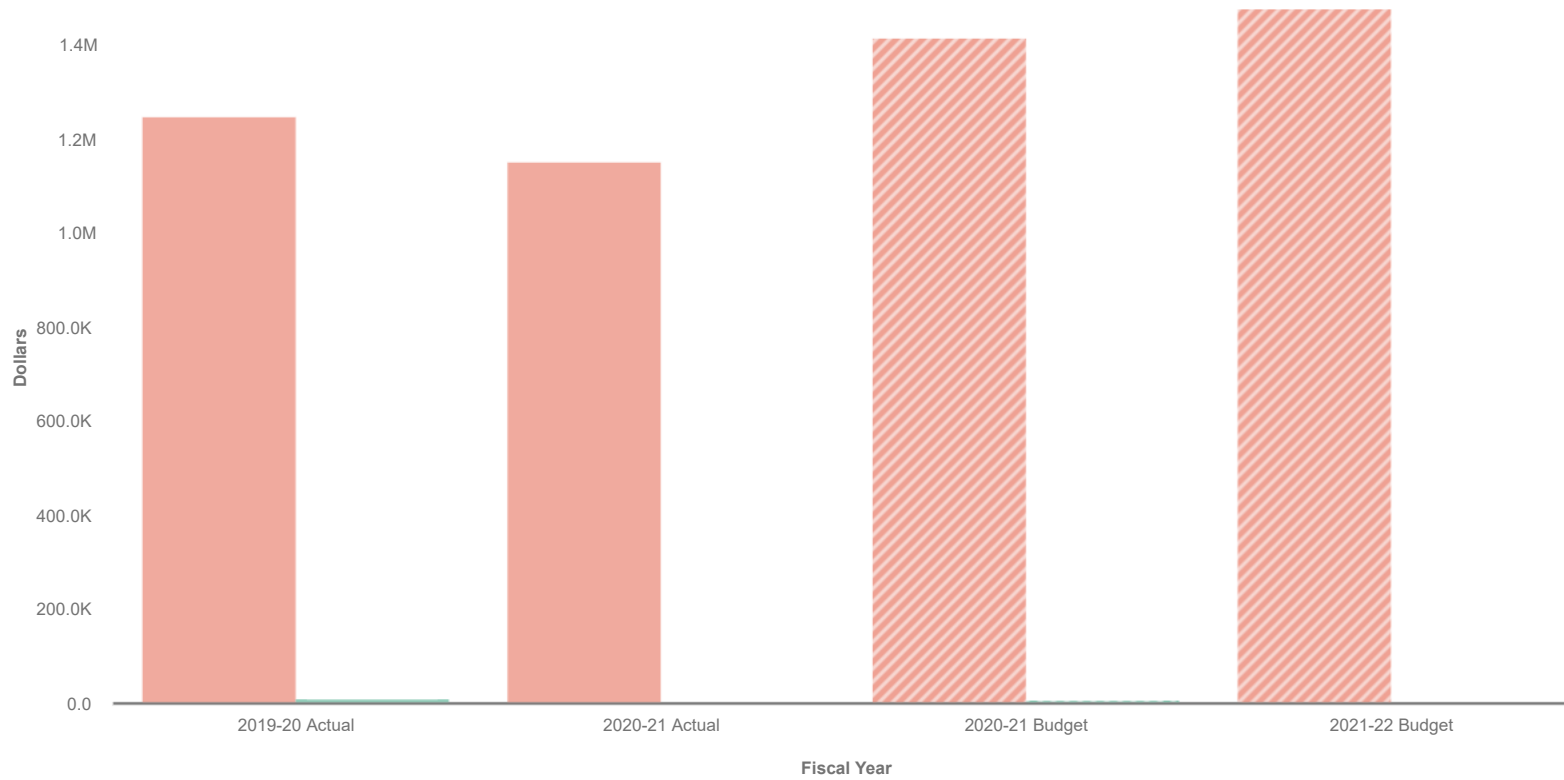


0. 2021-22 Recommended Budget

County Administrative Office 100-11-020



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 10,747	\$ 2,670	\$ 8,200	\$ 3,200
▶ Interest & Rents	8,682	0	5,000	0
▶ Licenses, Permits & Franchises	1,450	2,600	2,400	2,400
▶ Charges for Services	494	0	800	800
▶ Miscellaneous Revenues	121	70	0	0
▼ Expenses	1,249,553	1,154,360	1,417,578	1,477,064
▶ Salaries & Benefits	1,010,483	969,090	1,099,736	1,176,803
▶ Services and Supplies	239,071	185,271	287,842	300,261
▶ Support of Other	0	0	30,000	0
Revenues Less Expenses	\$ -1,238,806	\$ -1,151,690	\$ -1,409,378	\$ -1,473,864

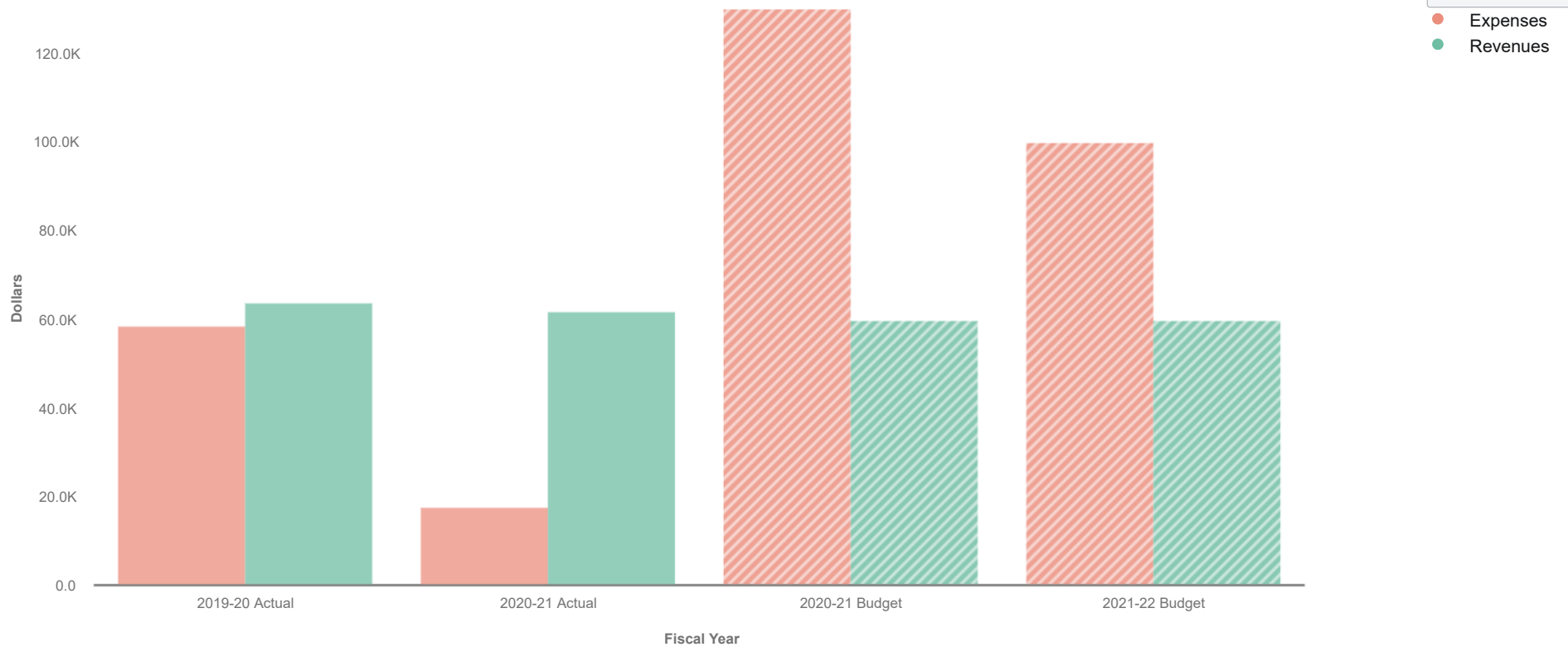
0. 2021-22 Recommended Budget

2. Workforce Development 659-10-300



Visualization

Sort **Large to Small**



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 63,953	\$ 61,863	\$ 60,000	\$ 60,000
▶ Miscellaneous Revenues	0	60,000	60,000	60,000
▶ Charges for Services	60,000	0	0	0
▶ Interest & Rents	3,953	1,863	0	0
▼ Expenses	58,521	17,769	130,000	100,000
▶ Services and Supplies	58,521	17,769	130,000	100,000
Revenues Less Expenses	\$ 5,432	\$ 44,094	\$ -70,000	\$ -40,000

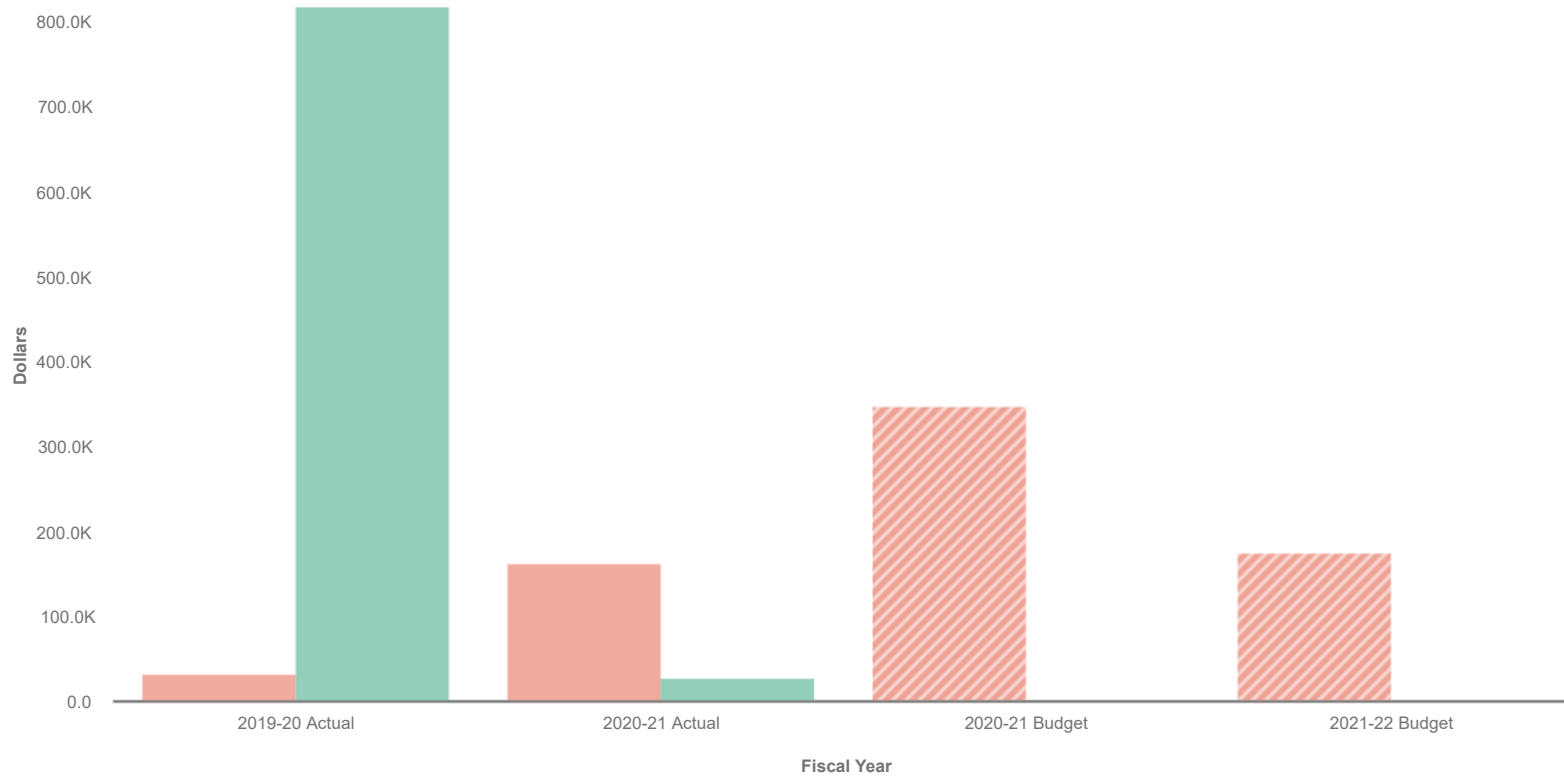
Data filtered by Types, WORKFORCE DEVELOPMENT, GENERAL-OTHER GENERAL, INSURANCE, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

3. Affordable Housing 188-27-251



Visualization



Sort Large to Small

- Revenues
- Expenses

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▶ Revenues	\$ 818,022	\$ 28,448	\$ 0	\$ 0
▼ Expenses	32,494	163,770	349,038	175,383
▶ Salaries & Benefits	0	21,094	184,038	175,383
▶ Services and Supplies	32,494	142,676	165,000	0
Revenues Less Expenses	\$ 785,528	\$ -135,321	\$ -349,038	\$ -175,383

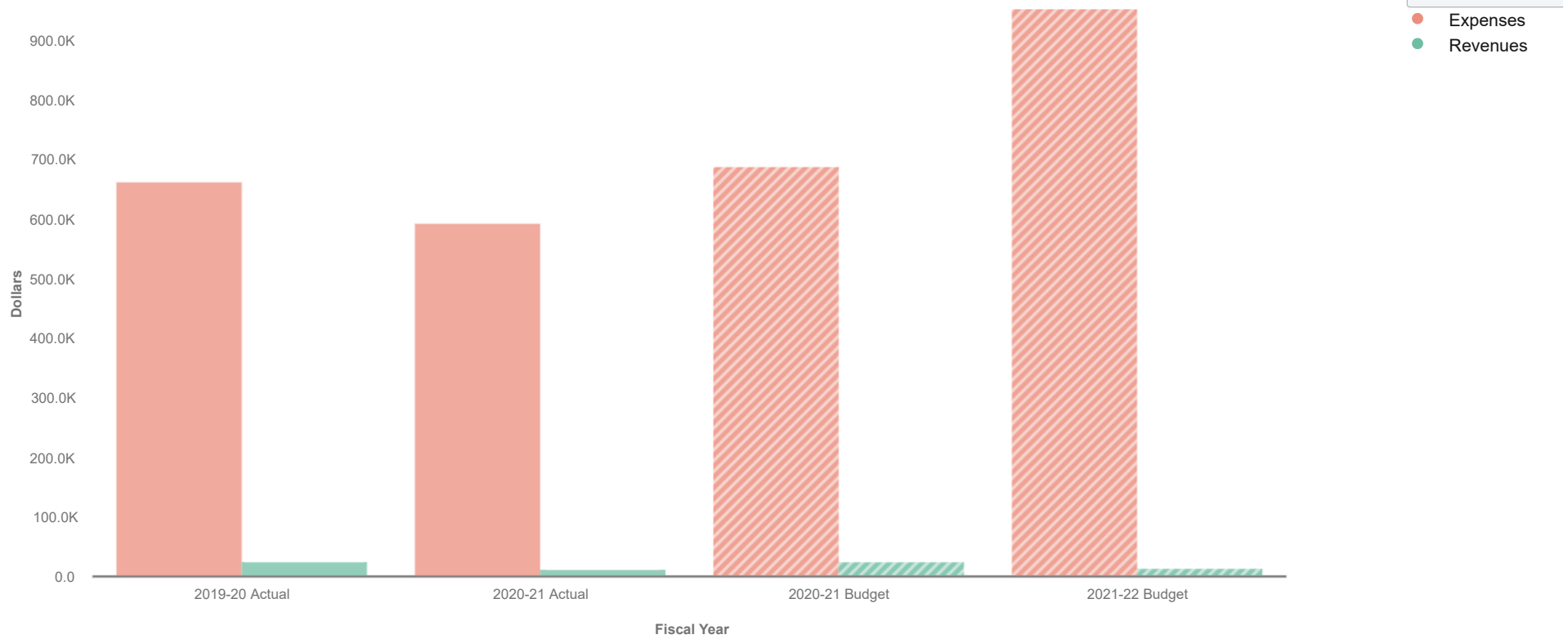
Data filtered by Types, AFFORDABLE HOUSING , PUBLIC PROTECTION-OTHER, HOUSING DEVELOPMENT, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

4. Public Defender 100-21-076



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 26,300	\$ 13,463	\$ 26,150	\$ 14,550
▶ Charges for Services	19,637	8,005	21,350	9,000
▶ Intergovernmental	6,146	5,167	4,500	5,250
▶ Fines, Forfeitures & Penalties	518	292	300	300
▼ Expenses	663,120	594,439	689,420	952,705
▶ Services and Supplies	663,120	594,439	689,420	952,705
Revenues Less Expenses	\$ -636,820	\$ -580,975	\$ -663,270	\$ -938,155

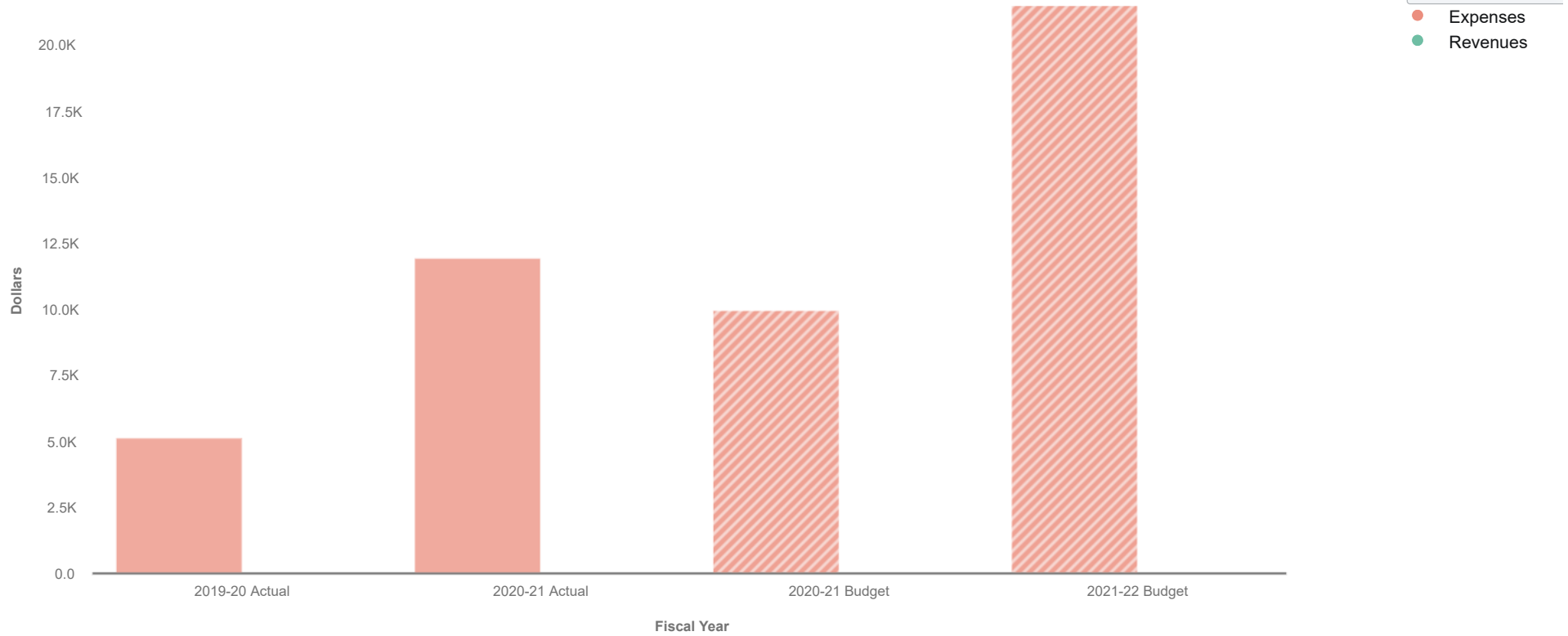
Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-JUDICIAL, PUBLIC DEFENDER, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

5. Grand Jury 100-21-077



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
Revenues	\$ 0	\$ 0	\$ 0	\$ 0
▼ Expenses	5,171	11,975	10,000	21,500
► Services and Supplies	5,171	11,975	10,000	21,500
Revenues Less Expenses	\$ -5,171	\$ -11,975	\$ -10,000	\$ -21,500

Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-JUDICIAL, GRAND JURY, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

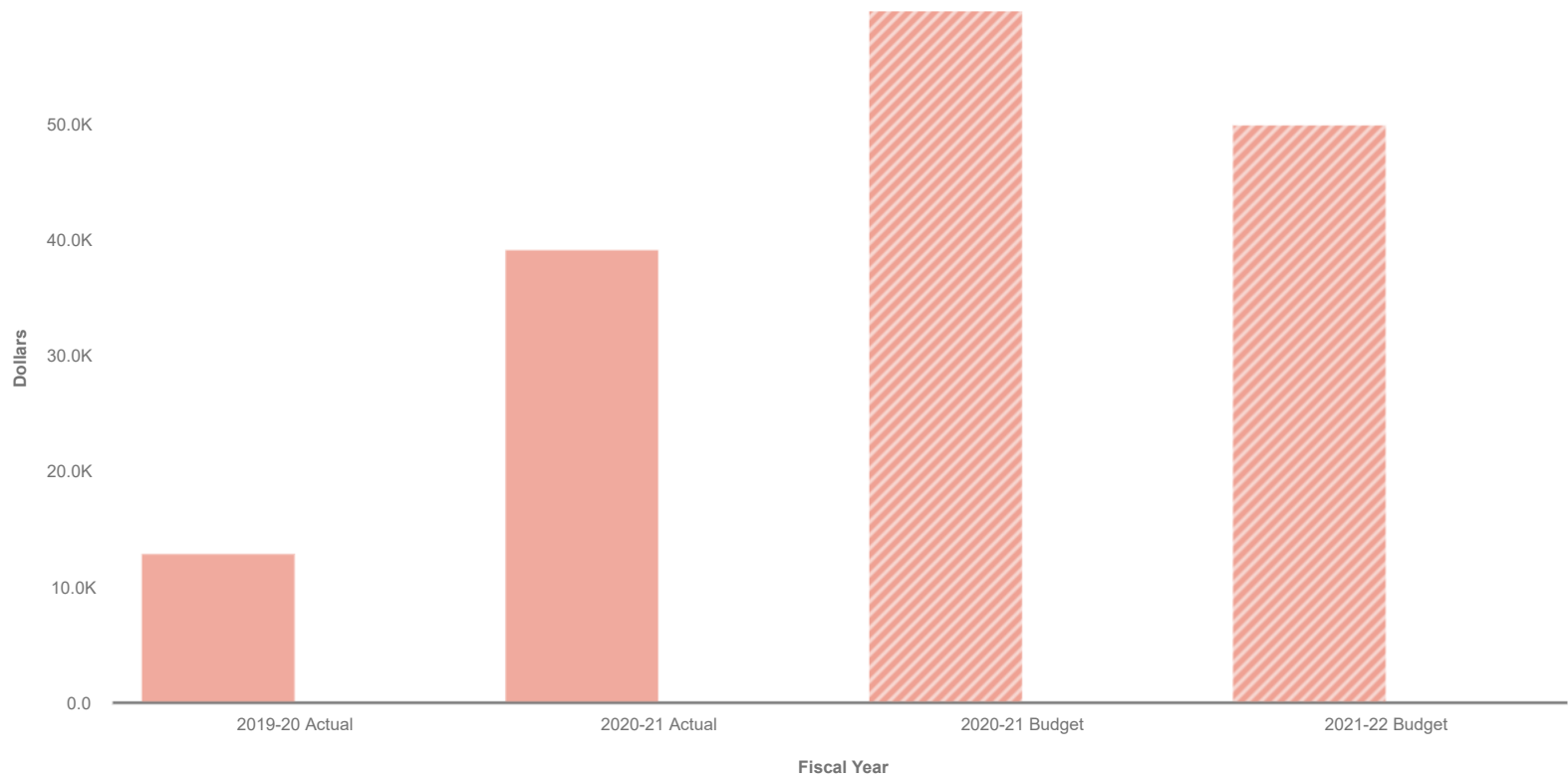
6. Veterans Services 100-55-073



Visualization

Sort **Large to Small**

- Expenses
- Revenues



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
Revenues	\$ 0	\$ 0	\$ 0	\$ 0
▼ Expenses	12,981	39,157	59,710	50,000
► Support of Other	12,981	39,157	59,710	50,000
Revenues Less Expenses	\$ -12,980	\$ -39,157	\$ -59,710	\$ -50,000

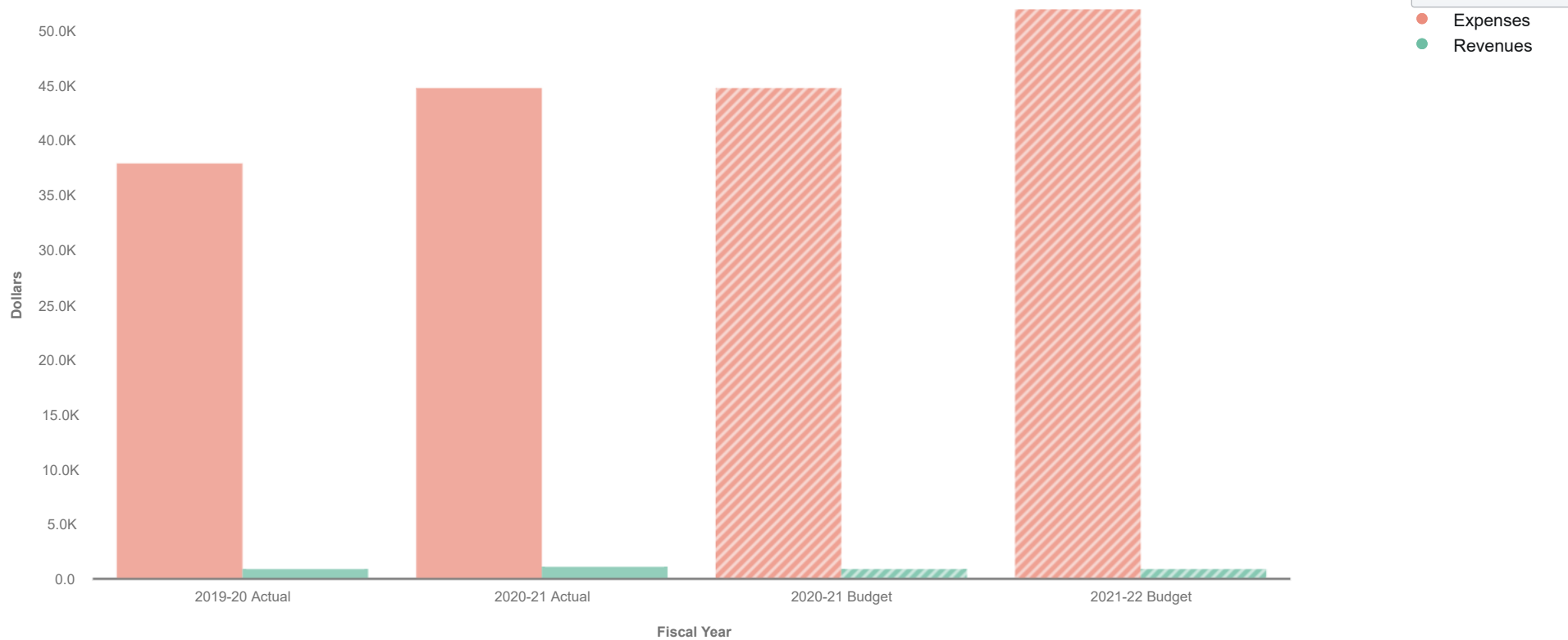
Data filtered by Types, GENERAL FUND, PUBLIC ASSISTANCE-VET SERVICES, VETERANS SERVICES OFFICER, No Project and exported on June 3, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

7. Farm Advisor 100-63-072



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 1,002	\$ 1,175	\$ 1,000	\$ 1,000
▶ Intergovernmental	1,002	1,175	1,000	1,000
▼ Expenses	38,008	44,925	44,924	52,000
▶ Services and Supplies	38,008	44,925	44,924	52,000
Revenues Less Expenses	\$ -37,005	\$ -43,750	\$ -43,924	\$ -51,000

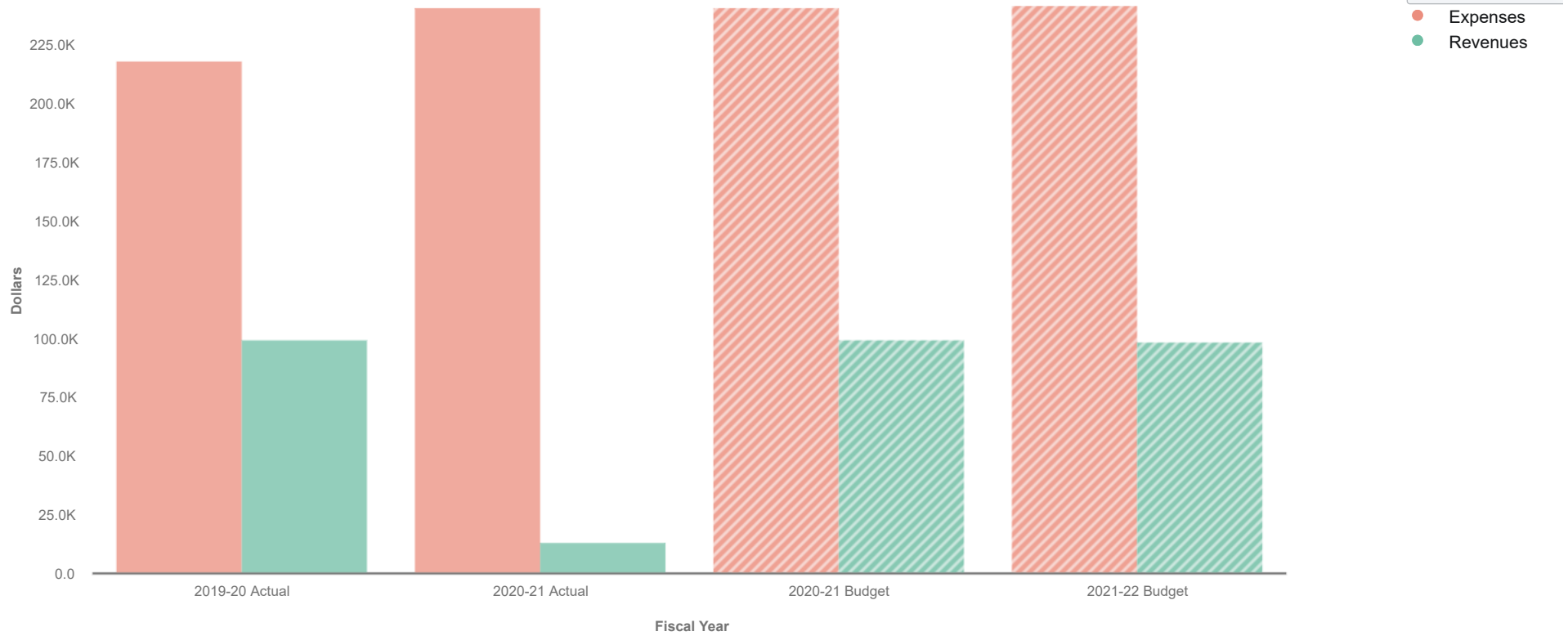
Data filtered by Types, GENERAL FUND, EDUCATION-AGRICULTURAL EDU, FARM ADVISOR, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

8. Ag Commissioner 100-26-074



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 99,548	\$ 13,361	\$ 99,548	\$ 99,000
▶ Intergovernmental	99,548	13,361	99,548	99,000
▼ Expenses	218,433	241,107	241,107	241,778
▶ Services and Supplies	218,433	241,107	241,107	241,778
Revenues Less Expenses	\$ -118,885	\$ -227,746	\$ -141,559	\$ -142,778

Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-INSPECTION, SEALER WEIGHTS- MEASURES/AG CO, No Project and exported on June 2, 2021. Created with OpenGov

ANIMAL SERVICES

ANIMAL SERVICES DEPARTMENT

DEPARTMENT MISSION STATEMENT

The mission of Mono County Animal Services is to protect public safety of residents and visitors, to protect animals through sheltering, education, and adoption while promoting their humane treatment.

DEPARTMENTAL OVERVIEW

Animal Services operates two shelters in Mono County, located in Whitmore and Bridgeport, and employs two full time Animal Control Officers. Department staff responds to complaints and violations of County ordinance, dog bite investigations and quarantines, resolves issues of animal neglect or cruelty, promotes responsible pet ownership through education and support, operates an adoption program in two shelters, offers low cost spay/neuter vouchers, offers low-cost pet boarding, and administers pet licensing and vaccination clinics.

CHALLENGES/ISSUES

We have a dilemma of choosing between the shelter animals to go with minimal attention and risking their wellbeing, or field services to go with minimal attention risking the safety of the public. We currently have the Officers assigned to cover the days off for the shelter attendants. With this arrangement field services receives minimal attention, which can be a safety risk for the public as dogs run without supervision causing vehicular accidents, or causing fights with other dogs to name a couple of the risks. Four days a week the County has one Officer on duty to cover over 3,000 square miles of the unincorporated areas of Mono County. Those same four days an Officer is also taking care of the shelter animals for the attendant's days off. As a result of the Officers covering the shelters the animals often suffer stress from lack of attention due to not being able to go on walks with volunteers, since the Officers need to stay available to respond to urgent requests in the field. Also, if an Officer is detained by an urgent request for service at the beginning of the day, the animals have to wait to be attended to, which they have already spent 15 hours in their kennels through the night, without any human contact.

Upon trial and evaluation of the alternative approach of having the attendants cover each other's days off by traveling between shelters, the animals are again not given sufficient attention having one person caring for two shelters an hour apart from each other. As a result, the animals become stressed, making their stay at the shelter inhumane, resulting in euthanasia. This stress can also lead to behavior problems, making adoptions very challenging, extending their stay with us, and possibly resulting in the animal being unsafe for adoption, resulting in euthanasia.

If we had a third attendant to work as a floater between the two shelters, covering their days off and assisting either shelter on the fifth day, this would resolve our dilemma and allow our department to operate the shelters 7 days a week and allow the Officers to devote their time to the duties they were hired to perform. Examples of duties for the third shelter attendant would be to cover the days off of the regular shelter attendants, caring for the animals, managing volunteers to walk dogs and socialize the cats, facilitate adoptions, transport animals to the vet for spays and neuters, assist the regular shelter attendant with dog to dog introductions (making it much safer), transport animals between shelters to allow people easier access to adopt them. With this third attendant we could increase adoptions by opening both shelters to a 7 day a week schedule, allowing to facilitate more adoptions and allow more time for volunteers to spend time walking the dogs. We would be able to relieve stress for the animals, making them more adoptable thus reducing the length of stay and making the transition to their new home life easier, and also reducing the risk of euthanasia.

OPPORTUNITIES

Partnering with Docupet:

We are in the process of partnering with Docupet, which will allow us to provide better customer service for our licensing program and pet reunification efforts by providing the following:

- A user-friendly online licensing option which allows people to complete their licensing and receive their tags more efficiently than before.
- Owners are provided a pet profile to keep track of their pets' license and vaccination expiration dates.
- Owners will be able to choose the tag that best suits their pet, such as sizing and style.
- If a lost pet is found, the number on the tag can be referenced on Docupet's website by the person who found their dog (information provided will be customized by the owner), or they may call Docupet's 24/7 help hotline, which provides a more efficient reunion.
- Docupet is also used by Inyo County and Mammoth Lakes, which we will allow us to cross reference each other's licensing data base, allowing for a more efficient reunion. As many times a pet from Mono County is brought to Inyo County shelter, and a pet from Mammoth is brought to the Whitmore shelter.
- Docupet also allows 20% of the proceeds from the designer tag sales to come back to us, to be used for improving the care of our animals.

Spay/Neuter Surgeries for pets:

We are now offering a low cost spay/neuter program which supports responsible pet owners, provides an incentive to license, helps to combat pet overpopulation and abandonment, as well as solving common behavior problems associated with intact male dogs.

Microchipping pets:

With our agreement with PetPoint, our software for sheltering and field service operations, we agreed to buy a bulk number of microchips each year in exchange for a substantial discount for the software program. Therefore, we are now microchipping all dogs and cats in our adoption program, and we will offer free microchips at our vaccination/licensing clinics. This will improve pet reunification and provide another incentive for licensing and provide support for responsible pet owners.

CORE SERVICE AND PROGRAM DESCRIPTION

In the Whitmore and Bridgeport animal shelters attendants are responsible for daily care and feeding of the animals, providing medical care when necessary, keeping a clean and disease-free environment for the animals, reuniting lost animals with their owners, operating an adoption program, and managing volunteers. Our shelter attendants work to provide the 5 freedoms for animals, which are internationally accepted standards of care to provide for the physical and mental needs of animals in our care, the five freedoms are...

- 1.) Freedom from Hunger and Thirst
- 2.) Freedom from Discomfort
- 3.) Freedom from Pain, Injury, or Disease
- 4.) Freedom to Express Normal Behavior
- 5.) Freedom from Fear and Distress

Some responsibilities of the Officers include:

- Responding to complaints and ordinance violations
- Responding to nuisance complaints and mediating neighbor disputes when animals are involved
- Responding to barking or aggressive dogs

- Picking up stray dogs and either reuniting owners with their pets prior to taking them to the shelter or taking them to the shelter when an owner is unknown or not able to be reached
- Responds to vehicular accidents when animals are involved
- Picks up abandoned animals
- Picks up animals injured on the road and transports them to the vet if applicable
- Picks up animals from a residence when the owner has passed away or is hospitalized.
- Officers work with law enforcement and the District Attorney to investigate and prosecute cases of animal cruelty or abuse, and vicious and potentially dangerous dogs.
- Officers work with pet owners to correct neglect through education and support
- Officers assist law enforcement when animals are involved, to either free the scene of the animals or contain animals while they carry out a search warrant, for example.
- Officers work with the public to trap feral cats for spay/neuter surgeries, to be returned to the field.

All department staff work collaboratively to conduct annual low-cost vaccination clinics throughout Mono County each year. Our Animal Services Department strives to provide humane treatment of animals in our community and in our care.

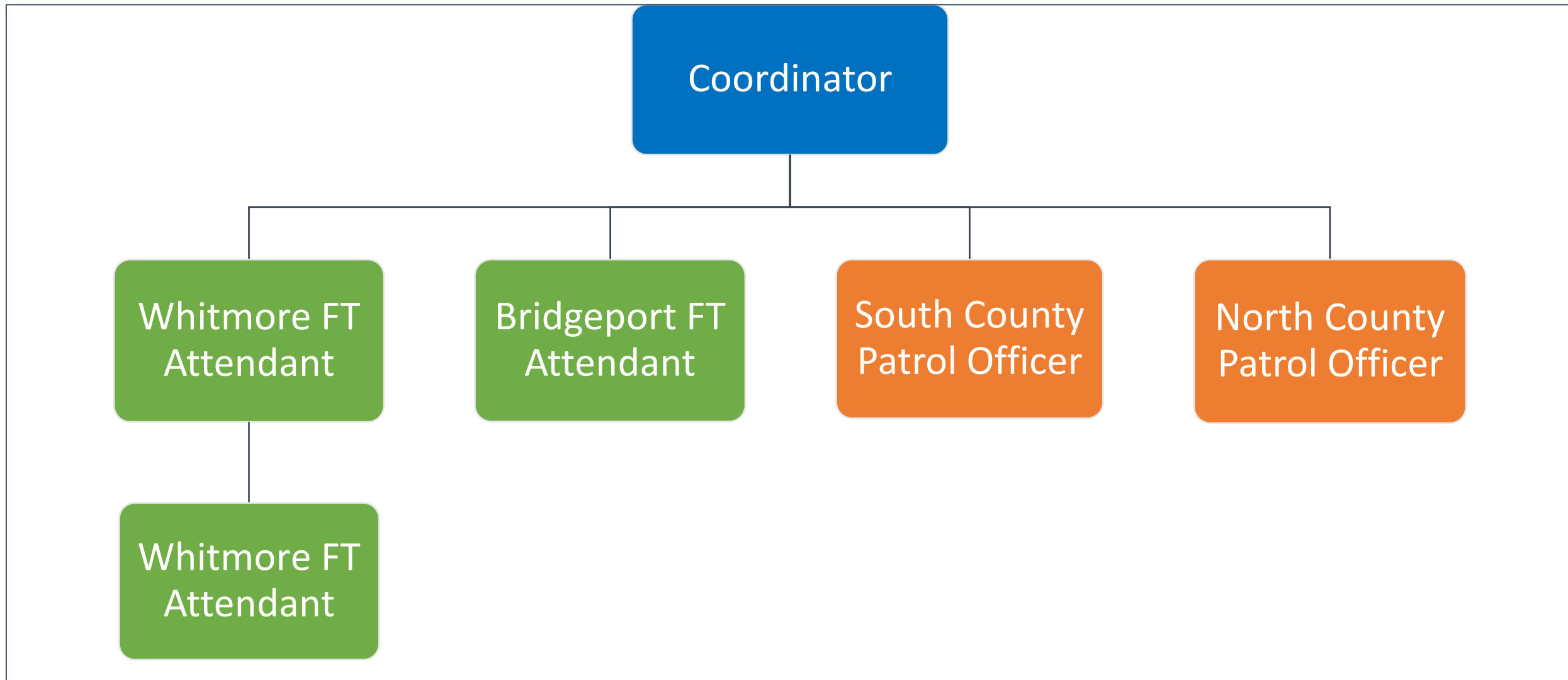
DEPARTMENTAL (or Division) ACTION PLAN FOR 2021-2022

- If approved, create, and fill a position for a third full time shelter attendant to provide better service for the animals and their potential owners, and allow the ACOs to give field services their full attention.
- Complete the process for partnering with Docupet.
- Decide on the method for collecting and retaining the revenue from the designer tags
- Move \$2,000 from the Spay/Neuter Trust Fund to the Specialized Services line item, for providing low cost spay/neuter surgeries



Animal Control

Departmental Organizational Chart

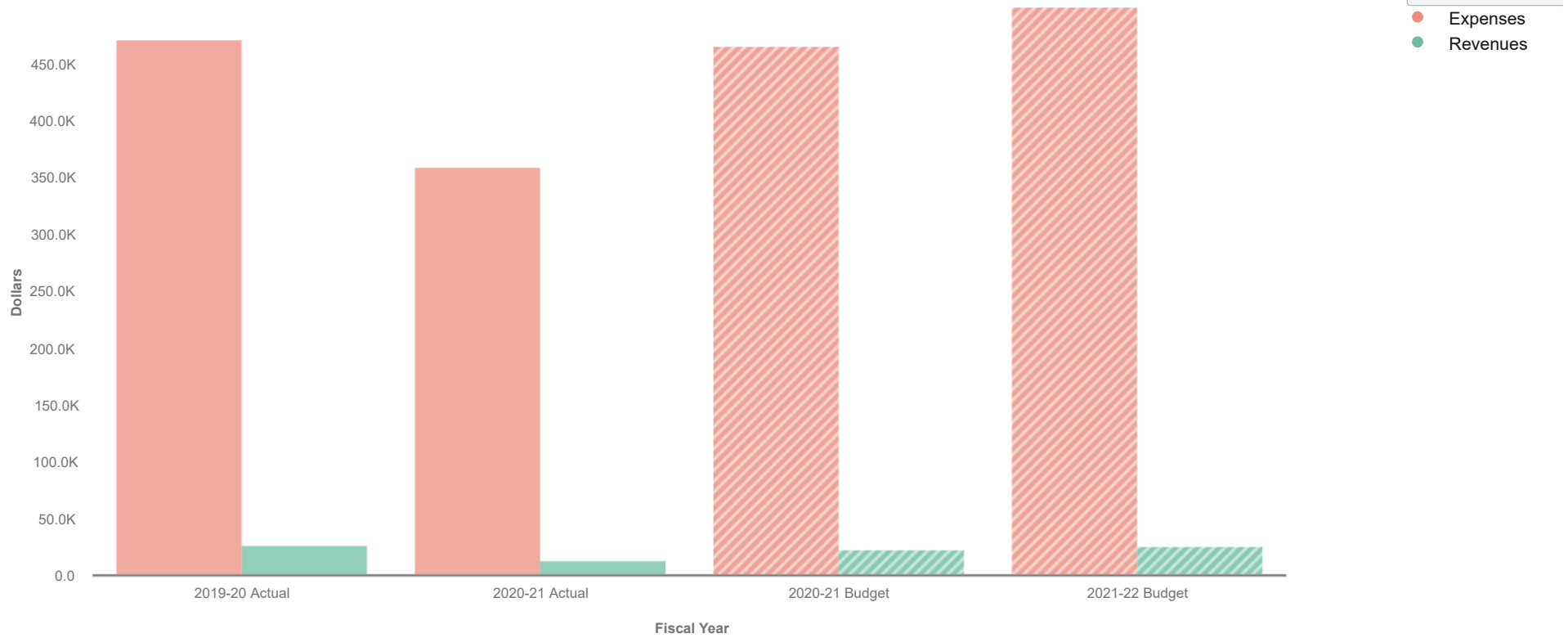


0. 2021-22 Recommended Budget

ANIMAL SERVICES 100-27-205



Visualization



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 26,597	\$ 13,729	\$ 23,000	\$ 25,817
▶ Licenses, Permits & Franchises	18,995	5,980	17,000	17,000
▶ Charges for Services	5,924	5,914	6,000	8,817
▶ Miscellaneous Revenues	1,678	1,835	0	0
▼ Expenses	472,085	359,842	466,508	499,774
▶ Salaries & Benefits	336,958	283,412	362,156	429,764
▶ Services and Supplies	135,128	76,430	104,352	70,010
Revenues Less Expenses	\$ -445,488	\$ -346,113	\$ -443,508	\$ -473,957

Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-OTHER, ANIMAL CONTROL, No Project and exported on June 2, 2021. Created with OpenGov

ASSESSOR

ASSESSOR'S OFFICE

Assessor's Office Mission Statement

Our mission is to provide a complete, accurate, and equitable local assessment roll in a timely and professional manner as provided by the California Constitution.

Assessor's Office Overview

The county assessor must annually assess all taxable property in the county, except for state-assessed property, to the person owning, claiming, possessing, or controlling the property on January 1. The duties of the county assessor are to discover all assessable property, to inventory and list all taxable property, to develop and maintain a set of current maps delineating property ownership, to value the property, and to enroll the property on the local assessment roll for the support of local government.

Challenges, Issues and Opportunities

Covid-19 continues to be a challenge to work around while maintaining the safety of office staff. The Assessor's Office is not well suited for remote work. Recruitment also continues to be challenging; the office currently has two vacant positions, and few qualified applicants, and most other county assessors in California are reporting similar difficulties in recruitment. Proposition 19, which narrowly passed in November 2020, remains a concern for all assessors as it is a poorly conceived and poorly written initiative. The very conservative budget is a challenge that may hinder the Assessor's Office from pursuing the implementation of the next (and last) stage of the scanning/paperless project. The office continues to work with Deckard Technologies on a project to discover property escaping assessment or proper assessment, on a contingency basis.

Core Service and Program Description

The county assessor must annually assess all taxable property in the county, except for state-assessed property, to the person owning, claiming, possessing, or controlling the property on January 1. The duties of the county assessor are to discover all assessable property, to inventory and list all taxable property, to develop and maintain a set of current maps delineating property ownership, to value the property, and to enroll the property on the local assessment roll for the support of local government. At this time, all core services listed are performed in-house.

Assessor's Office Action Plan for 2021-2022

The Assessor's Office has begun the process of completing the assessment roll for the 2021-2022 roll year, and this process will be the focus of the office until complete. The Assessor's Office resolved all assessment appeals with Mammoth Mountain Ski Area (MMSA) and processed the change in control dated July 31, 2017. All MMSA valuation work has been completed, except for the land swap, and MMSA currently has no unresolved appeals in Mono County. The Assessor's Office anticipates that in the current fiscal year the number of appeals will increase significantly due to the rapidly rising market.

Mono County Assessor

Core Services

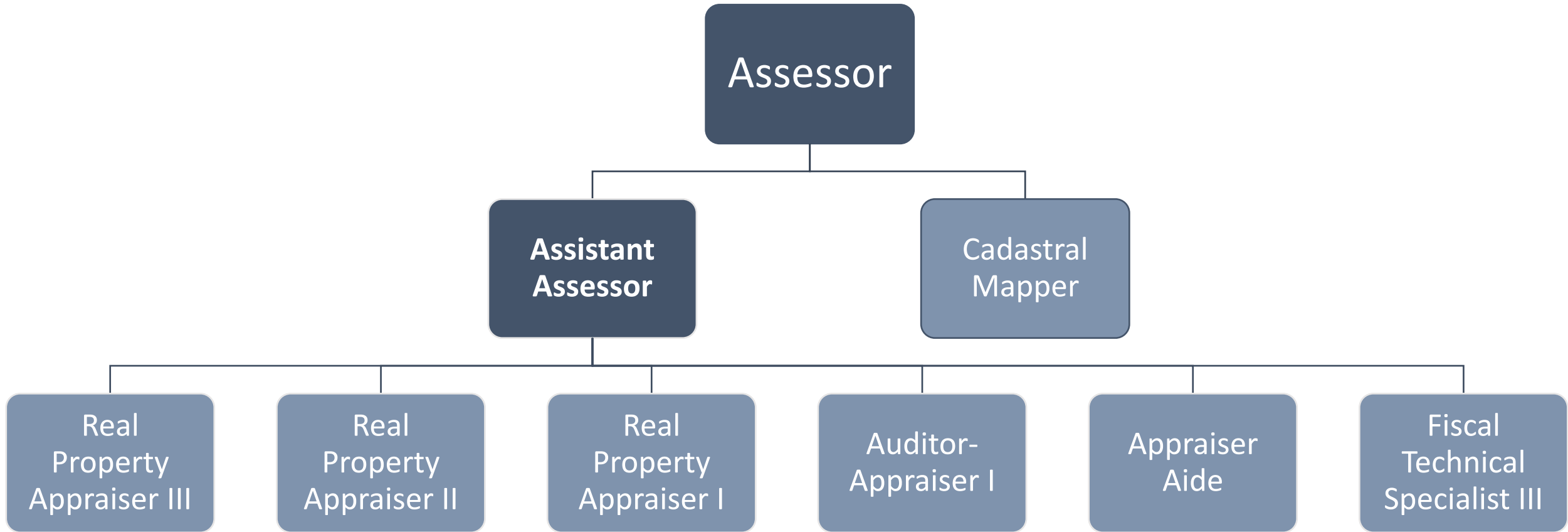
			Mandated?
1	Complete the Assessment Roll	Review and compare Prop 13 values and Prop 8 values	Y
		Process new construction	Y
		Process lien date events	Y
		Process applicable exemptions	Y

			Mandated?



Assessor

Departmental Organizational Chart



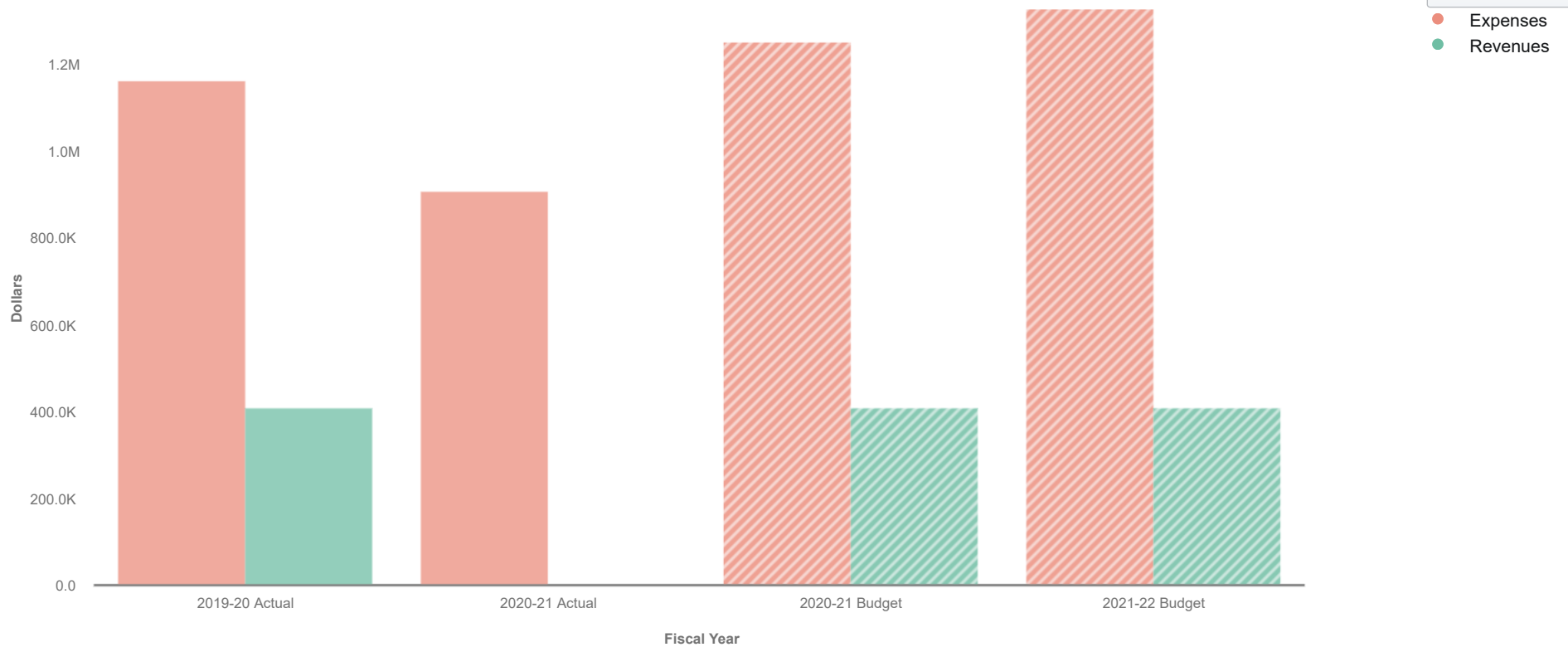
0. 2021-22 Recommended Budget

ASSESSOR 100-12-100



Visualization

Sort Large to Small



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 410,971	\$ 3,743	\$ 410,885	\$ 410,885
▶ Charges for Services	407,885	0	407,885	407,885
▶ Miscellaneous Revenues	3,086	3,743	3,000	3,000
▼ Expenses	1,164,084	908,795	1,254,173	1,327,904
▶ Salaries & Benefits	987,588	812,274	1,041,630	1,121,822
▶ Services and Supplies	176,496	96,520	212,543	206,082
Revenues Less Expenses	\$ -753,113	\$ -905,052	\$ -843,288	\$ -917,019

Data filtered by Types, GENERAL FUND, GENERAL-FINANCE, ASSESSOR, No Project and exported on June 2, 2021. Created with OpenGov

BEHAVIORAL HEALTH

Behavioral Health Department

DEPARTMENT MISSION STATEMENT

Our mission at Mono County Behavioral Health (MCBH) is to encourage and help facilitate recovery through Whole Person Care and community connectedness. Our services are strengths-based and client-centered. We strive to create a safe and welcoming environment to serve all with dignity, respect, and compassion.

Our vision is to promote healthy living and improve the quality of life for all members of our community.

DEPARTMENTAL (or Division) OVERVIEW

Mono County Behavioral Health (MCBH) offers mental health and substance use disorder (SUD) treatment services throughout Mono County. In addition to these services, MCBH provides community programming with the goals of reducing stigma, increasing access to services, and promoting wellness.

CHALLENGES, ISSUES and OPPORTUNITIES

Mono County Behavioral Health continues to grow programs in our communities. We have added staff dedicated to the northern part of Mono County to provide wellness programs, enhance school mental health responses, and increasing services for Seniors. With our recent departmental restructure, we have increased mental health, SUD, and telepsychiatry services for individuals and families.

Mono County Behavioral Health (MCBH) has taken the lead in addressing the disparities in our Latino and Native communities. We have developed a Cultural Outreach Committee and a Covid-specific Latino Outreach program to respond to the needs of our communities, and begin our county's desire for an anti-racism 'dialogue' with the Board of Supervisors, and all county staff. We have department staff actively involved with the county sponsored JEDI.

We are in the process of creating a Training and Professional Development Institute within our department. Our Institute will provide all state mandated trainings for all staff and provide learning opportunities to enhance professional development. Our Institute will also be dedicated to offering trainings to other county departments and community partners, when appropriate.

We continue to build a robust Harm Reduction program. We have dedicated staff to this program in an effort to meet the concerns about increased overdoses, and to provide these services in our outlying areas.

Much of our work overlaps with other county entities which allows us to work collaboratively with Public Health, Child Welfare, Social Services, Probation, Sheriff, Medics, related to WRAP and provide crisis responses for the county.

We are set to begin the Crisis Now program (creating a response system to address psychiatric crises in remote areas) with the Sheriff's Department and Medics, with MCBH taking the lead for this program.

Specifically related to Covid, MCBH has dedicated staff to the EOC and JIC. MCBH's staff is also participating in Contact Tracing as requested by the Public Health Department. This places an extra strain on our system, but we are addressing this issue as we continue to meet all requirements and mandates, while we simultaneously monitor any extra strain on our staff and department resources.

We have created a robust "mapping process" where staff work to identify a variety of gaps and/or overlaps within the department and our staffing. This process has helped to drive our understanding of where we

need to add staff and/or restructure our internal organization. As a result, we will continue our restructure process, address our service delivery and administrative responsibilities, while also determining where we can use consultants, where the department needs added staff and/or where we need to shift responsibilities.

CORE SERVICE AND PROGRAM DESCRIPTION

MCBH provides the following core services: therapy, case management, telepsychiatry, rehab aide, SUD counseling, mandated services (DUI and Batterers Intervention), Harm Reduction services, services for those in our jail, in-patient SUD placement, evaluation for psychiatric emergencies and other crisis, WRAP around services, school based services, and prevention and early intervention. We are committed to provide all of our services in Spanish by bi-lingual, bi-cultural providers. As well as being the LPS Conservator, overseeing those who are unable to care for themselves related to a mental health condition, MCBH provides help with housing those who are chronically homeless and/or living with insecure housing. The department is actively working with a development partner to construct 8-12 units of permanent supportive housing in Mammoth Lakes for individuals with mental illness.

MCBH also offers a variety of programs including Wellness Centers in Walker and Mammoth, community socials, school-based counseling, SUD prevention, suicide prevention, staff training and professional development, transitional housing, housing development, response to COVID-19 through social media and responding to other community needs.

MCBH will continue to expand services throughout the county as needed.

DEPARTMENTAL (or Division) ACTION PLAN FOR 2021-2022

MCBH is committed to providing services throughout the county and is adjusting, along with other county departments, around the needs and changes that are connected to living during a pandemic.

- Maintain all required services through out the county and adapt to Covid-19 related needs throughout the year.
- Continue to address the departmental Restructure process.
- Increase stakeholder engagement in each community to tailor services and programs related to changes in communities related to Covid-19.
- Work closely with community and county partners to address needs within the working community, including underserved or economically disadvantaged.
- Continue housing projects in Mammoth Lakes and Walker, CA.
- Begin Innovation Project, Crisis Now, in partnership with Mono County Medic and Sheriff departments.
- Work on Racial Equity within the department and county through our Cultural Outreach Committee
- Provide staff to work on EOC and JIC as needed
- Work with partners on County Wellness projects
- Work with all three school districts to provide school-based services
- Provide daily community wellness programs via Facebook Live.
- Create a “Fiscal Strategic Plan” with the addition of state level consultation services.

Behavioral Health

Core Services

		Mandated?	
1	Mental Health Services	Provide services to individuals, families, groups. Counseling, Case management, telepsychiatry, rehabilitation aide, support groups.	Y
		Provide linkage to Social Services and Public Health	Y
		Crisis Team to evaluate persons with psychiatric emergencies in the Mammoth Emergency Room. Follow up once a person is placed in locked facility	Y
		Implement Cultural Competence Plan, including core internal racial equity work and participation in county-wide JEDI Committee	Y

		Mandated?	
2	Substance Abuse Treatment	Provide services to residents. Counseling, intensive out patient, Case Management, groups. Linkage to in patient treatment when needed.	Y
		Provide mandated services. DUI first and multi-offender, 52-week Batterers Intervention group and individual. Spanish and English.	Y
		Continued expansion of harm reduction project	Y
		Provide group and individual counseling in the county jail.	N

3	Mental Health Services Act (MHSA)	Outreach and engagement to outlying communities and expand wellness center programming.	Y
		Housing support for those who meet regulations	Y
		Innovation projects-- Multi-County Technology Collaborative, Crisis Now Learning Collaborative	Y
		Workforce Training and Development	Y

4	Expanded Services	WRAParound for 'at-risk' youth and families. Collaboration with probation and child welfare for Child and Family Teams, including using the CANS instrument	Y
		Housing project in Mammoth Lakes to provide affordable and Permanent Supportive Housing	N
		Increase administrative capacity to ensure compliance and promote active quality improvement	N
		Continue partnering with Public Health and DSS as we transition to the next stages of COVID-19 response	N

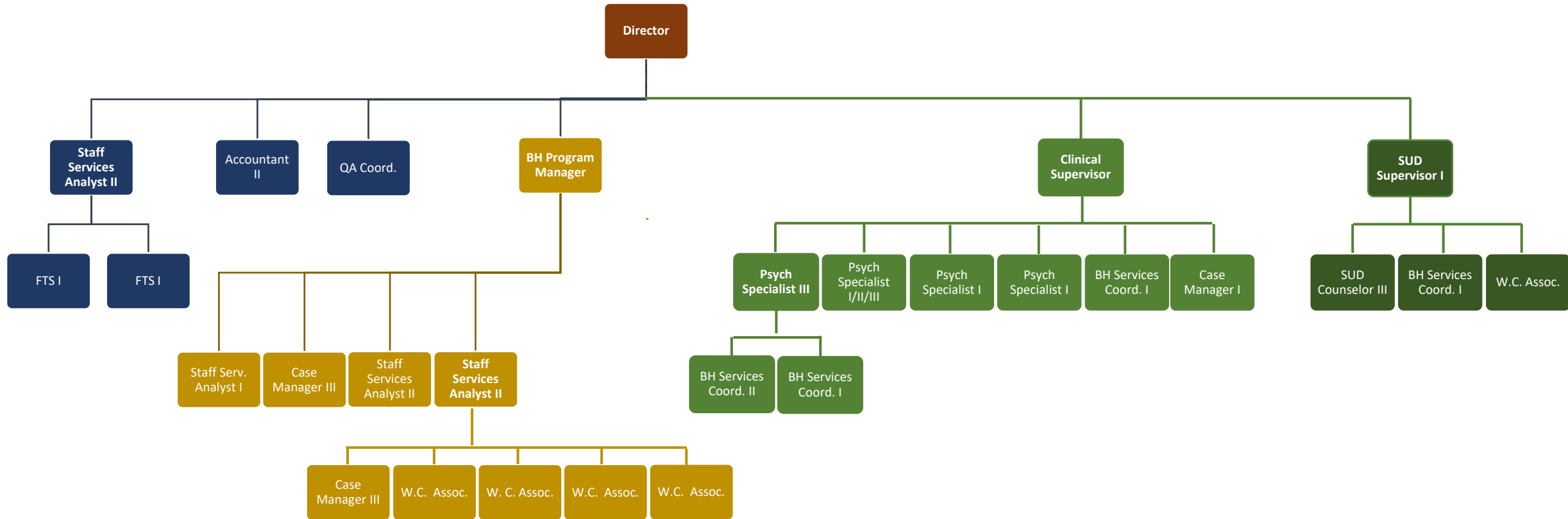
5	Prevention/Early Intervention	Life Skill Training Substance Use Prevention curriculum in all schools	Y
		Funding for PeaPod through First Five	N
		Pending school policies, return to providing school-based counseling services and build resilience among students through increased school-based staffing.	N
		Partner with DSS to expand services for isolated seniors.	N

6			



Behavioral Health

Departmental Organizational Chart

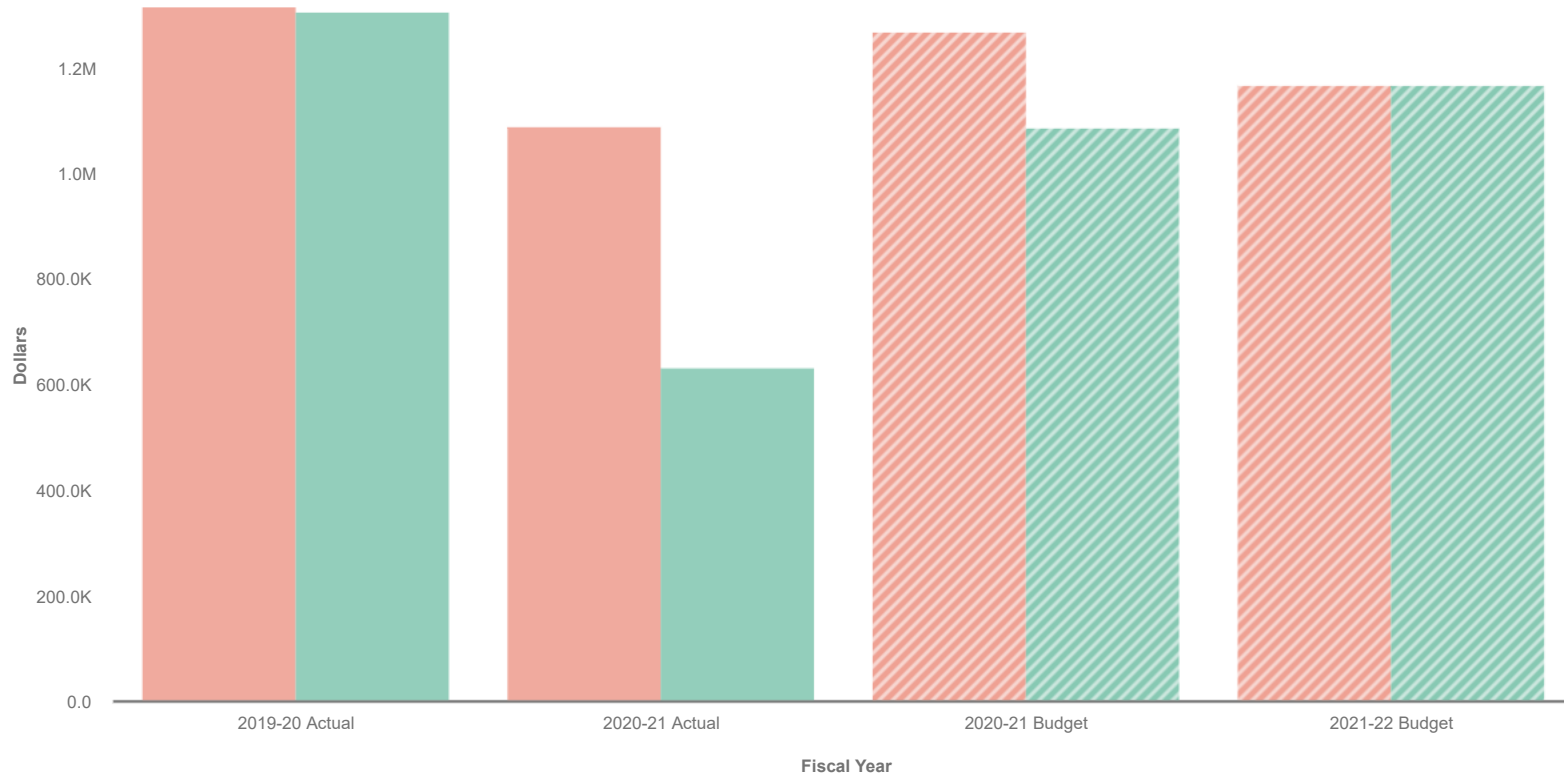


0. 2021-22 Recommended Budget

BEHAVIORAL HEALTH 120-41-840



Visualization



Sort Large to Small

- Expenses
- Revenues

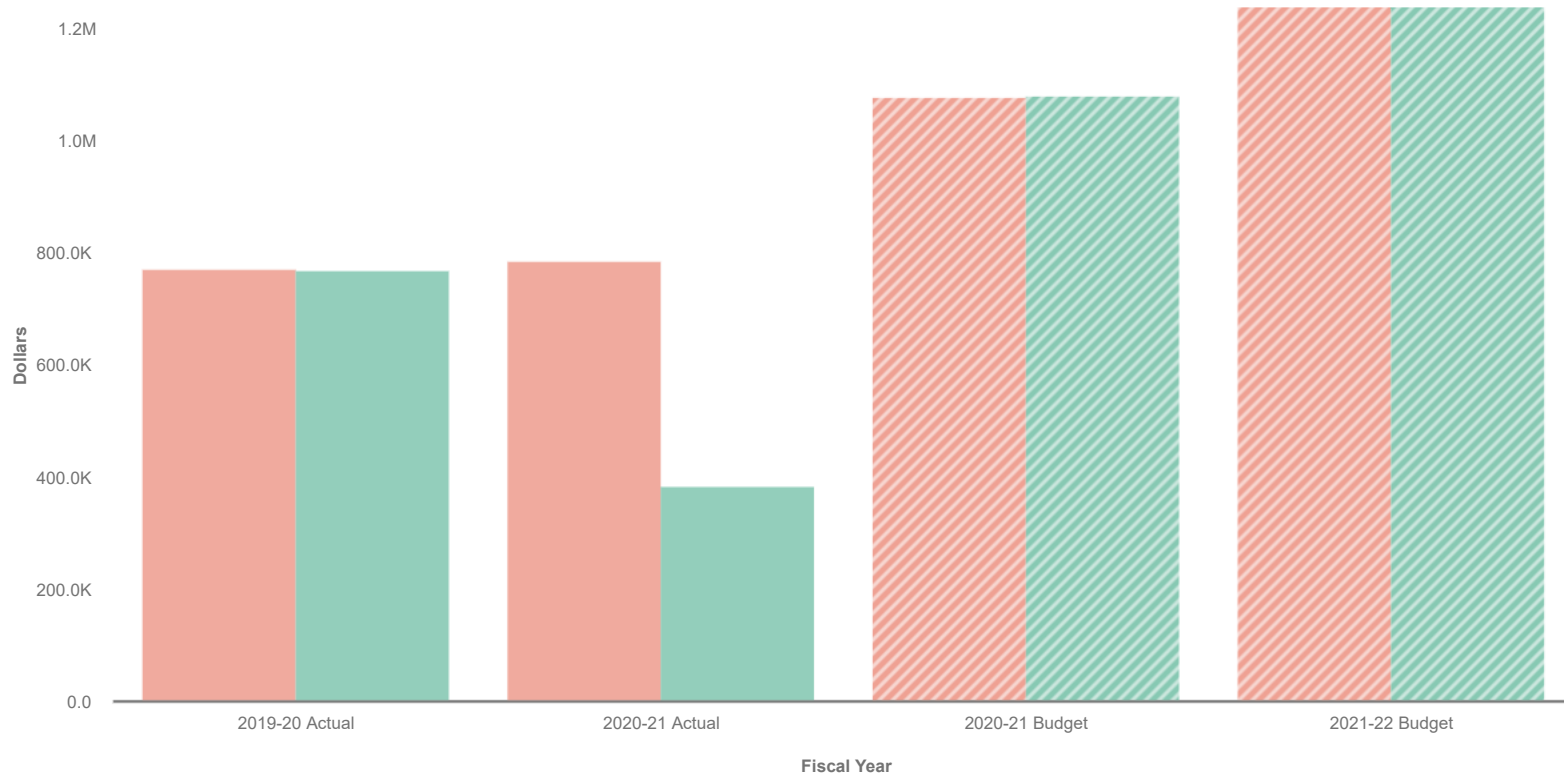
Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 1,308,695	\$ 633,916	\$ 1,089,819	\$ 1,169,705
▶ Intergovernmental	1,130,921	632,140	979,689	815,000
▶ Transfers In	66,473	1,000	0	294,705
▶ Charges for Services	106,730	0	85,254	60,000
▶ Miscellaneous Revenues	0	1	24,876	0
▶ Interest & Rents	4,571	775	0	0
▼ Expenses	1,315,927	1,089,887	1,269,491	1,169,705
▶ Services and Supplies	849,618	578,383	607,644	702,997
▶ Salaries & Benefits	466,309	511,504	661,847	466,708
Revenues Less Expenses	\$ -7,232	\$ -455,971	\$ -179,672	\$ 0

0. 2021-22 Recommended Budget

2. Alcohol & Drug Program 120-41-84



Visualization



Sort Large to Small

- Expenses
- Revenues

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▶ Revenues	\$ 770,498	\$ 384,760	\$ 1,081,460	\$ 1,237,285
▼ Expenses	771,839	786,873	1,078,605	1,237,285
▶ Salaries & Benefits	505,917	543,482	634,442	795,982
▶ Services and Supplies	265,921	243,391	444,163	441,303
Revenues Less Expenses	\$ -1,341	\$ -402,114	\$ 2,855	\$ 0

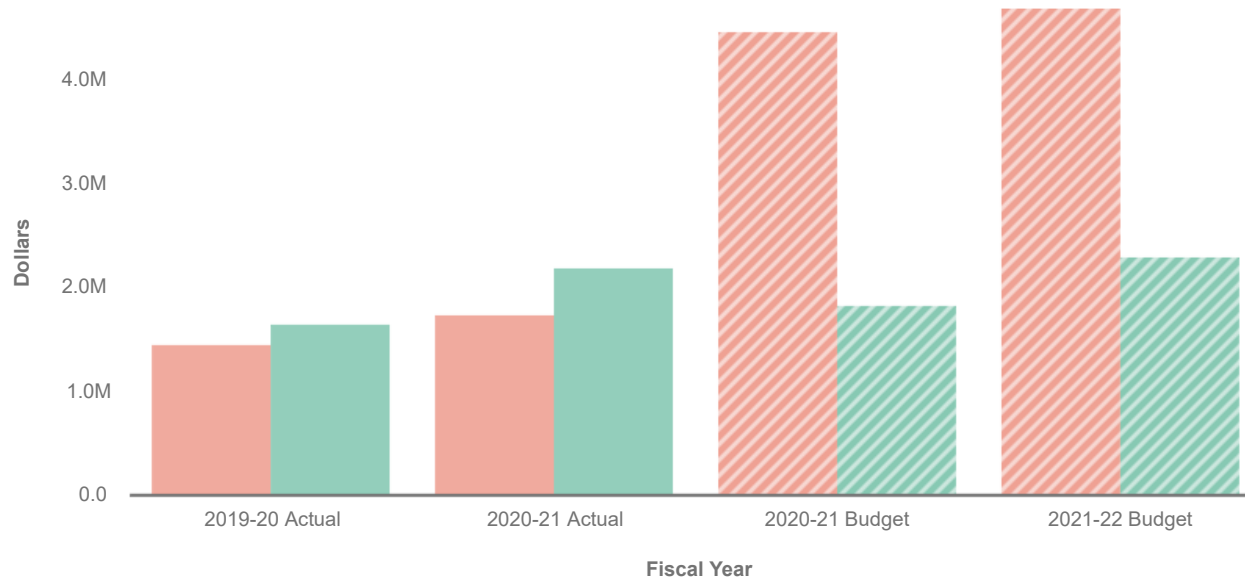
Data filtered by Types, BEHAVIORAL HEALTH, HEALTH&SANITATION-HEALTH, ALCOHOL & DRUG ABUSE SERVICES, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

3. Mental Health Services Act 121-41-841



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 1,660,918	\$ 2,196,657	\$ 1,843,035	\$ 2,308,852
▶ Intergovernmental	1,499,589	1,954,064	1,713,242	2,163,852
▶ Interest & Rents	161,329	76,208	30,000	90,000
▶ Miscellaneous Revenues	0	116,232	49,793	0
▶ Transfers In	0	50,153	50,000	55,000
▼ Expenses	1,461,832	1,751,274	4,463,734	4,680,892
▶ Salaries & Benefits	965,639	1,060,706	1,219,551	1,709,921
▶ Services and Supplies	437,722	689,434	1,284,183	1,380,971
▶ Capital Outlay	58,471	1,134	1,840,000	1,540,000
▶ Transfers Out	0	0	120,000	50,000
Revenues Less Expenses	\$ 199,086	\$ 445,384	\$ -2,620,699	\$ -2,372,040

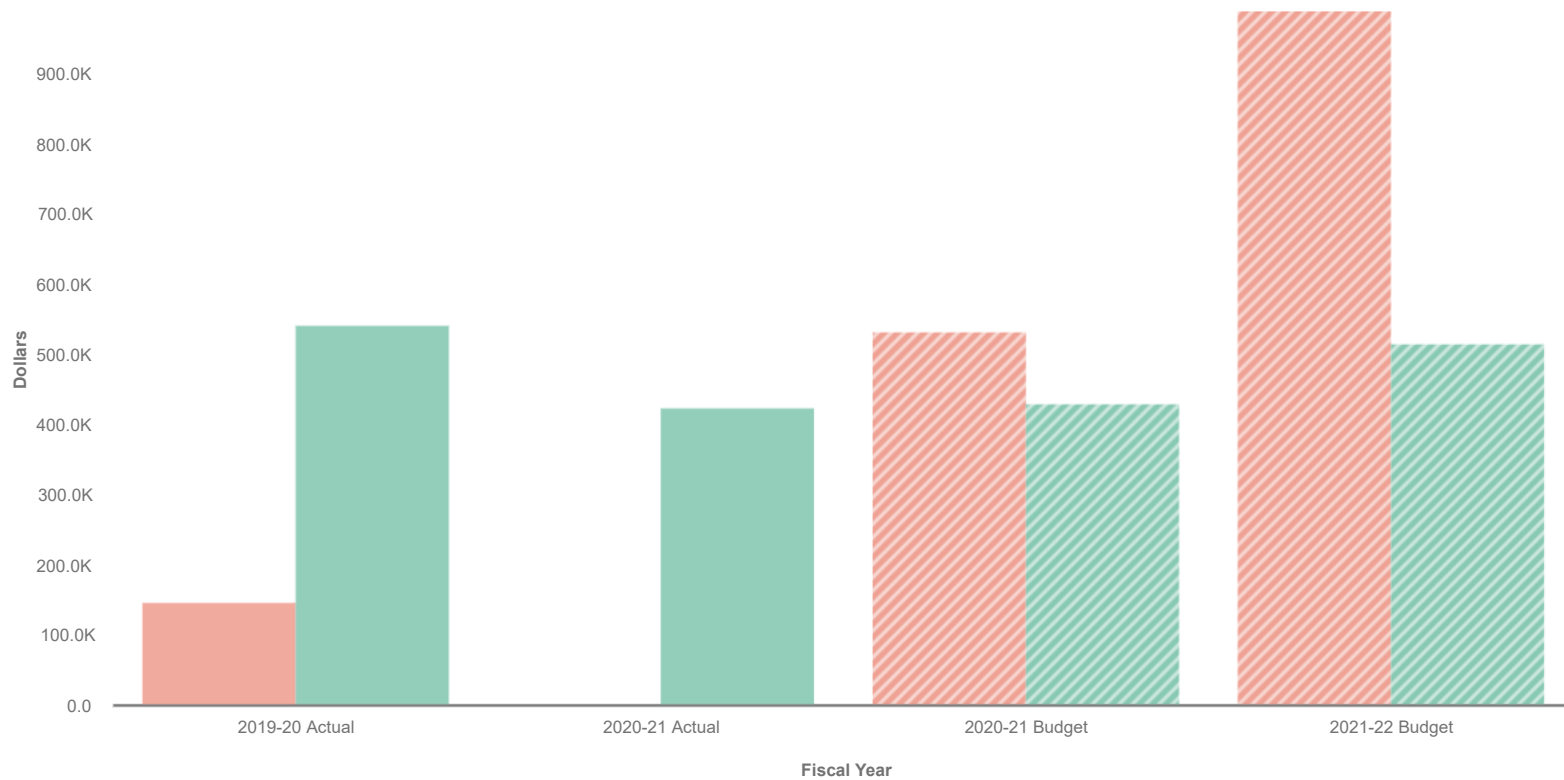
0. 2021-22 Recommended Budget

4. Behavioral Health Realignment 122-41-840



Visualization

Sort **Large to Small**



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 542,557	\$ 426,261	\$ 430,397	\$ 516,850
▶ Intergovernmental	479,824	394,535	430,397	516,850
▶ Interest & Rents	62,733	31,726	0	0
▼ Expenses	148,060	0	533,426	989,684
▶ Transfers Out	0	0	533,426	989,684
▶ Capital Outlay	148,060	0	0	0
Revenues Less Expenses	\$ 394,497	\$ 426,261	\$ -103,029	\$ -472,834

Data filtered by Types, BH 2011 Realignment, HEALTH&SANITATION-HEALTH, BEHAVIORAL HEALTH, No Project and exported on June 2, 2021. Created with OpenGov

**CLERK / RECORDER
CLERK OF THE BOARD**

CLERK / RECORDER

Board of Supervisors (#010), Clerk-Recorder (#180) and Elections (#181)

DEPARTMENT MISSION STATEMENT

N/A

DEPARTMENTAL OVERVIEW

Our Department is divided into three divisions:

Board of Supervisors: County Clerk is *ex-officio* Clerk of the Board of Supervisors (Government Code Section 25100 and 26801); serves as support for Board of Supervisors, Assessment Appeals Board, Personnel Appeals Board and various other boards as requested.

Clerk-Recorder: County Clerk is the issuer/maintainer of various certificates and vital and other records, oaths, appointments; County Recorder keeps and preserves all books, records, deeds, maps and papers deposited and kept in the office and it is the duty of the Recorder to record or cause to be recorded property (and other) documents correctly. In Mono County the Clerk-Recorder is in the same office and performs all duties simultaneously.

Elections: Conducts all elections held in Mono County, including statewide primary, general and special elections as well as local elections for Mono County, Town of Mammoth Lakes, Special Districts, and School Districts.

CHALLENGES, ISSUES and OPPORTUNITIES

The COVID-19 pandemic has posed many challenges for the entire Department in the past year. With all meetings becoming virtual in nature, and without being able provide consistent (in person) customer service, our office has had to perform duties in an entirely different way. With COVID continuing to be a factor, our Department will continue to face these challenges and need to think outside of the box to provide the best customer service we can. We're hopeful that we will be able to begin offering all our counter services soon, even if modified. With the decrease in these services, wedding ceremonies and license fees are down, which affects the service fee revenue generated for our Department. I see an opportunity, however, to begin generating that revenue again soon.

For the Board of Supervisors, last FY, we approached the Board with the possibility of implementing some type of fund to help build fees to then use to digitize all Board related documents. While this idea was met with enthusiasm, we were not able to get any momentum on this project due to Elections and of course, COVID. I am submitting a Policy Item for this project for this FY so that it does not get forgotten. If we can't pay for it all up front, perhaps the Board can agree to set aside funds for a few years to pay for it. It does remain an important project to get accomplished and will be a benefit to county employees and customers alike. Additionally, our agenda platform, Novus, is slowly being phased out so we will be working to edit our current agenda templates to get the most use out of Novus for as long as possible, while providing the county and customers with an efficient agenda process as well as an accurate, professional agenda.

On the Clerk-Recorder's side, I feel that while we have had to find solutions to provide efficient customer service, despite COVID, we were able to figure out a new "norm" and work around a lot of obstacles. We don't have anything major planned for this Division in the next Fiscal Year (again, that is a bit prohibitive in our economic culture), but we're still looking at having an online search for recorded documents as well as potentially getting back on track with continuing to refurbish any outstanding property books in our vault – perhaps next FY. Alternatively, we may delve into this refurbishing project at mid-year, depending on the workflow in the Clerk's office.

The November 2020 Election was challenging to say the least. We were able to offer all six of our polling locations and sent every voter a vote by mail ballot. We anticipate that there will most likely be a Recall Election for Governor Newsom probably in November of 2021 (not originally planned) in addition to the Primary Election in June 2021. It is our belief that we will continue to be required to practice extreme safety due to COVID and we are hopeful that the State will provide additional grant monies to help offset these two elections. To date, that is not known. Another facet to this upcoming FY, will be the redistricting process which our office will take part in, as needed and which will affect our Election Management Districting system.

All of these challenges are opportunities to fine tune our services and to be more efficient than ever.

CORE SERVICES AND PROGRAM DESCRIPTIONS

Board of Supervisors: Clerk of the Board functions include managing/preparing agendas and packets, attending meetings, preparing minutes, processing minutes orders, resolutions and ordinances, updates to BOS website, assisting Board members as needed and budget preparation. We also clerk other meetings as required/requested. These services are not mandated. This budget funds all the Board of Supervisor salaries/benefits, their training activities both locally and out of the county, the Assessment Appeals Board staffing and other Board staffing, as needed.

Clerk-Recorder: Recording/maintaining property documents (we offer E-recording, a valuable and time saving service); processing/maintaining/providing vital records (birth/death records, and marriage licenses – available online through VitalChek or at the counter/by mail); Fair Political Practices Commission (FPPC) Form 700 filing office; processing/maintaining Fictitious Business Name (FBN) applications; processing variety of notices (i.e. California Environmental Quality Act (CEQA) Notices); maintaining roster of County Public Agencies; maintaining all County Contracts; serve as Clerk of the Board of Supervisors; perform marriages; keep website updated; prepare budget. The Clerk-Recorder's Office implements and follows new laws as they become approved.

Elections: This is a mandated function. Registrar maintains County's Voter Registration Database and keeps it updated, performs all task/duties required to successfully run an election (includes keeping up with and following current legislation, Candidate filings, ballot preparation, poll worker management, management of ballot mailing and receipt, and miscellaneous duties as required. The Registrar also updates website and prepares annual budget.

DEPARTMENTAL (or Division) ACTION PLAN FOR 2021-2022

Board of Supervisors: for this fiscal year, and in light of the ongoing COVID-19 requirements, the Clerk of the Board needs to continue focusing on producing legally sound agendas, providing proper in-person meeting options, clerking additional meetings and providing continued/ongoing support for the Board members. We are committed to pursuing the project of digitizing board documents and will provide a policy request to that affect. We will also be fine tuning and editing our agenda template, working with IT

and Granicus to get the best use out of our current platform, Novus. The success of digitizing board documents as well as updating the agenda template will be measured by how many customer requests we get for these types of documents (to ascertain how often people utilize this service) and by being able to increase efficiency in the agenda process.

Clerk-Recorder: as mentioned above, we will work towards working within the COVID-19 requirements to carry on and provide excellent customer service. We will begin researching ways to implement an online search engine for recorded documents to be used by the public in addition to working towards the restoration of more of our old property books, maybe later in the fiscal year. We are also very interested in taking part/assisting in the county fee restructure which is an ongoing project. Increasing our fees would help with revenue which would then assist in being able to work on some of our tactics.

Elections: It appears we may now have two elections for FY 21-22: a potential Recall Election in addition to the Primary Election in June. As such, our office will be stretched to its limits and doing any large election projects will not be possible. We were initially planning on only the June 2022 Primary, but if the State calls a Recall Election, we now must plan for and be prepared for conducting two elections in the upcoming fiscal year. This will create additional costs (not anticipated but mandated) in the Elections budget. We will be required to conduct upcoming elections in much the same way we did our November election: under strict COVID safety requirements while still providing in person voting opportunities. We will also be required to mail every voter a vote by mail ballot, which will continue to increase costs. Utilizing our approved temporary staff will be extremely important. We will also be assisting in the redistricting process which will affect how district boundary lines are currently set up in our Election Management System. The best measurement for Elections continues to be error-free, accurate, safe, fair elections and a great voting experience for our voters.

CLERK-RECORDER

Core Services

		Mandated?	
1	Recording	Record all property/other documents as required; index same	Y
		Offer E-Recording to customers	N
		Assist at front counter with requests	Y
		Telephone and other research performed for customers as requested	Y

		Mandated?	
2	Vital Statistics	Issue Marriage Licenses; index same	Y
		Issue certified copies of birth, death and marriage certificates	Y
		Assist at front county with requests; telephone assistance; do research	Y
		Perform Marriages	Y

3	Other Services	Issue and Index all Fictitious Business Name licenses	Y
		Keep track of and collect all Form 700 forms for county and other agencies	Y
		Post and process all CEQA documents	Y
		Maintain public rosters for agencies; maintain and index all contracts	Y

4	Ex-officio Clerk of the Board	Manage/Prepare agenda packets	N
		Attend meetings, prepare minutes, process minutes orders, etc.	N
		Update BOS website	N
		Clerk other county and other boards as required/requested	N

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Board of Supervisors

Core Services

		Mandated?
1	Clerk to Board of Supervisors	Managing/preparing agendas N
		Attending meetings, preparing minutes, etc. N
		Website updates N
		Clerking other meetings as required/requested N

		Mandated?
2	Provide Administrative support to BOS members	Prepare and monitor BOS budget N
		Work with BOS members on travel and training arrangements N
		Assist BOS with any/all requests to help them perform their duties N
		Assist constituents in communicating with BOS and in processing requests. N

3			

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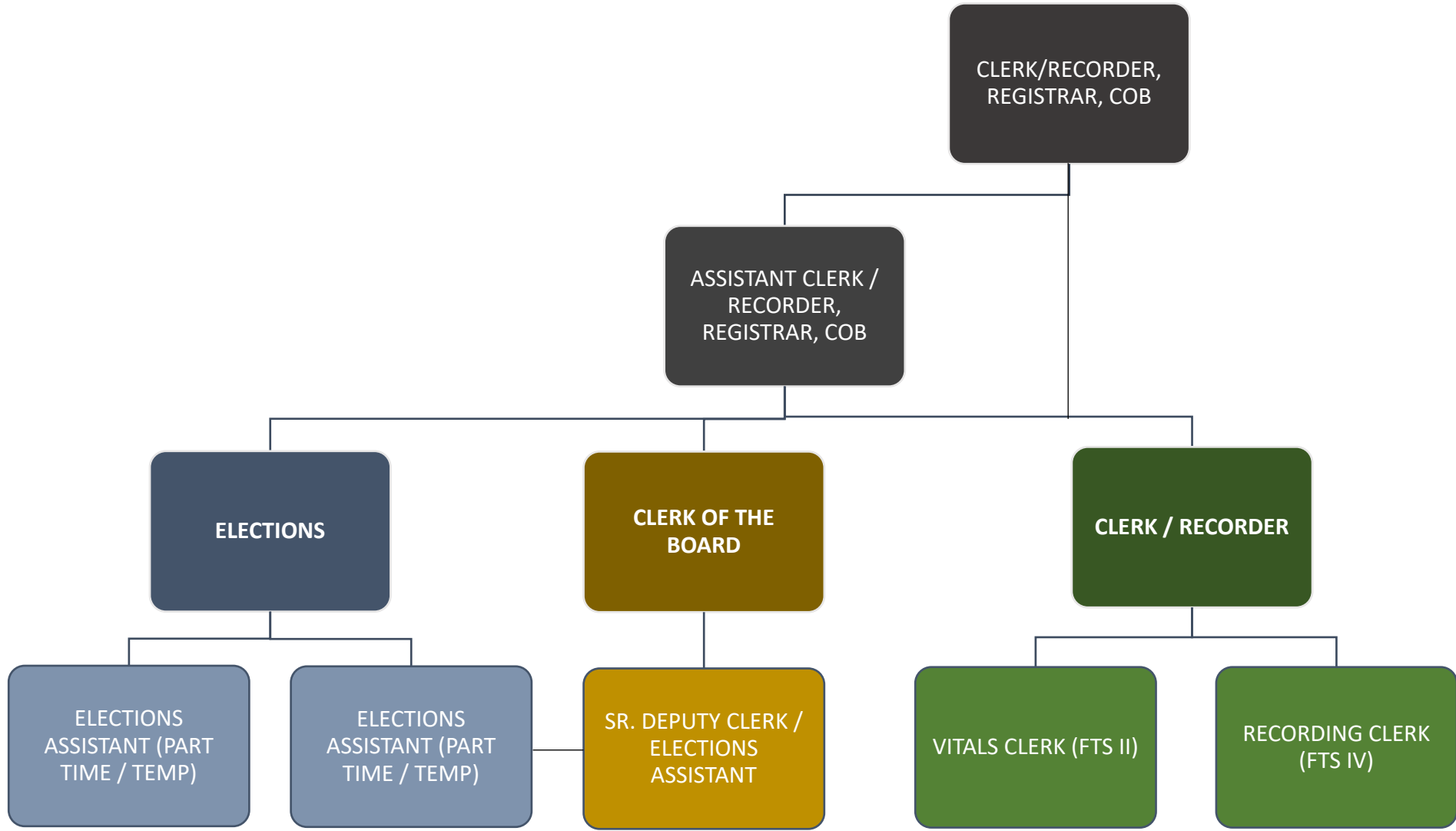
9			

10			



CLERK / RECORDER, REGISTRAR, CLERK OF THE BOARD

Departmental Organizational Chart

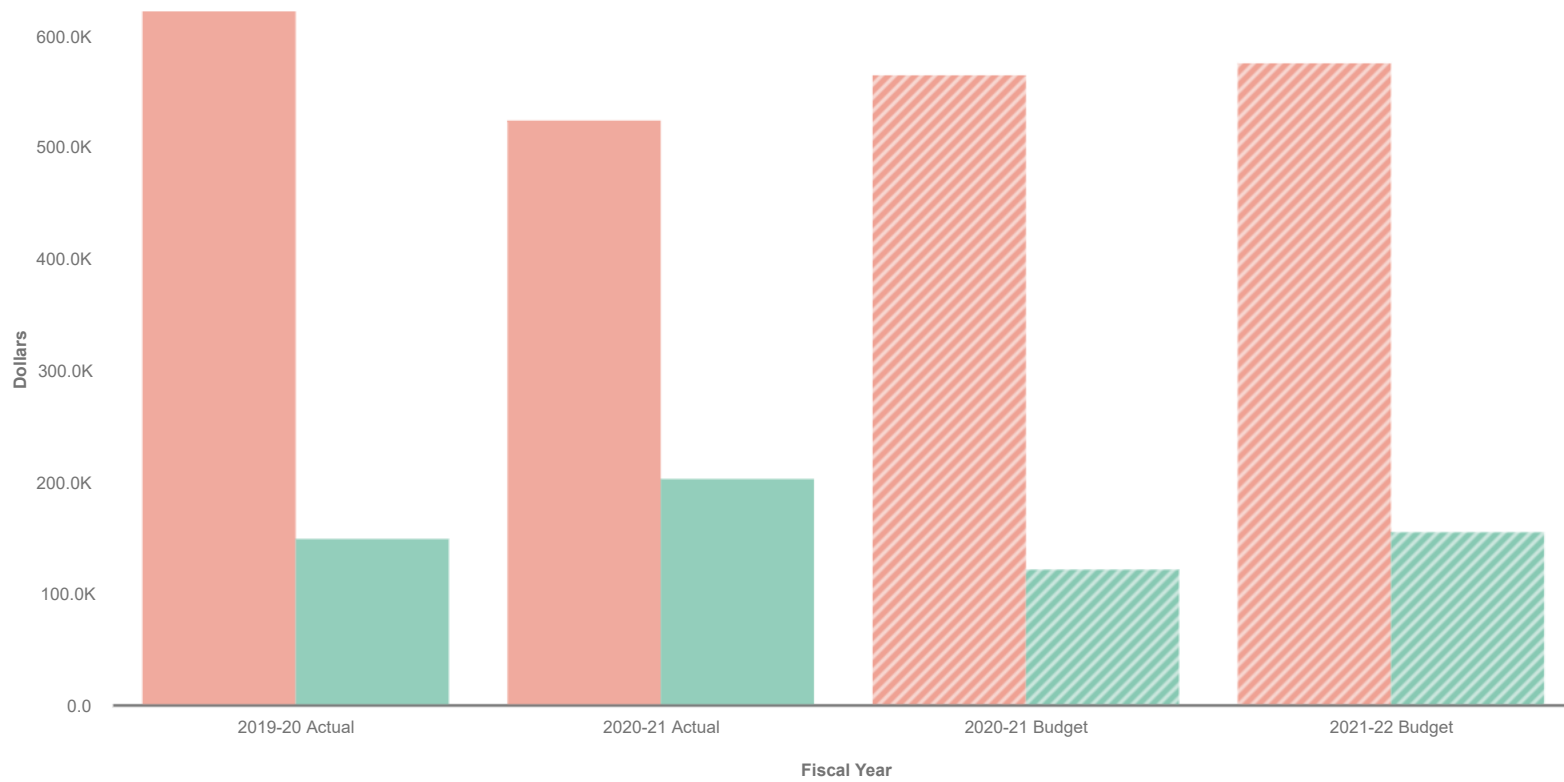


0. 2021-22 Recommended Budget

CLERK RECORDER 100-27-180



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 150,499	\$ 204,505	\$ 123,598	\$ 156,598
▶ Charges for Services	150,291	204,364	123,598	156,598
▶ Miscellaneous Revenues	209	141	0	0
▼ Expenses	622,199	525,558	566,087	576,783
▶ Salaries & Benefits	577,475	480,886	510,945	519,285
▶ Services and Supplies	44,724	44,672	55,142	57,498
Revenues Less Expenses	\$ -471,700	\$ -321,054	\$ -442,489	\$ -420,185

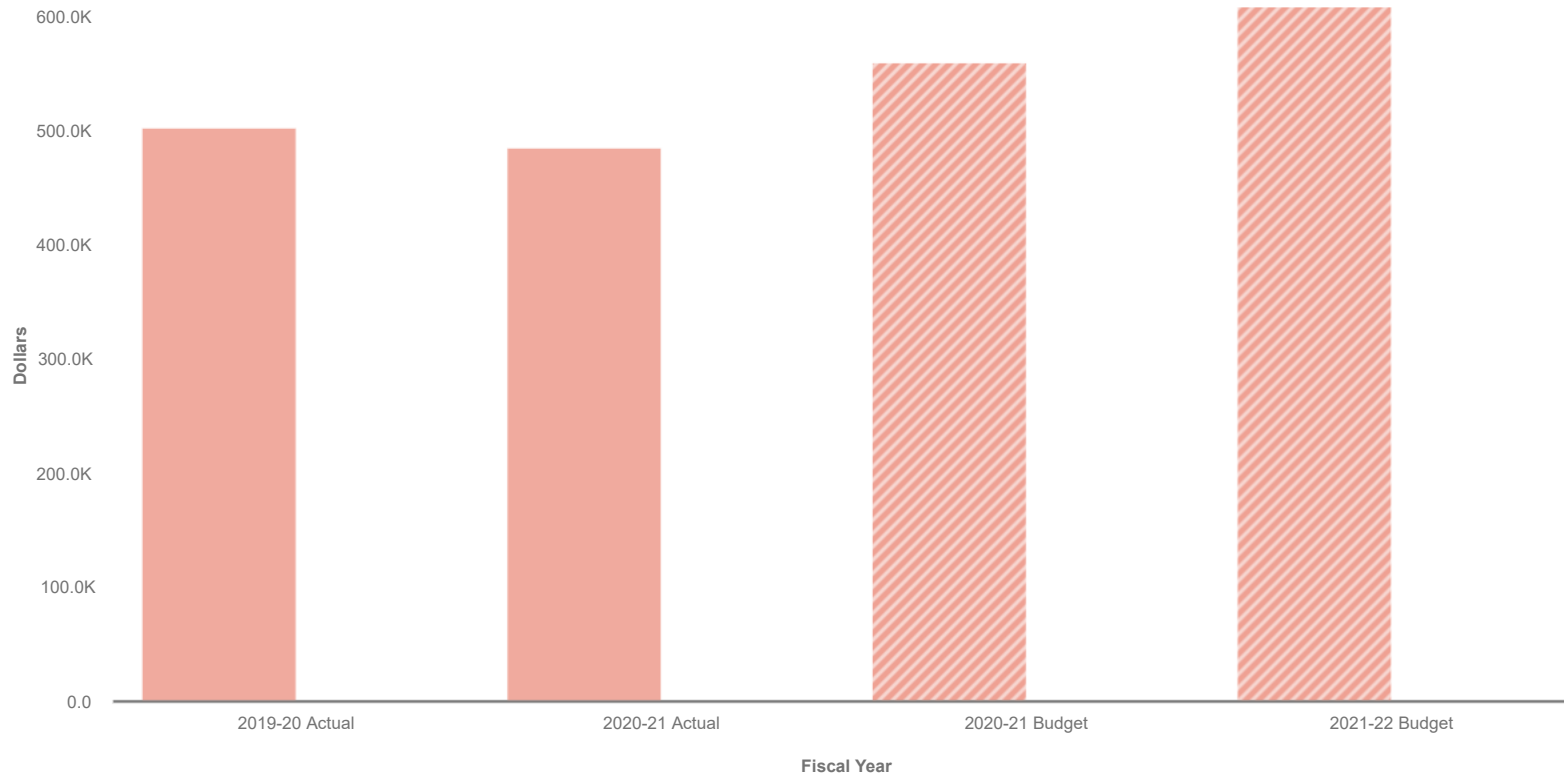
Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-OTHER, COUNTY CLERK/RECORDER, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

2. Board of Supervisors 100-12-010



Visualization



Sort Large to Small

- Expenses
- Revenues

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 1,636	\$ 0	\$ 1,636	\$ 1,636
▶ Charges for Services	1,636	0	1,636	1,636
▼ Expenses	503,371	485,711	560,138	608,416
▶ Salaries & Benefits	426,678	380,914	420,156	467,081
▶ Services and Supplies	76,693	104,797	139,982	141,335
Revenues Less Expenses	\$ -501,735	\$ -485,711	\$ -558,502	\$ -606,780

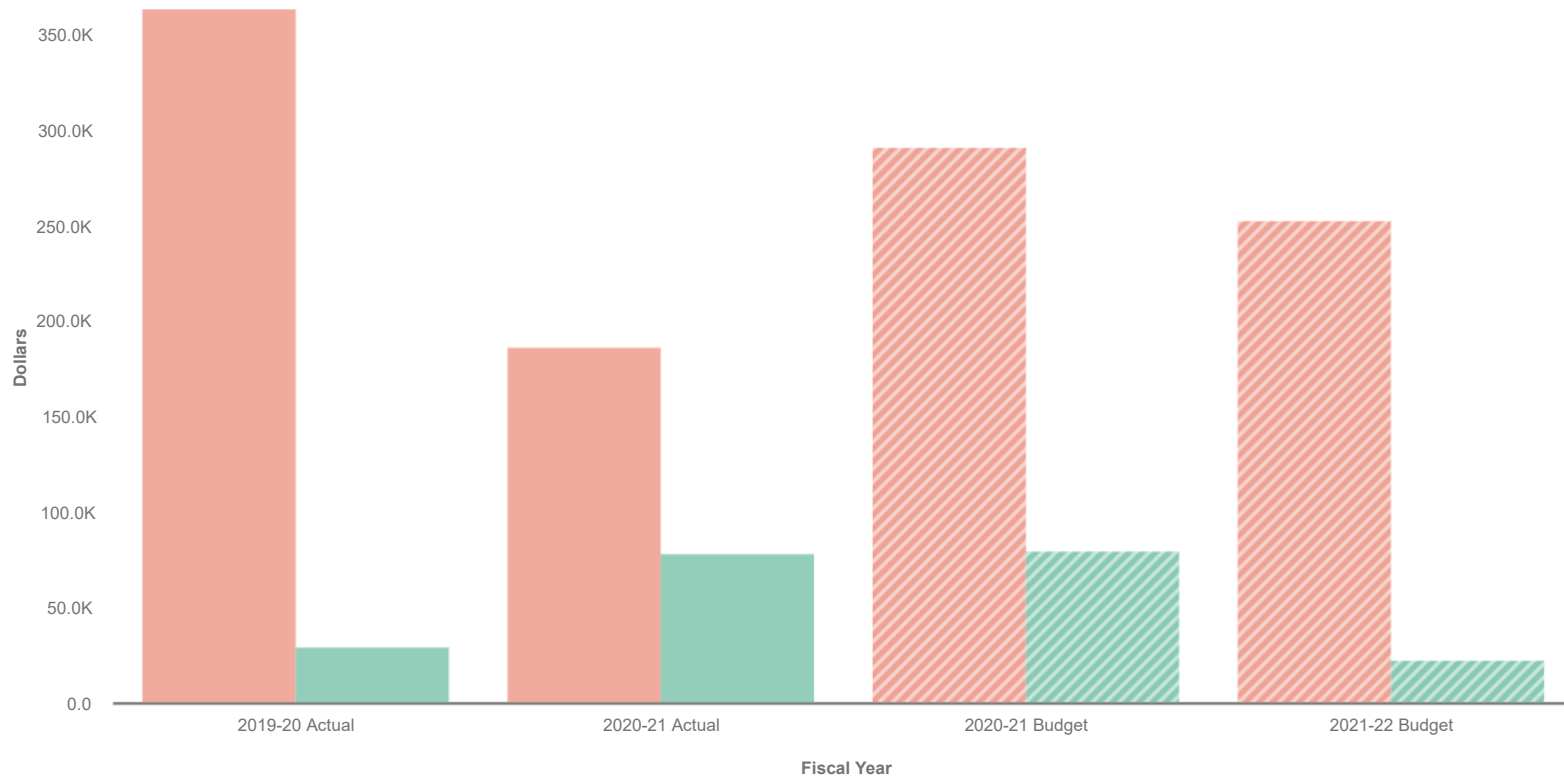
Data filtered by Types, GENERAL FUND, BOARD OF SUPERVISORS, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

3. Elections 100-15-181



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 29,979	\$ 78,836	\$ 79,951	\$ 23,335
▶ Intergovernmental	10,170	57,169	73,951	15,335
▶ Charges for Services	19,810	21,668	6,000	8,000
▼ Expenses	363,421	187,192	291,446	253,497
▶ Services and Supplies	106,886	128,472	170,967	141,111
▶ Salaries & Benefits	94,841	58,720	120,479	112,386
▶ Debt Service	161,693	0	0	0
Revenues Less Expenses	\$ -333,441	\$ -108,356	\$ -211,495	\$ -230,162

Data filtered by Types, GENERAL FUND, GENERAL-ELECTIONS, ELECTION DIVISION, No Project and exported on June 2, 2021. Created with OpenGov

COMMUNITY DEVELOPMENT

COMMUNITY DEVELOPMENT DEPARTMENT

Planning & Transportation (250)

DEPARTMENTAL (or Division) OVERVIEW

The Planning Division provides the services specified in Government Code §65103 to maintain and implement the adopted General Plan and land use regulations through community-based planning, coordination with other agencies, and in compliance with state laws.

The Planning Division also staffs other legislative bodies with separate authority that often function independently in other jurisdictions, including the Local Transportation Commission (LTC), Airport Land Use Commission (ALUC), Local Agency Formation Commission (LAFCO), Housing Authority and Owens Valley Groundwater Authority (OVGA). In addition, we strive to provide excellent customer service by providing services for other County departments, including accepting property tax and other payments, and processing/issuing marriage licenses, business licenses, and doing business as (DBA) licenses.

CHALLENGES, ISSUES and OPPORTUNITIES

Three Community Development Department staff will be taking successive and likely overlapping maternity/paternity leaves in the first half of FY 21-22, which will result in reduced service levels. Demand for development services has remained high during the pandemic, and remaining staff have no extra capacity to absorb additional workflow, even on a temporary basis. The department overall is already driven largely by standard and mandated service deadlines and discretionary work is limited.

CORE SERVICE AND PROGRAM DESCRIPTION

The Planning Division's programs and services are built upon the principles of effective public service in the public interest, problem solving beyond regulation, long-range consequences of present actions, community-based planning and development, respect for our unique environment, and teamwork, partnerships, coordination and collaboration. Services are generally classified as follows:

Current Planning

- Process applications for development projects and permits.
- Environmental review.
- Assistance with project development.
- Inquiries, public assistance, and inter-departmental collaboration/coordination and problem solving.

Long-Range Planning

- General Plan updates, maintenance, and environmental review.
- Development of policy and regulations:
- Special studies and projects: Projects without a clear home in the County's structure often end up in the Planning Division, such as water management issues and Bi-State sage-grouse conservation.

Public Engagement & Collaboration

In support of the functions above, the Planning Division staffs the following commissions and committees for regulatory approvals, public engagement, and collaboration with other departments and agencies: Planning Commission, Regional Planning Advisory Committees (RPACs, 5-7 committees), Collaborative Planning Team, LDTAC, Airport Land Use Commission (ALUC), Project Review Committee, Local Agency Formation Commission (LAFCO), Long Valley Hydrologic Advisory Committee (LVHAC), Housing Authority, Owens Valley Groundwater Authority, and a variety of coordinating committees, information gathering task/work groups, public meetings, and meetings/working groups hosted by other agencies.

Local Transportation Commission (LTC)

The LTC is governed by a joint board of both Mono County and the Town of Mammoth Lakes and provides for transportation system planning including roadways, trails, paths, sidewalks, etc. for multi-modal use, transit service and air travel, as well as private cars and commercial trucking. The LTC acts autonomously in fulfilling the mandates of the Transportation Development Act, including efforts related to the Regional Transportation Plan (RTP), the State and Regional Transportation Improvement Programs (STIP & RTIP), administration of Transportation Development Act (TDA) funds, and the Overall Work Program, and collaborates with Caltrans, local communities, the Town, and other agencies in order to provide for a complete transportation system.

DEPARTMENTAL (or Division) ACTION PLAN FOR 2021-2022

- Implement grant awards on a timely basis, including National Fish and Wildlife Foundation, SB2, Local Early Action Planning, Regional Early Action Planning, Community Development Block Grant for Technical Assistance, Sustainable Transportation Planning, and BLM Cooperative grant.
- Process development applications and environmental review in a timely manner, which is dependent upon the completeness of the application, applicant responsiveness, and type of CEQA review.
- Maintain and update the General Plan and other planning documents as needed.
- Administer and staff the numerous commissions and committees supported by the department.
- Continue to support housing initiatives until the Housing Coordinator is hired.

Planning Commission (253)

DEPARTMENT MISSION STATEMENT

The Planning Commission's authority is defined in the California Government Code (§65100).

DEPARTMENTAL (or Division) OVERVIEW

The Planning Commission serves as a decision-making body subject to the Brown Act on certain discretionary land use applications and appeals, and as the principal advisory body to the Board of Supervisors and Planning Division on planning matters. The Planning Commission generally meets once a month with additional or special meetings called on an as-needed basis to ensure timely processing. Commission membership reflects Mono County's geographic diversity, with commissioners residing in Walker, Lee Vining, June Lake, Sunny Slopes and Chalfant.

CHALLENGES, ISSUES and OPPORTUNITIES

Planning is a complex and interdisciplinary topic subject to politically charged situations. The main challenges are for Planning Commissioners to have sufficient technical knowledge to act on quasi-adjudicatory and policy matters, as well as public forum skills to convey that public comments and testimony are being heard even if the decision does not favor some commenters.

CORE SERVICE AND PROGRAM DESCRIPTION

- Consider policy and regulatory amendments, including amendments to the General Plan and Land Development Standards (e.g., the "zoning code" in most other jurisdictions), and provide a recommendation to the Board of Supervisors.
- Provide interpretations on the application of the Mono County General Plan and supporting policies, guidelines and regulations.
- Conduct public hearings and workshops on a variety of policies, plans and enforcement matters.

- Consider discretionary land use applications such as use permits, parcel/tract maps, variances, and specific plans; environmental assessments and impact reports; and appeals from staff decisions involving plan or ordinance interpretation.
- Hold appeal hearings to provide an administrative remedy process when staff determinations or notices of violations are challenged.
- Consider the policy implications of changes at the local, state and federal levels and consider regional planning with state and federal land managers and agencies.

DEPARTMENTAL (or Division) ACTION PLAN FOR 2020-2021

- Meet at least six times to provide for public engagement and timely consideration of permit applications.
- Provide one training each on the Brown Act and Planning Commission authorities.
- Make Planning Commissioner training accessible and register at least two Commissioners.

Building Division (255)

DEPARTMENTAL (or Division) OVERVIEW

The Building Division is responsible for the enforcement of the current California Building Codes Standards and relevant state law governing building standards. Department functions include building inspection, building plan review, coordination of review by other departments and agencies of building permit applications, building permit issuance, public assistance with building code matters, and assisting in code compliance operations. These functions include an ongoing commitment to continually improve and increase our ability to serve the citizens of Mono County.

CHALLENGES, ISSUES and OPPORTUNITIES

Fully staffed, the Building Division typically has a Building Official, two inspectors, a permit technician in Mammoth, and a cross-trained, part-time permit technician in Bridgeport. The Division is currently operating with a 20% FTE for the Building Official and no permit technician in Bridgeport. A staff member is expected to be out on paternity leave this FY which will shift duties to cross-trained (and fully burdened) Planning staff, which will reduce service delivery.

CORE SERVICE AND PROGRAM DESCRIPTION

- Coordinate building permit plan check services between departments to provide a “one-stop shop” for the public. Reviews included coordination with Public Works, Environmental Health, Planning, Building, and agencies/special districts, such as CalFire, Forest Service, public utility districts, fire districts, community services districts, etc.
- Assist in code enforcement duties.
- Provide consultation, plan reviews, and inspections for County projects. Opportunities and efficient project delivery are maximized through coordination at the Land Development and Technical Advisory Committee, Project Review Committee, ADA task force, and direct staff coordination.
- Provide next-day inspection services countywide, and work with contractors and homeowners to trouble-shoot problems and find solutions to construction and building code issues.
- Develop prescriptive designs for Accessory Dwelling Units and re-establish expired designs for utility buildings (garages) and ground mounted solar PV arrays. (Exterior decks/porches completed in 20-21).
- Maintain and administer the Construction Board of Appeals.
- Conduct ‘in-house’ plan reviews for minor projects.
- Provide high-quality counter and phone service, with coordination among the various staff that may work at the front counter to ensure smooth service.

- Have staff attend continuing education as mandated by the California Health and Safety Code, and obtain professional certifications through the International Code Council.
- Provide timely responses to the public on building code and other building-related matters. Mono County staff can respond to technical issues but does not engage in designing projects.

DEPARTMENTAL (or Division) ACTION PLAN FOR 2021-2022

- Process building permit plan checks within standard timeframes: 30 days for initial plan review correction letter, 10 days for back check.
- Timely public responses: Two days for permit inquiries, and one week for technical code issues.
- Timely inspections: Next day for inspection requests made by 5:00 pm the previous day. Work must be complete at the time the inspector arrives or the inspection will be rescheduled, and a fee assessed.

Code Enforcement Division (252)

DEPARTMENTAL (or Division) OVERVIEW

The Compliance Division monitors and enforces compliance with County ordinances, policies, regulations and permit conditions, including environmental mitigation measures.

CHALLENGES, ISSUES and OPPORTUNITIES

The main challenge is the capacity to process workload. An enforcement case, if not resolved through initial contact and voluntary compliance, is very time consuming for staff and due process takes time. COVID has introduced challenges with enforcing rather vague state requirements that frequently change. No solutions are proposed other than internal prioritization and reasonable internal and external expectations.

CORE SERVICE AND PROGRAM DESCRIPTION

- **Enforcement:** Investigate and process code enforcement complaints, enforce permit conditions, attempt education and voluntary compliance first, then issue Notices of Violation and Administrative Citations to gain compliance. Collect and document evidence concerning code enforcement cases.
- **Surface Mining and Reclamation Act (SMARA):** Serve as lead staff including financial review, inspections, reporting and enforcement.
- **Collaborate:** Land Development Technical Advisory Committee (LDTAC) meetings to review project conditions for compliance with Mono County Code and General Plan standards, assist all County departments with land use compliance issues, review permit language to ensure consistency with County land use regulations.
- **Business licenses:** Review license applications to ensure compliance with land use regulations.
- Participate in drafting County ordinances and General Plan work, including specific plans.
- **Short-term rentals:** Monitor for illegal rentals and take enforcement action as necessary; renew Short-Term Rental Activity Permits; review, process and enforce Vacation Home Rental Permits in coordination with Finance.
- **Cannabis:** Monitor for illegal cannabis activity and take enforcement action as necessary, and renew Cannabis Operations Permits
- **California Statewide Groundwater Elevation Monitoring (CASGEM):** Perform well monitoring and reporting to maintain Mono County's well data in the California Department of Water Resources' (DWR's) statewide database per the County's approved Water Level Monitoring Plan and for the purposes of the Sustainable Groundwater Management Act (SGMA).
- **Long Valley Hydrologic Advisory Committee (LVHAC):** Conduct oversight of well monitoring for Cooperative Management Program with U.S. Geological Survey (USGS), including coordinating

Joint Funding Agreement contracts; monitors permit conditions for approved geothermal projects; and serve as lead staff to the Long Valley Hydrologic Advisory Committee (LVHAC).

DEPARTMENTAL (or Division) ACTION PLAN FOR 2020-2021

- Review 100% of business license applications.
- Hold at least one LVHAC meeting and resolve monitoring needs with Ormat.
- Perform 100% of CASGEM and SMARA administration, monitoring, and reporting.
- Process Short-Term Rental Activity Permit and Cannabis Operation Permit renewals by October 31.

Housing Authority (251)

DEPARTMENTAL (or Division) OVERVIEW

The Housing Authority was established by resolution of the Mono County Board of Supervisors on November 8, 2005, in accordance with the provisions of the Housing Authorities Law set forth in Sections 34240 et seq. of the California Health and Safety Code. The Housing Authority is comprised of the Mono County Board of Supervisors, with staff services provided by the Public Works, Community Development and Finance departments, and legal assistance by the County Counsel office.

CHALLENGES, ISSUES and OPPORTUNITIES

The Housing Authority lacks a consistent funding source and dedicated staff, and typical activities that deliver or manage physical units are often outside the scope and expertise of the Planning Division staff. The recruiting for a dedicated Housing Coordinator position under the CAO's office has been unsuccessful to date, but programming will largely be shifted when that position is eventually hired.

CORE SERVICE AND PROGRAM DESCRIPTION

- Oversight of Mono County housing programs, including Community Development Block Grants (CDBG) and other housing loan programs.
- Rental of the County's two affordable housing units and transference to tribal ownership.
- Implementation of the Housing Mitigation Ordinance.
- Policy and implementation oversight of the County's Housing Element.
- Participate in regional housing initiatives and efforts.
- Grant administration and implementation, including SB2, Local Early Action Planning, Regional Early Action Planning, and CDBG Technical Assistance.

DEPARTMENTAL (or Division) ACTION PLAN FOR 2020-2021

- Hire the Housing Coordinator position to develop the County's housing structure and programming, and an implementation arm.
- Administer and implement grant funds and programs.
- Submit timely the annual progress report on the Housing Element.

COMMUNITY DEVELOPMENT DEPARTMENT

Core Services

		Mandated?	
1	Maintain an up-to-date General Plan	Maintain current General Plan Elements, develop and add an Environmental Justice Element	Y
		Studies/plans required by law and to update the General Plan in response to legislation	Y
		Studies/plans to update the General Plan in response to community/ political issues and best practices	N
		Maintain/support required commissions: Planning Commission, ALUC, LVHAC, OVGA, etc.	Y

		Mandated?	
2	Implement General Plan	Process/maintain/monitor Specific Plans, subdivisions, planning permits and approvals, CIP	Y
		Respond to land use issues with a legal nexus	Y
		Respond to community/political land use issues within authority and consistent with GP policies	N
		Respond to natural resource issues within authority and consistent with GP policies	N

3	Local Transportation Commission (LTC)	Implement Overall Work Plan	Y
		Maintain & Implement Regional Transportation Plan	Y
		Implement Regional Transportation Improvement Program and MOU projects	Y
		Respond to transportation requirements, laws, and issues	Y/N

4	Local Agency Formation Commission (LAFCO)	Process annexations/changes in district boundaries	Y
		Respond to issues within LAFCO law and authority	Y
		Maintain up-to-date boundaries and spheres of influence	Y
		Maintain up-to-date municipal service reviews	Y

5	Comply with the California Environmental Quality Act	Ensure private development proposals comply with CEQA	Y
		When requested, assist with CEQA compliance for County projects	Y
		Monitor and review CEQA on other projects outside of County's purview	N
		Conduct studies and assessments that streamline CEQA analysis	N

6	Customer Service	Provide one-stop shop for clerk, tax and other N. County services	N
		Provide one-stop shop for permit review (Land Development Technical Advisory Committee)	N
		Provide one-stop shop for building permit processing	N
		Respond in a timely, helpful and courteous manner to public inquiries	N

7	Public Engagement & Community-Based Planning	Convene RPACs to foster community-based planning	N
		Follow best practices for community engagement and empowerment	N
		Facilitate complex processes with communities to foster consensus around difficult planning policy issues	N
		Accurately represent community feedback to decision makers	N

8	Collaboration & Regional Initiatives	Convene & participate in committees and engage with state and federal partners	N
		Work collaboratively across departments to deliver customer service and County services	N
		Engage in projects and programs with other agencies, departments, and entities	N

9	Code Compliance	Respond to violations threatening public health & safety	Y
		Respond to citizen complaints about violations	Y
		Assist other departments with compliance issues (e.g., TOT)	N
		Monitoring of permit and/or project conditions, including LVHAC	Y

10	Building Division	Manage building permit process to ensure compliance with CA Building Code	Y
		Perform field inspections to ensure compliance with CBC	Y
		Stop unauthorized and/or unpermitted construction work	Y
		Collaborate with other entities to ensure Mono County and Special District regulations are met	Y

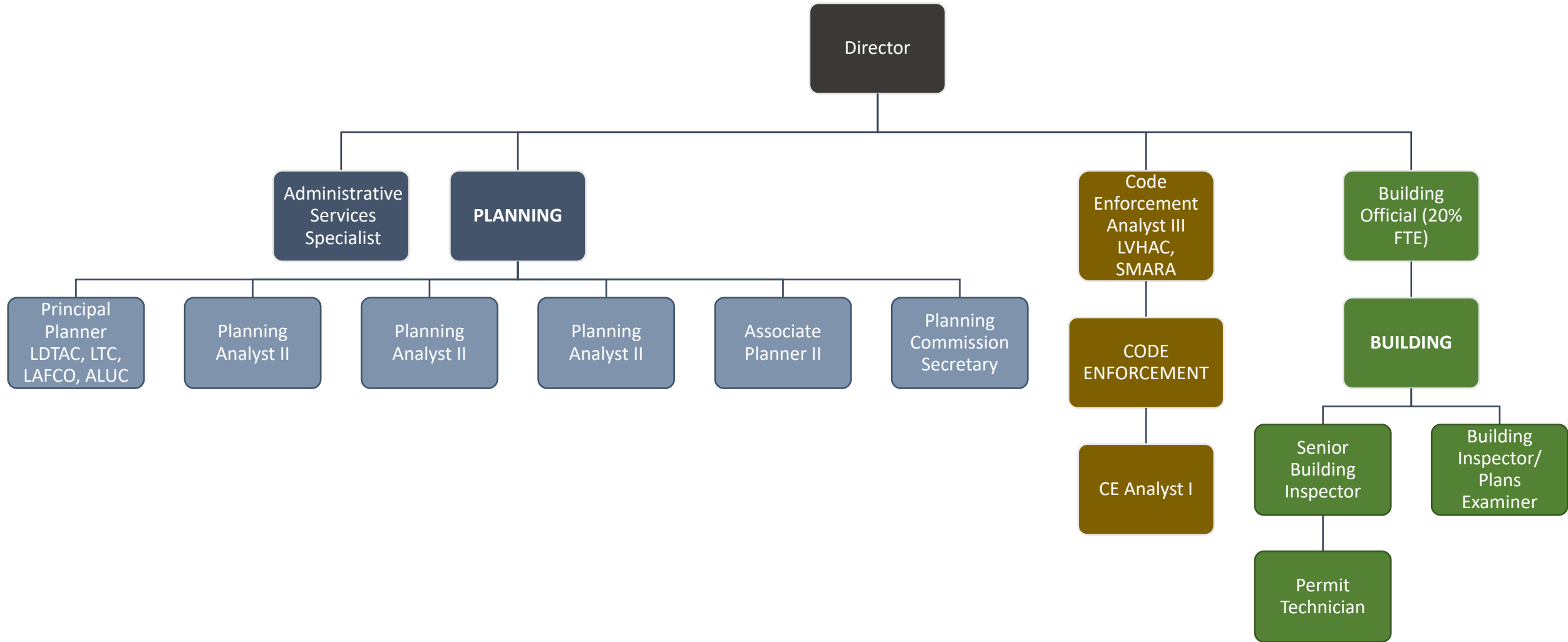
11	Staff Development and Training	Participate in technical training to ensure we are up to date with current legislation and best practices	N
		Participate in training on "soft skills" and leadership to support collaboration and building relationships	N
		Foster a team environment	N
		Participate in writing and communication training	N

12	Housing	Until Housing Coordinator is hired, apply for and manage implementation grants	N
		Until Housing Coordinator is hired, assist Finance with financial grants for housing	N
		Until Housing Coordinator is hired, administer Housing Authority	Y
		Maintain and report on Housing Element, apply for and manage housing grants related to planning policy	Y



Community Development

Departmental Organizational Chart



DIVISIONS

Planning

Code Enforcement

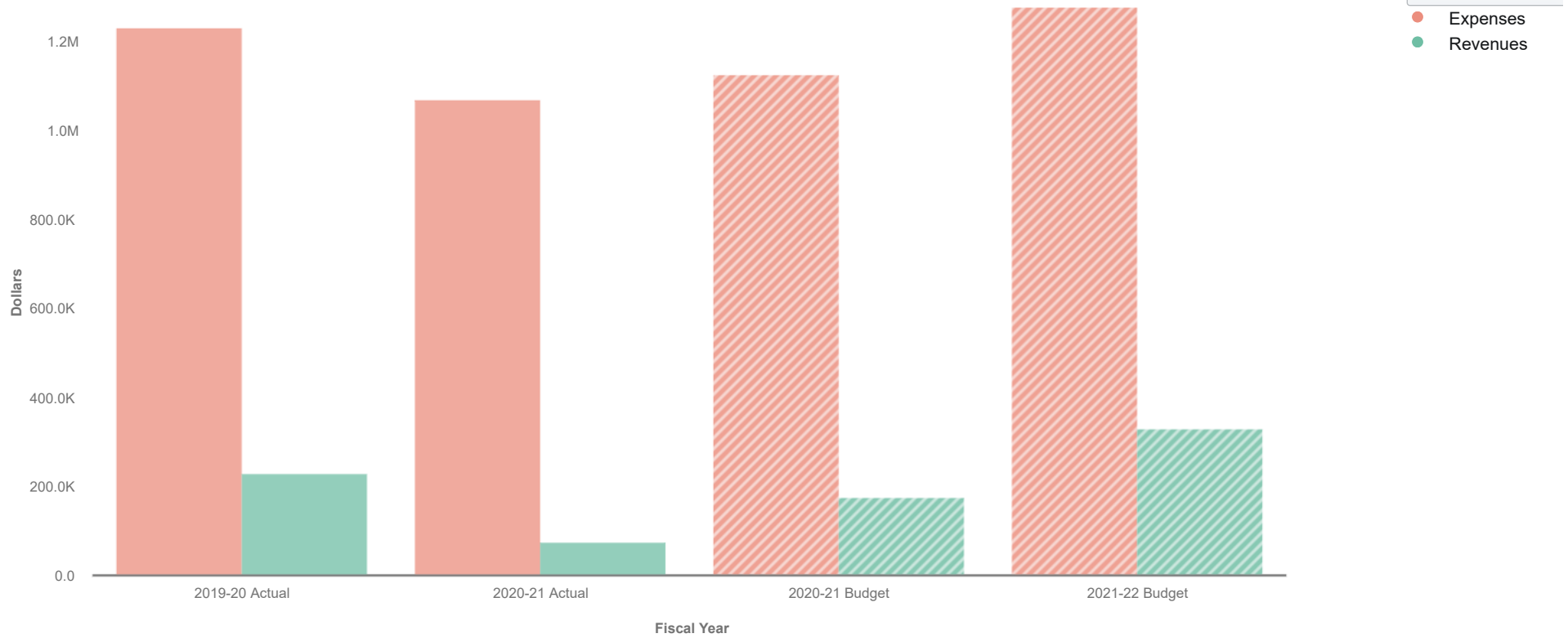
Building

0. 2021-22 Recommended Budget

PLANNING and Transportation 100-27-250



Visualization



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 229,773	\$ 75,292	\$ 176,000	\$ 331,000
▶ Charges for Services	216,111	66,256	166,000	316,000
▶ Intergovernmental	13,662	8,996	10,000	15,000
▶ Miscellaneous Revenues	0	40	0	0
▼ Expenses	1,231,814	1,072,077	1,128,229	1,276,807
▶ Salaries & Benefits	1,001,190	838,913	848,475	935,739
▶ Services and Supplies	230,623	233,164	279,754	341,068
Revenues Less Expenses	\$ -1,002,041	\$ -996,785	\$ -952,229	\$ -945,807

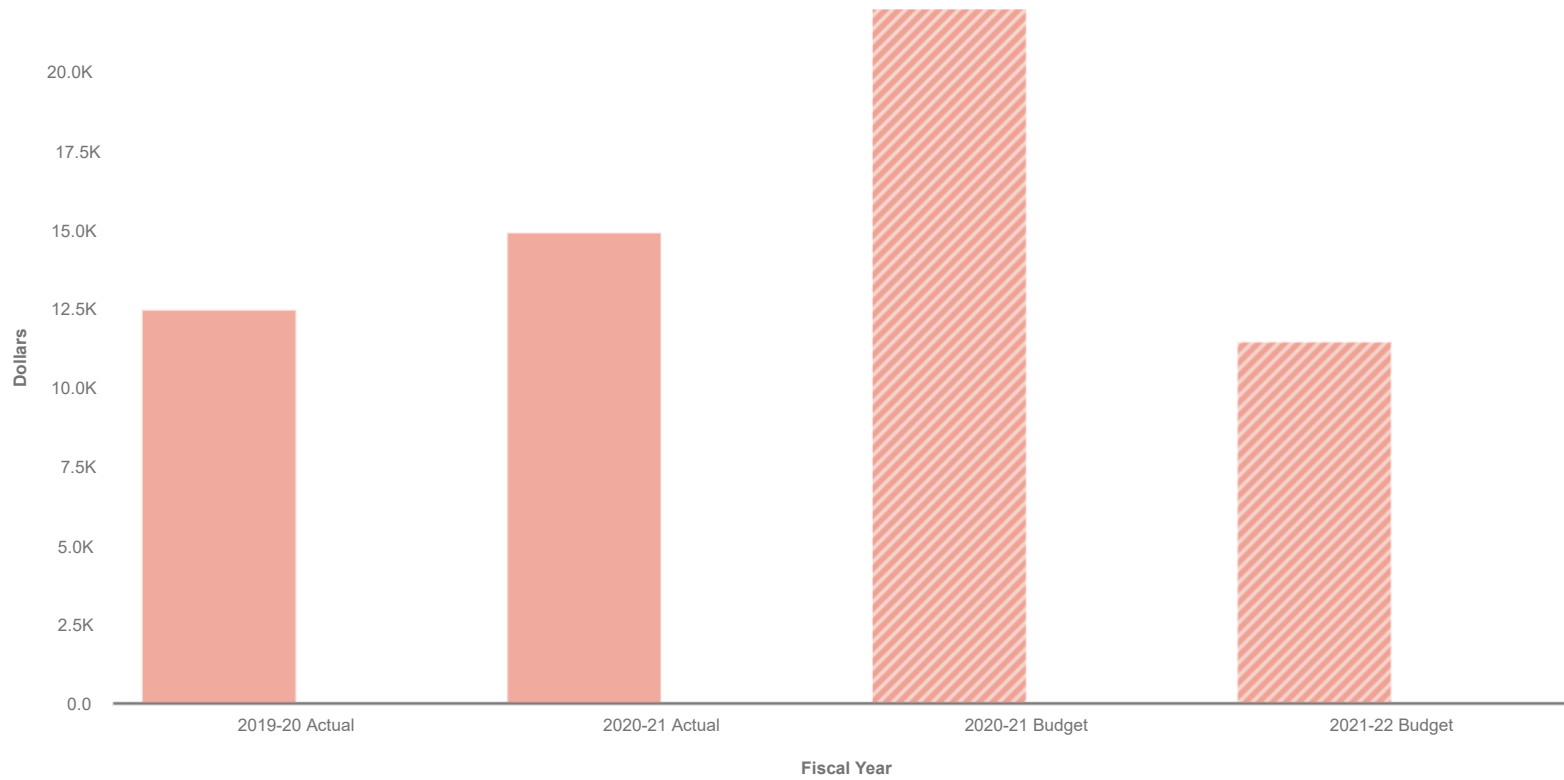
Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-OTHER, PLANNING & TRANSPORTATION, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

2. Planning Commission 100-27-253



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
Revenues	\$ 0	\$ 0	\$ 0	\$ 0
▼ Expenses	12,497	14,951	22,006	11,471
► Services and Supplies	9,435	10,776	13,573	3,255
► Salaries & Benefits	3,062	4,175	8,433	8,216
Revenues Less Expenses	\$ -12,497	\$ -14,951	\$ -22,006	\$ -11,471

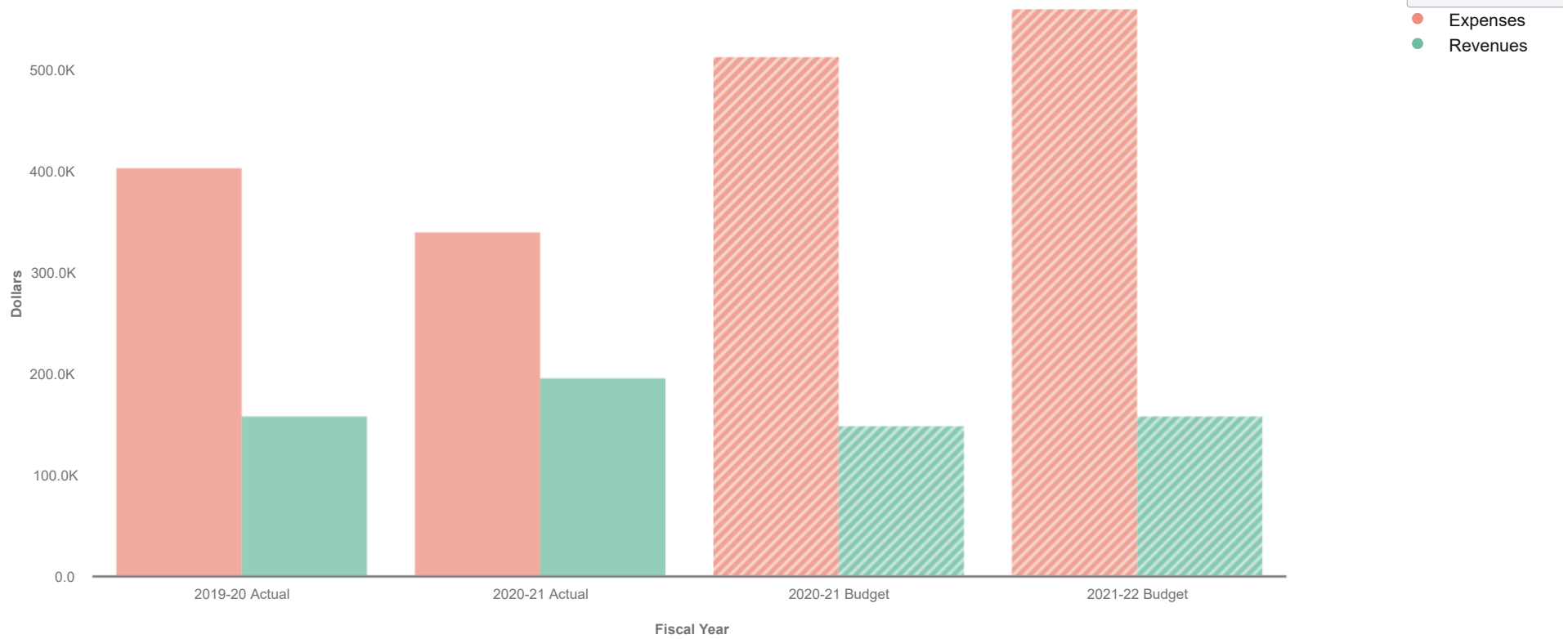
Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-OTHER, PLANNING COMMISSION, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

3. Building Inspector 100-27-252



Visualization



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 159,059	\$ 196,404	\$ 150,000	\$ 159,000
▶ Licenses, Permits & Franchises	79,383	99,303	80,000	82,000
▶ Charges for Services	79,676	97,102	70,000	77,000
▼ Expenses	405,088	341,316	514,735	560,691
▶ Salaries & Benefits	312,156	264,828	399,859	421,334
▶ Services and Supplies	92,932	70,078	114,876	139,357
▶ Capital Outlay	0	6,410	0	0
Revenues Less Expenses	\$ -246,029	\$ -144,912	\$ -364,735	\$ -401,691

Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-OTHER, BUILDING INSPECTOR, No Project and exported on June 2, 2021. Created with OpenGov

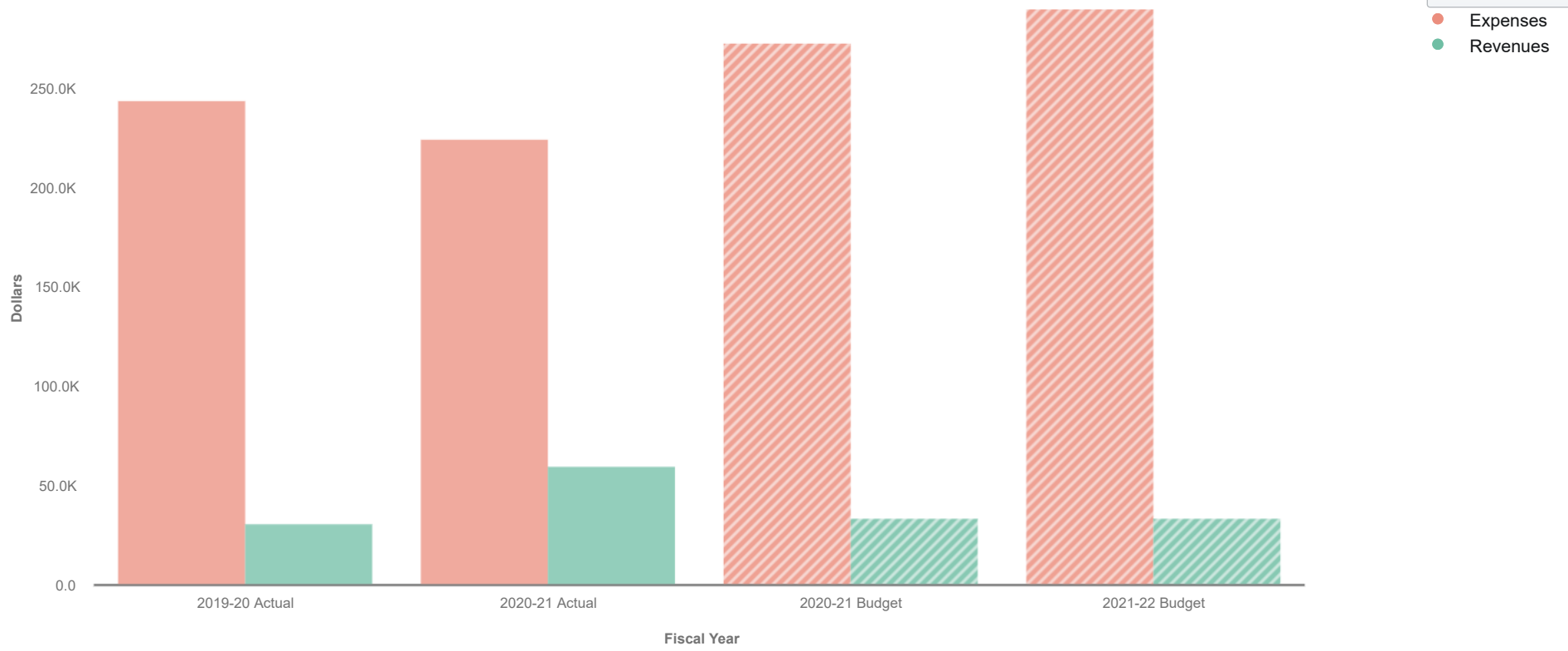
0. 2021-22 Recommended Budget

4. Code Enforcement 100-27-252



Visualization

Sort Large to Small



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 30,945	\$ 60,130	\$ 33,800	\$ 33,800
▶ Intergovernmental	25,000	50,000	25,000	25,000
▶ Licenses, Permits & Franchises	4,708	4,463	4,000	4,000
▶ Charges for Services	1,238	5,666	4,800	4,800
▼ Expenses	244,306	224,841	272,988	289,889
▶ Salaries & Benefits	222,461	202,270	249,882	258,785
▶ Services and Supplies	21,845	22,571	23,106	31,104
Revenues Less Expenses	\$ -213,361	\$ -164,711	\$ -239,188	\$ -256,089

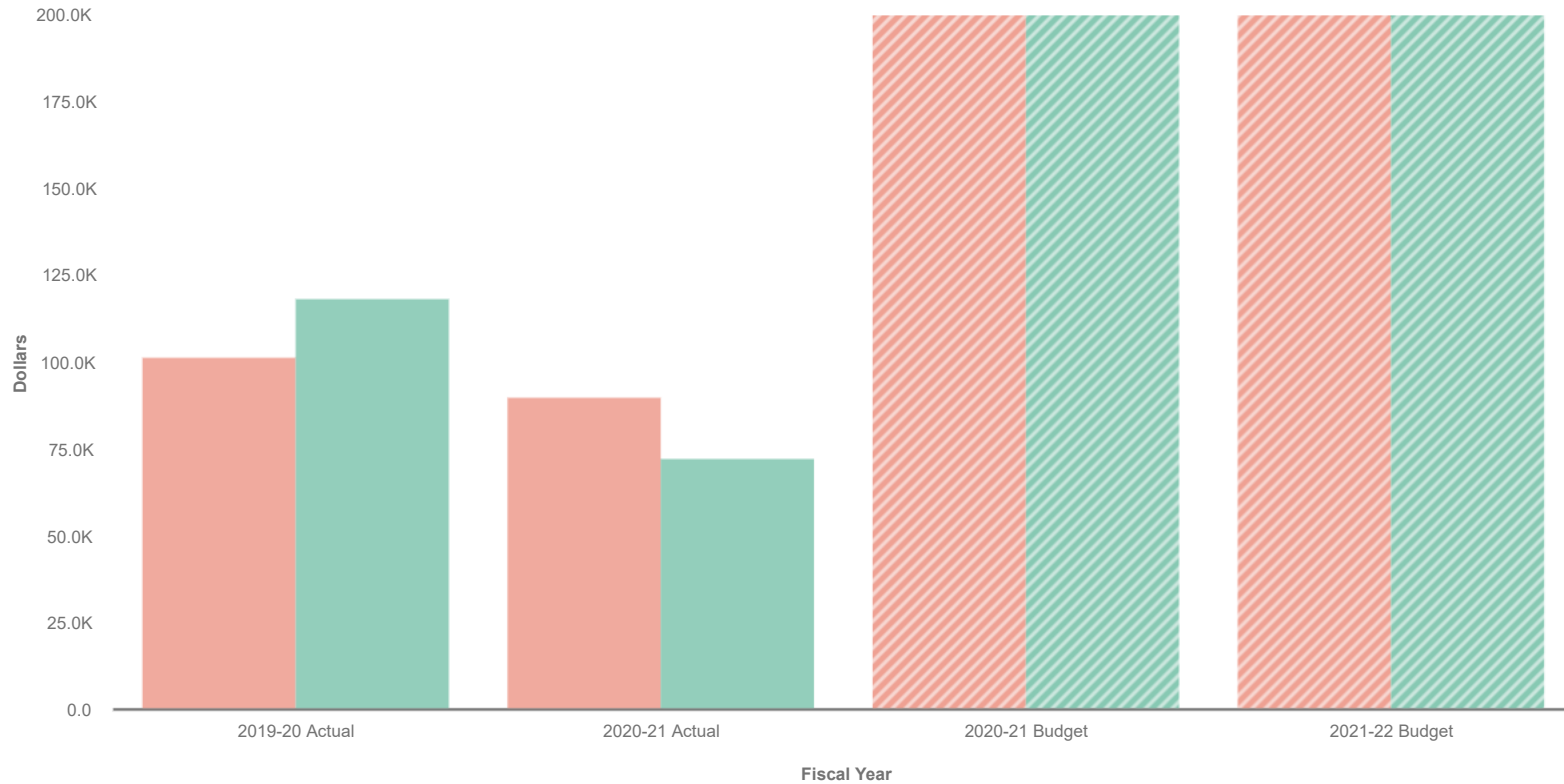
Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-OTHER, CODE ENFORCEMENT, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

5. Geothermal Monitoring 107-27-194



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 118,786	\$ 72,495	\$ 200,000	\$ 200,000
▶ Miscellaneous Revenues	118,786	72,495	200,000	200,000
▼ Expenses	101,570	90,063	200,000	200,000
▶ Capital Outlay	101,570	90,063	200,000	200,000
Revenues Less Expenses	\$ 17,216	\$ -17,568	\$ 0	\$ 0

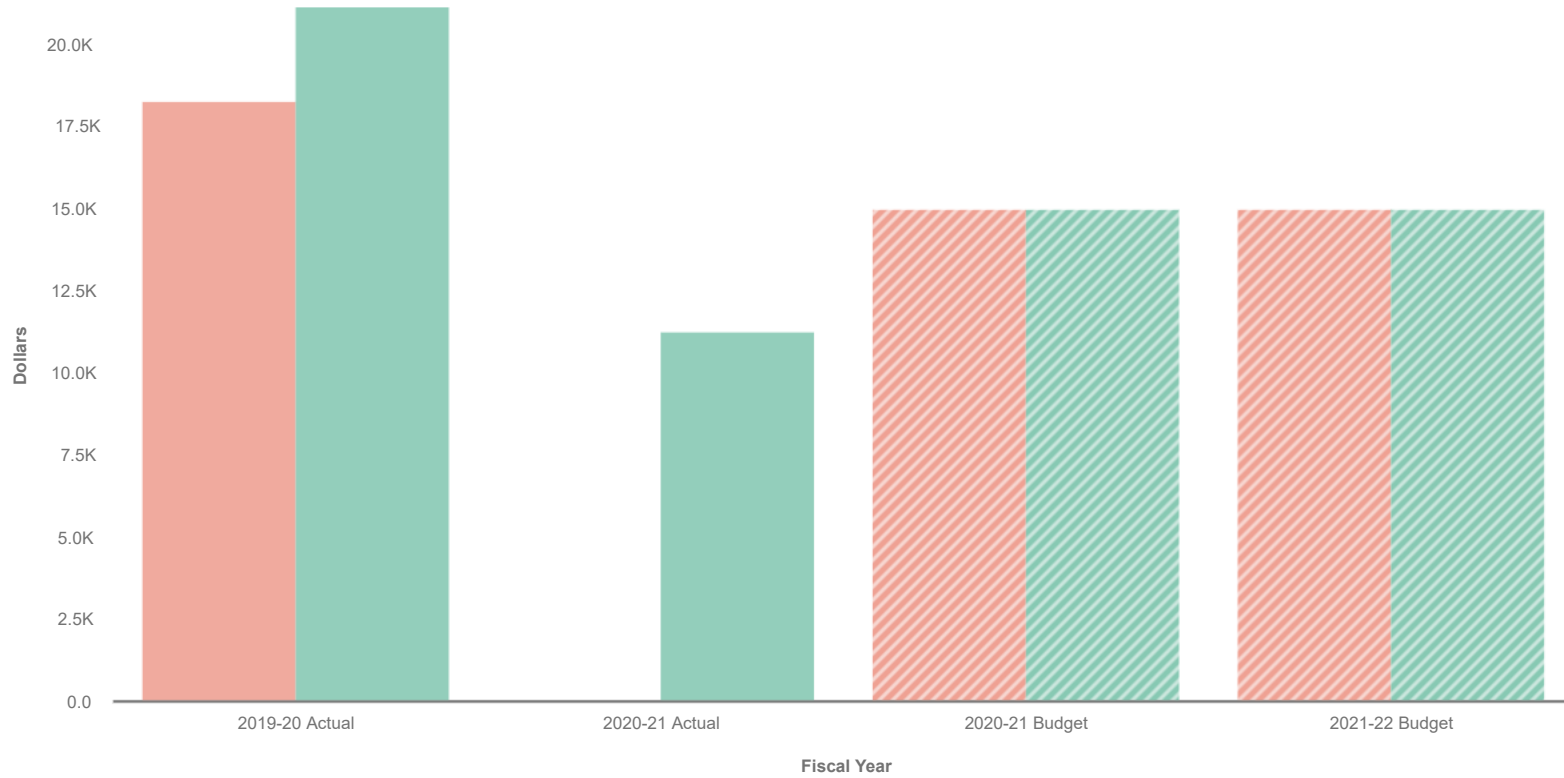
Data filtered by Types, GEOTHERMAL, PUBLIC PROTECTION-OTHER, GEOTHERMAL, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

6. Housing Development 100-27/17-251



Visualization



Sort Large to Small

- Revenues
- Expenses

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 21,115	\$ 11,250	\$ 15,000	\$ 15,000
▶ Interest & Rents	15,000	11,250	15,000	15,000
▶ Transfers In	6,115	0	0	0
▼ Expenses	18,291	0	15,000	15,000
▶ Services and Supplies	6,349	0	15,000	15,000
▶ Salaries & Benefits	11,942	0	0	0
Revenues Less Expenses	\$ 2,824	\$ 11,250	\$ 0	\$ 0

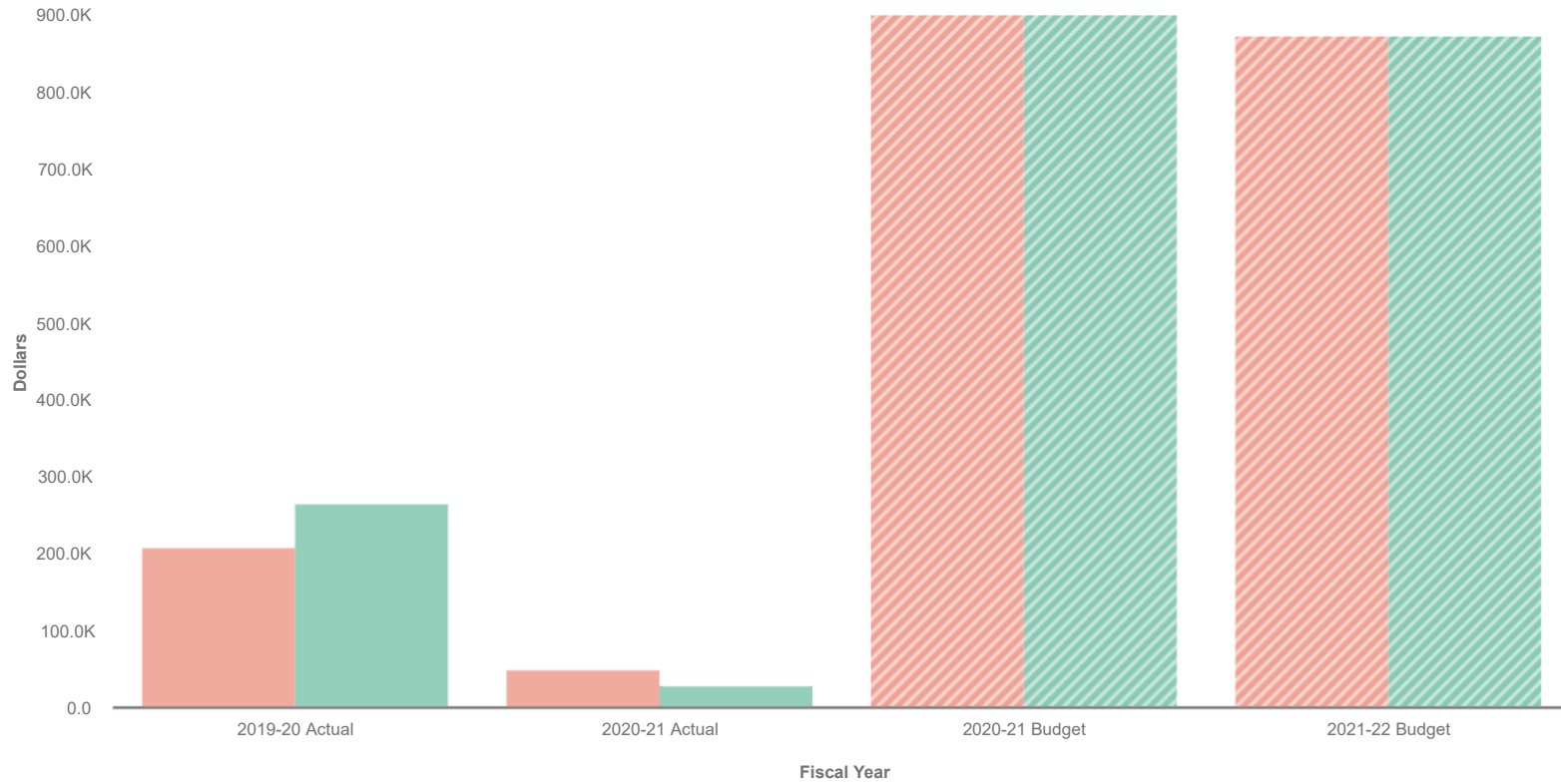
Data filtered by Types, GENERAL FUND, Function/Activity, HOUSING DEVELOPMENT, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

7. CDBG and HOME Grants 185-00-000



Visualization



Sort Large to Small

- Revenues
- Expenses

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 265,674	\$ 29,393	\$ 900,000	\$ 874,484
▶ Intergovernmental	266,858	29,921	900,000	874,484
▶ Interest & Rents	-1,184	-528	0	0
▼ Expenses	209,493	50,511	900,000	874,484
▶ Services and Supplies	203,377	47,793	891,278	865,762
▶ Salaries & Benefits	0	2,718	8,722	8,722
▶ Transfers Out	6,115	0	0	0
Revenues Less Expenses	\$ 56,181	\$ -21,118	\$ 0	\$ 0

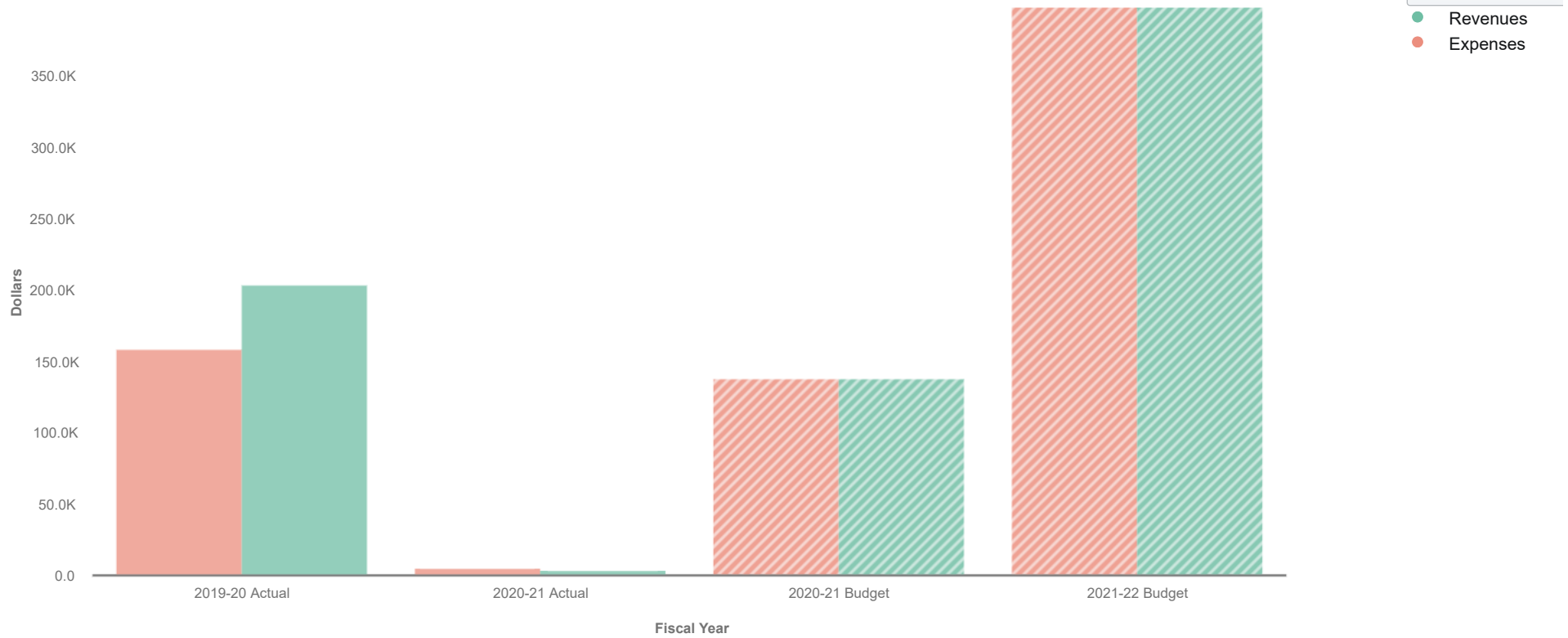
Data filtered by Types, HOME/CDBG Fund, GENERAL, GENERAL, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

8. CDD Grants 187-27-250



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 203,913	\$ 3,534	\$ 138,414	\$ 398,414
▶ Intergovernmental	204,461	2,891	138,414	398,414
▶ Interest & Rents	-547	643	0	0
▼ Expenses	158,953	5,230	138,414	398,414
▶ Services and Supplies	139,899	4,164	108,414	348,414
▶ Salaries & Benefits	19,054	1,066	30,000	50,000
Revenues Less Expenses	\$ 44,960	\$ -1,696	\$ 0	\$ 0

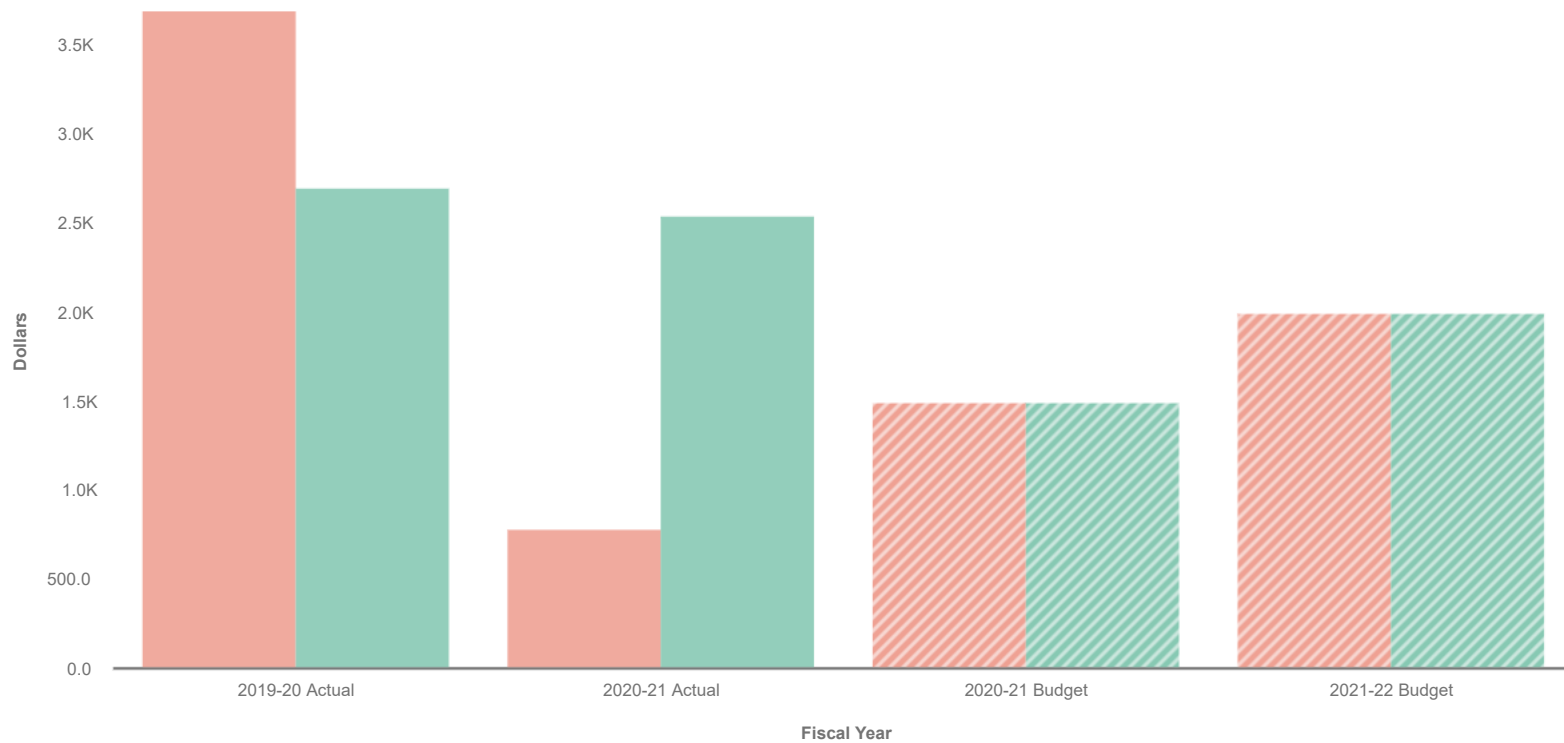
Data filtered by Types, Comm Dev Grants Fund, PUBLIC PROTECTION-OTHER, PLANNING & TRANSPORTATION, No Project and exported on June 3, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

9. CASP 148-27-255



Visualization



Sort Large to Small

- Revenues
- Expenses

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 2,705	\$ 2,548	\$ 1,500	\$ 2,000
▶ Charges for Services	2,640	2,521	1,500	2,000
▶ Interest & Rents	64	27	0	0
▶ Expenses	3,691	789	1,500	2,000
Revenues Less Expenses	\$ -986	\$ 1,759	\$ 0	\$ 0

Data filtered by Types, CASp (Certified Access Specialist Program), PUBLIC PROTECTION-OTHER, BUILDING INSPECTOR, No Project and exported on June 2, 2021. Created with OpenGov

COUNTY COUNSEL

COUNTY COUNSEL DEPARTMENT 120

DEPARTMENT MISSION STATEMENT

The Mono County Counsel's Office provides the highest quality legal representation and advice to the County, its Board of Supervisors, the County Administrative Officer, all County Departments, boards, agencies, and certain special districts in a manner which conserves financial resources, reduces the County's exposure to liability, and supports the delivery of outstanding government services to the public.

DEPARTMENTAL OVERVIEW

The Office of the County Counsel is in-house legal counsel for the County of Mono, the Board of Supervisors, County officers, departments, commissions and other entities within County government, and also provides support to the Civil Grand Jury. Legal services are additionally provided to some special districts and other entities outside County government on a cost-recovery or courtesy basis. In addition, in 2021, Risk Management functions were moved from the County Administrative Office into the County Counsel's Office. That change has been very positive for the functioning and interaction of County Counsel and Risk Management.

CHALLENGES, ISSUES and OPPORTUNITIES

The single largest challenge the County Counsel's Office faces is a workload that exceeds staff capacity. Second to that is the increasing complexity and specialization in the law which requires more use of outside legal counsel specializing in narrow practice areas. To address these challenges, this Office requested, and received, additional funds in the 2020-21 budget for outside counsel services. The additional flexibility to utilize outside counsel services has assisted in addressing the top two challenges, and should be continued and expanded in 2021-22, if economically possible.

CORE SERVICE AND PROGRAM DESCRIPTION

The Office's core service is to ensure legal compliance by all components of Mono County. To accomplish this, we draft and review contracts, ordinances, resolutions, employee MOUs, policies, correspondence, agendas and other materials related to the conduct of County business; remain current with applicable laws and regulations, including tracking developments in caselaw and statute; attend Board and other County meetings to provide legal counsel and guidance; and represent the County in State and federal court in all civil matters and in child protection and conservatorship matters. The Risk Management component of the office is also heavily involved in contract and project review – with the goal of reducing the County's overall exposure to liability and claims. Integrating these functions has resulted in improved efficiencies and better work product.

The Risk Management Division administers the County's risk management program, including general liability, workers' compensation, property, watercraft, landfill, Bond/Crime, airport, and medical malpractice policies. The Risk Manager reviews contracts for risk identification, makes recommendations on types and limits of insurance, and ensures compliance with risk transfer techniques. The manager reviews and analyzes reports of industrial injuries, motor vehicle accidents, and reports on non-employee accidents to enhance loss control. The manager reviews the status of workers' compensation claims with third-party administrator, serves as liaison with departments, makes recommendations for settlement, and

coordinates the return to work and modified duty program. The manager develops, implements, interprets, monitors, and administers policies and procedures in accordance with state and federal regulations. The manager facilitates training of County staff to reduce County losses and to improve County leadership.

COUNTY COUNSEL ACTION PLAN FOR 2021-2022

There are many projects which the County Counsel's Office is already involved with which will continue into the 2021-22 fiscal year. These include (but are not limited to):

- COVID-19 Response – advising and representing County w/r to COVID-19 response and activities including personnel rules, business guidance, legal compliance, contracting, etc.
- Mountain View Fire Response and litigation – advising and representing County w/r to emergency response and recovery and litigation to recover damages.
- Radio System Upgrades – drafting and/or reviewing contracts, financial documents, etc.
- Bridgeport Jail Construction – drafting and/or reviewing contracts, bonds, bid packages, etc.
- Long Valley Water Issues – continuing representation of County regarding Long Valley Water issues.
- Opioid Litigation – continuing representation of County in litigation
- Conway Ranch – advising as to legal options for long and short-term uses of land and water, drafting and reviewing contracts, leases and other documents
- Solid Waste Transition – Assist with negotiation of final contract documents and/or other planning related to the 2023 closure of the Benton Crossing landfill.
- Code Enforcement Matters – prosecuting code enforcement matters requiring court action and through administrative processes
- Affordable Housing– preparing documents and providing advice related to the development of affordable and permanent supportive housing.
- Personnel Matters – providing advice and counsel to Human Resources, the CAO and Department Heads regarding various ongoing personnel matters
- Child Protective Services – representing DSS in child protection cases
- Conservatorships – representing DSS and BH in conservatorship matters
- Redistricting – advising regarding legal requirements for 2021 supervisorial redistricting
- Department and staff training – initiate more regular program for training new department heads (and staff, upon department head request) related to County legal procedures.

COUNTY COUNSEL

Core Services

		Mandated?				Mandated?	
1	LEGAL DOCUMENT REVIEW	Provide thorough review of every document approved by county	y	2	LEGAL RESEARCH AND ADVICE	Conduct thorough research	Y
		Provide clear guidance, revisions or suggestions	y			Provide clear and concise advice	Y
		Provide a timely response	Y			Produce clearly written legal opinions	Y
		Provide resources and training to non-legal staff	n			Provide a timely response	Y
3	BROWN ACT COMPLIANCE	Attend meetings of Brown Act-covered bodies	y	4	PUBLIC RECORDS ACT COMPLIANCE	Provide a timely and complete response	Y
		Be prepared to answer basic questions on the spot	y			Coordinate among departments where request involves multiple	Y
		Advise if more research needed	y			Stay up-to-date on legal developments	Y
		Review all agendas and agenda materials	y			Provide accurate advice to clients re county obligations	Y
5	CHILD PROTECTIVE SERVICES	Draft petitions, warrants, court orders and misc. legal documents	Y	6	GENERAL LITIGATION AND CLAIMS	Timely file all pleadings and other materials	Y
		Respond to emergencies	Y			Supervise work of all outside counsel	Y
		Attend court hearings and related meetings	Y			Conduct thorough research & analysis to make informed decisions	Y
		Review social worker reports	Y			Keep Board apprised of status	Y
7	STAFF WELLNESS, TRAINING AND SUPPORT	Regularly meet with staff regarding projects and workload	N	8	PROPERTY TAX - IMPOSITION AND COLLECTION	Represent Assessor, Assessment Appeals Board and Treasurer/Tax C.	Y
		Conduct timely performance evaluations	N			Stay up-to-date on legal developments	Y
		Provide training and resources	N			Attend all property tax appeal hearings	Y
		Review work product and provide advice and assistance re tactics	N			Draft findings and orders (AAB)	Y
9	CODE COMPLIANCE ENFORCEMENT	Provide legal advice and document review for CC officers	N	10	LABOR NEGOTIATIONS	Attend labor negotiations	y
		Draft pleadings or other legal documents	N			Stay up-to-date on legal developments	Y
		Negotiate re resolution of violations	N			Draft MOUs, resolutions, rules and policies	Y
		Pursue collection of fines	N			Review and analyze proposals	Y

		Mandated?	
1 1	PERSONNEL	Advise HR and CAO regarding employment and labor laws	Y
		Stay up-to-date on legal developments	Y
		Draft or review disciplinary and other employment notices	Y

1 3	CONSERVATORSHIPS AND ADULT PROTECTIVE SERVICES	Draft petitions, reports and other court documents	Y
		Attend court hearings and related meetings	Y
		Stay up-to-date on legal developments	Y

1 5	LAND USE AND PLANNING	Attend all Planning Commission meetings	Y
		Ensure compliance with CEQA and other laws	Y

1 7	WORKERS' COMPENSATION	Claims Management & Oversight	N
		Accommodations/Early Return to Work	N
		Claim Closures	N
		Recommendations to Departments for Improved Outcomes	N

1 9	CONTRACT REVIEW	Insurance Procurement	N
		Appropriate Policy Types & Limits	N
		Insurance & Risk Transfer	N
		Indemnification	N

2 1	LEADERSHIP & TRAINING	Development of Next Generation	N
		Improve Current Leadership	N
		Countywide Safety	N
		Liability, Training, & Loss Prevention	N

		Mandated?	
1 2	EMERGENCY PREPAREDNESS	Draft declarations of emergency, Mutual Aid agreements and related materials	Y
		Stay up-to-date on legal developments	Y
		Advise UC and other emergency responders	

1 4	ELECTIONS	Advise Elections Official regarding election procedures/requirements	Y
		Review all elections materials	Y
		Draft impartial analyses for ballot measures	Y
		Stay up-to-date on legal developments	Y

1 6	SAFETY	Safety Program Coordination	N
		Hazard & Accident Report	N
		Corrective Action	N
		Loss Prevention	N

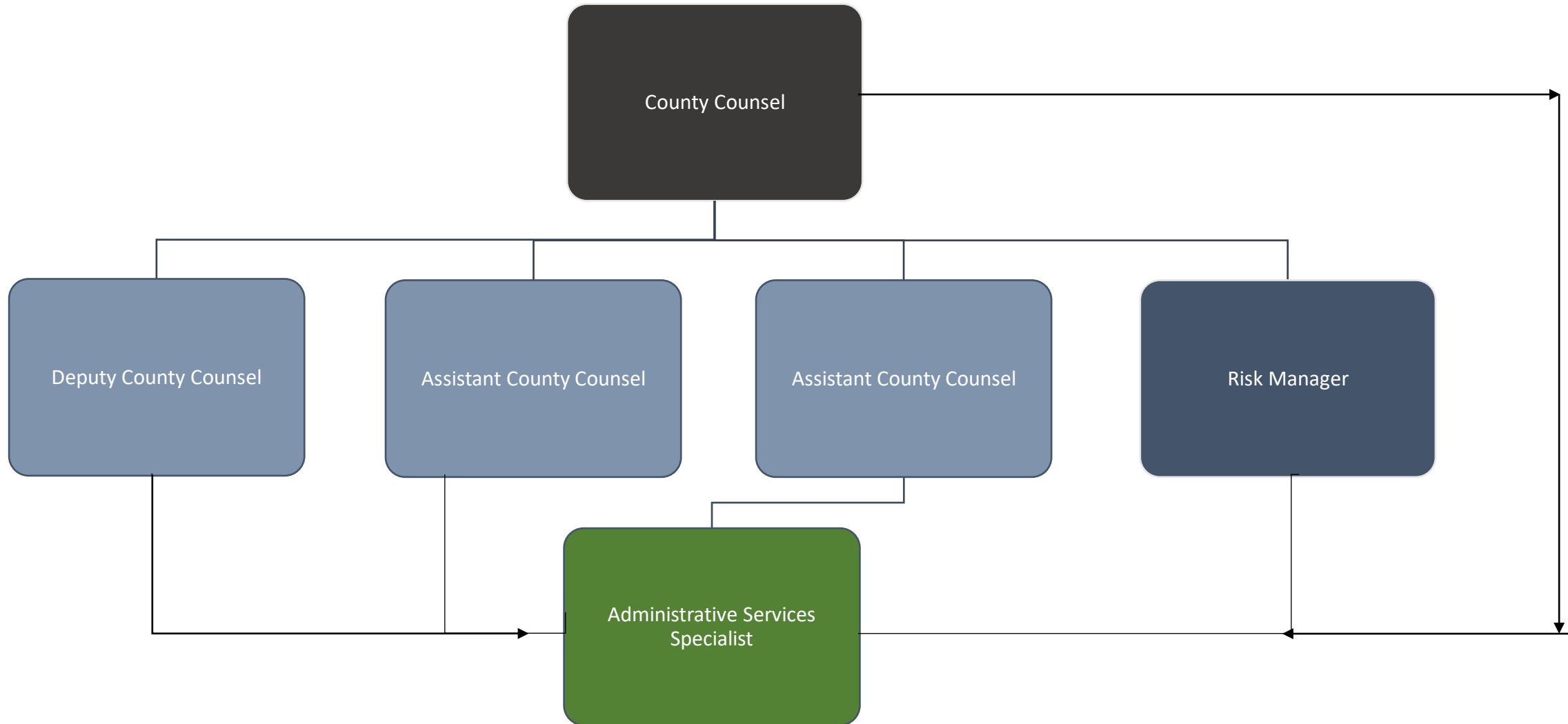
1 8	GENERAL LIABILITY	Claims Management & Oversight	
		Litigation	
		Settlement	
		Prevention/Corrective	

2 0	TRINDEL & CSAC EIA BOARD	Cost Effective Policy Structures	Y
		Uncovered Losses	Y
		Policy Improvements	Y
		Pooling and SIR	Y



County Council

Departmental Organizational Chart

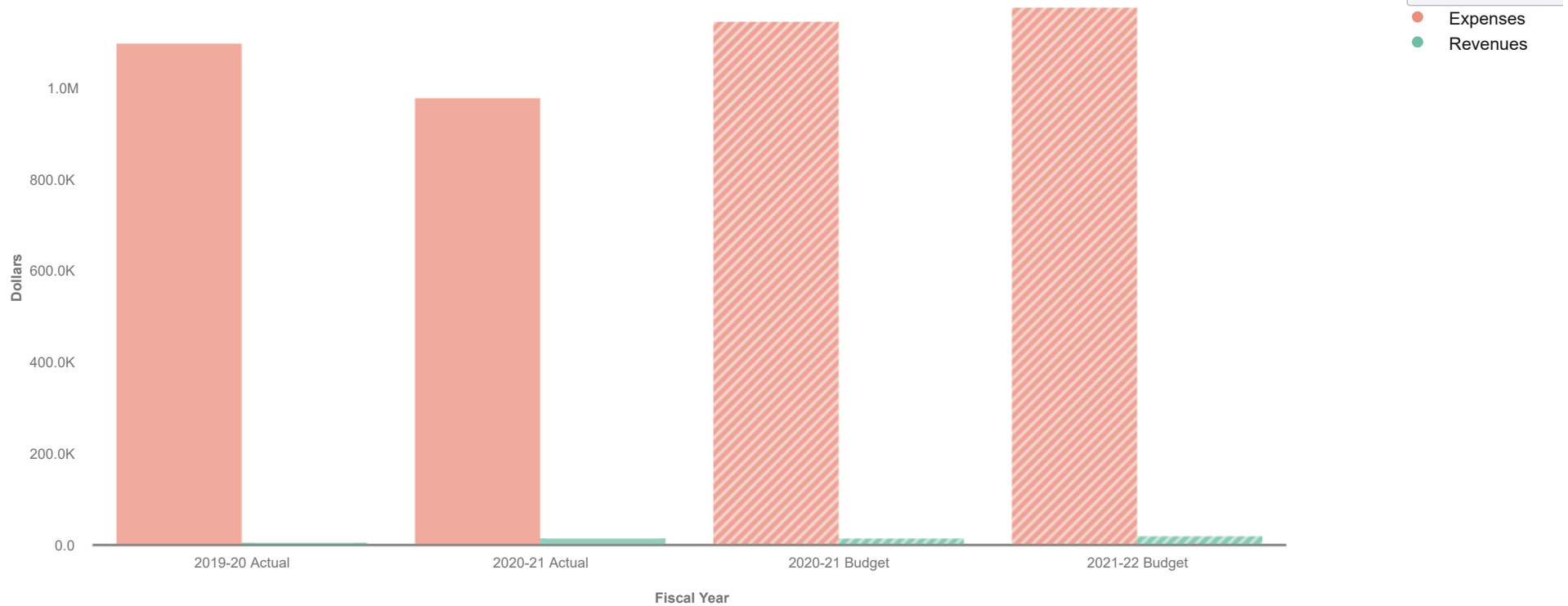


0. 2021-22 Recommended Budget

COUNTY COUNSEL 100-13-120



Visualization



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 6,922	\$ 16,092	\$ 15,922	\$ 20,922
▶ Charges for Services	5,922	15,792	15,922	20,922
▶ Intergovernmental	1,000	300	0	0
▼ Expenses	1,098,367	979,106	1,147,822	1,175,734
▶ Salaries & Benefits	939,440	829,219	954,059	973,548
▶ Services and Supplies	158,927	149,888	193,763	202,186
Revenues Less Expenses	\$ -1,091,445	\$ -963,014	\$ -1,131,900	\$ -1,154,812

Data filtered by Types, GENERAL FUND, GENERAL-COUNSEL, COUNTY COUNSEL, No Project and exported on June 2, 2021. Created with OpenGov

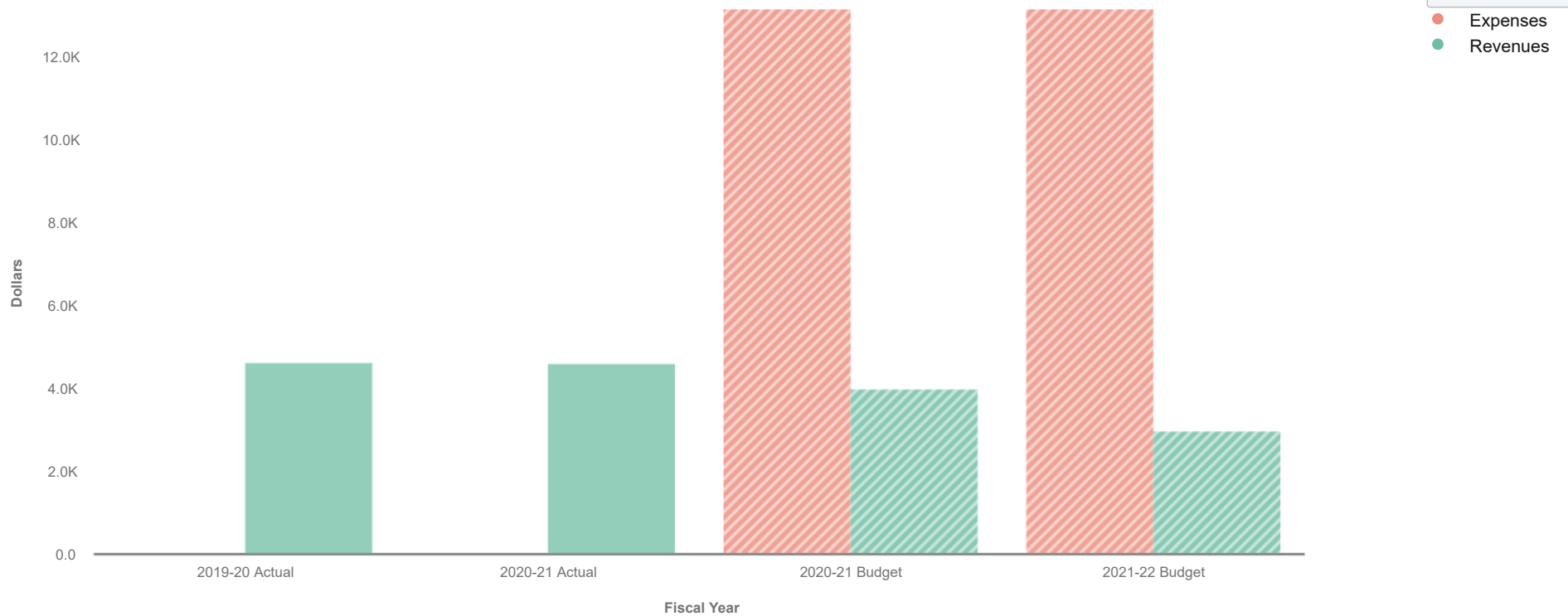
0. 2021-22 Recommended Budget

2. Law Library 156-21-078



Visualization

Sort Large to Small



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 4,653	\$ 4,602	\$ 4,000	\$ 3,000
▶ Miscellaneous Revenues	3,934	4,241	4,000	3,000
▶ Interest & Rents	718	361	0	0
▼ Expenses	0	0	13,150	13,150
▶ Services and Supplies	0	0	13,150	13,150
Revenues Less Expenses	\$ 4,653	\$ 4,602	\$ -9,150	\$ -10,150

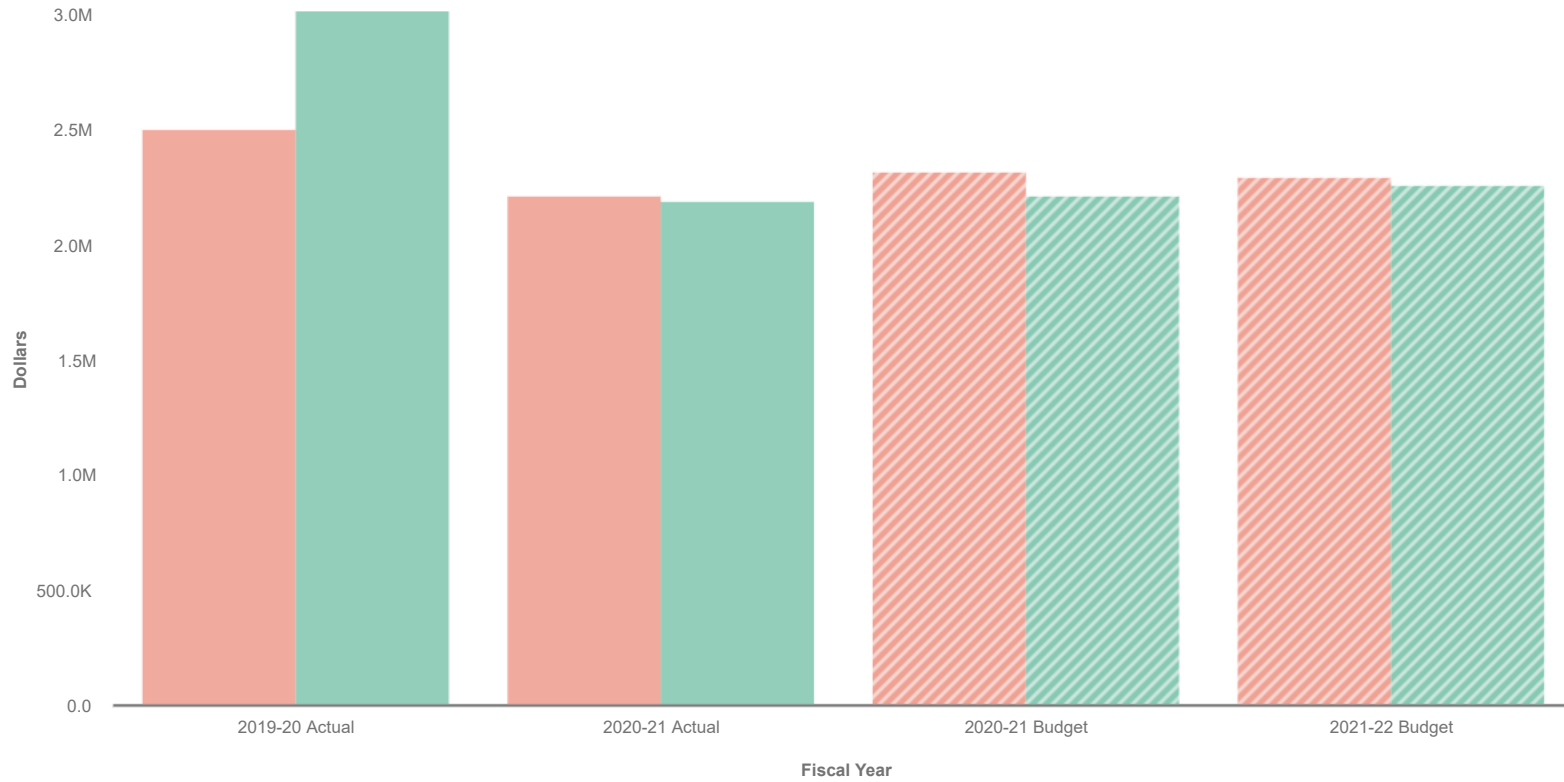
Data filtered by Types, LAW LIBRARY, PUBLIC PROTECTION-JUDICIAL, LAW LIBRARY, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

3. Insurance ISF 652-10-300



Visualization



Sort **Large to Small**

- Revenues
- Expenses

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 3,016,685	\$ 2,194,594	\$ 2,219,293	\$ 2,264,628
▶ Miscellaneous Revenues	2,225,143	2,187,217	2,200,293	2,254,628
▶ Interest & Rents	781,542	7,377	9,000	0
▶ Charges for Services	10,000	0	10,000	10,000
▼ Expenses	2,509,147	2,217,328	2,322,463	2,296,376
▶ Services and Supplies	2,367,562	2,089,329	2,181,834	2,145,884
▶ Salaries & Benefits	141,585	128,000	140,629	150,492
Revenues Less Expenses	\$ 507,539	\$ -22,735	\$ -103,170	\$ -31,748

Data filtered by Types, INSURANCE INTERNAL SERVICE FUND, GENERAL-OTHER GENERAL, INSURANCE, No Project and exported on June 3, 2021. Created with OpenGov

DISTRICT ATTORNEY

County of Mono Office of the District Attorney

www.monocountydistrictattorney.org

Bridgeport Office:
Main St. Court House, P.O. Box 617
Bridgeport, CA. 93517
Tel:(760)932-5550 fax: (760)932-5551



Mammoth Office:
Sierra Center Mall, P.O. Box 2053
Mammoth Lakes, CA. 93546
Tel:(760)924-1710 fax: (760)924-1711

Tim Kendall - District Attorney

Office of the District Attorney -Budget Narrative for 2021-2022

Mission Statement – Vindicate the rights of crime victims, witnesses, and persons accused of crime while seeking to achieve impartial justice and ensure that the guilty are punished and the innocent are freed. Treat all persons involved in the criminal justice system with fairness, dignity, and respect.

Departmental Overview - The Office of the District Attorney is an independent constitutionally mandated county office with the primary purpose of promoting and protecting the public peace and safety of our residents and visitors. The Office is divided into three separate divisions which include:

- 1) Attorneys/Prosecutors staff;
- 2) Investigative Unit; and
- 3) Victim/Witness and Administrative Staff.

Challenges, Issues and Opportunities – Current challenges are the increase in violent crimes which take considerable time, money, and expertise to prosecute. There is little room in the budget for these scenarios. Along with the increase cases, recruiting and now retaining is becoming more difficult given the office structure and 10+ years of stagnant salaries. Experienced attorneys are looking not only for professional growth, but also financial growth and the past and current climate has not permitted this growth. Assuming this can be addressed retaining experienced lawyers that can handle the increased load of serious cases will help tremendously.

Core Services - Although the primary responsibility of the Office is to investigate and prosecute crimes within Mono County, the District Attorney’s Office also handles a number of other mandated as well as non-mandated services. In part, the Office also provides:

- | | |
|---|---------------------|
| 1) Investigation and Prosecution | <i>Mandated</i> |
| 2) Services as the Counties Public Administrator; | <i>Mandated</i> |
| 3) Grand Jury Advisor; | <i>Mandated</i> |
| 4) Attorneys for Victims and Witnesses of crimes; | <i>Mandated</i> |
| 5) Enforcement of Civil and Environmental Laws; | <i>Mandated</i> |
| 6) Assist in restraining orders; | <i>Non-Mandated</i> |
| 7) Provide legal counseling and referrals; | <i>Non-Mandated</i> |
| 8) Trainers to allied agencies; | <i>Non-Mandated</i> |
| 9) Assist other county departments with personnel and sometimes criminal issues; | <i>Non-Mandated</i> |
| 10) Assist other counties in the state with investigation and prosecution services and; | <i>Non-Mandated</i> |
| 11) Participates in numerous multi agency and community solution groups. | <i>Non-Mandated</i> |

Department Action Plan for 2021-2022 – No new projects are proposed. The only goals for this budget year, is to assure that mandatory functions are being performed, counted, and measured. Non-mandated services will be attempted but not at the detriment of the core and mandated services. Measurements of our mandated services will be stat driven and monitored through stats and survey data to ensure compliance, completion, and service satisfaction.

DISTRICT ATTORNEY

Core Services

		Mandated?	
1	PROSECUTION	COMPASIONATE AND EFFECTIVE PROSECUTION OF CRIMES	Y
		APPROPRIATE AND EFFECTIVE TRAINING	Y
		BALANCED JUSTICE	Y
		SUPPORT ALLIED AND OTHER DEPARTMENTS	N

		Mandated?	
2	INVESTIGATIONS	TIMELY AND EFFECTIVE RESPONSE	Y
		EFFICIENT AND SUPPORTIVE TO VICTIMS	Y
		APPROPRIATE TRAINING TO DEVELOP EXPERTISE FOR COURT	Y
		SUPPORT ALLIED AND OTHER DEPARTMENTS	N

3	VICTIM/WITNESS SERVICES	TIMELY AND EFFECTIVE RESPONSE	Y
		KNOWLEDGE OF SERVICES THAT CAN BE PROVIDED	Y
		CERT. FORENSIC TRAINING FOR DOMESTIC VIOLENCE AND SEXUAL ASSULT	Y
		SUPPORT VICTIMS AND WITNESS OF CRIME THROUGHOUT PROCESS	Y

4	PUBLIC ADMINSTRATOR	RESPECTFULLY HANDLE INDIGENT DEATHS AND THEIR ESTATE.	Y
		STATE AND FEDERAL COMPLIANCE.	Y
		STATUTORY REQUIRED TRAINING AND CERTIFICATIONS.	Y
			Y

5		Y
		Y
		Y
		Y

6		

7		

8		

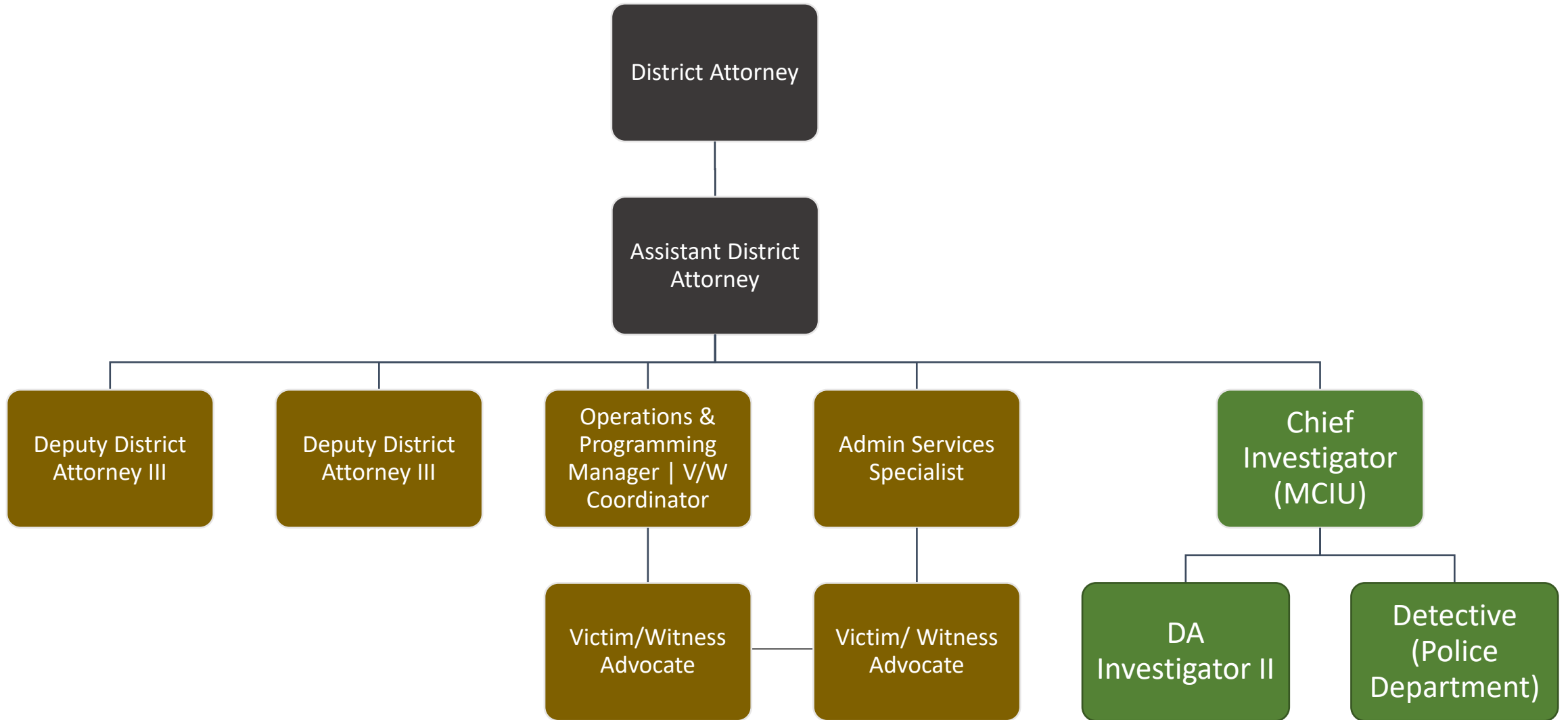
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10		



DISTRICT ATTORNEY

Departmental Organizational Chart

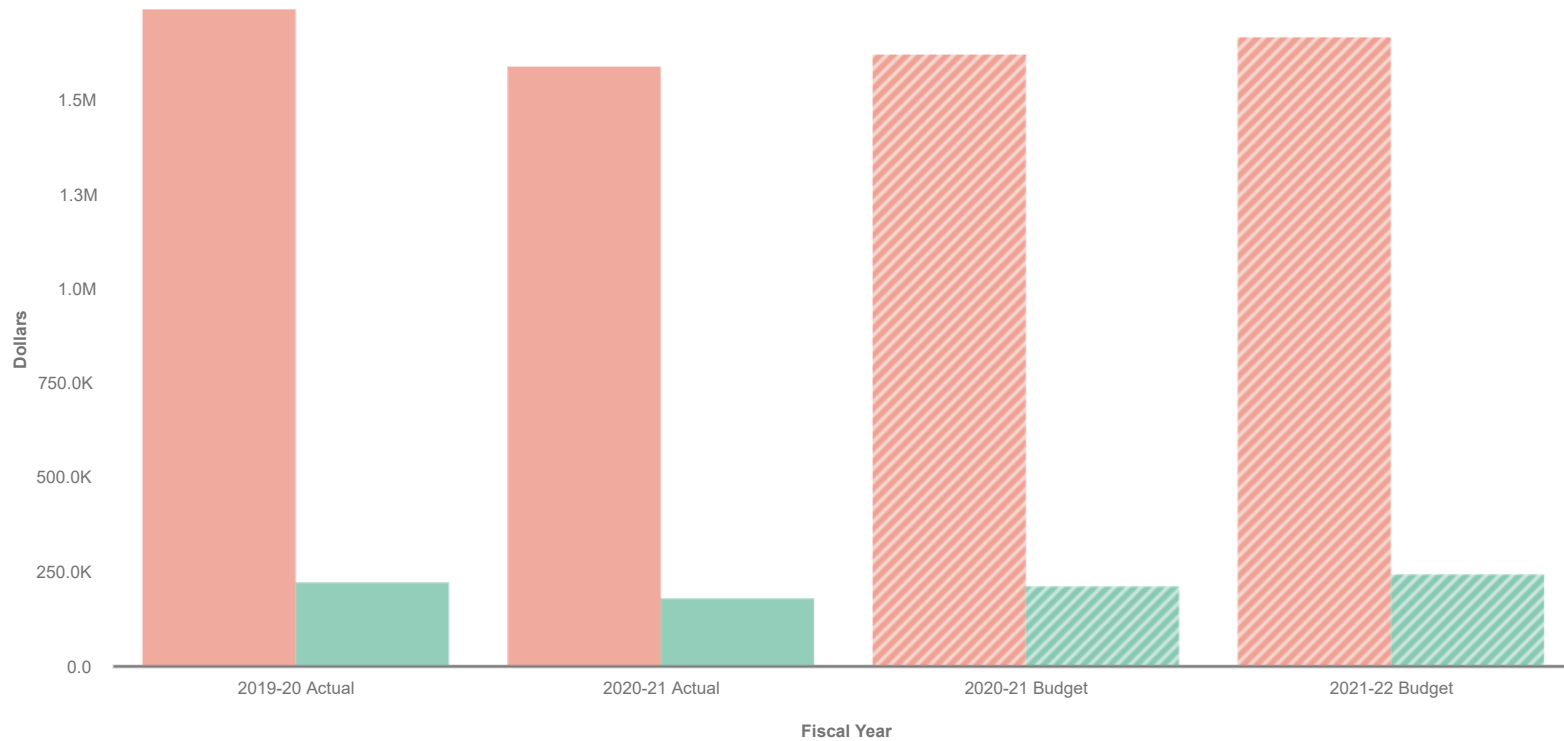


0. 2021-22 Recommended Budget

DISTRICT ATTORNEY Prosecution 100-21-430



Visualization



Sort Large to Small

- Expenses
- Revenues

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 224,679	\$ 183,649	\$ 213,738	\$ 246,775
▶ Intergovernmental	169,009	135,989	153,388	186,425
▶ Charges for Services	50,170	47,660	60,350	60,350
▶ Transfers In	5,500	0	0	0
▼ Expenses	1,739,989	1,592,903	1,621,847	1,670,607
▶ Salaries & Benefits	1,365,897	1,238,172	1,291,775	1,340,089
▶ Services and Supplies	374,092	354,731	330,072	330,518
Revenues Less Expenses	\$ -1,515,309	\$ -1,409,253	\$ -1,408,109	\$ -1,423,832

Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-JUDICIAL, DISTRICT ATTORNEY-PROSECUTION, No Project and exported on June 2, 2021. Created with OpenGov

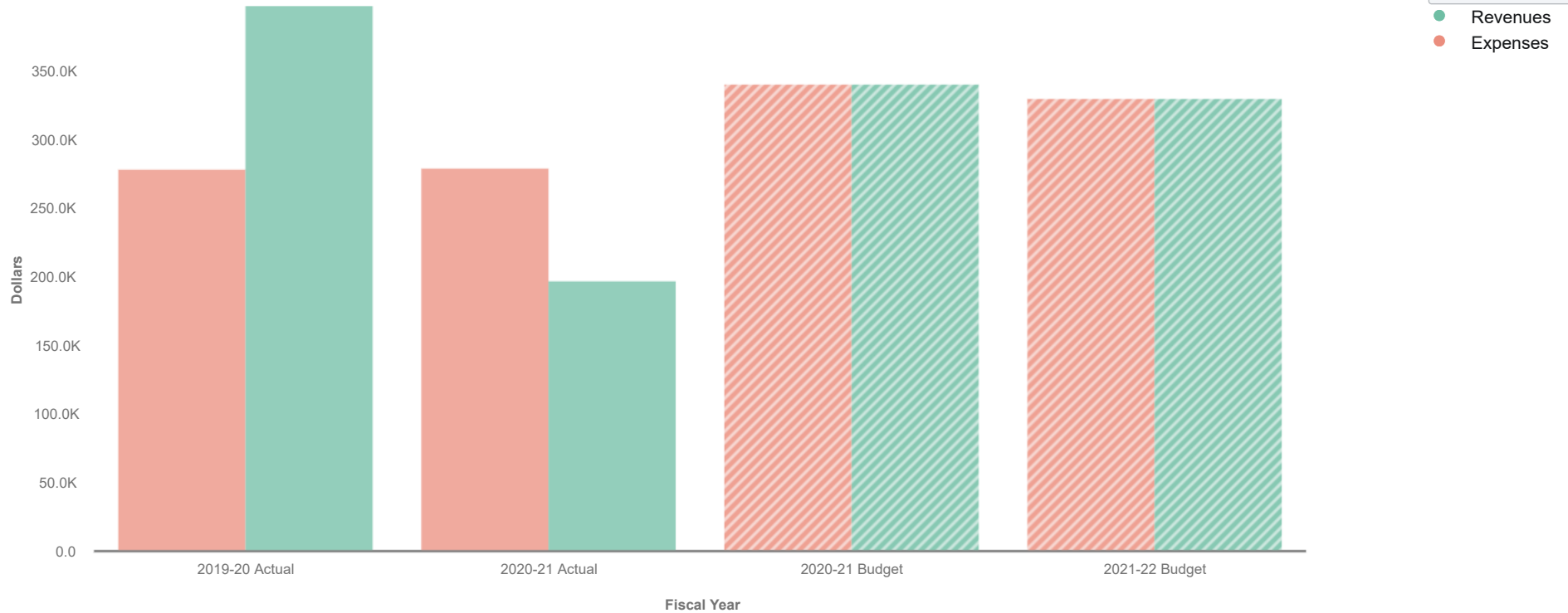
0. 2021-22 Recommended Budget

2. Victim Witness 100-56-433



Visualization

Sort **Large to Small**



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 397,137	\$ 197,331	\$ 340,405	\$ 330,612
▶ Intergovernmental	397,137	197,331	340,405	330,612
▼ Expenses	278,914	279,413	340,405	330,612
▶ Salaries & Benefits	249,047	240,113	283,272	283,731
▶ Services and Supplies	29,867	14,300	57,133	46,881
▶ Transfers Out	0	25,000	0	0
Revenues Less Expenses	\$ 118,223	\$ -82,082	\$ 0	\$ 0

Data filtered by Types, GENERAL FUND, PUBLIC ASSISTANCE-OTHER ASSIST, VICTIM/WITNESS, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

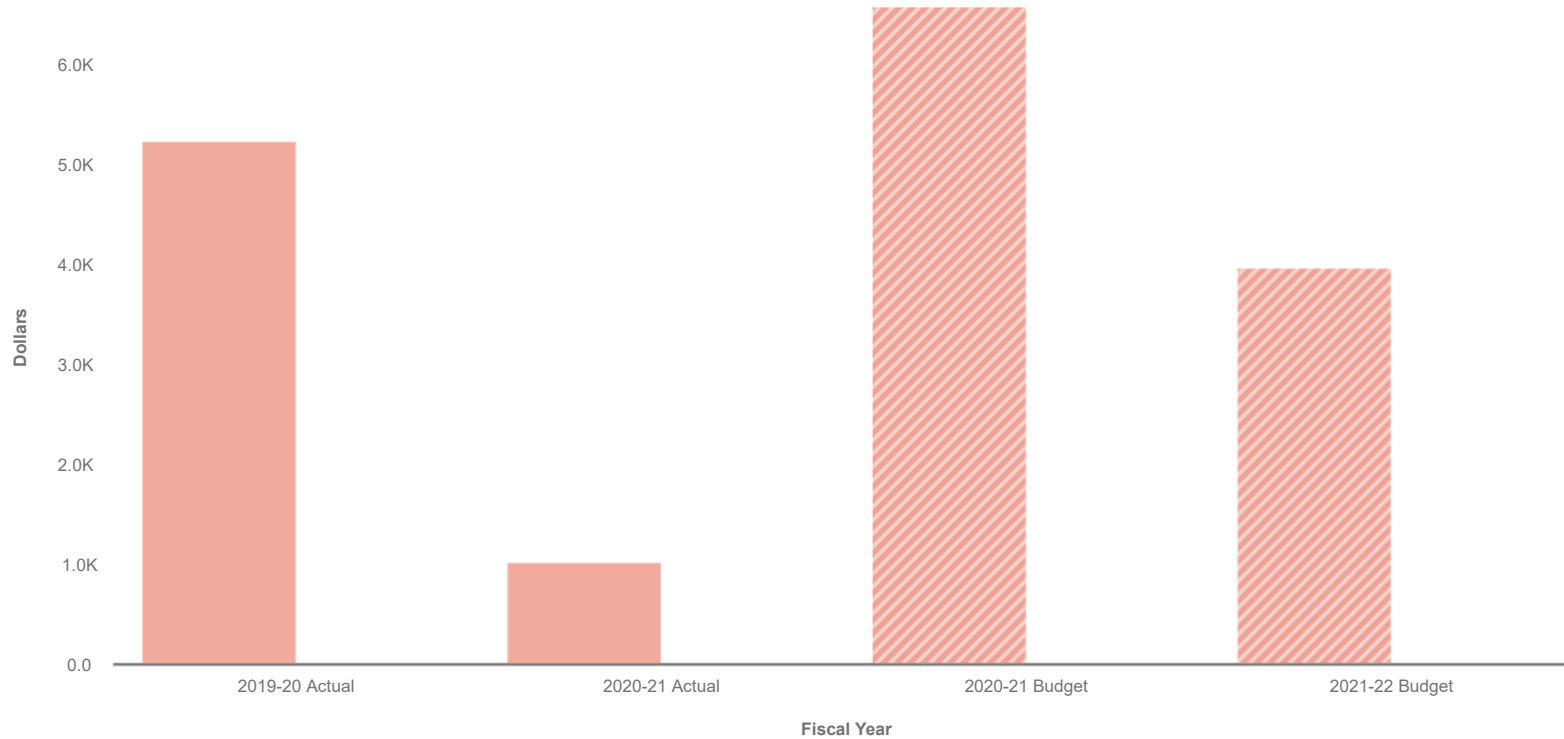
3. Public Administrator 100-21-435



Visualization

Sort **Large to Small**

- Expenses
- Revenues



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
Revenues	\$ 0	\$ 0	\$ 0	\$ 0
▼ Expenses	5,242	1,025	6,575	3,973
► Services and Supplies	5,242	1,025	6,575	3,973
Revenues Less Expenses	\$ -5,242	\$ -1,025	\$ -6,575	\$ -3,973

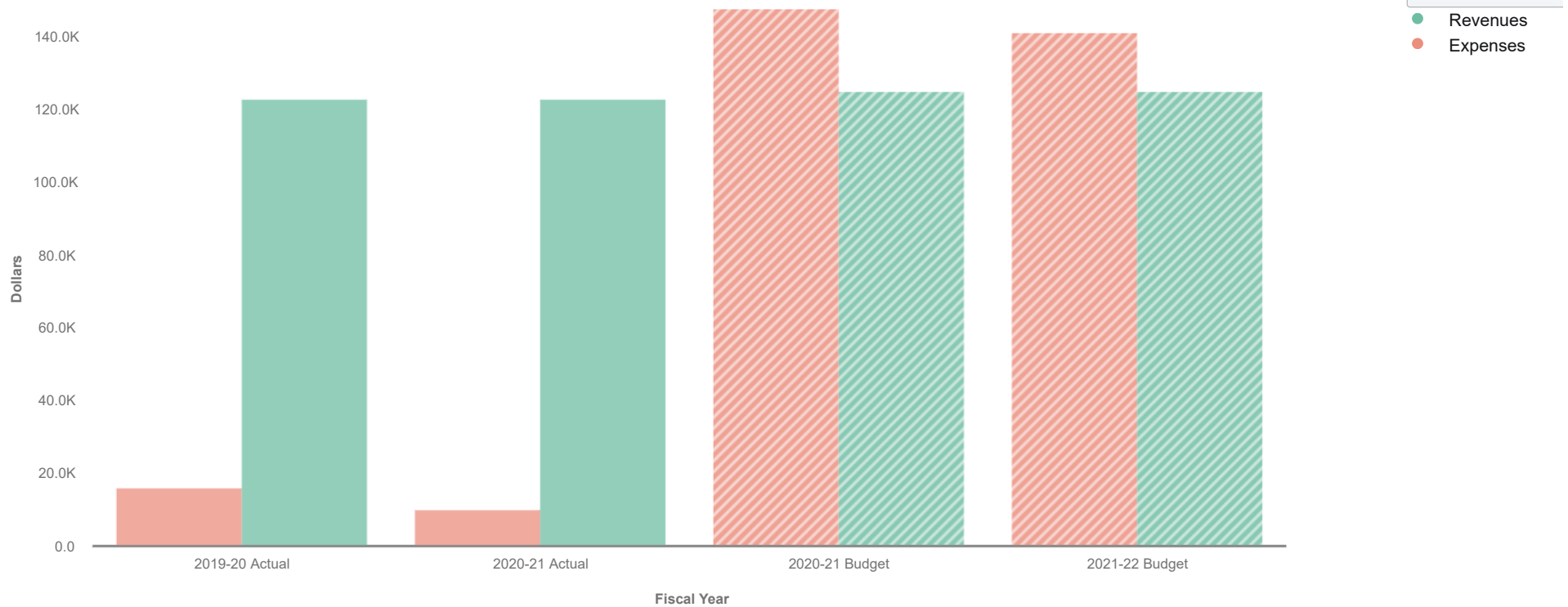
Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-JUDICIAL, Public Administrator, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

4. CallMet and MJ Grant Programs 106-21-430



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 122,860	\$ 123,060	\$ 125,000	\$ 125,000
▶ Intergovernmental	122,860	123,060	125,000	125,000
▼ Expenses	16,267	10,250	147,500	141,325
▶ Services and Supplies	8,211	10,250	90,500	86,325
▶ Salaries & Benefits	0	0	57,000	55,000
▶ Capital Outlay	8,056	0	0	0
Revenues Less Expenses	\$ 106,593	\$ 112,810	\$ -22,500	\$ -16,325

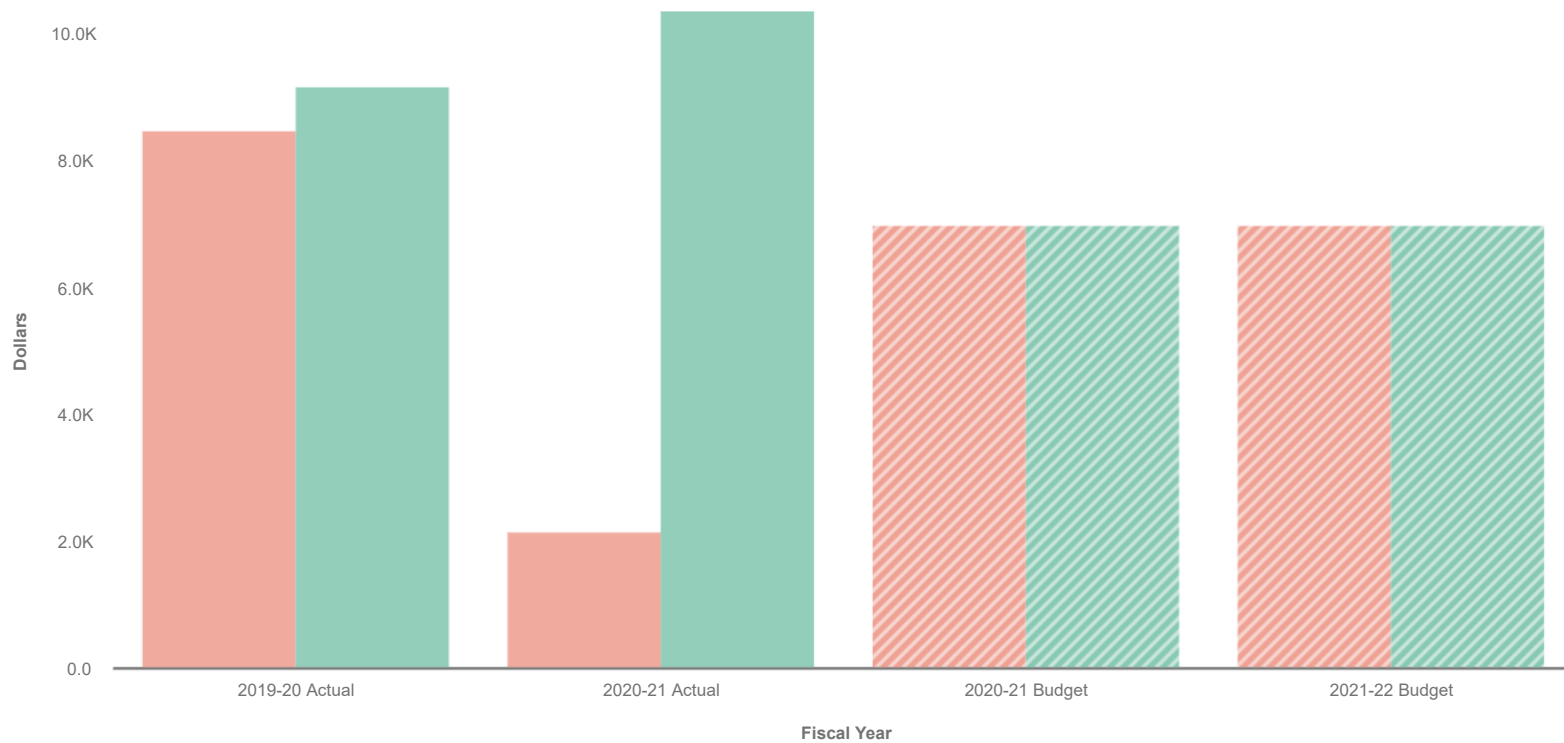
Data filtered by Types, GENERAL FUND GRANT PROGRAMS, PUBLIC PROTECTION-JUDICIAL, DISTRICT ATTORNEY-PROSECUTION, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

5. DA Diversion Program 155-21-430



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 9,176	\$ 10,363	\$ 7,000	\$ 7,000
▶ Charges for Services	9,000	10,250	7,000	7,000
▶ Interest & Rents	176	113	0	0
▼ Expenses	8,500	2,175	7,000	7,000
▶ Services and Supplies	3,000	2,175	7,000	7,000
▶ Transfers Out	5,500	0	0	0
Revenues Less Expenses	\$ 676	\$ 8,188	\$ 0	\$ 0

Data filtered by Types, DA PRE-DIVERSION PROGRAM FUND, PUBLIC PROTECTION-JUDICIAL, DISTRICT ATTORNEY-PROSECUTION, No Project and exported on June 2, 2021. Created with OpenGov

ECONOMIC DEVELOPMENT

ECONOMIC DEVELOPMENT

Economic Development, Tourism, Fisheries, Community Support

DEPARTMENT 100 – DIVISIONS 102, 104, 105, 109

DEPARTMENT MISSION STATEMENT

Our mission is to support a thriving, sustainable year-round economy for Mono County by strengthening existing business sectors through the pandemic recovery and beyond, providing leadership and resources for business attraction, retention and expansion while preserving the County's vibrant quality of life and generating "living wage" employment opportunities for residents.

DEPARTMENTAL OVERVIEW

The Economic Development Department strives to enhance the year-round economic base of Mono County through job creation, by promoting Tourism and overnight visitation, and implementing key initiatives that focus on business retention and expansion, as well as business attraction. The department serves as support staff to the Mono County Economic Development, Tourism and Film Commission, the Mono County Fish and Wildlife Commission, and oversees and administers the Fish Enhancement and Fish & Game Propagation programs, as well as several Community Support grant programs for local non-profits.

CHALLENGES, ISSUES and OPPORTUNITIES

The COVID-19 public health crisis has created an economic crisis of significant proportions for Mono County's tourism-based economy. Estimates vary, but the return to pre-pandemic levels in the Travel and Tourism industry is projected to take four to five years. Support for the local business community throughout this jagged, and drawn-out pandemic "recovery" will continue to be intense; staff must continue to be prepared to pivot and respond with immediacy and support to the ongoing crisis and the impacts on both our visitor and business community.

In 2018, international visitors represented 25% of total visitation to Mono County. As both inbound and outbound international travel is projected to remain virtually non-existent for the immediate and foreseeable future, opportunities abound to welcome a growing number of domestic travelers – in particular first-time visitors to Mono County from within California and drive market states. Our ability to generate return visitation from the first timer will contribute to future incremental growth of the Mono County visitor base. At the same time, the most critical challenges the Eastern Sierra region faces as a rapidly growing outdoor recreation destination are visitor management and visitor education with respect to COVID-19 health and safety protocols, responsible outdoor recreation practices, wildfire prevention, and sustainable tourism. Economic Development will be involved in managing these key priorities.

Other opportunities include leveraging the ongoing migration to rural regions of microbusinesses, new remote workers and those seeking a permanent/part-time escape from urban centers due to the pandemic experience and impacts. This migration has contributed to unprecedented real estate sales – current depletion of inventory notwithstanding – which generally supports property tax revenues, increase in land stewardship volunteerism, and community growth.

CORE SERVICE AND PROGRAM DESCRIPTION

- Develop Business Retention & Expansion initiatives to support local businesses throughout the pandemic recovery phases by providing research, timely communication and assistance with all available local, state, and federal relief programs.
- Strengthen existing business sectors, primarily Tourism/Outdoor Recreation, to help retain and build year-round economic viability for communities, and to support job creation.
- Communicate messaging that focuses on public health & safety protocols, responsible travel and recreation, wildfire prevention safety, land stewardship practices and sustainable tourism.
- Develop/implement post-pandemic Business Attraction plan to diversify economic base
- Conduct business research/surveys to help guide tactical and strategic plans.

DEPARTMENTAL ACTION PLAN FOR 2021-2022

The Economic Development action items include numerous objectives and tactics that align primarily with the following Mono County Strategic Priorities – *Promote a Fiscally Healthy County and Regional Economy* and *Enhance Quality of Life for County Residents*.

Public Health and Safety Communication Support – Primary messaging across relevant department platforms will continue to focus on public health protocols for businesses to operate safely and remain open, and to educate visitors about COVID-19 best practices and guidelines.

Business Retention/Expansion – Continue to research pandemic relief programs and ensure the business community understands how to access all available state/federal and local business assistance programs. Administer CDBG Cares Act grants to provide business assistance programs to those impacted by the pandemic. In partnership with the CSU Bakersfield SBDC, continue to provide free business consulting to businesses/start-ups in Mono County.

Business Attraction – Promote Mono County as a viable place for business relocation; leverage gigabit broadband capacity as an asset for relocation strategy, with a focus on non-tourism sectors including Tech, Wellness and Outdoor Recreation. Encourage migration of remote workers and small business from urban centers to the County to support community growth and property tax revenues.

Tourism: As pandemic recovery dictates, drive overnight visitation to help increase lodging occupancy, average daily rates, and Transient Occupancy Tax revenues, with continued focus on shoulder seasons, responsible recreation, public health protocols, and sustainable tourism.

Fisheries: Working with the Mono County Fish & Wildlife Commission, continue to provide advisement to the Board of Supervisors on fish and wildlife issues, policies and regulations that support sustainable recreational freshwater fishing in California, and proper and orderly propagation and conservation of fish and game, particularly with respect to stocking programs.

Community Support – Through four targeted grant programs, assist community non-profit organizations to provide programs, events, and services which enhance the visitor experience and quality of life for residents. The grants support historical societies and museums, performing and visual arts, youth sports, and tourism events that attract overnight visitation.

ECONOMIC DEVELOPMENT

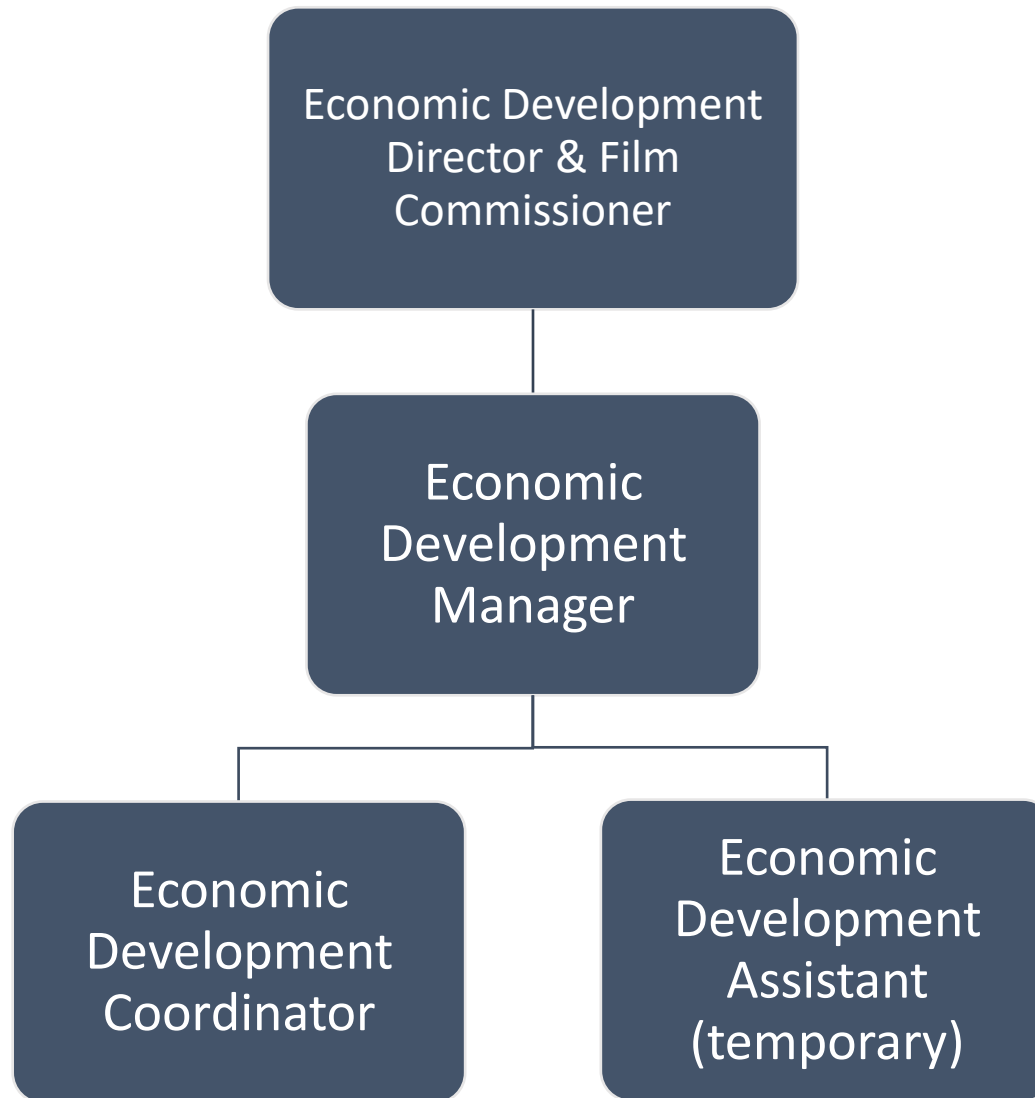
Core Services

		Mandated?				Mandated?	
1	TOURISM MARKETING	Develop/communicate Mono County brand, image, and messaging	N	2	ECONOMIC DEVELOPMENT GROWTH	Strengthen existing business sectors; help retain and build year-round viability/jobs	N
		Drive overnight visitation to increase lodging occupancy, ADR and TOT revenues; support year-round business economy	N			Business Retention & Expansion - communicate state/fed/local assistance programs to help business recovery	N
		Communicate COVID-19 public health messaging to manage visitor expectations	N			Leverage migration of remote workers/small businesses to rural regions	N
		Amplify visitor messaging regarding responsible travel and sustainable tourism/recreation.	N			Conduct business and market research, visitor travel intentions during recovery	N
3	FILM COMMISSION	Support and promote film production in Mono County	N	4	COLLABORATIVE PARTNERSHIPS	Work collaboratively with regional and local agencies/organizations to bolster regional recovery	N
		Collaborate/support land management agencies with permits	N			Sit on Boards of relevant, active agencies and organizations	N
		Communicate COVID-19 health and safety protocols to film productions				Staff ED, Tourism & Film Commission and Fish & Wildlife Commission	N
						Amplify regional engagement; join Central Sierra Economic Development District	N
5	FISH ENHANCEMENT	Bolster fishing economy through fish stocking and sustainable practices	N	6	TRAINING & EDUCATION	Professional development & growth for staff / commissioners	N
		Plan and manage resources from Fish Fine Fund	N			Provide training, technical assistance, webinars for businesses to aid in recovery	N
7	COMMUNITY SUPPORT	Assist local non-profits to provide programs that benefit community	N	8	DELIVER EXCEPTIONAL CUSTOMER SERVICE	Establish/maintain consistent, relational outreach with business community	N
		Work closely with local Chambers of Commerce to support their initiatives				Professional, helpful, friendly, expeditious response to inquiries; anticipate needs	N
						Provide seminars/webinars for business community to assist with recovery	N
9	NEW FUNDING SOURCES	Explore and apply for available state/federal funding sources to aid in recovery	N	10			
		Administer CDBG Cares Act - CV 1,2,3 funding to provide assistance to businesses impacted by pandemic	N				



ECONOMIC DEVELOPMENT

Departmental Organizational Chart



0. 2021-22 Recommended Budget

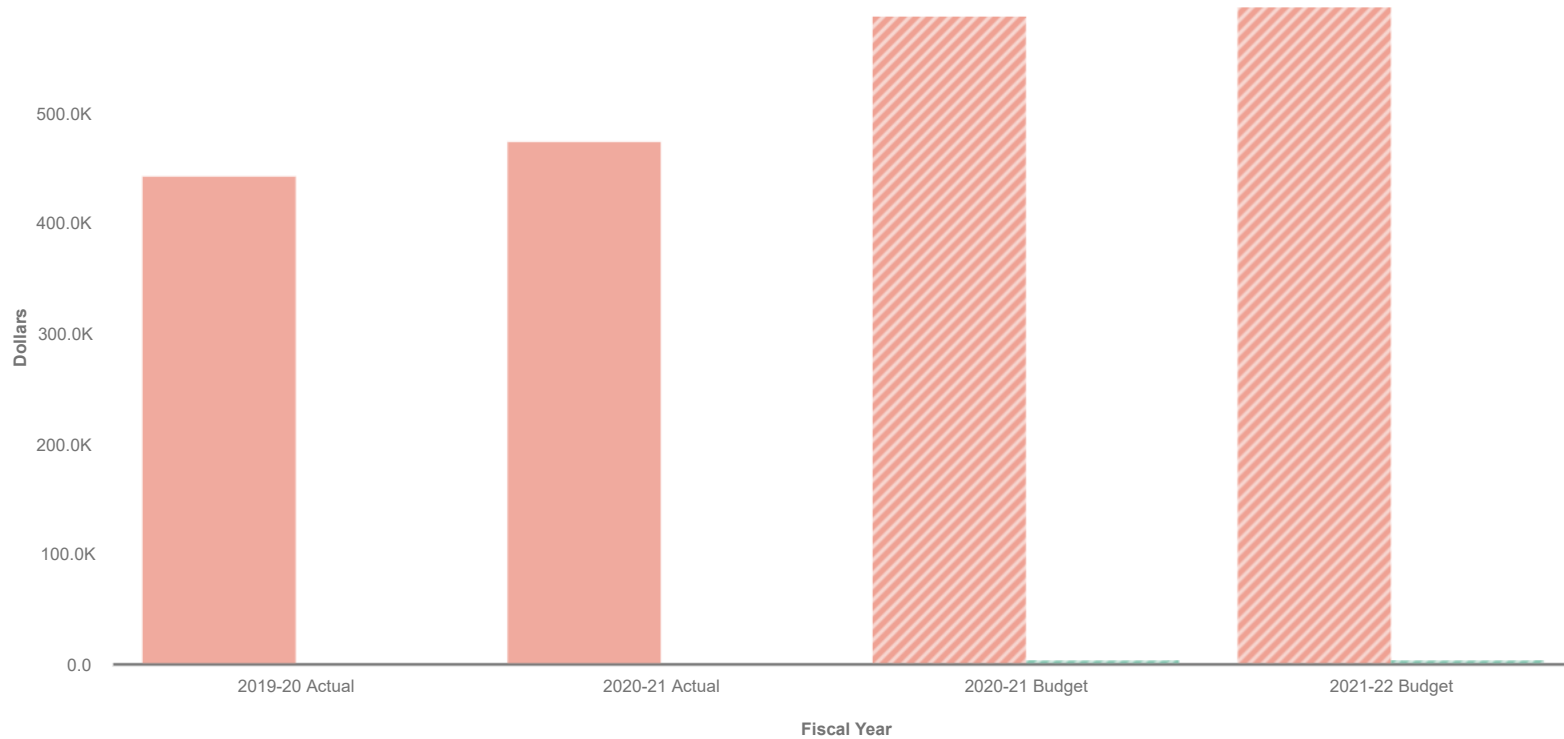
ECONOMIC DEVELOPMENT 100-19-190



Visualization

Sort Large to Small

- Expenses
- Revenues



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 0	\$ 0	\$ 5,000	\$ 5,000
▶ Charges for Services	0	0	5,000	5,000
▼ Expenses	443,814	475,573	589,442	596,134
▶ Salaries & Benefits	376,486	382,043	463,147	468,480
▶ Services and Supplies	67,328	93,530	126,295	127,654
Revenues Less Expenses	\$ -443,814	\$ -475,573	\$ -584,442	\$ -591,134

Data filtered by Types, GENERAL FUND, GENERAL-PROMOTION, ECONOMIC DEVELOPMENT, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

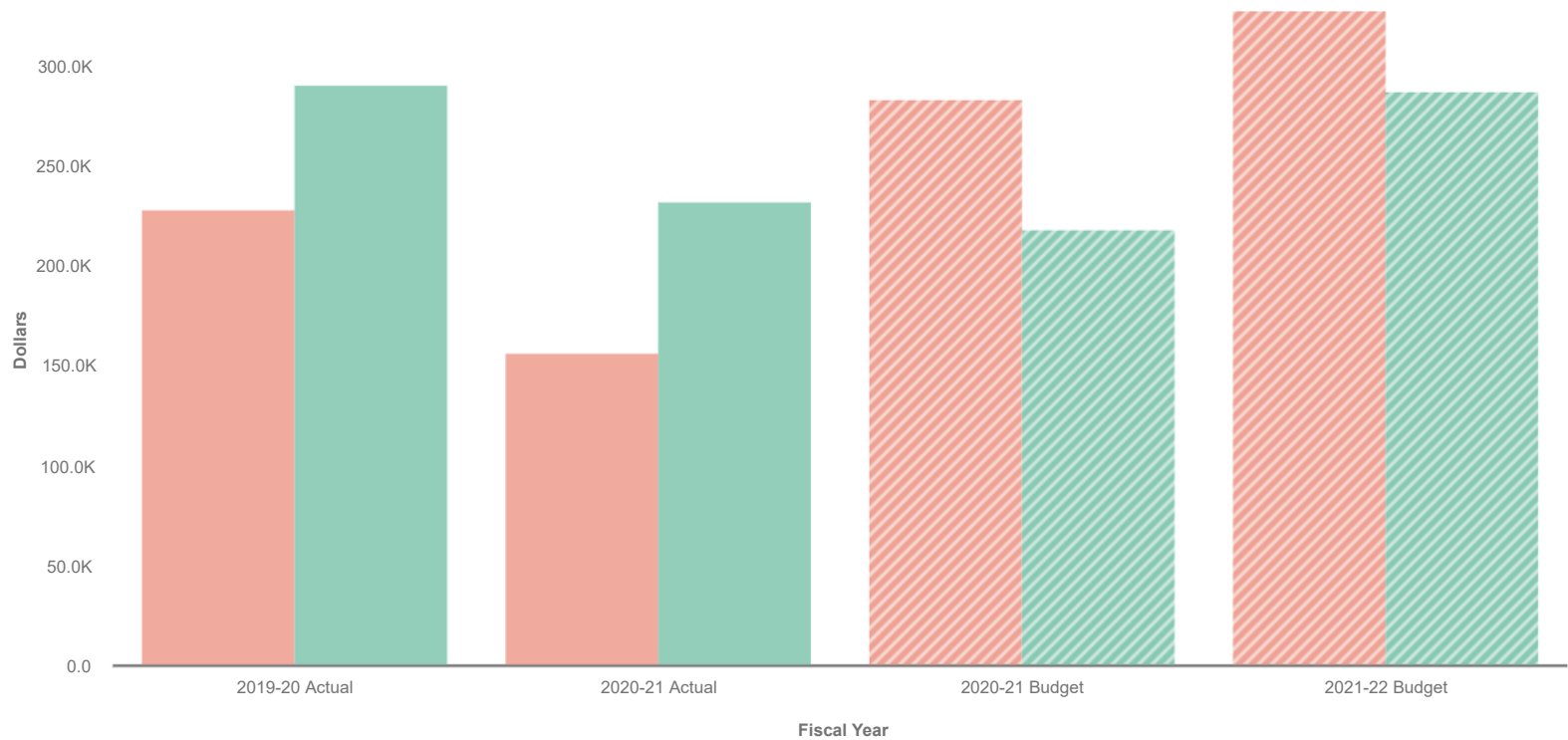
2. Tourism 105-19-191



Visualization

Sort **Large to Small**

- Revenues
- Expenses



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 291,420	\$ 232,436	\$ 219,092	\$ 287,807
▶ Taxes	260,159	199,488	182,092	276,807
▶ Charges for Services	16,975	25,265	31,000	0
▶ Transfers In	10,000	5,000	5,000	10,000
▶ Interest & Rents	4,286	2,683	1,000	1,000
▼ Expenses	228,637	157,137	284,092	327,807
▶ Services and Supplies	228,637	157,137	274,092	317,807
▶ Support of Other	0	0	10,000	10,000
Revenues Less Expenses	\$ 62,783	\$ 75,299	\$ -65,000	\$ -40,000

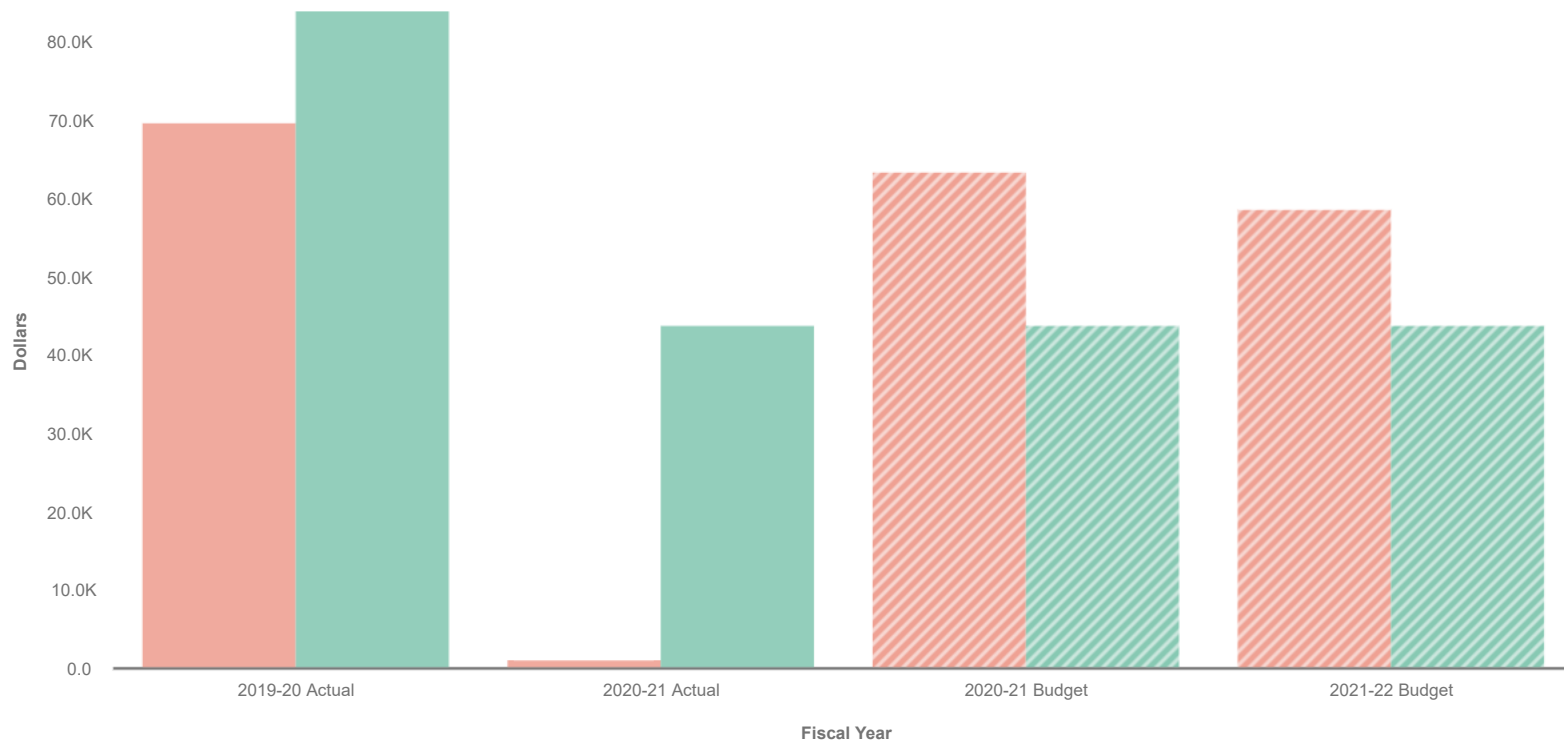
Data filtered by Types, TOURISM COMMISSION, GENERAL-PROMOTION, TOURISM, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

3. Community Support Groups 109-19-190



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 84,000	\$ 44,000	\$ 44,000	\$ 44,000
▶ Transfers In	84,000	44,000	44,000	44,000
▼ Expenses	69,907	1,150	63,589	58,800
▶ Support of Other	69,907	1,150	63,589	58,800
Revenues Less Expenses	\$ 14,093	\$ 42,850	\$ -19,589	\$ -14,800

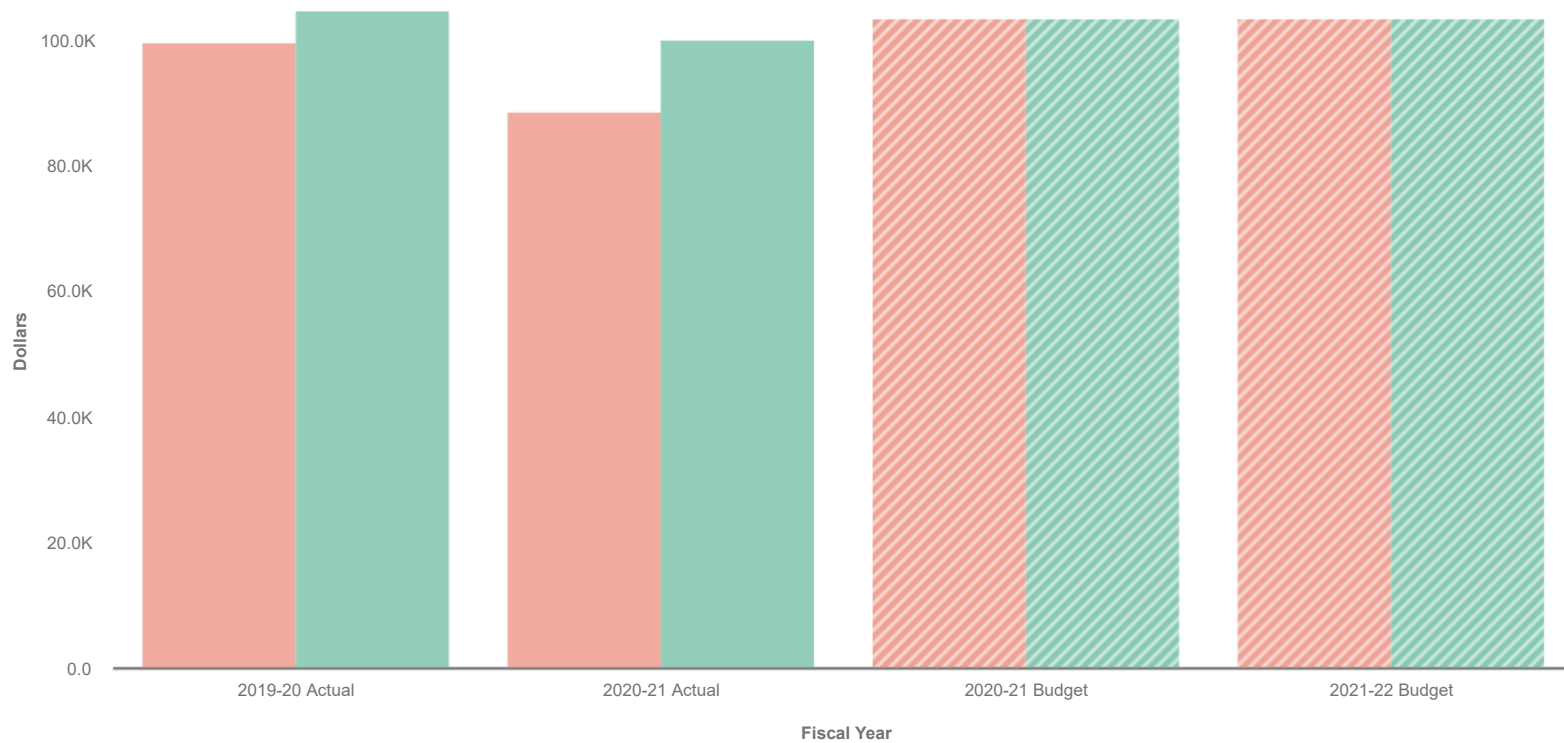
Data filtered by Types, COMMUNITY SUPPORT PROGRAMS, GENERAL-PROMOTION, ECONOMIC DEVELOPMENT, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

4. Fish Enhancement 102-19-192



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 104,702	\$ 100,250	\$ 103,737	\$ 103,737
▶ Transfers In	103,737	100,000	103,737	103,737
▶ Interest & Rents	965	250	0	0
▼ Expenses	99,904	88,794	103,737	103,737
▶ Services and Supplies	99,904	88,794	103,737	103,737
Revenues Less Expenses	\$ 4,797	\$ 11,457	\$ 0	\$ 0

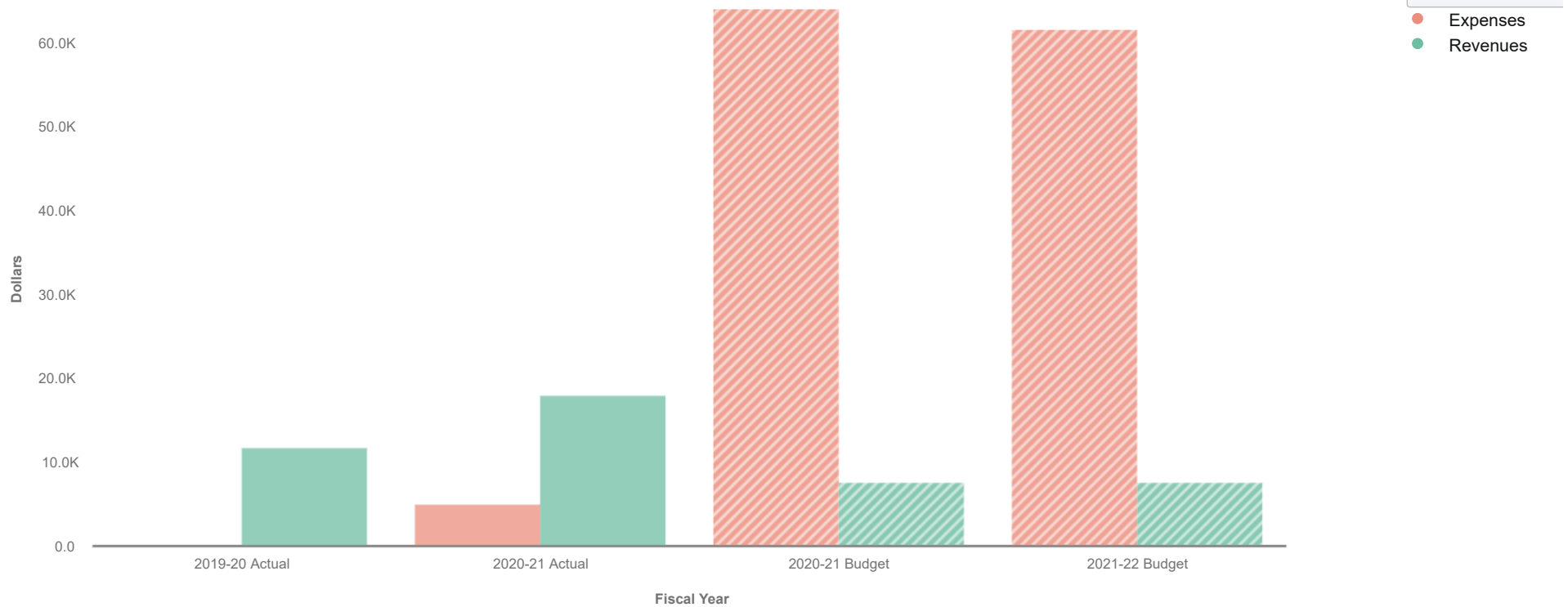
Data filtered by Types, FISH ENHANCEMENT, GENERAL-PROMOTION, FISH ENHANCEMENT, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

5. Fish & Game Propagation 104-27-193



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 11,754	\$ 18,039	\$ 7,600	\$ 7,600
▶ Fines, Forfeitures & Penalties	10,544	17,397	7,500	7,500
▶ Interest & Rents	1,210	641	100	100
▼ Expenses	0	5,000	64,000	61,600
▶ Services and Supplies	0	5,000	64,000	61,600
Revenues Less Expenses	\$ 11,754	\$ 13,039	\$ -56,400	\$ -54,000

Data filtered by Types, FISH AND GAME FINE FUND, PUBLIC PROTECTION-OTHER, FISH & GAME PROPAGATION, No Project and exported on June 2, 2021. Created with OpenGov

EMERGENCY MEDICAL SERVICES

EMERGENCY MEDICAL SERVICES DEPARTMENT 855

DEPARTMENT MISSION STATEMENT

The mission of Mono County Emergency Medical Services is to provide quality services to the County which preserve life, reduce suffering, improve health and promote the safety of citizens and visitors who live, work and play in our County.

DEPARTMENTAL OVERVIEW

Provider of pre-hospital basic and advanced life support treatment and transport to the residents and visitors of Mono County.

CHALLENGES, ISSUES and OPPORTUNITIES

The worldwide COVID-19 pandemic has impacted Mono County EMS in many ways. Our top priority is the health, safety and well-being of our personnel and the communities we serve. Our “normal” operations have changed significantly, as we continue to plan for and respond to this community-wide disease. Personnel Protective Equipment (PPE) is critically important to protect our first responders and we are working hard to ensure we have the needed equipment to keep our first responders safe. We are working to access all forms of federal, regional and local funding sources to help offset the costs of the current pandemic and prepare for future needs.

CORE SERVICE AND PROGRAM DESCRIPTION

- Emergency response, access and treatment: Achieved through a combination of highly trained personnel, quality equipment and mission specific utilization of technology and software to improve patient outcomes.
- Critical care transportation: Ensure the safe transportation of critically ill or injured patients to definitive care facilities when alternative transportations options are unavailable due to inclement weather.
- Ambulance billing: Collection of ambulance transport fees in accordance with the LEMSA (ICEMA) approved fee schedule and Centers for Medicare and Medicaid Services regulations. Ensure adherence to HIPAA and PHI requirements.
- Internal and external training delivery: Ensure that Mono County EMS personnel receive the continuing education hours needed to maintain their EMS certification requirements. Provide outreach EMS education, CPR and EMT level training to the various first responder agencies within Mono County. Administer the Automated External Defibrillator (AED) program within the County.

DEPARTMENTAL ACTION PLAN FOR 2021-2022

In FY2021, Mono County EMS continued to see a decrease in call volume due to the COVID-19 pandemic impact on resident activity, tourist activity and lodging orders. We anticipate an increase in activity this summer.

Goals for FY2022:

- Increase ambulance fee base rate by 20%
- Return to in-person training with fire districts
- Promote Ambulance Subscription Program
- Timely filling of staff vacancies to reduce overtime accumulation

COVID-19 had reduced our community outreach programs due to reduced gathering sizes and the risk of exposure to EMS staff. In 2022, we will safely re-engage with the community on a regular basis. Sustainability, adaptability and revenue enhancement will be the priorities moving forward into FY2022.

EMERGENCY MEDICAL SERVICES

Core Services

		Mandated?	
1	LEVEL OF PATIENT CARE/TRANSPORT	Advanced Life Support (ALS)	N
		Basic Life Support (BLS)	N
		Intra-Facility Transports	N
		Critical Care Transports	N

		Mandated?	
2	INSTRUCTION	Firs Aid/CPR	N
		Pediatric Advanced Life Support	N
		Advanced Cardiac Life Support	N
		EMT/Paramedic Level Continuing Education	N

3	RESCUE	Swift Water First Responder	N
		Ice Rescue Awareness	N
		Low Angle Rope Rescue	N
		Backcountry Access	N

4	AMBULANCE BILLING/REVENUE SERVICES	HIPAA Compliance	Y
		Medical Insurance Billing	N
		Court Ordered Restitution Collection	N
		Maddy Fund Management	N

5	COMMUNITY PROGRAMS	Automated External Defibrillator	N
		Narcan Distribution	N
		Blood Pressure/Wellness Checks	N
		Ambulance Membership	N

6	DIASASTER RESPONSE	All Hazard Incident Management Team Member - Incident Command	N
		Medical and Health Operational Area Coordinator - EMS	N
		NIMS Compliance	Y
		COVID-19 Unified Command - Operations	N

7	COVID-19 RESPONSE	Vaccination Administration	N
		Clinic Stand-By	N
		COVID-19 Testing Support	N
		Dedicated COVID-19 Transport Ambulance	N

8			

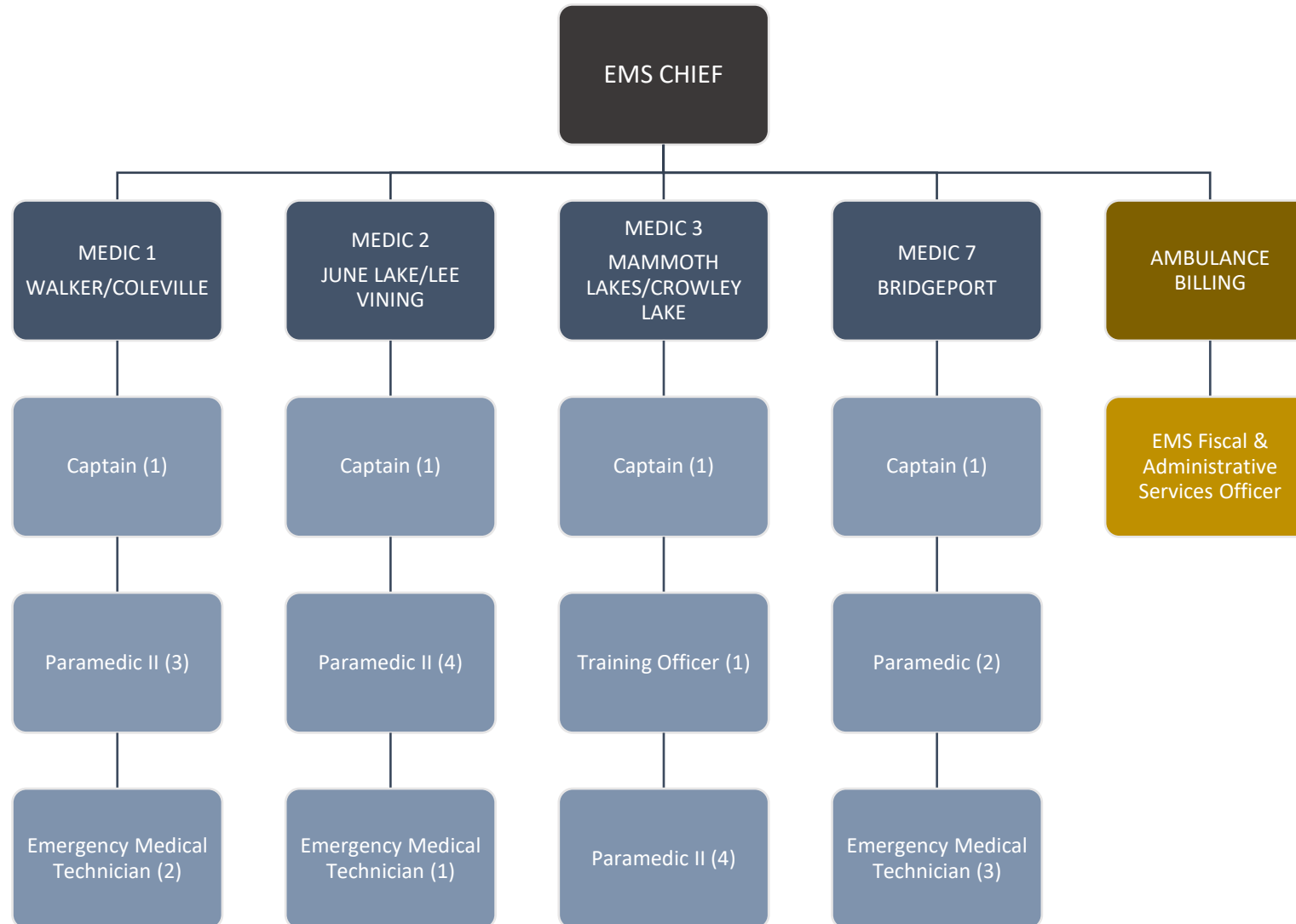
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EMERGENCY MEDICAL SERVICES

Departmental Organizational Chart

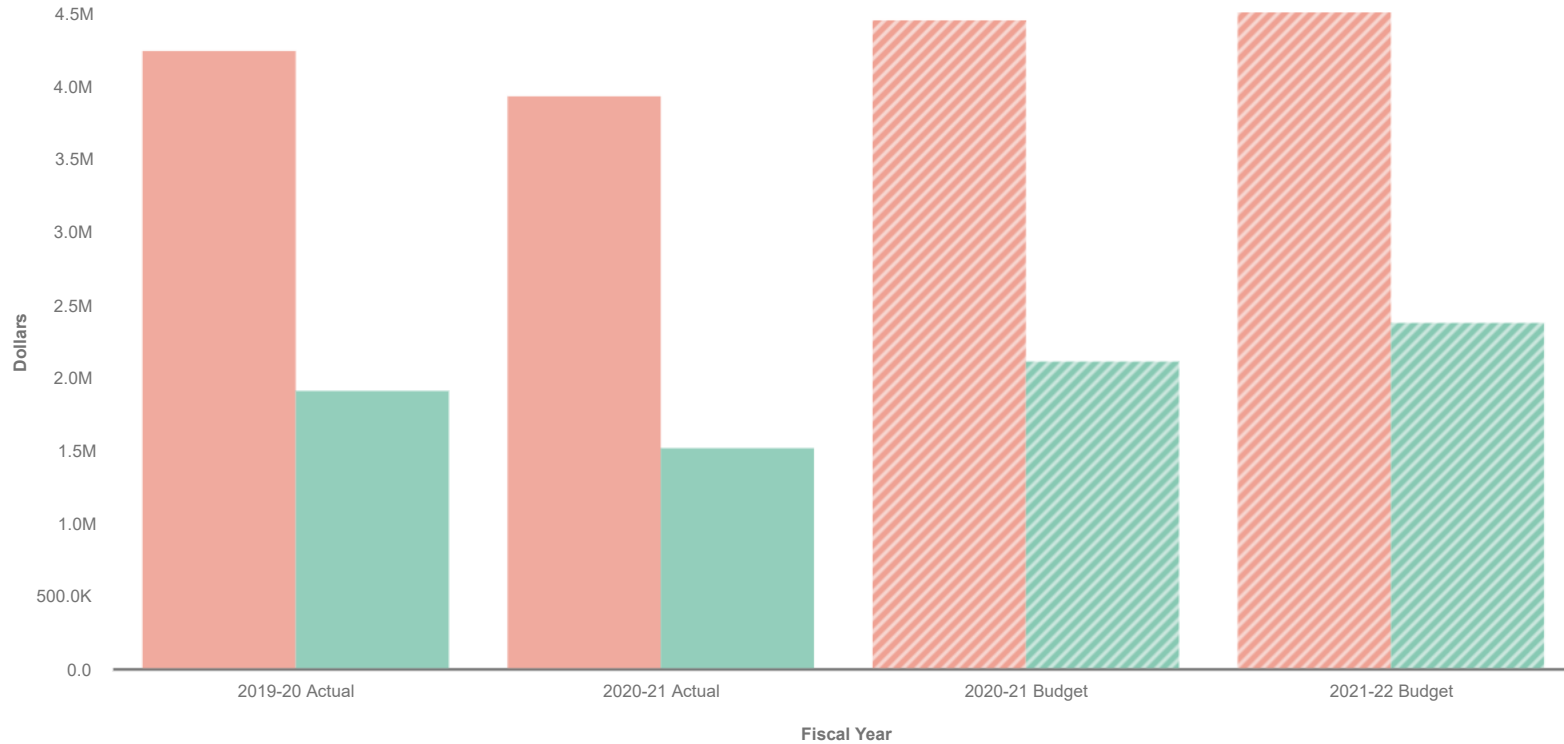


0. 2021-22 Recommended Budget

EMERGENCY MEDICAL SERVICES 100-42-855



Visualization



Sort Large to Small

- Expenses
- Revenues

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
Revenues	\$ 1,920,777	\$ 1,530,868	\$ 2,118,755	\$ 2,392,126
Charges for Services	1,035,067	801,320	1,467,500	1,467,500
Taxes	520,630	399,215	359,505	561,126
Intergovernmental	365,080	330,334	291,750	363,500
Expenses	4,255,717	3,945,894	4,467,701	4,510,308
Salaries & Benefits	3,432,915	3,304,627	3,690,705	3,945,146
Services and Supplies	669,600	641,268	776,996	565,162
Transfers Out	153,203	0	0	0
Revenues Less Expenses	\$ -2,334,941	\$ -2,415,026	\$ -2,348,946	\$ -2,118,182

Data filtered by Types, GENERAL FUND, HEALTH&SANITATION-HOSP CARE, PARAMEDIC PROGRAM, No Project and exported on June 2, 2021. Created with OpenGov

FINANCE

DEPARTMENT OF FINANCE DEPARTMENT 100-12-070

DEPARTMENT MISSION STATEMENT

The Office of the Auditor-Controller Division of the Department of Finance is to provide independent accounting, reporting, and auditing services to County departments, special districts, and schools in accordance with federal, state, and local laws in an efficient and cost-effective manner, thus maximizing their value to the people of Mono County.

The Treasurer-Tax Collector Division of the Department of Finance is to invest public funds in a way that ensures security of principal, sufficient liquidity to meet operating cash flow needs of pool participants, and to receive a market rate of return while adhering to all applicable laws, statutes, and resolutions. Additionally, the office is to provide high quality customer service to taxpayers and businesses in the course of collecting taxes and licenses while exercising consistent due process in following all federal, state, and local tax laws and ordinances.

DEPARTMENTAL (or Division) OVERVIEW

The Department of Finance provides accounting, budgeting, payroll, cash management and investing, tax billing and collecting and other financial services delivered through two divisions: Auditor-Controller and Treasurer-Tax Collector

CHALLENGES, ISSUES and OPPORTUNITIES

Employing and retaining trained and experienced staff in both divisions who can anticipate and solve problems, recognize non-compliance and instruct users on how to fix the underlying causes, and meet deadlines on time and without errors is the Department's chief challenge. Issues arise when our users and taxpayers' desires for expediency, flexibility, and/or exceptions to rules and policy conflict with ensuring all transactions comply with federal, state, and local rules and policy. Key opportunities for substantive improvement in our operations is the development of knowledge-based library resources and using technology to offer staff relevant educational training.

CORE SERVICE AND PROGRAM DESCRIPTION

The Auditor-Controller division provides accounting and property tax administration services to County departments, the Town of Mammoth, schools, courts, and special districts. The division monitors budgets, issues warrants, deposits revenues, processes payroll and accounts for assets, liabilities, accounts receivable/payable and long-term debt. Annually, the division prepares the County's Comprehensive Annual Financial Report (CAFR). In the role of the County's chief accounting office, this division is mandated by law for an assortment of activities, including assessing, apportioning and performing other administrative property tax duties, making long-term debt payments for the County and educational entities, ensuring certain mandatory audits are performed and complying with state fiscal reporting requirements. This budget includes an appropriation of \$150,000 to engage an outside consultant to prepare multi-year financial forecasts and conduct a county-wide fee study. The division does not have capacity to perform these services, yet these services are critical to enabling the County to reach fiscal resiliency. Still, there may be insufficient financial resources for outsourcing these initiatives.

The Treasurer-Tax Collector division is a combined office that includes the Treasurer and the Tax Collector. The Treasurer serves as the depository for all funds belonging to county, schools, and other special districts, and handles all banking and investment functions. The Tax Collector office is responsible for the billing, collection, and reporting of property tax revenues levied in the County, and transient occupancy taxes. This division is mandated by state law to function as a depository for certain other County jurisdictions and all property tax activities are governed by the California Revenue and Taxation codes.

DEPARTMENTAL (or Division) ACTION PLAN FOR 2021-2022

The Department of Finance plans to achieve the following during this next budget cycles:

- Articulate the desired competencies for each of our core services, identify training opportunities and establish individual training plans with each of the Department's employees.
- Create and maintain a shared knowledge database of job-related information, along with procedural manuals.
- Migrate capital asset accounting from the current stand-alone depreciation software to the capital asset module integrated with the County's accounting system.
- Implement the TOT public portal for our operators allowing the electronic filing of quarterly TOT returns.

FINANCE DEPARTMENT - Auditor/Controller Division

Core Services

		Mandated?	
1	Receivables / Payables (Deposits / A/P)	Receive, audit, & process deposits	Y
		Audit & process payments	Y
		Credit card &/ contract processing & maintenance	Y
		Federal & State reporting (1099/sales tax/withholding)	Y

		Mandated?	
2	Training & Education	Professional development & growth	N
		Peer mentoring	N
		Procedure manuals	N
		Knowledge sharing database	N

3	Payroll	Audit & process bi-weekly payroll	Y
		Federal & State reporting (W2, Calpers, CA Gov Comp Report, DOL)	Y
		Maintenance of EE & Vendor records	Y
		Implement changes (EE requested, policy & agreement changes, benefit updates)	Y

4	Financial Accounting & Reporting	General ledger maintenance	Y
		Federal & State reporting (Cost Plan, PTA, SB90, FTRs, TC-31)	Y
		Annual audits (County, Special Districts)	Y
		Account mangement (funds, bank, captial assets)	Y

5	Budget	Development and Adoption	Y
		State reporting	Y
		Adjustments	Y
		Monitoring	Y

6	Property Tax Accounting	Tax roll maintenance	Y
		Rate calculations	Y
		Apportionment process	Y
		State reporting	Y

7			

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FINANCE DEPARTMENT - Treasurer/Tax Collector

Core Services

		Mandated?	
1	Treasury Functions	Receive & process deposits	Y
		Audit & balance deposits	Y
		Cash management	Y
		Ensure custody of cash balances	Y

		Mandated?	
2	Training & Education	Professional development & growth	N
		Peer mentoring	N
		Procedure manuals	N
		Knowledge sharing database	N

3	Investments	Investment of monies not required for immediate needs	Y
		Cash analysis (liquidity)	Y
		Investment reporting	Y
		Continuing credit analysis	Y

4	Property Tax Collection	Produce tax bills for all assessments	Y
		Process tax payments	Y
		Collection of late & delinquent taxes	Y
		Assist taxpayers	Y

5	Transient Occupancy Tax	Process returns & payments	Y
		Collection of late & delinquent taxes	Y
		Auditing of operators	N
		TOT reporting	N

6	Other Processes	Business license processing & collections	Y
		Processing returns & payments for cannabis taxes	Y
		Implement & manage fee studies	Y
		Collection of franchise tax fees	Y

7			

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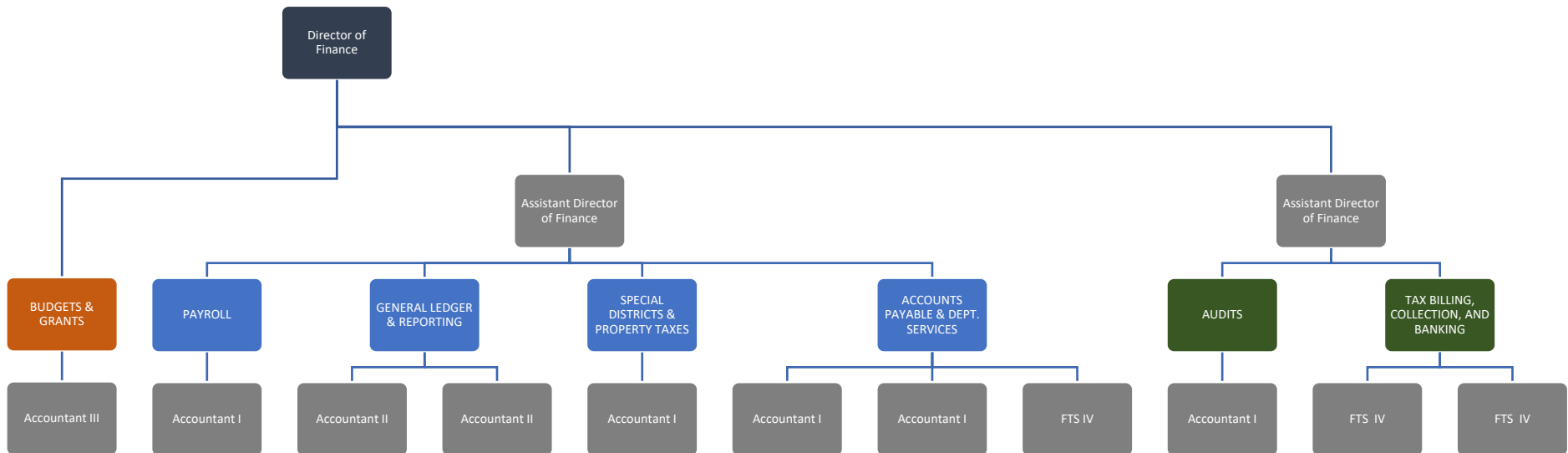
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FINANCE

Departmental Organizational Chart



DIVISIONS

Auditor - Controller

Budgets & Grants

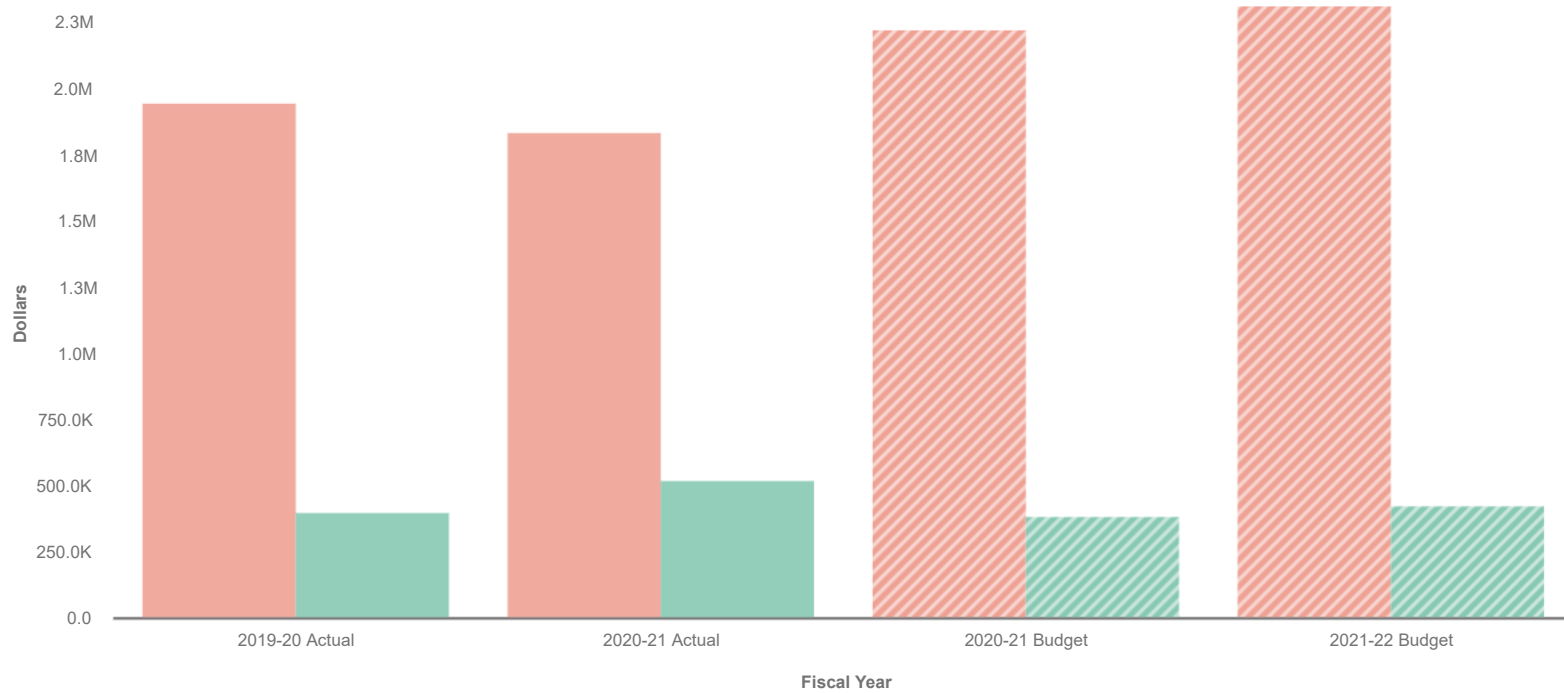
Treasurer-Tax Collector

0. 2021-22 Recommended Budget

FINANCE 100-12-070



Visualization



Sort Large to Small

- Expenses
- Revenues

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 400,604	\$ 524,306	\$ 387,381	\$ 427,656
▶ Charges for Services	219,635	348,511	206,750	224,534
▶ Interest & Rents	139,095	149,631	149,631	171,830
▶ Licenses, Permits & Franchises	17,219	16,545	18,000	17,000
▶ Miscellaneous Revenues	24,655	4,626	13,000	9,300
▶ Intergovernmental	0	4,992	0	4,992
▼ Expenses	1,949,398	1,838,452	2,225,526	2,312,759
▶ Salaries & Benefits	1,445,654	1,423,992	1,593,777	1,739,758
▶ Services and Supplies	503,744	414,460	631,749	573,001
Revenues Less Expenses	\$ -1,548,794	\$ -1,314,147	\$ -1,838,145	\$ -1,885,103

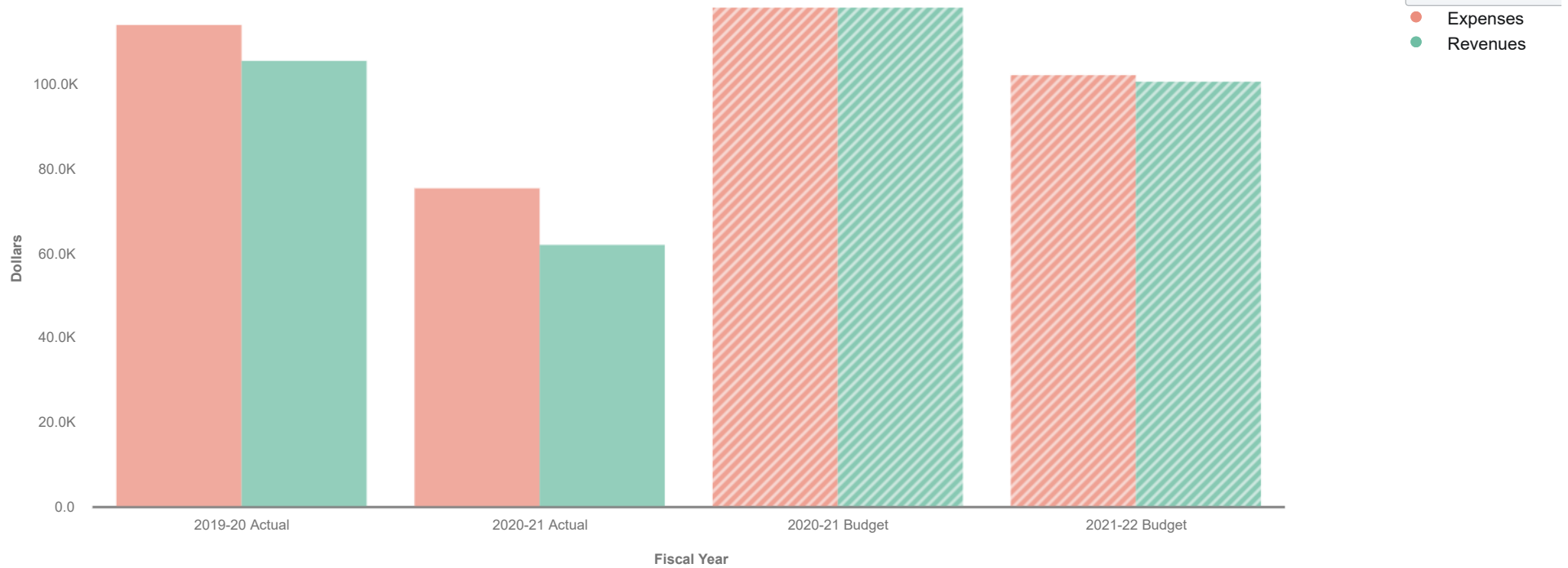
Data filtered by Types, GENERAL FUND, GENERAL-FINANCE, DEPARTMENT OF FINANCE, No Project and exported on June 3, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

2. Copier Pool 655-10-305



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 105,778	\$ 62,171	\$ 118,020	\$ 100,750
▶ Charges for Services	104,524	61,604	117,020	100,250
▶ Interest & Rents	1,255	567	1,000	500
▼ Expenses	114,132	75,648	117,975	102,374
▶ Services and Supplies	76,049	63,847	92,775	81,374
▶ Capital Outlay	10,321	11,801	25,200	21,000
▶ Depreciation	27,761	0	0	0
Revenues Less Expenses	\$ -8,353	\$ -13,477	\$ 45	\$ -1,624

Data filtered by Types, COPIER POOL, GENERAL-OTHER GENERAL, COPIER POOL, No Project and exported on June 3, 2021. Created with OpenGov

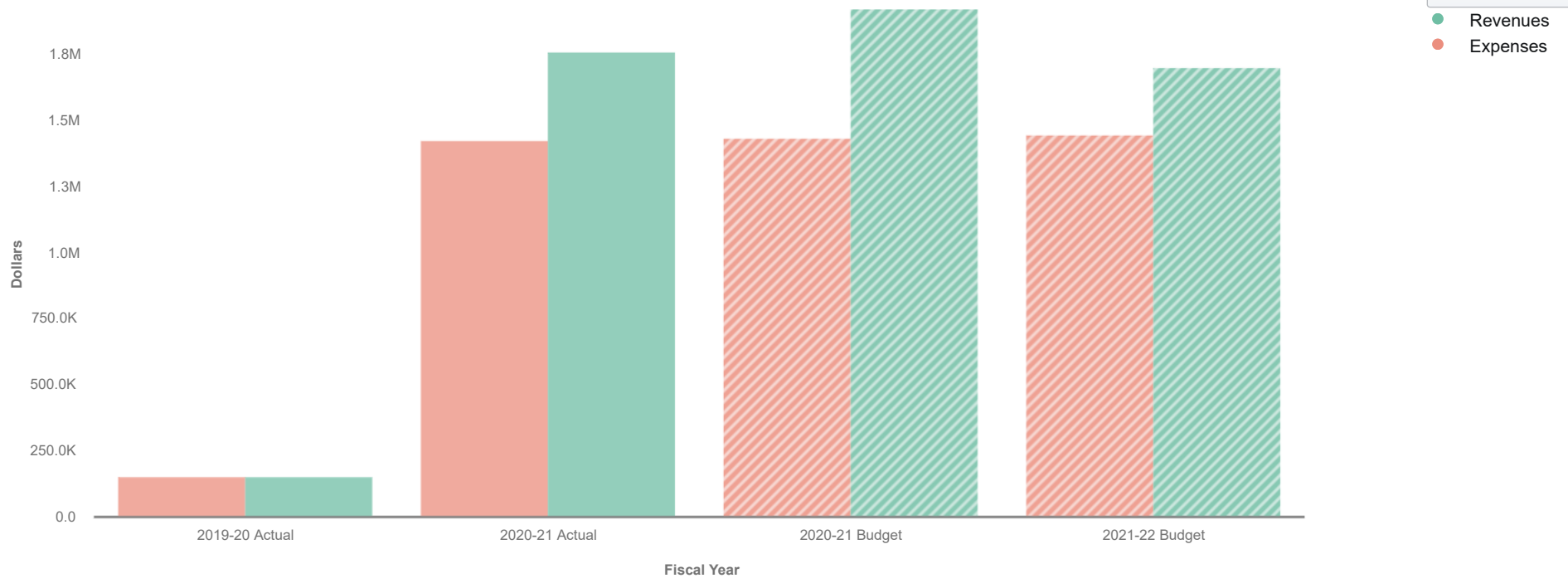
0. 2021-22 Recommended Budget

3. Debt Service Fund 198-10-001



Visualization

Sort **Large to Small**



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 153,203	\$ 1,760,590	\$ 1,917,694	\$ 1,700,952
▶ Miscellaneous Revenues	0	1,547,230	1,705,419	1,700,952
▶ Transfers In	153,203	213,360	212,275	0
▼ Expenses	153,203	1,425,654	1,433,121	1,445,398
▶ Debt Service	152,612	1,424,859	1,424,866	1,435,398
▶ Services and Supplies	591	795	8,255	10,000
Revenues Less Expenses	\$ 0	\$ 334,936	\$ 484,573	\$ 255,554

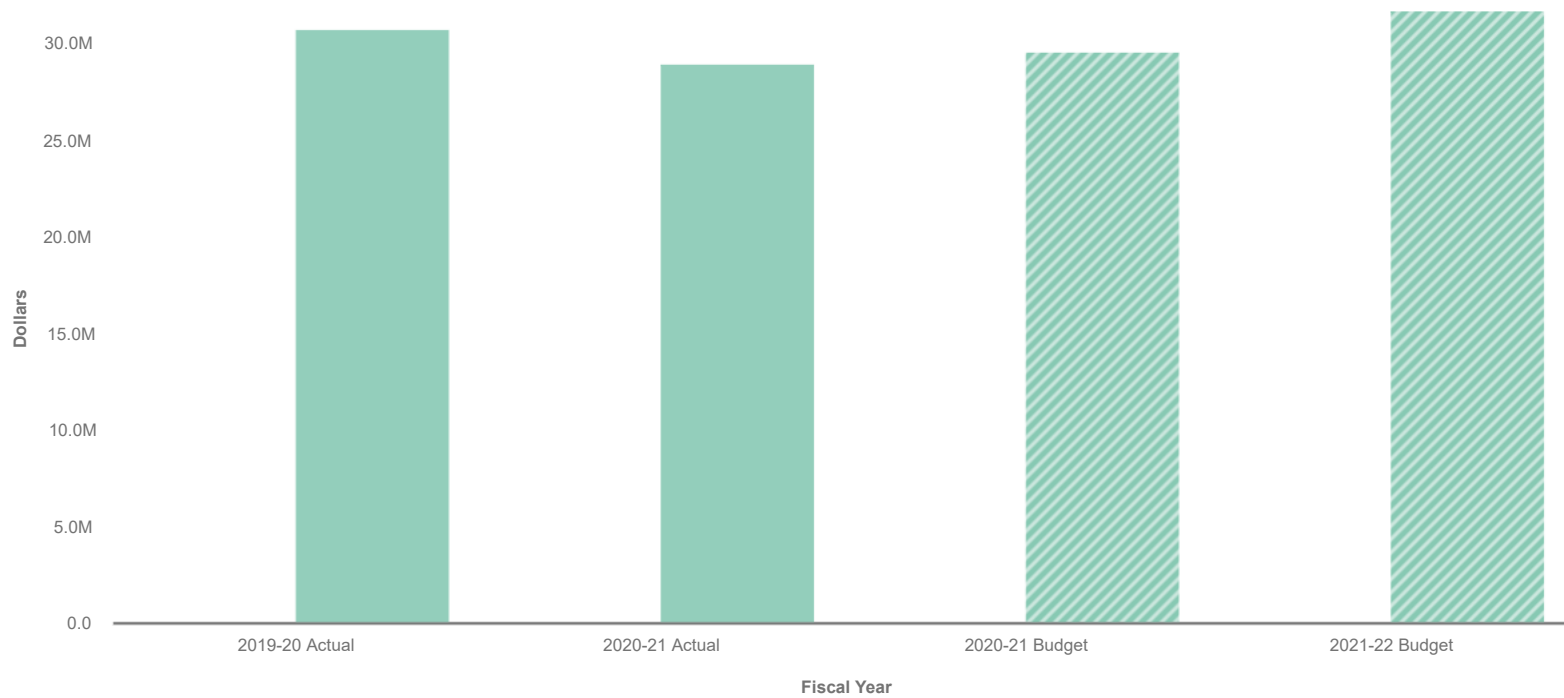
Data filtered by Types, DEBT SERVICE FUND, GENERAL-OTHER GENERAL, GENERAL-OTHER, No Project and exported on June 3, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

4. General Revenues 100-10-001



Visualization



Sort Large to Small

- Revenues
- Expenses

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 30,777,902	\$ 28,981,270	\$ 29,578,224	\$ 31,672,514
▶ Taxes	26,542,666	24,597,989	24,894,456	26,838,364
▶ Charges for Services	1,682,327	2,169,412	2,169,412	2,242,858
▶ Intergovernmental	1,537,472	1,561,906	1,533,256	1,569,189
▶ Fines, Forfeitures & Penalties	695,226	383,191	680,100	743,100
▶ Licenses, Permits & Franchises	203,183	200,152	195,000	198,000
▶ Interest & Rents	113,826	68,467	106,000	81,003
▶ Miscellaneous Revenues	3,203	153	0	0
Revenues Less Expenses	\$ 30,777,902	\$ 28,981,270	\$ 29,578,224	\$ 31,672,514

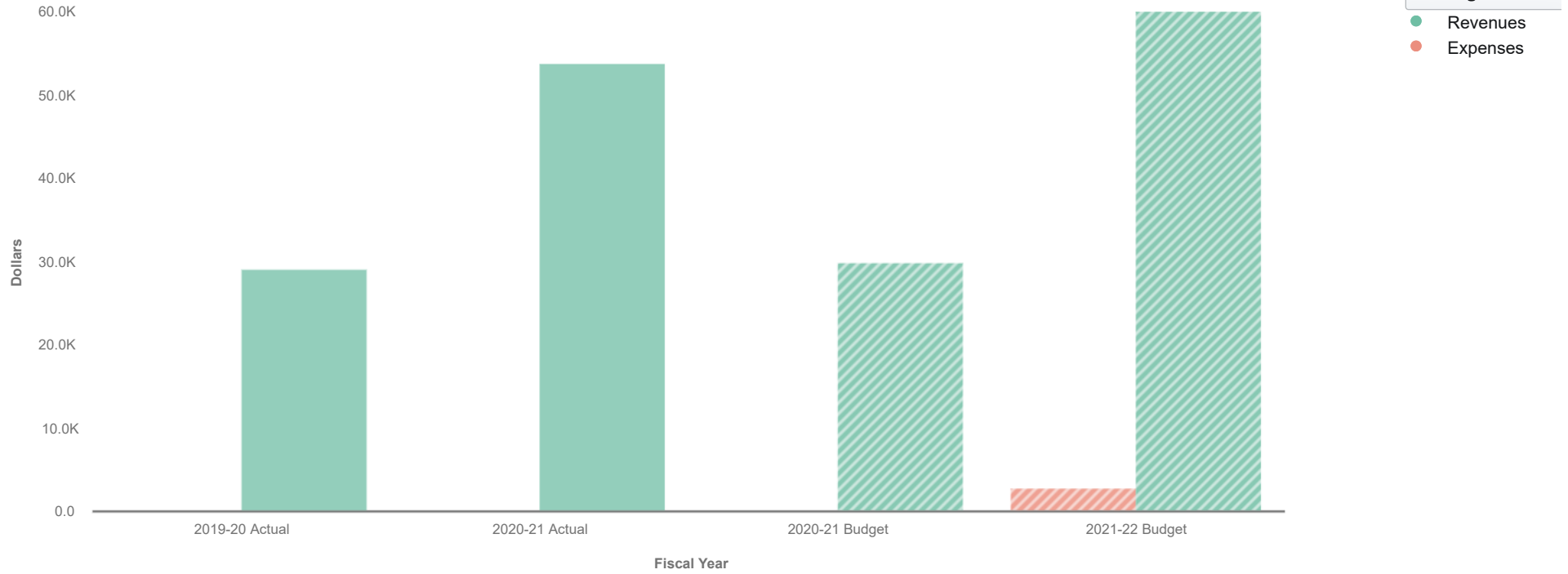
Data filtered by Types, GENERAL FUND, GENERAL-OTHER GENERAL, GENERAL-OTHER, No Project and exported on June 3, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

5. Cannabis Taxes 150-10-001



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 29,097	\$ 53,862	\$ 30,000	\$ 60,000
▶ Taxes	28,850	53,407	30,000	60,000
▶ Interest & Rents	247	455	0	0
▼ Expenses	0	0	0	2,884
▶ Services and Supplies	0	0	0	2,884
Revenues Less Expenses	\$ 29,097	\$ 53,862	\$ 30,000	\$ 57,116

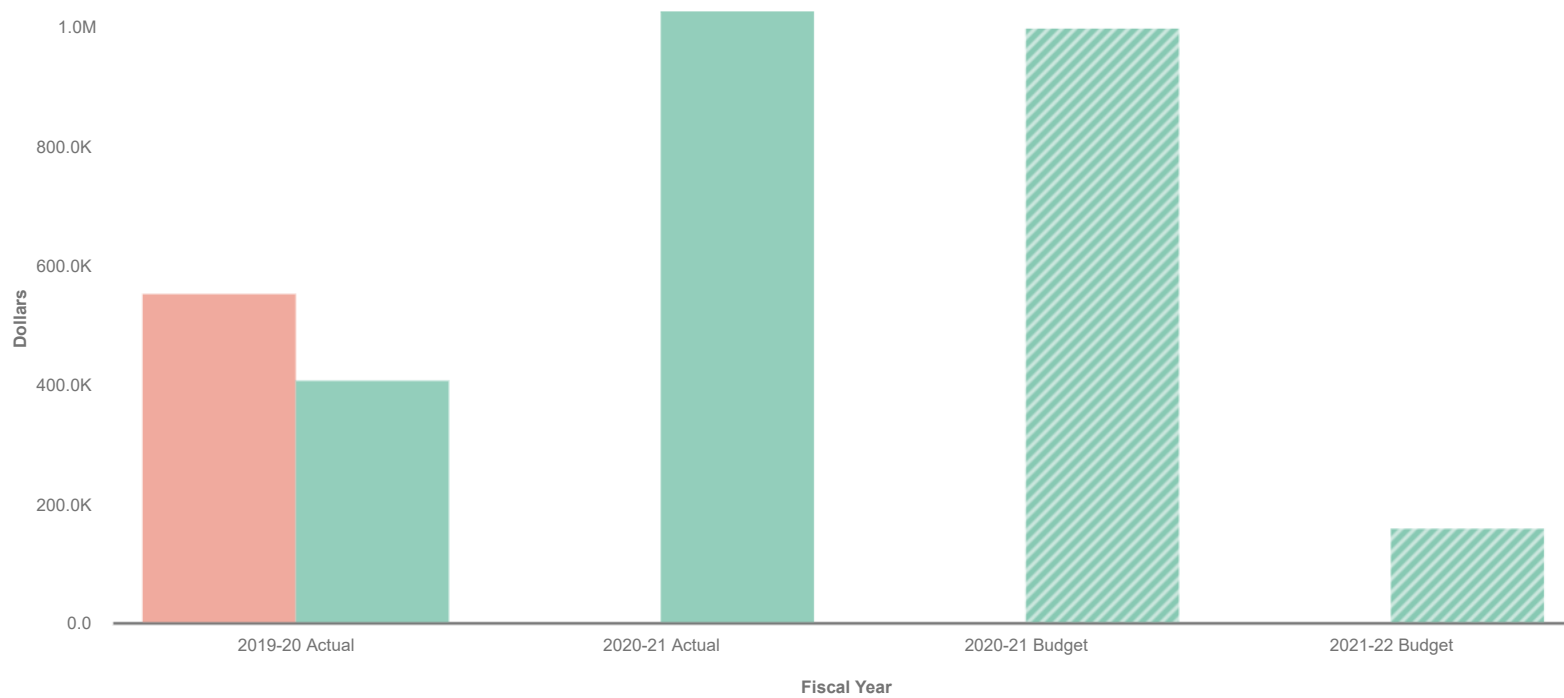
Data filtered by Types, CANNISBUS TAX FUND, General Government, Departments, No Project and exported on June 3, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

6. Economic Stabilization 151-10-001



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 408,551	\$ 1,027,324	\$ 1,000,000	\$ 160,964
▶ Transfers In	343,000	1,000,000	1,000,000	160,964
▶ Interest & Rents	65,551	27,324	0	0
▼ Expenses	555,000	0	0	0
▶ Transfers Out	555,000	0	0	0
Revenues Less Expenses	\$ -146,449	\$ 1,027,324	\$ 1,000,000	\$ 160,964

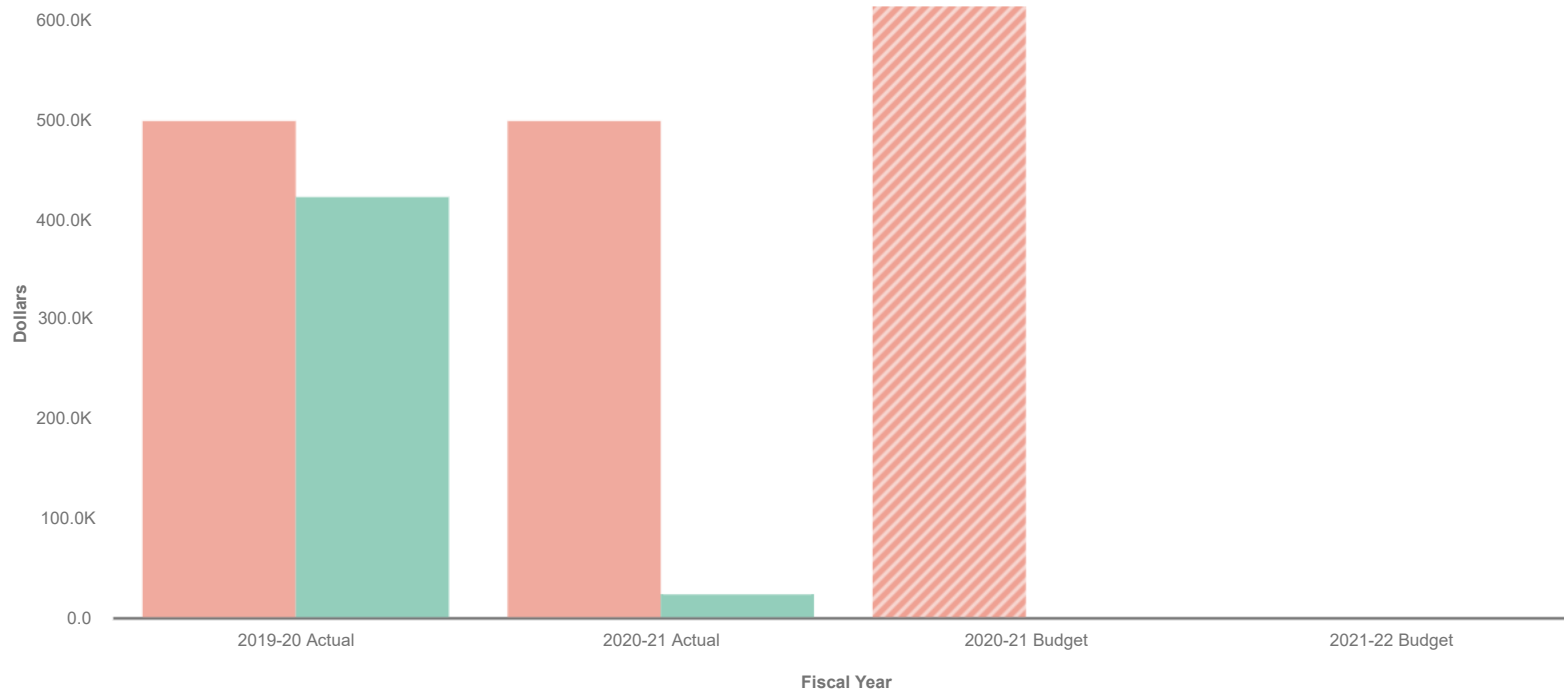
Data filtered by Types, ECONOMIC STABILIZATION, GENERAL-OTHER GENERAL, GENERAL-OTHER, No Project and exported on June 3, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

7. 101-10-001 General Reserve



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 423,526	\$ 24,885	\$ 0	\$ 0
▶ Transfers In	364,470	0	0	0
▶ Interest & Rents	59,056	24,885	0	0
▼ Expenses	500,000	500,000	613,048	0
▶ Transfers Out	500,000	500,000	613,048	0
Revenues Less Expenses	\$ -76,474	\$ -475,115	\$ -613,048	\$ 0

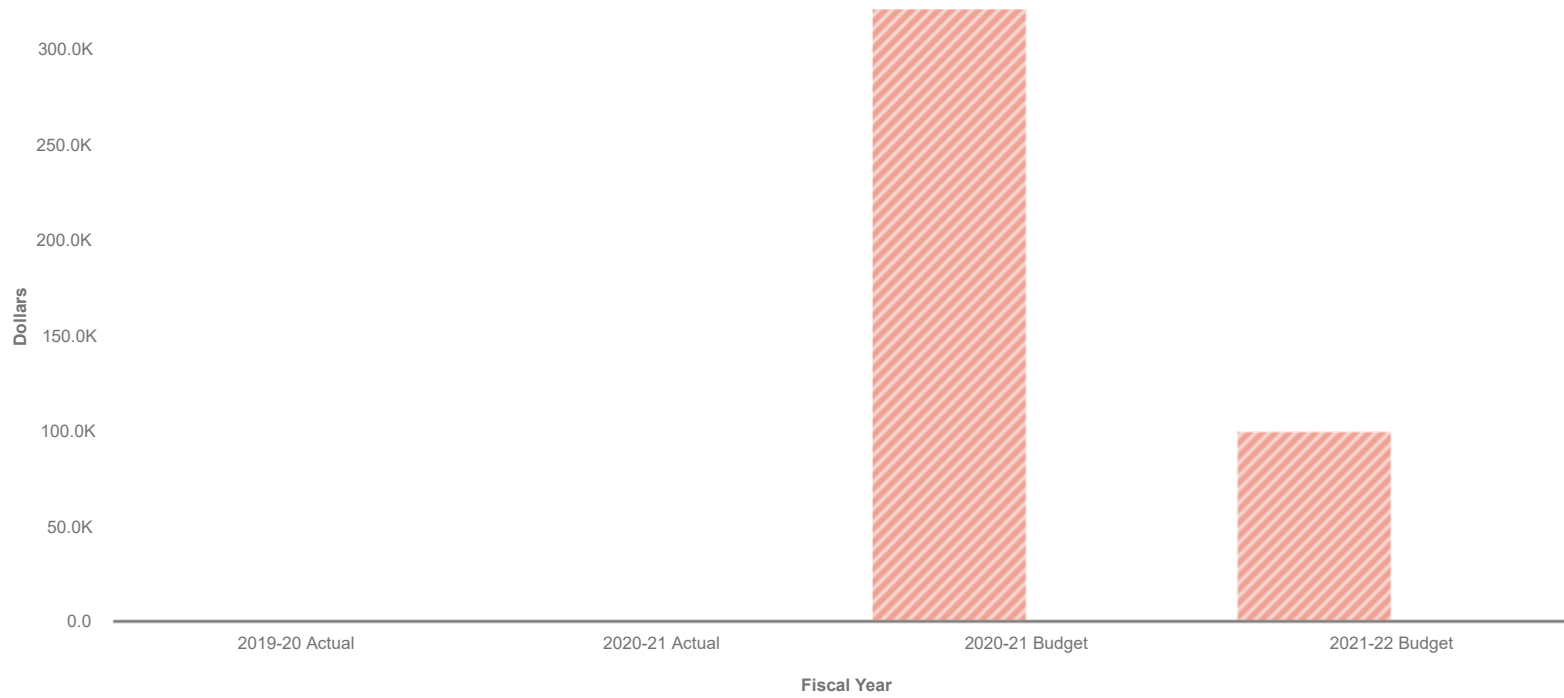
Data filtered by Types, GENERAL RESERVE FUND, GENERAL-OTHER GENERAL, GENERAL-OTHER, No Project and exported on June 3, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

8. GF Contingency 100-10-330



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
Revenues	\$ 0	\$ 0	\$ 0	\$ 0
▼ Expenses	0	0	321,050	100,000
► Contingency	0	0	321,050	100,000
Revenues Less Expenses	\$ 0	\$ 0	\$ -321,050	\$ -100,000

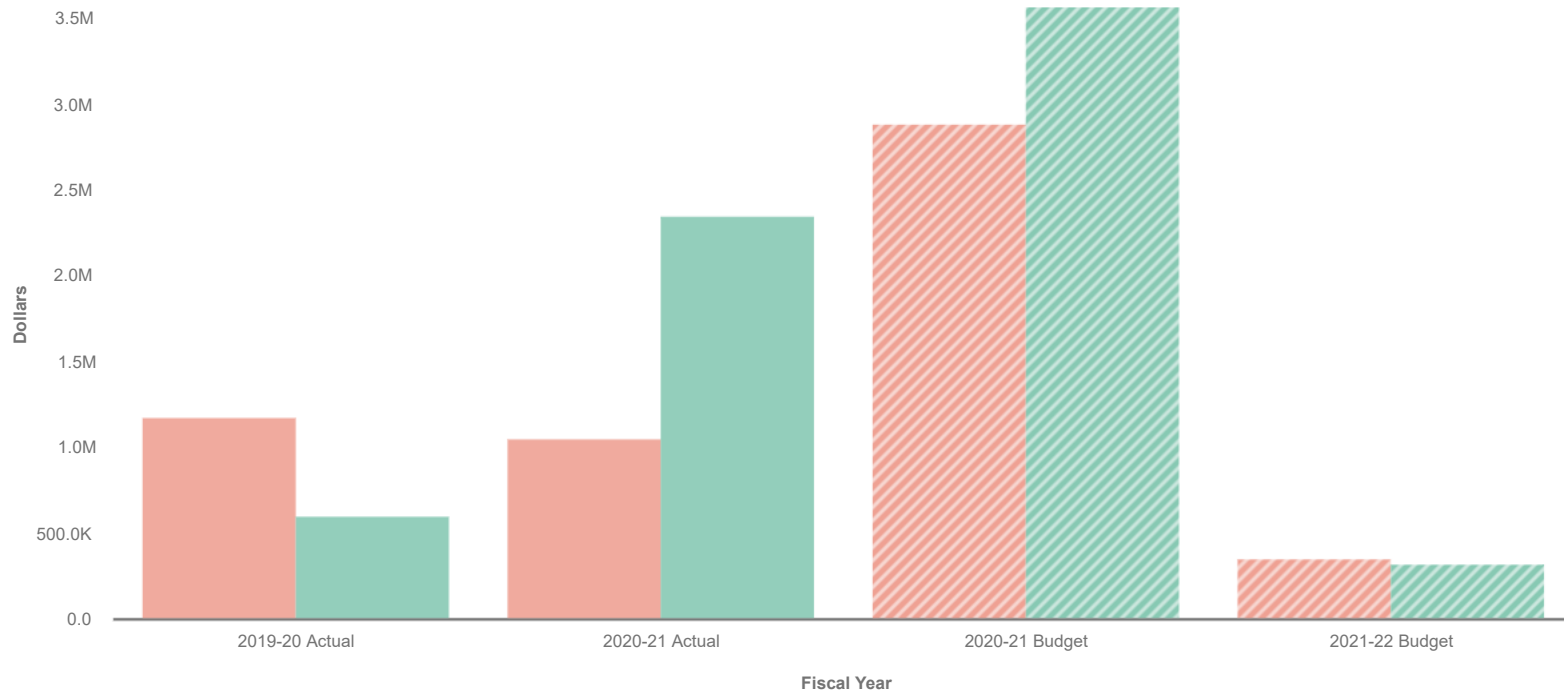
Data filtered by Types, GENERAL FUND, GENERAL-OTHER GENERAL, CONTINGENCY FUND, No Project and exported on June 3, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

9. Disaster Assistance Fund 179-10-001



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 602,977	\$ 2,350,684	\$ 3,564,568	\$ 329,671
▶ Intergovernmental	83,412	1,812,353	3,064,568	329,671
▶ Transfers In	500,000	500,000	500,000	0
▶ Miscellaneous Revenues	0	31,445	0	0
▶ Interest & Rents	19,564	6,887	0	0
▼ Expenses	1,177,871	1,052,941	2,889,595	359,015
▶ Salaries & Benefits	565,765	842,431	980,164	305,830
▶ Services and Supplies	164,490	-11,825	1,428,595	53,185
▶ Support of Other	0	0	420,000	0
▶ Capital Outlay	83,146	222,335	60,836	0
▶ Transfers Out	364,470	0	0	0
Revenues Less Expenses	\$ -574,894	\$ 1,297,744	\$ 674,973	\$ -29,344

0. 2021-22 Recommended Budget

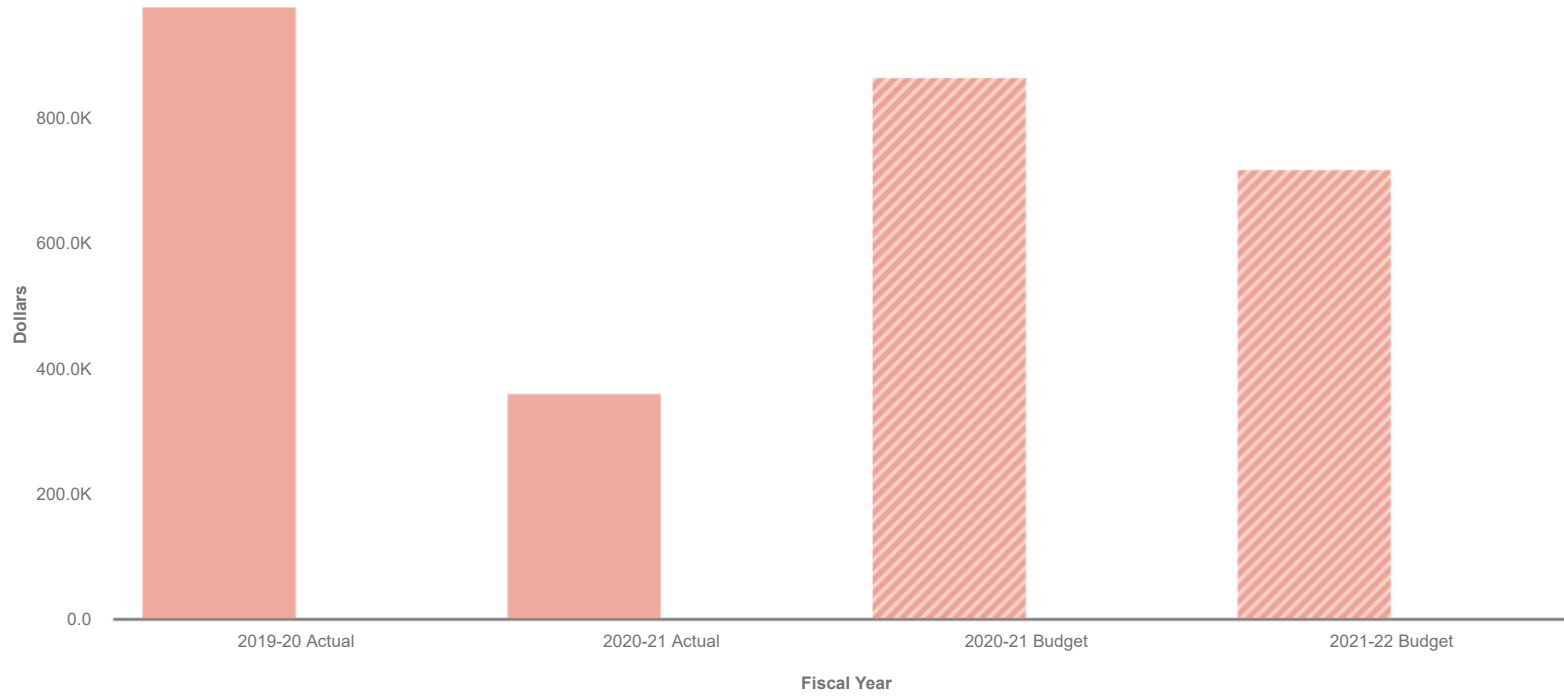
10. Court MOE 100-21-075



Visualization

Sort **Large to Small**

- Expenses
- Revenues



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
Revenues	\$ 0	\$ 0	\$ 0	\$ 0
▼ Expenses	977,107	361,723	866,331	719,132
► Services and Supplies	977,107	361,723	866,331	719,132
Revenues Less Expenses	\$ -977,107	\$ -361,723	\$ -866,331	\$ -719,132

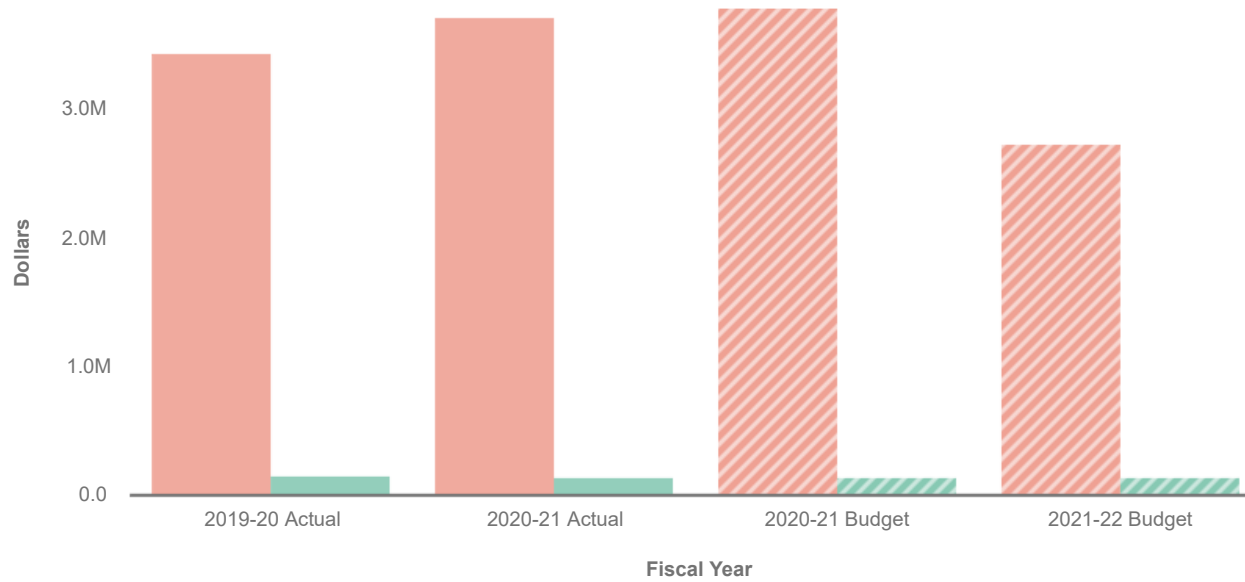
Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-JUDICIAL, COUNTY MOE, No Project and exported on June 3, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

11. GF Operating Transfers 100-10-071



Visualization



Sort Large to Small

- Expenses
- Revenues

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 159,439	\$ 150,000	\$ 150,000	\$ 150,000
▶ Intergovernmental	150,000	150,000	150,000	150,000
▶ Miscellaneous Revenues	9,439	0	0	0
▼ Expenses	3,445,873	3,722,448	3,781,853	2,731,545
▶ Transfers Out	2,982,221	3,374,188	3,399,951	2,049,066
▶ Support of Other	463,652	348,260	381,902	682,479
Revenues Less Expenses	\$ -3,286,434	\$ -3,572,448	\$ -3,631,853	\$ -2,581,545

Data filtered by Types, GENERAL FUND, GENERAL-OTHER GENERAL, GF OPERATING TRANSFERS, No Project and exported on June 9, 2021. Created with OpenGov

g/l object	Description	FY 2019-20 Amended Budget	FY 2020-21 Proposed for Base Budget	FY 2020-21 Amended Budget	FY 2021-22 Base Budget	FY 2021-22 Recommended
60100: transfer out	roads	622,033	522,033	522,033	522,033	522,033
60100: transfer out	general reserves	-	-	-	-	-
60100: transfer out	economic stabilization	343,000	-	1,000,000	-	160,964
60100: transfer out	CARB compliance	730,600	-	395,000	-	510,222
	Remainder of GF Jail Project matching funds	-	-	707,137	-	-
60100: transfer out	affordable housing	200,000	-	-	-	-
60100: transfer out	Civic center	65,000	-	71,768	-	150,000
60100: transfer out	tourism: film commission marketing	5,000	-	-	-	-
60100: transfer out	tourism: CA state fair	5,000	-	-	5,000	5,000
60100: transfer out	Community Support: local programming	20,000	-	20,000	20,000	20,000
60100: transfer out	Community Support: air service subsidy	35,000	-	-	-	-
60100: transfer out	Community Support: historical societies	6,000	-	6,000	6,000	6,000
60100: transfer out	Toursim:: Interagency visitor center	5,000	-	5,000	5,000	5,000
60100: transfer out	Community Support:: Community arts grants	10,000	-	10,000	10,000	10,000
60100: transfer out	Community Support: Youth sports	8,000	-	8,000	8,000	8,000
60100: transfer out	Fish enhancement	103,737	100,000	103,737	103,737	103,737
60100: transfer out	Conway Ranch	95,651	88,583	104,683	19,739	24,365
60100: transfer out	Cemeteries	22,488	-			
60100: transfer out	Law Library	-	-			
60100: transfer out	Social Services - MOE	353,500	353,500	266,557	266,557	265,754
	Public Guardian (DSS)	-	-	83,443	83,443	84,246
60100: transfer out	Senior Program	159,024	160,000	74,444	91,017	151,596
60100: transfer out	General Relief	14,500	14,500	15,000	15,000	15,000
60100: transfer out	Behavioral Health	7,149	7,149	7,149	7,149	7,149
60100: transfer out	IT Refresh: VOIP system	180,000	-	-		
		2,990,682	1,245,765	3,399,951	1,162,675	2,049,066
47010: contributions to other govts	PT admin refunds	20,000	20,000	20,000	20,000	20,000
47010: contributions to other govts	OVGWMA: County	65,000	68,067	75,514	75,514	75,514
47010: contributions to other govts	OVGWMA: Tri-Valley	23,000	-	-	-	-
47010: contributions to other govts	OVGWMA: Wheeler Crest	23,000	-	-	-	-
47010: contributions to other govts	ESCOG Contribution	16,300	25,100	25,100	40,000	31,250
47010: contributions to other govts	LAFCO	3,690	3,690	3,715	3,715	3,715
47010: contributions to other govts	First five visiting program	150,000	-	107,573	150,000	150,000
47010: contributions to other govts	Transfer CASP revenue	3,821	-	-	-	-
47010: contributions to other govts	WMFPD - EMS expansion				-	252,000
		304,811	116,857	231,902	289,229	532,479
47020: contributions to non-profit o	First responder aid	150,000	150,000	150,000	150,000	150,000

g/l object	Description	FY 2019-20 Amended Budget	FY 2020-21 Proposed for Base Budget	FY 2020-21 Amended Budget	FY 2021-22 Base Budget	FY 2021-22 Recommended
47020: contributions to non-profit o	MLFSC contribution	30,425	-	-		
		180,425	150,000	150,000	150,000	150,000
		3,475,918	1,512,622	3,781,853	1,601,904	2,731,545

INFORMATION TECHNOLOGY

INFORMATION TECHNOLOGY DEPARTMENT 150, 151, 653

DEPARTMENT MISSION STATEMENT

"Empower our community by providing exceptional technology and customer service."

DEPARTMENTAL OVERVIEW

The Mono County IT Department is a Tier 2 - Essential Services department which provides the core technology, data, and communications infrastructure for Mono County and the Town of Mammoth Lakes. The Department is comprised of 12.5FTE employees who are spread between three business lines: Infrastructure, Services, and Geographic Information Systems. In addition to the core IT services which are provided to our users, the IT Department is responsible for management of the Radio & Communications Division (151) which is primarily focused on maintaining and improving Mono County's Public Safety & Administration Land-Mobile Radio System (LMRS).

CHALLENGES, ISSUES and OPPORTUNITIES

As the IT Department continues to work toward supporting the overall strategic vision of the individuals and departments within the County and Town, we are constantly faced with evolving and changing priorities and are forced to balance a high demand of work with a limited staff. Luckily, the department is appropriately funded and capable of implementing technology effectively and efficiently thanks to high caliber personnel. Of significant challenge is maintaining and working to overhaul the County & Town's 30+ year old public safety radio system which is prone to regular failure and requires a significant financial investment to replace.

CORE SERVICE AND PROGRAM DESCRIPTION

Our staff manages and maintains over 75 servers, on three networks with all complementary technology (including routers, firewalls, switches, and data storage devices) across 40 different sites in order to deliver high quality computing services and support communication needs for our staff. In addition to the primary Town and County networks, we maintain all aspects of the Mono County Sheriff Department and Mammoth Lakes Police Department. Additionally, the IT Department oversees the development and maintenance of the County & Town's Federated Geographic Information System, including implementation and maintenance of hardware and software, application development, maintenance of nearly one hundred data sets, and end-user support.

DEPARTMENTAL (or Division) ACTION PLAN FOR 2021-2022

The IT Department is in the third year of its three-year strategic plan which includes six Strategic Initiatives: Customer Success; Infrastructure & Security; Communications; Engaged & Empowered Users; Usability & Access; and Data Quality & Availability. We are continuing to work toward the achievement of a number of goals and intended results, which can be clearly seen at <https://on.mono.ca.gov/ITStrategicPlan>.

INFORMATION TECHNOLOGY DEPARTMENT

Core Services

		Mandated?	
1	USER SUPPORT & HELP DESK	Timely & effective response	N
		Quality engagement experiences for users	N
		Work Order Management	N
		Self Help Portal	N

		Mandated?	
2	INFRASTRUCTURE	Lice-cycle Management	N
		Cores Service Business Continuity	N
		Standardized & integrated systems	N
		Disaster Response & Recovery	N

3	COMMUNICATIONS	Stable network & reliable fast internet	N
		Integrated voice, video, chat communications	N
		Disaster ready communications systems	N
		Interoperable radio communications	N

4	SECURITY & COMPLIANCE	Data and network protection	N
		Patches & updates	N
		State & Federal Compliance	Y
		Security training & education	N

5	BUSINESS OPERATIONS & APPLICATIONS	Devices: Laptop, Desktop, Tablet, etc.	N
		Project Management / Business Process Improvement	N
		Industry standard application suites	N
		System integration & design	N

6	TECHNOLOGY FOR PUBLIC ENGAGEMENT	Beautiful, modern website	N
		Intuitive civic engagement opportunities	N
		Open and transparent government resources	N
		Highly leveraged GIS for storytelling	N

7	TRAINING & EDUCATION	Tech Resources Library	N
		On-Boarding	N
		Professional development & growth	N
		Peer mentoring	N

8	POLICY, PRACTICE, & LEADERSHIP	Develop and maintain modern IT policies	N
		Look toward and implement best practices	N
		Maintain awareness of emerging trends	N
		Innovation	N

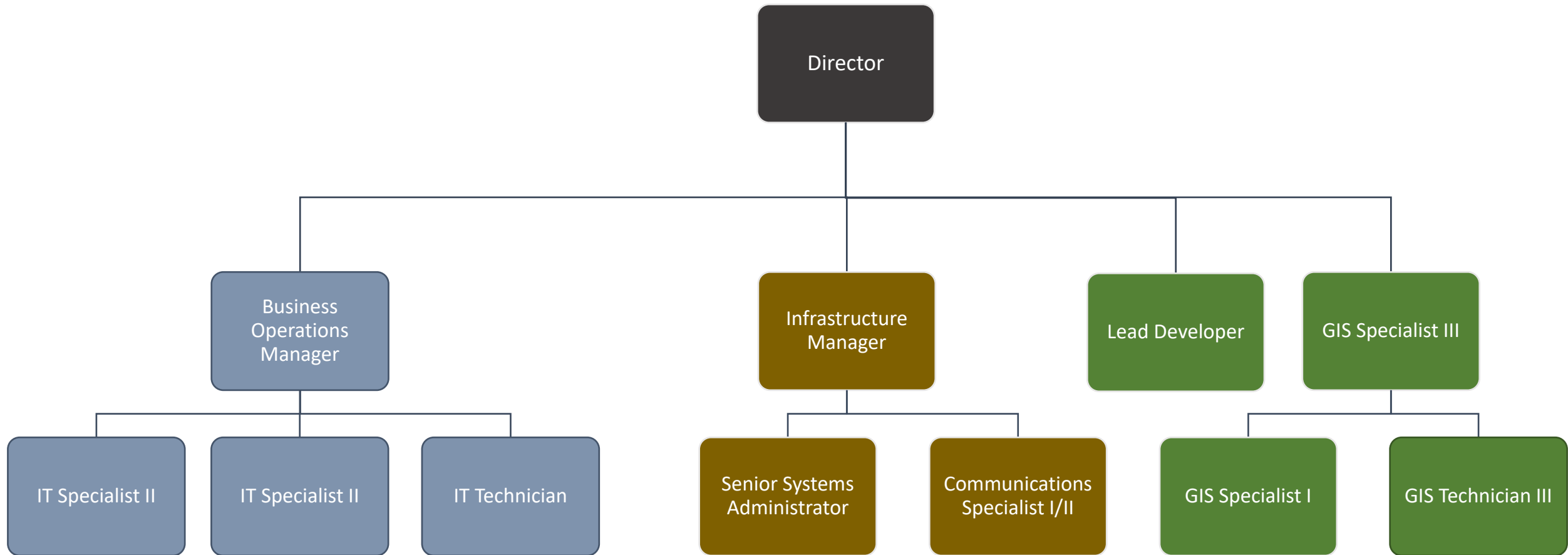
9			

10			



INFORMATION TECHNOLOGY

Organizational Chart



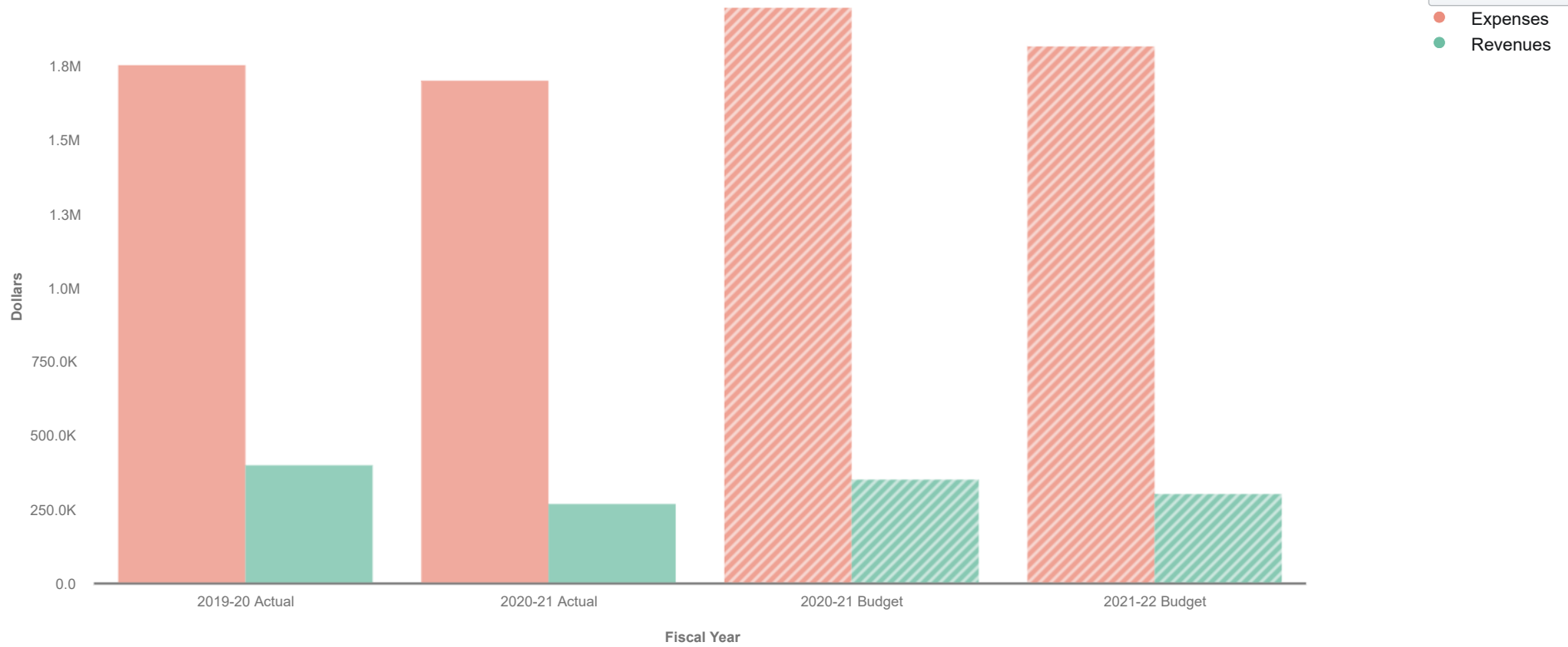
0. 2021-22 Recommended Budget

INFORMATION TECHNOLOGY 100-17-150



Visualization

Sort **Large to Small**



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 402,557	\$ 271,749	\$ 355,620	\$ 307,000
▶ Charges for Services	402,557	271,749	355,620	307,000
▼ Expenses	1,756,297	1,703,640	1,948,493	1,820,305
▶ Salaries & Benefits	1,520,646	1,440,026	1,641,047	1,631,047
▶ Services and Supplies	235,650	263,614	307,446	189,258
Revenues Less Expenses	\$ -1,353,740	\$ -1,431,891	\$ -1,592,873	\$ -1,513,305

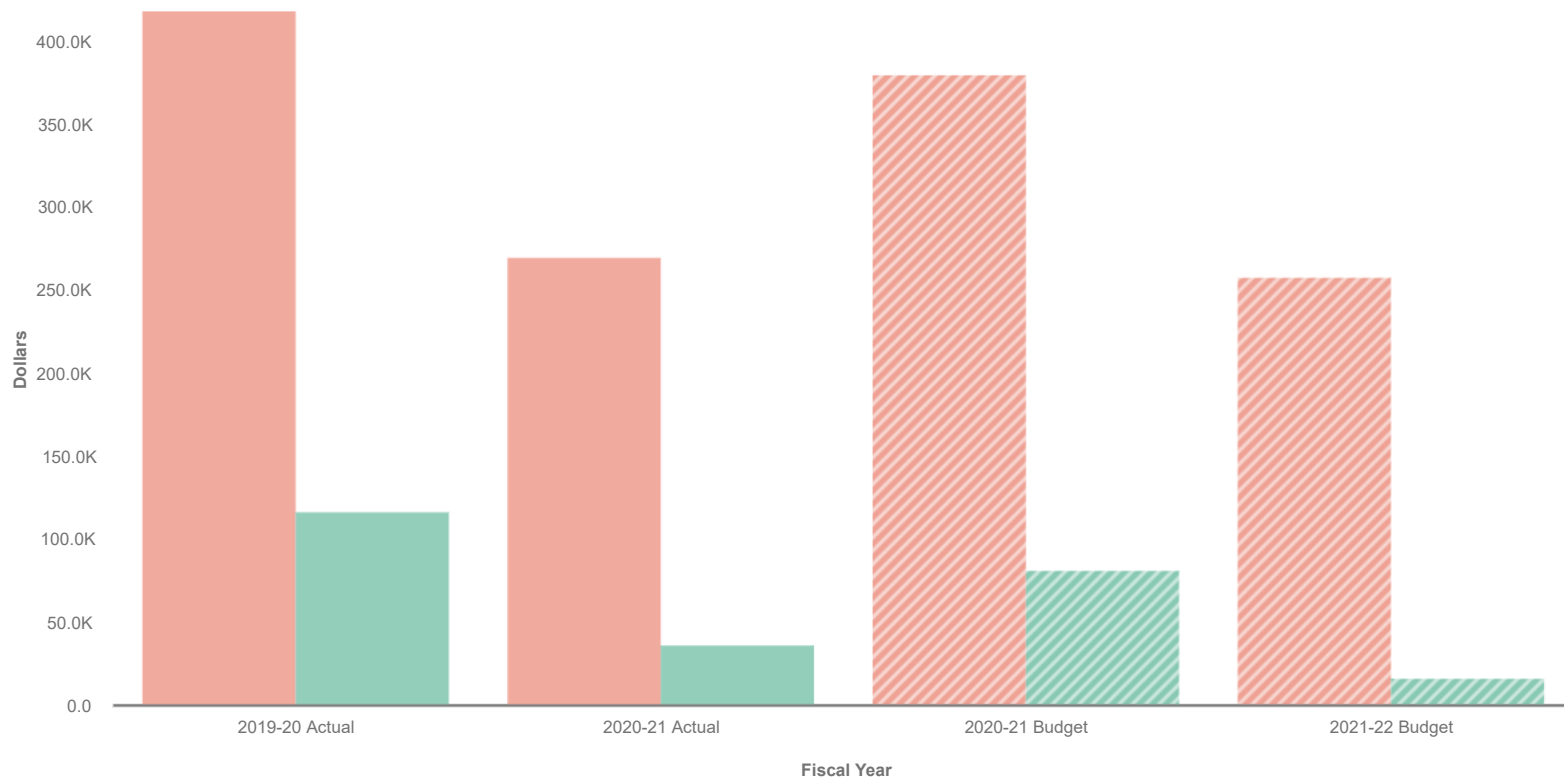
Data filtered by Types, GENERAL FUND, GENERAL-PROPERTY MANAGEMENT, INFORMATION TECHNOLOGY, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

2. IT Radio 100-17-150



Visualization



Sort **Large to Small**

- Expenses
- Revenues

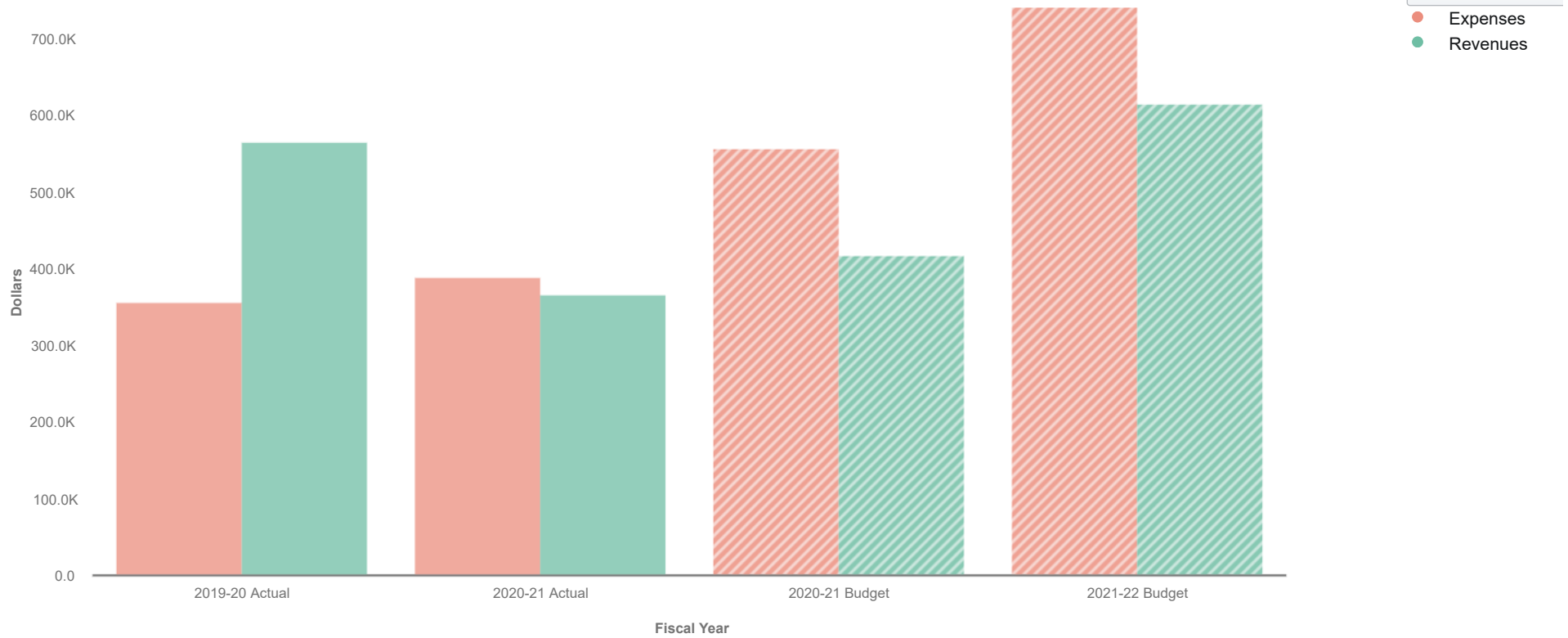
Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 117,186	\$ 36,531	\$ 81,800	\$ 16,800
▶ Transfers In	100,386	0	0	0
▶ Charges for Services	0	19,731	65,000	0
▶ Interest & Rents	16,800	16,800	16,800	16,800
▼ Expenses	418,104	270,581	380,660	258,297
▶ Services and Supplies	121,306	137,942	242,700	118,400
▶ Salaries & Benefits	124,542	132,639	137,960	139,897
▶ Transfers Out	170,000	0	0	0
▶ Capital Outlay	2,256	0	0	0
Revenues Less Expenses	\$ -300,918	\$ -234,050	\$ -298,860	\$ -241,497

0. 2021-22 Recommended Budget

3. Tech Refresh 653-17-150



Visualization



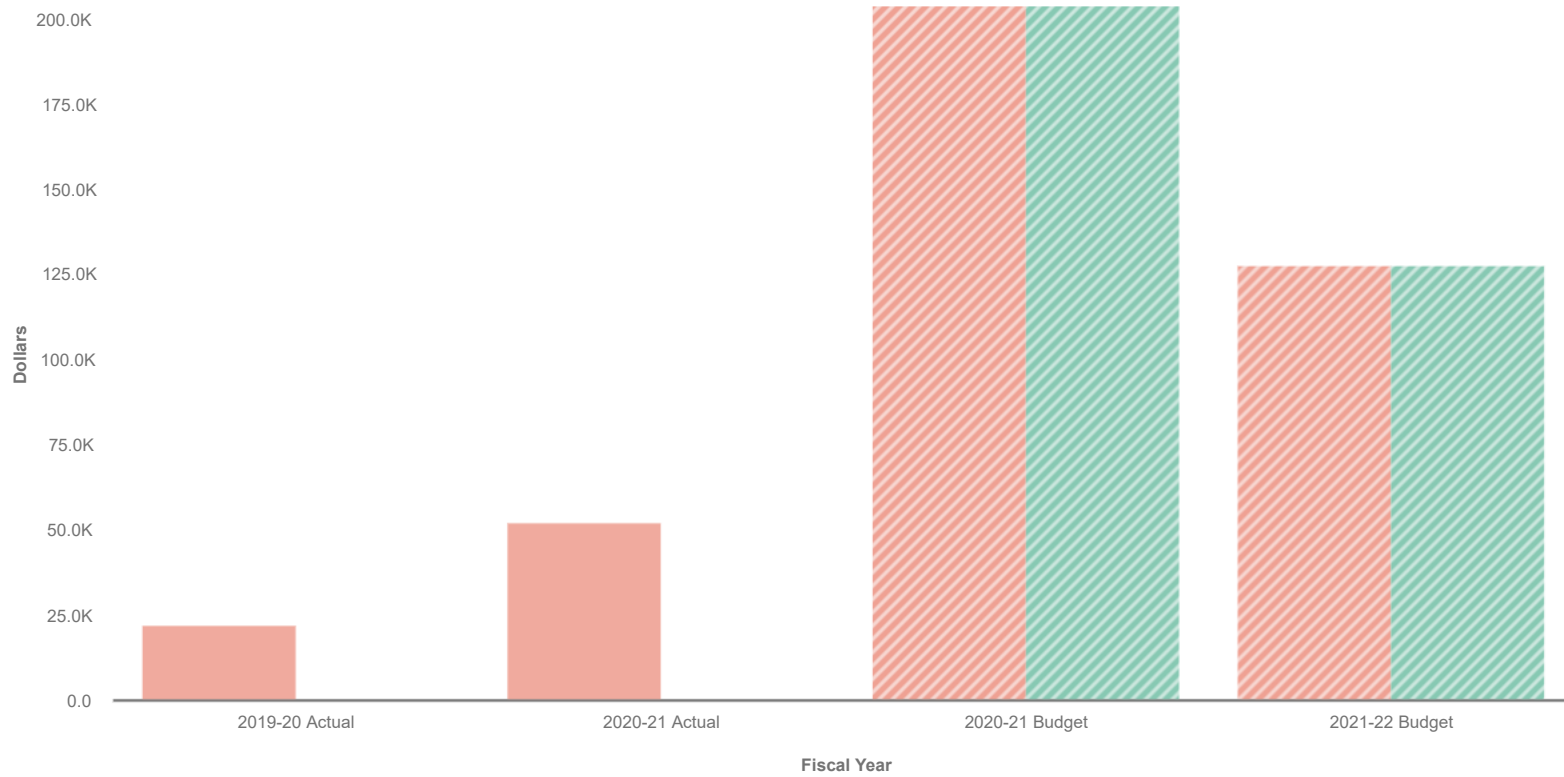
Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 566,735	\$ 367,381	\$ 418,040	\$ 615,851
▶ Charges for Services	330,546	367,437	418,040	615,851
▶ Transfers In	235,000	0	0	0
▶ Interest & Rents	671	-56	0	0
▶ Other Financing Sources	518	0	0	0
▼ Expenses	357,238	389,997	558,013	741,621
▶ Services and Supplies	346,093	389,997	470,513	688,621
▶ Capital Outlay	84,250	0	87,500	53,000
▶ Depreciation	-73,105	0	0	0
Revenues Less Expenses	\$ 209,496	\$ -22,616	\$ -139,973	\$ -125,770

0. 2021-22 Recommended Budget

4. Emergency Services (EMPG) 100-27-465



Visualization



Sort Large to Small

- Expenses
- Revenues

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 0	\$ 0	\$ 203,829	\$ 127,790
▶ Intergovernmental	0	0	203,829	127,790
▼ Expenses	22,161	52,255	203,829	127,790
▶ Services and Supplies	22,119	52,255	203,829	127,790
▶ Salaries & Benefits	42	0	0	0
Revenues Less Expenses	\$ -22,161	\$ -52,255	\$ 0	\$ 0

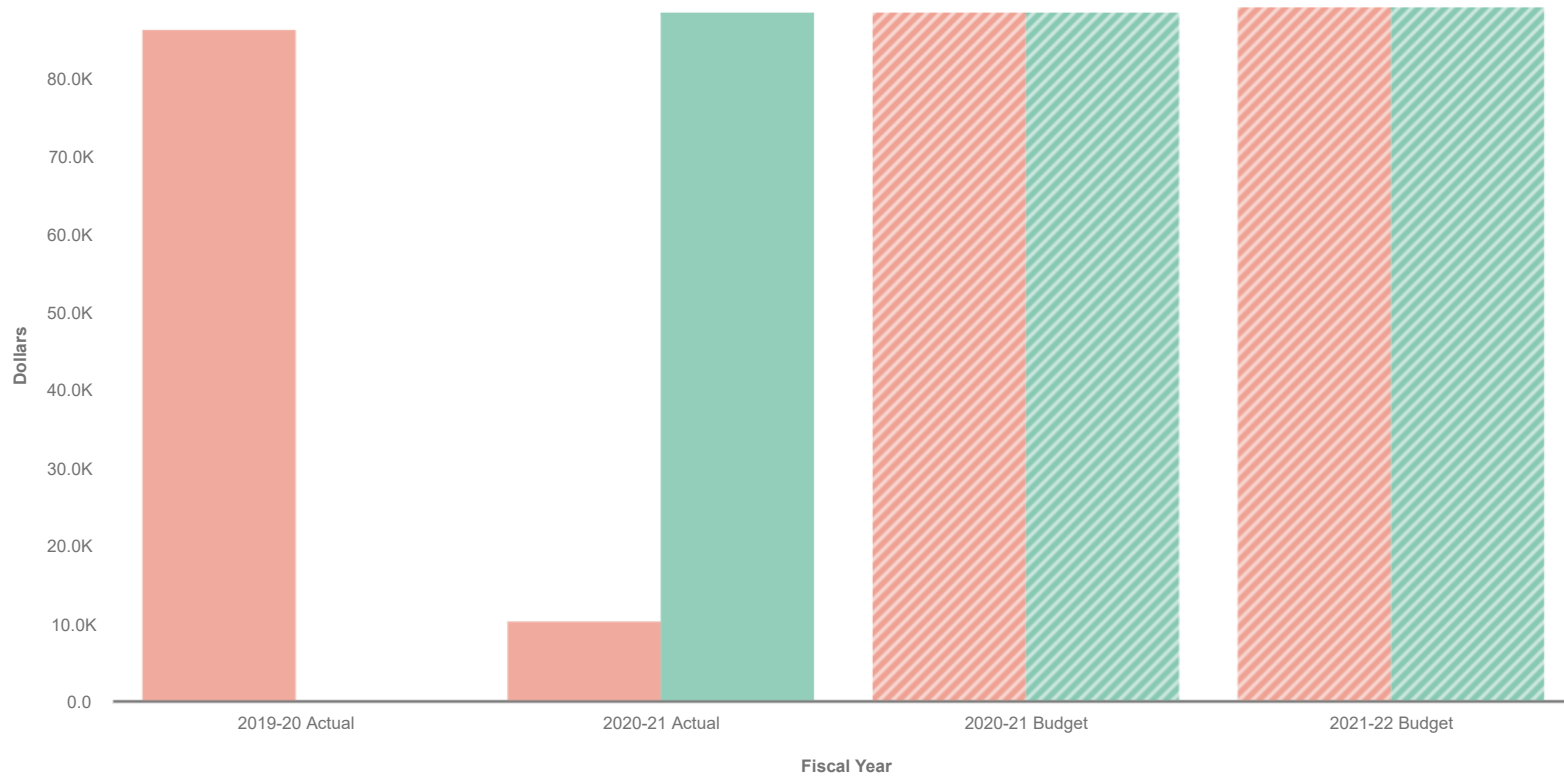
Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-OTHER, EMERGENCY SERVICES, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

5. Homeland Security (HSGP) 142-22-440



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 0	\$ 88,712	\$ 88,712	\$ 89,221
▶ Intergovernmental	0	88,712	88,712	89,221
▼ Expenses	86,465	10,374	88,712	89,221
▶ Services and Supplies	86,465	10,374	88,712	89,221
Revenues Less Expenses	\$ -86,465	\$ 78,338	\$ 0	\$ 0

Data filtered by Types, SHERIFF - TERRORISM GRANT - OES, PUBLIC PROTECTION-POLICE, SHERIFF, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

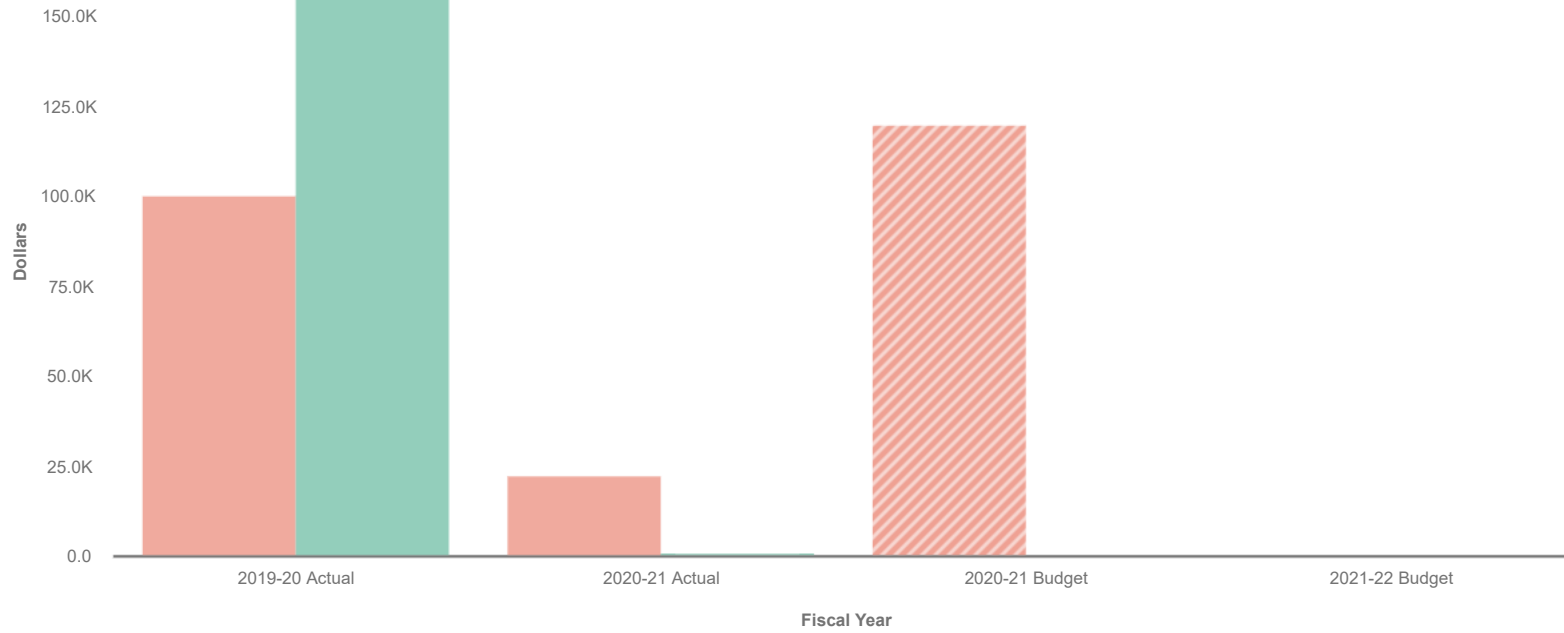
6. Emergency Communications Systems Capital Project Fund 191-00-000



Visualization

Sort **Large to Small**

- Expenses
- Revenues



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▸ Revenues	\$ 170,000	\$ 1,010	\$ 0	\$ 0
▸ Expenses	100,386	22,717	120,000	0
Revenues Less Expenses	\$ 69,614	\$ -21,707	\$ -120,000	\$ 0

Data filtered by Types, Accumulated Capital Outlay, No Project and exported on June 3, 2021. Created with OpenGov

PROBATION

PROBATION DEPARTMENT

Adult (520)

Division MISSION STATEMENT

To protect the community and preserve victim's rights by holding individuals accountable through the implementation of evidence-based practices and rehabilitative services.

ADULT DIVISION OVERVIEW

Adult Division provides supervision and evidence-based programming to justice-involved adults and works closely with community justice partners to deliver needed assistance. This division also conducts investigations, prepares presentence reports, provides pretrial and reentry services. High risk clients receive specialized services and case management oversight.

CHALLENGES, ISSUES and OPPORTUNITIES

In November of 2020, citizens of California voted on a referendum which was originally SB 10 – Bail Reform. It was not approved however on March 25, 2021, the California Supreme Court ruled on K. Humphrey and found that criminal defendants cannot be detained simply because they cannot afford to post bail. Also for this year is the continued expansion of Reentry through the Community Corrections Partnership. Reentry involves many organizations working collaboratively to assist detainees to the community. Probation dedicated an employee to Reentry and Pretrial services.

Pretrial will reduce offenders in the jail and reduce disparity seen in the current bail system. The same applies to Reentry, clients will receive more assistance and opportunities to be successful. Probation Adult Division is currently implementing pretrial and reentry thereby improving our services to clients and the community.

With the passing of SB 1950, for specific offenses, length of time for probation supervision was reduced to two years and one year for felony and misdemeanor, respectively. Such a challenge therefore requires probation and the client to move quickly to receive services. Probation has entered into an agreement with a local counselor in Mammoth Lakes with the ability to take clients within a week's time. Further, due to Batterer's Intervention services being available only in Mammoth Lakes, three probation officers were trained and can now facilitate the program for central and north county. To coordinate more fully within our collaborating agencies of Behavioral Health and Social Services, a Behavioral Health Services Assistant position is being requested. This employee will work closely with the FURS program as well as assist Probation in identifying services quickly and following appointments.

CORE SERVICE AND PROGRAM DESCRIPTION

Adult Probation provides measurable supervision services to all levels of supervision to include Pre-release, Drug Court, Batterer's Intervention, community supervision and cognitive behavioral strategies pursuant to §1203 Penal Code. Supervision contributes to the safety of a community by surveillance, supervision, and compliance. Probation fulfills numerous mandatory requirements and responds to California's changing legislative changes.

DEPARTMENTAL ACTION PLAN FOR 2021-2022

As the COVID-19 pandemic continues to evolve, probation services will continue to adapt within the next year. Probation is an essential service department and has been in the field with clients at their homes since the beginning of the pandemic. Our clients have been affected economically and emotionally and will need multiple levels of assistance while they stabilize. Probation will continue to supervise within the Court's Order and ensure that clients have access to services outside of probation that can assist them and their families. There has been an increase in domestic violence cases which has necessitated a need for more Batterer's Intervention classes. Probation has adapted to ensure services will be available.

As we continue to face additional challenges, we know the importance of our involvement in our client's lives and will continue to be there for them.

Juvenile (500)

DEPARTMENT MISSION STATEMENT

To have no youth on probation, only youth who need services.

DEPARTMENTAL (or Division) OVERVIEW

Juvenile division provides services and manages cases of delinquent, status offense and dependent youth. The division provides evidence and trauma-based practices to assist court-ordered youthful offenders through a term of supervision by preventing crime by changing criminal thinking, conducting investigations for the court, holding youth accountable, habilitating youth with evidence-based strategies and education.

CHALLENGES, ISSUES and OPPORTUNITIES

Challenges: Lack of funding, lack of after school programs, lack of preventative programming

Issues: Rural communities that are far away from the Town of Mammoth Lakes where most services are located, weather causes transportation issues, and high cost of living causes both parents to work and not provide adequate supervision for juveniles.

Opportunities: Officer in school, low numbers of youth allowing for supportive work, more time to create programming or vocational opportunities, After School Program, Contract Counselor and collaboration with BH and Social Services helps to create programs for youth that are at risk of removal

CORE SERVICE AND PROGRAM DESCRIPTION

Probation provides measurable supervision services to all levels and types of supervision. Probation supervision makes a community safer by the level of surveillance, supervision and compliance. Probation fulfills numerous mandatory requirements and responds to California's changing legislative landscape. State and County funding allows probation officers to comply under PC 1202.8 to accomplish their duties but also allows us to provide services, assistance, involvement and support to communities (e.g., school presence, Tri-County Fair Surveillance, Mammoth Libraries – Makerspace, Walker Senior Center, June Lake Firehouse – Community Work Services, Animal Shelter – Community Work Services, Mammoth Lakes Hispanic Council, First Five Reading Program, Shop with a Cop, Health Mammoth after School Program and Safety Fair, etc.).

DEPARTMENTAL ACTION PLAN FOR 2021-2022

As the COVID-19 pandemic continues to evolve, probation services changed and will continue to change and adapt within the next year. Probation is an essential services department and has been in the field

with clients at their homes since the beginning of the pandemic. Our clients have been affected economically and emotionally and will need multiple levels of assistance while they stabilize. Probation will continue to supervise within the Court's Order and ensure that clients have access to services outside of probation that can assist them and their families. Given online schooling, Probation has proactively met with education leaders and devised a method to assist students and the schools positively. A plan is in place for Mammoth Lakes High School and Coleville High School for youth not signing in and attending school. All involved would like to motivate youth to participate in school and avoid referrals to the School Attendance Review Board.

As we continue to face additional challenges, we know the importance of our involvement in our client's lives and will continue to be there for them.

Probation

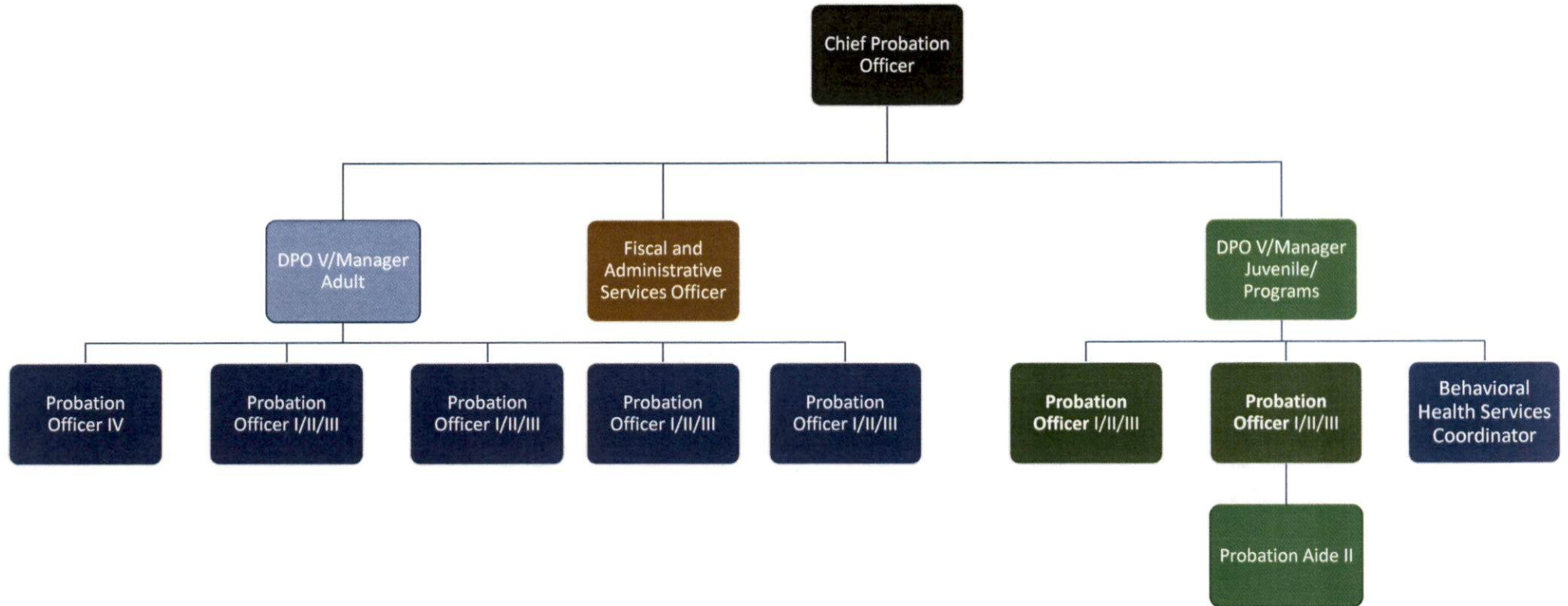
Core Services

		Mandated?				Mandated?	
1	Preventing Crime by changing criminal thinking	Effort Case plans include the Needs/Risk Assessments	Y	2	Objectively assessing the law and facts	Effort Officers trained	Y
		Effort Needs are assigned by Probation Officer (e.g., counseling, etc/)	Y			Effort Reports completed and research within time limits	Y
		Effort EBP programming provided by certified staff	Y			Effort Reports meet need of the Bench	Y
		Effort Individual EBP Cognitive Behavioral Workbooks with DPO	Y			Effort Victims statements and interviews included in report	Y
3	Restoring victims and preventing future victimization	Reports include victim's statement and requests	Y	4	Holding clients accountable through community supervision	Effective client community contacts	Y
		Empathetic interviewing style	Y			Quality record keeping	Y
		Support through entire process	Y			Supervision e through technology (e.g. GPS, UA, etc)	Y
		Response to contacts by victims	Y			Attend Tri-County Fair and other events for supervision	Y
5	Rehabilitating our clients with evidence-informed strategies that change behavior	Provide EBP treatments, assessments, and practices	Y	6	Ensuring secure and effective detention services and successful reentry	Visual inspection of contracted detention facilities	Y
		Meaningful referrals to EBP treatment	Y			Case plan for youth outlines re-entry services (e.g., provide WRAP, Independent Living Skills, Reunification services, STRTP etc.)	Y
		DPO one on one meeting with client include EBP	Y			Case plan for PRCS and MS outlines re-entry plans	Y
		EBP groups provided by certified staff	Y			Providing safe transport of youth to treatment and/or detention	Y
7	Provide training	Employees receive initial 6 weeks of Core	Y	8	Provide automated Policies and Procedures	Provide automated written directives on internet.	Y
		Employees receive training required by STC and Social Services (e.g., CCR, Placement, JSORRAT, SARATSO, supervisor, weapons qualification etc.)	Y			Supervisor assigned Lexipol generates written directives	N
		Officers complete certifications and qualifications annually	Y			Procedures are simple, thoughtful, in compliance with law	Y
		Each staff to attend implicit bias training	Y			Change CMS system through County IT	Y
		Ensure employees have safety gear for training (PC 832) and add Taser for nonlethal defense	Y			Provide training for effected staff	Y
9	Prevention and Community Education	Mono County Health and Safety Fairs		10	Probation School Resource Officer	Provide law related education	
		Fourth of July information Booth				Immediate truancy response	
		Presence during community events such as Bluezapoola				Teen Court Development	
		Administer Prop 64 After School Program to reduce delinquency				After School Program	
		Community Advisory Board for CCP				Additional presence at school events	



Probation

Departmental Organizational Chart



DIVISIONS

DIVISION 1

DIVISION 2

DIVISION 3

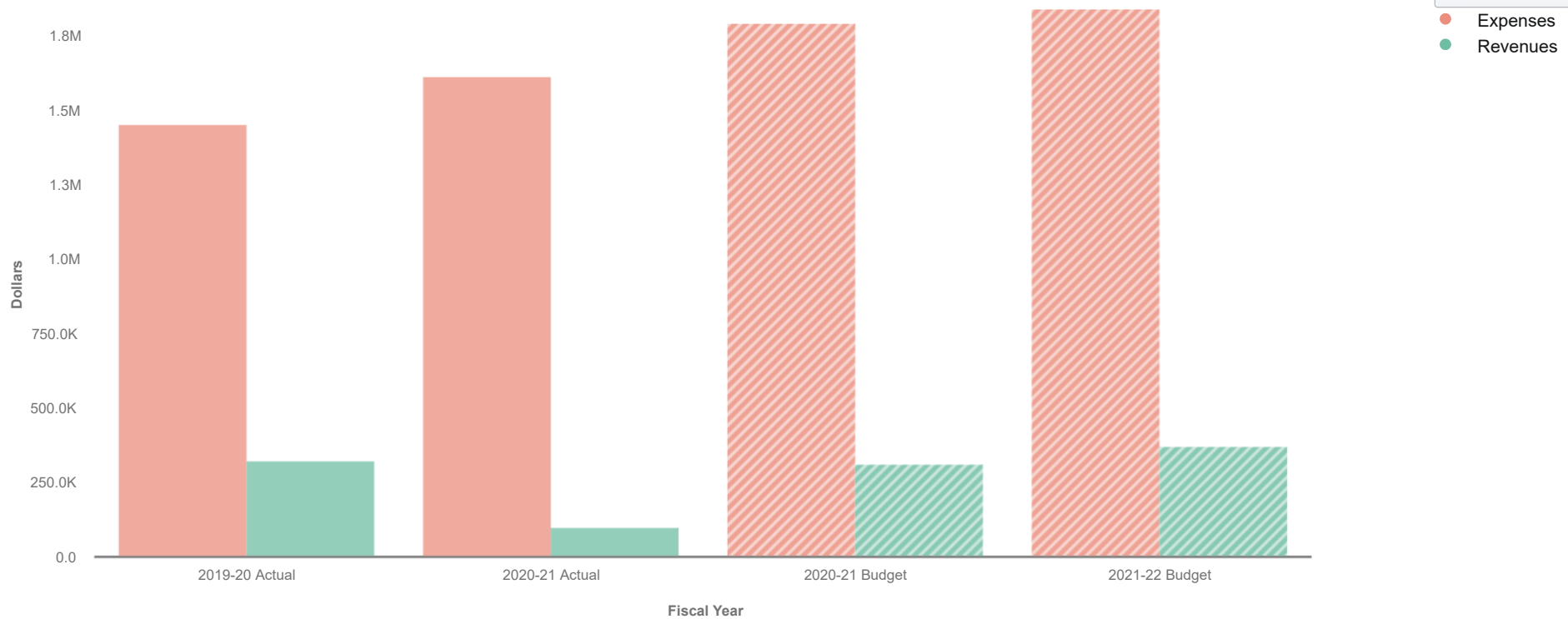
0. 2021-22 Recommended Budget

PROBATION Adult Services 100-23-520



Visualization

Sort Large to Small



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 322,963	\$ 100,983	\$ 311,775	\$ 372,863
▶ Transfers In	200,000	0	200,000	244,938
▶ Intergovernmental	110,454	87,137	96,725	114,250
▶ Charges for Services	11,655	11,747	12,300	12,375
▶ Fines, Forfeitures & Penalties	853	645	2,750	1,300
▶ Other Financing Sources	0	1,454	0	0
▼ Expenses	1,454,786	1,613,210	1,795,032	1,838,588
▶ Salaries & Benefits	1,222,430	1,346,011	1,474,763	1,535,590
▶ Services and Supplies	232,356	267,199	320,269	302,998
Revenues Less Expenses	\$ -1,131,824	\$ -1,512,227	\$ -1,483,257	\$ -1,465,725

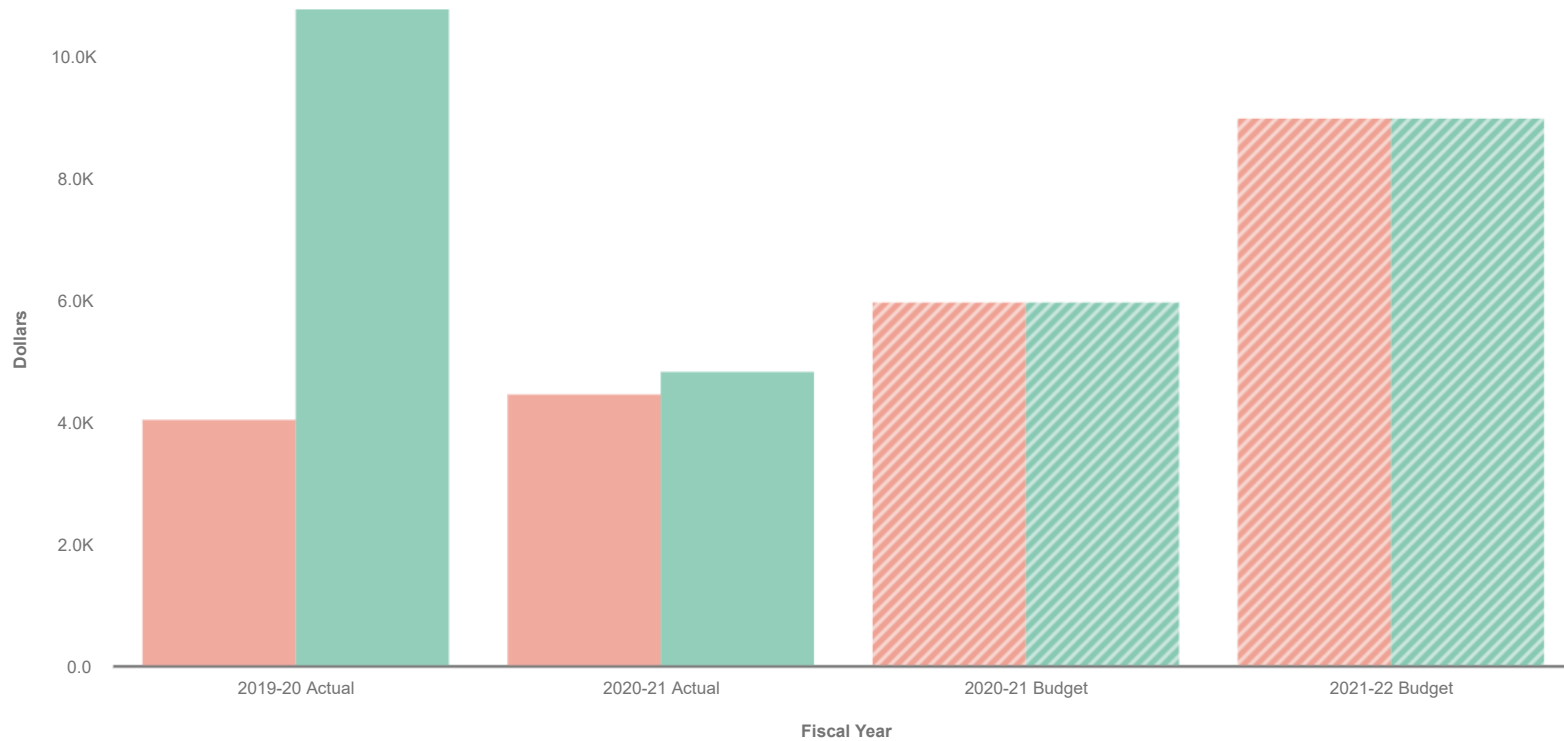
Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-DETENTI&CORR, ADULT PROBATION SERVICES, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

2. Juvenile Probation 100-23-500



Visualization



Sort Large to Small

- Revenues
- Expenses

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 10,777	\$ 4,852	\$ 6,000	\$ 9,000
▶ Intergovernmental	8,334	4,852	6,000	6,000
▶ Transfers In	2,443	0	0	3,000
▼ Expenses	4,068	4,480	6,000	9,000
▶ Services and Supplies	4,068	4,480	6,000	9,000
Revenues Less Expenses	\$ 6,708	\$ 371	\$ 0	\$ 0

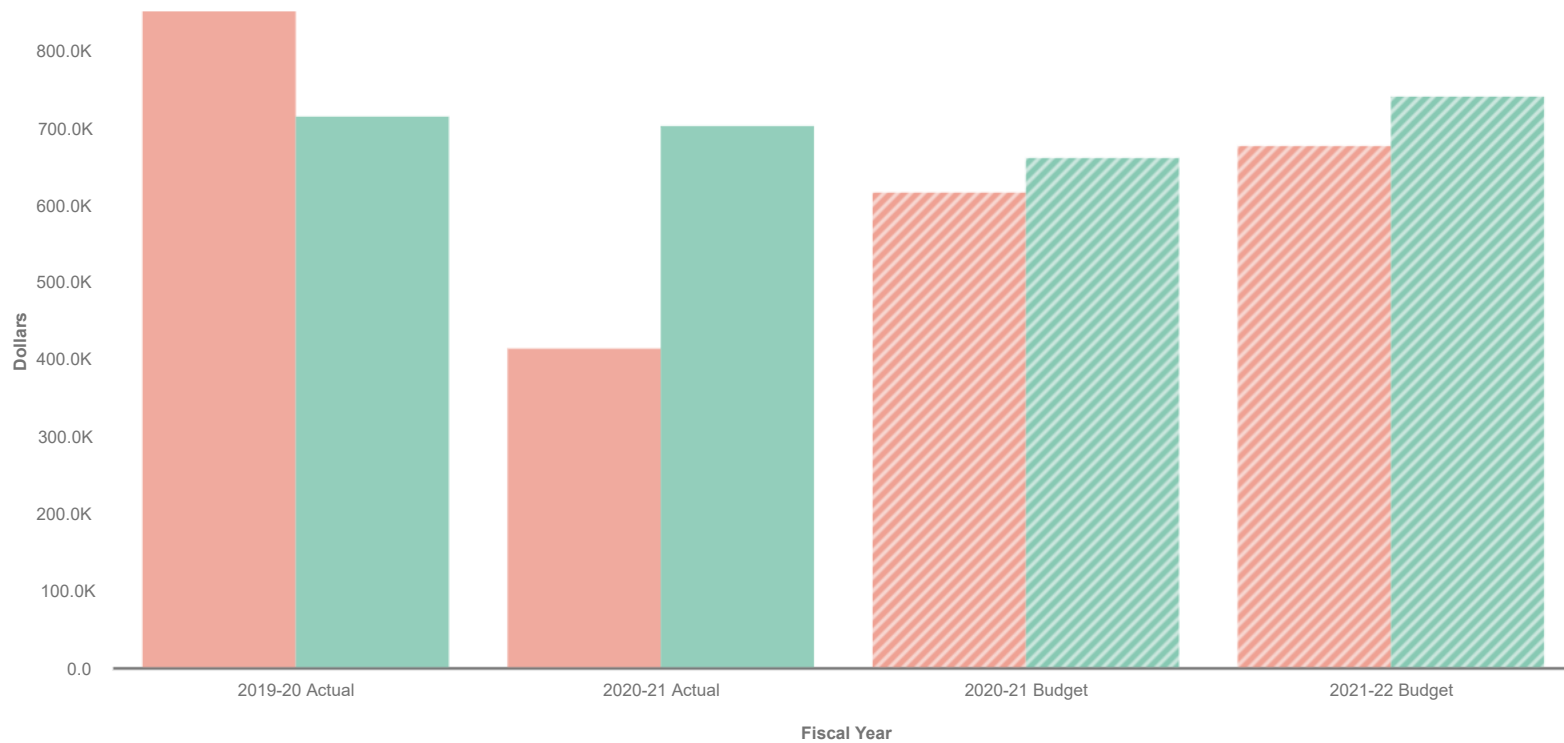
Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-DETENTI&CORR, JUVENILE PROBATION SERVICES, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

3. Probation CCP 2011 Realignment 680-23-520



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
Revenues	\$ 717,178	\$ 704,245	\$ 663,860	\$ 742,728
▶ Intergovernmental	700,592	698,269	663,860	742,728
▶ Interest & Rents	16,586	5,975	0	0
Expenses	851,440	415,520	618,370	677,956
▶ Salaries & Benefits	444,720	333,540	444,720	466,956
▶ Services and Supplies	81,720	63,230	148,650	186,000
▶ Transfers Out	325,000	18,750	25,000	25,000
Revenues Less Expenses	\$ -134,262	\$ 288,724	\$ 45,490	\$ 64,772

Data filtered by Types, Probation CCP 2011 Realignment, PUBLIC PROTECTION-DETENTI&CORR, ADULT PROBATION SERVICES, No Project and exported on June 2, 2021. Created with OpenGov

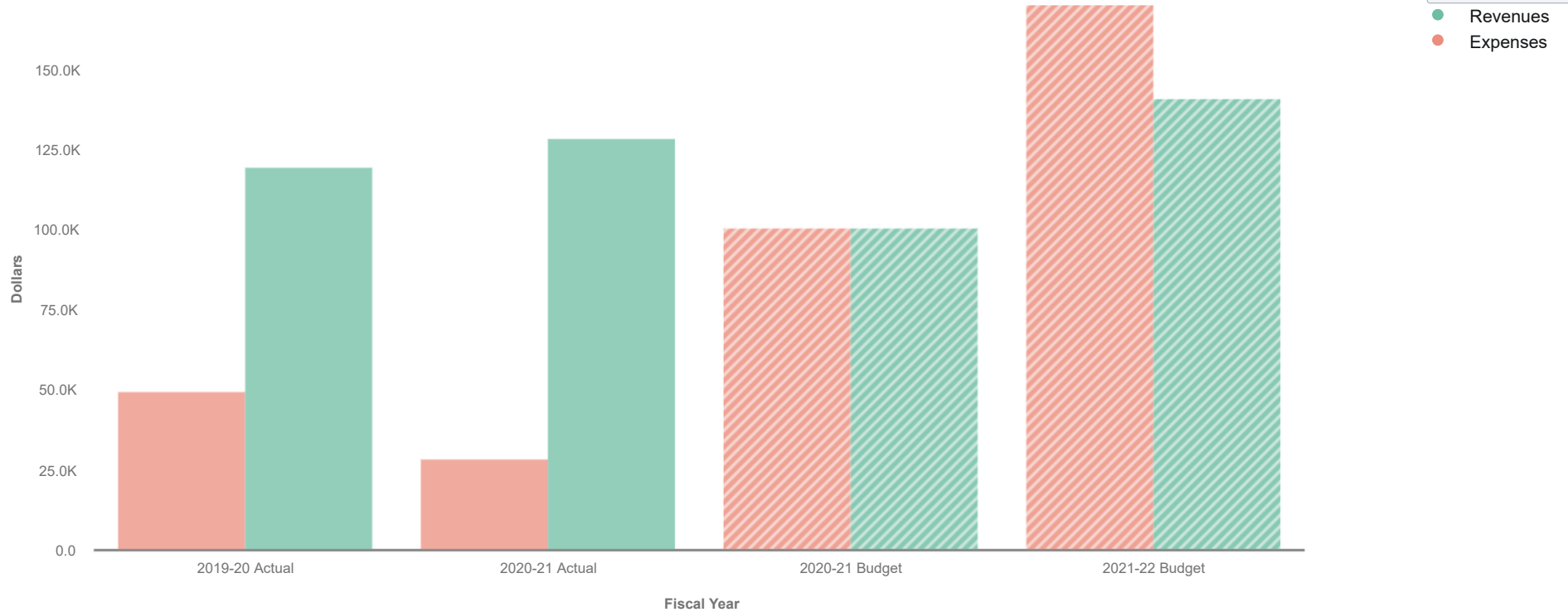
0. 2021-22 Recommended Budget

4. Probation YOBG 2011 Realignment 681-23-500



Visualization

Sort **Large to Small**



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 119,729	\$ 128,727	\$ 100,680	\$ 141,285
▶ Intergovernmental	110,182	123,812	100,680	141,285
▶ Interest & Rents	9,547	4,915	0	0
▼ Expenses	49,733	28,580	100,680	170,202
▶ Services and Supplies	11,827	4,000	38,180	104,702
▶ Salaries & Benefits	32,500	24,375	32,500	32,500
▶ Support of Other	5,406	205	30,000	30,000
▶ Transfers Out	0	0	0	3,000
Revenues Less Expenses	\$ 69,996	\$ 100,148	\$ 0	\$ -28,917

Data filtered by Types, Probation YOBG 2011 Realignment, PUBLIC PROTECTION-DETENTI&CORR, JUVENILE PROBATION SERVICES, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

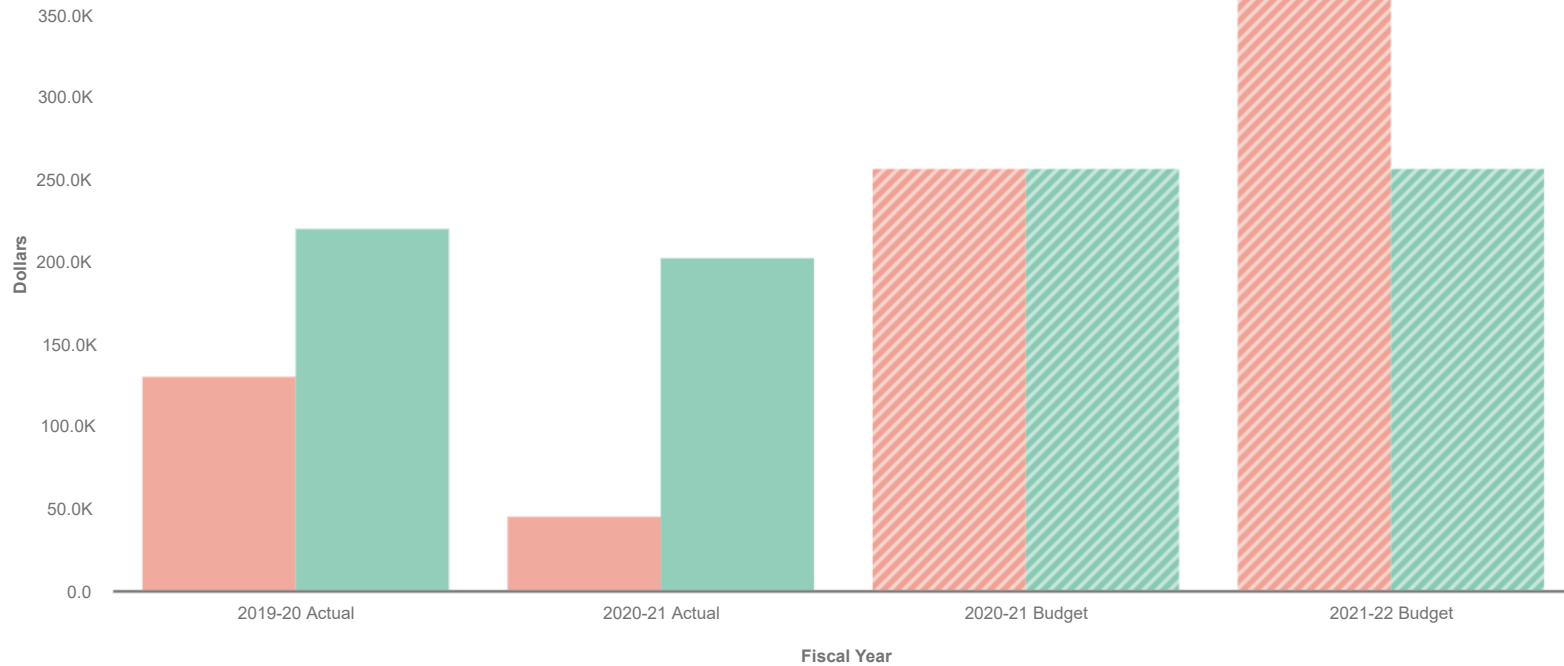
5. Probation SB 678 2011 Realignment 682-23-520



Visualization

Sort **Large to Small**

- Revenues
- Expenses



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 220,999	\$ 203,262	\$ 257,466	\$ 257,466
▶ Intergovernmental	200,000	193,100	257,466	257,466
▶ Interest & Rents	20,999	10,163	0	0
▼ Expenses	131,489	45,924	257,466	399,147
▶ Services and Supplies	23,139	45,924	157,466	249,104
▶ Transfers Out	100,000	0	100,000	100,000
▶ Salaries & Benefits	8,350	0	0	50,043
Revenues Less Expenses	\$ 89,510	\$ 157,339	\$ 0	\$ -141,681

Data filtered by Types, Probation SB678 Performance Incentive, PUBLIC PROTECTION-DETENTI&CORR, ADULT PROBATION SERVICES, No Project and exported on June 2, 2021. Created with OpenGov

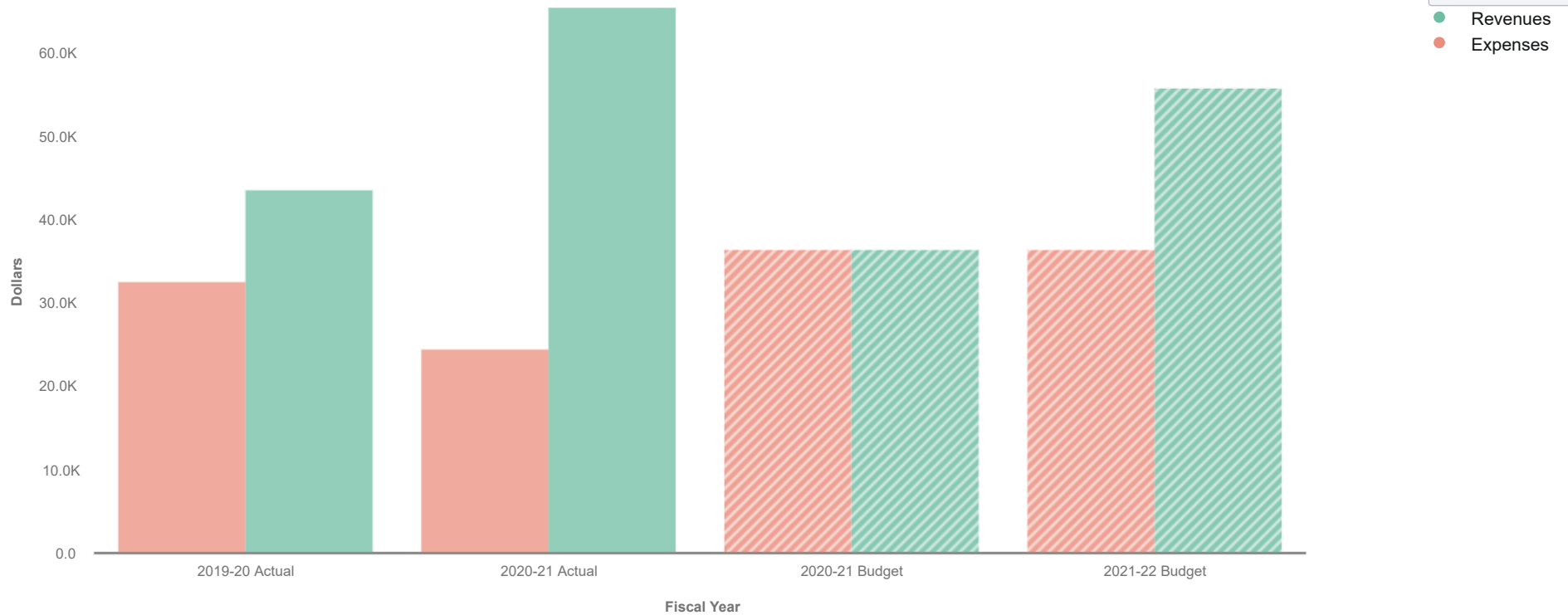
0. 2021-22 Recommended Budget

6. Probation JJCPA 2011 Realignment 683-23-500



Visualization

Sort Large to Small



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 43,718	\$ 65,512	\$ 36,523	\$ 55,980
▶ Intergovernmental	41,268	64,239	36,523	55,980
▶ Interest & Rents	2,450	1,273	0	0
▼ Expenses	32,652	24,559	36,523	36,523
▶ Salaries & Benefits	32,652	24,489	32,652	32,652
▶ Services and Supplies	0	70	3,871	3,871
Revenues Less Expenses	\$ 11,066	\$ 40,953	\$ 0	\$ 19,457

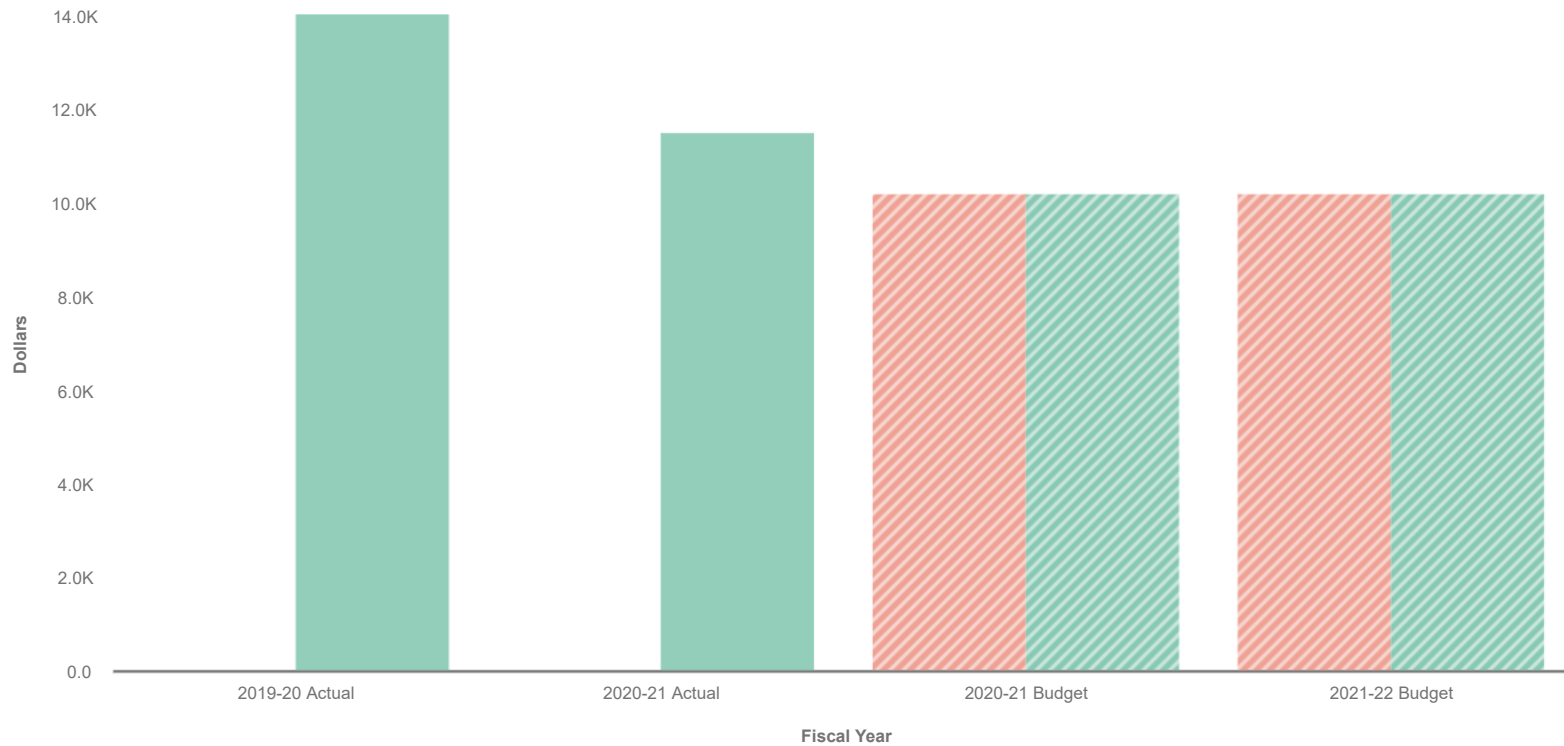
Data filtered by Types, Probation JJCPA 2011 Realignment, PUBLIC PROTECTION-DETENTI&CORR, JUVENILE PROBATION SERVICES, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

7. Probation PRCD 2011 Realignment 684-23-520



Visualization



Sort Large to Small

- Revenues
- Expenses

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 14,063	\$ 11,556	\$ 10,250	\$ 10,250
▶ Intergovernmental	11,531	10,288	10,250	10,250
▶ Interest & Rents	2,531	1,267	0	0
▼ Expenses	0	0	10,250	10,250
▶ Services and Supplies	0	0	10,250	10,250
Revenues Less Expenses	\$ 14,063	\$ 11,556	\$ 0	\$ 0

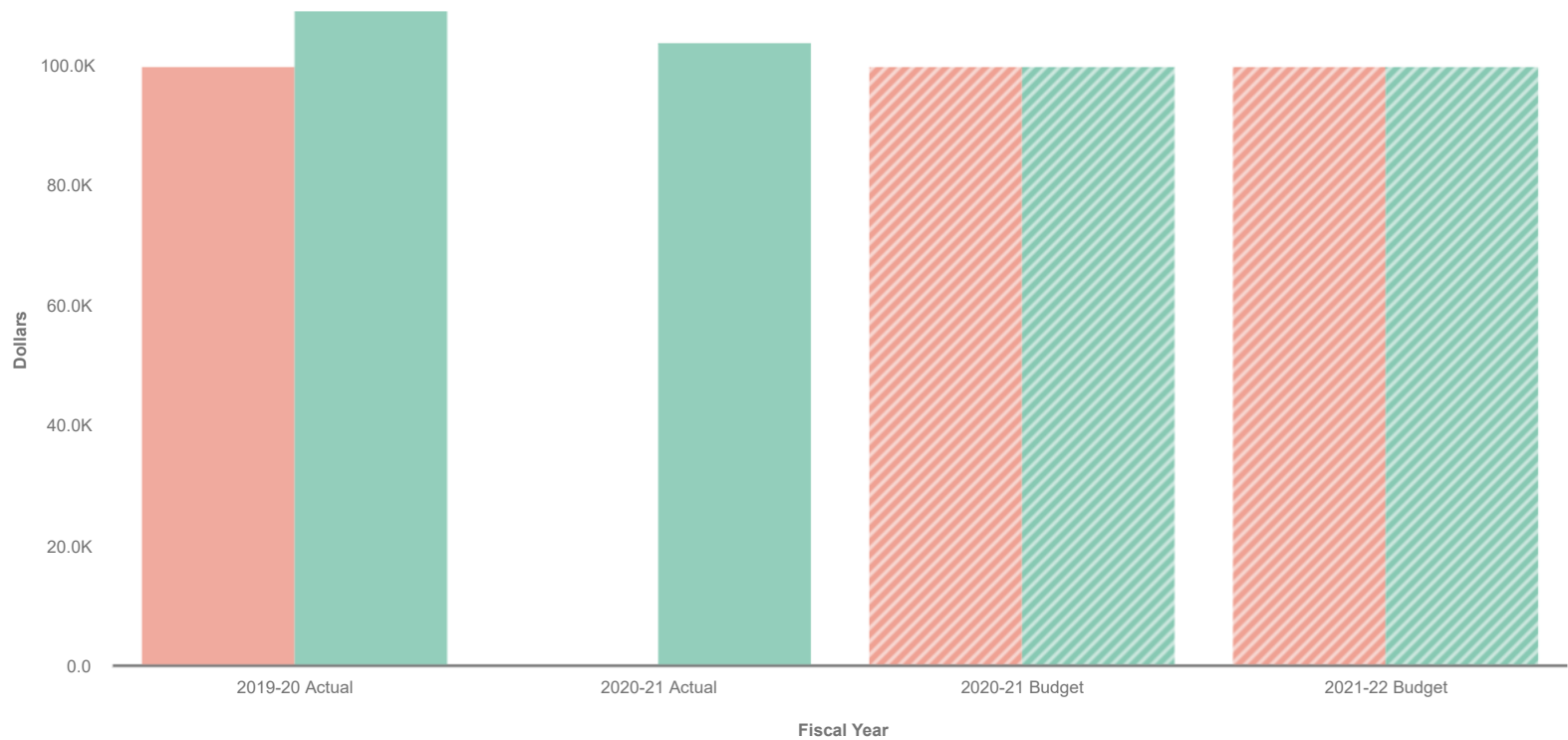
Data filtered by Types, Probation PRCS 2011 Realignment, PUBLIC PROTECTION-DETENTI&CORR, ADULT PROBATION SERVICES, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

8. Probation BSCC 2011 Realignment 685-23-520



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 109,019	\$ 103,878	\$ 100,000	\$ 100,000
▶ Intergovernmental	100,000	100,000	100,000	100,000
▶ Interest & Rents	9,019	3,878	0	0
▼ Expenses	100,000	0	100,000	100,000
▶ Transfers Out	100,000	0	100,000	100,000
Revenues Less Expenses	\$ 9,019	\$ 103,878	\$ 0	\$ 0

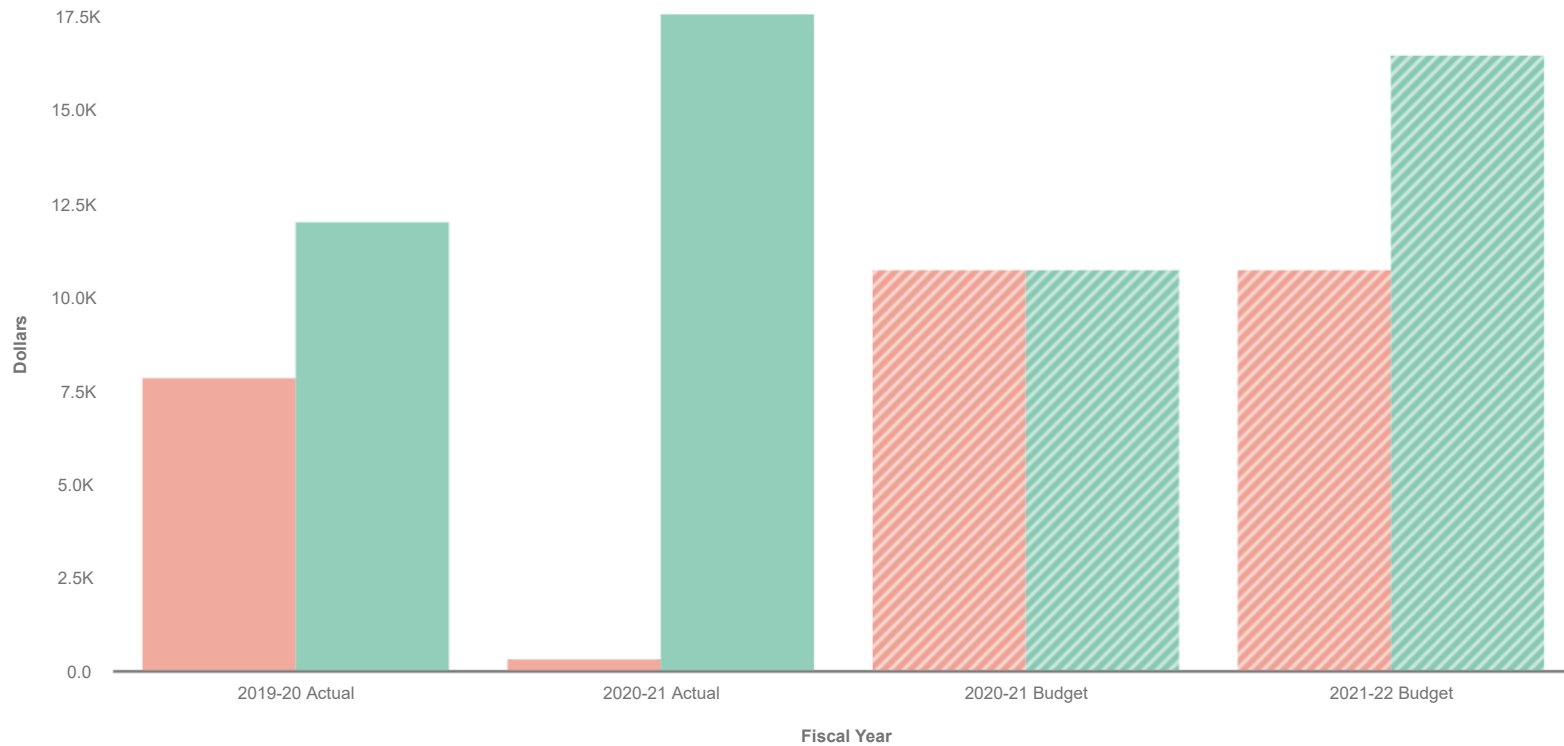
Data filtered by Types, Probation BSCC 2011 Realignment, PUBLIC PROTECTION-DETENTI&CORR, ADULT PROBATION SERVICES, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

9. Probation Juvenile Activities 686-23-500



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 12,043	\$ 17,585	\$ 10,780	\$ 16,526
▶ Intergovernmental	10,781	16,897	10,780	16,526
▶ Interest & Rents	1,262	688	0	0
▼ Expenses	7,894	350	10,780	10,780
▶ Services and Supplies	7,894	350	10,780	10,780
Revenues Less Expenses	\$ 4,149	\$ 17,235	\$ 0	\$ 5,746

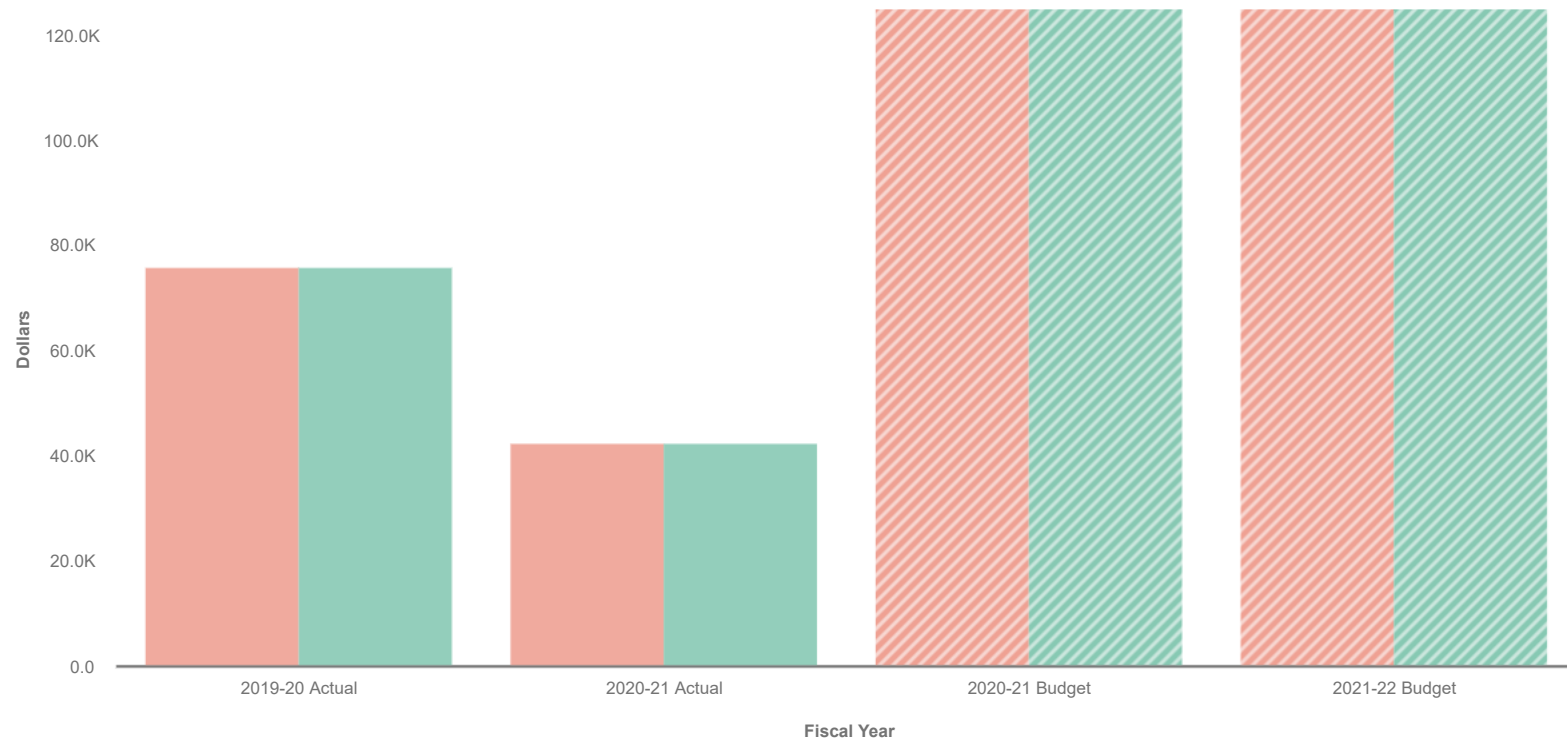
Data filtered by Types, Juvenile Activities, PUBLIC PROTECTION-DETENTI&CORR, JUVENILE PROBATION SERVICES, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

10. Drug Court Grant 688-23-520



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 76,077	\$ 42,612	\$ 125,000	\$ 125,000
▶ Intergovernmental	76,077	42,612	125,000	125,000
▼ Expenses	76,077	42,612	125,000	125,000
▶ Salaries & Benefits	56,423	35,039	63,958	63,958
▶ Services and Supplies	19,654	7,573	61,042	61,042
Revenues Less Expenses	\$ 0	\$ 0	\$ 0	\$ 0

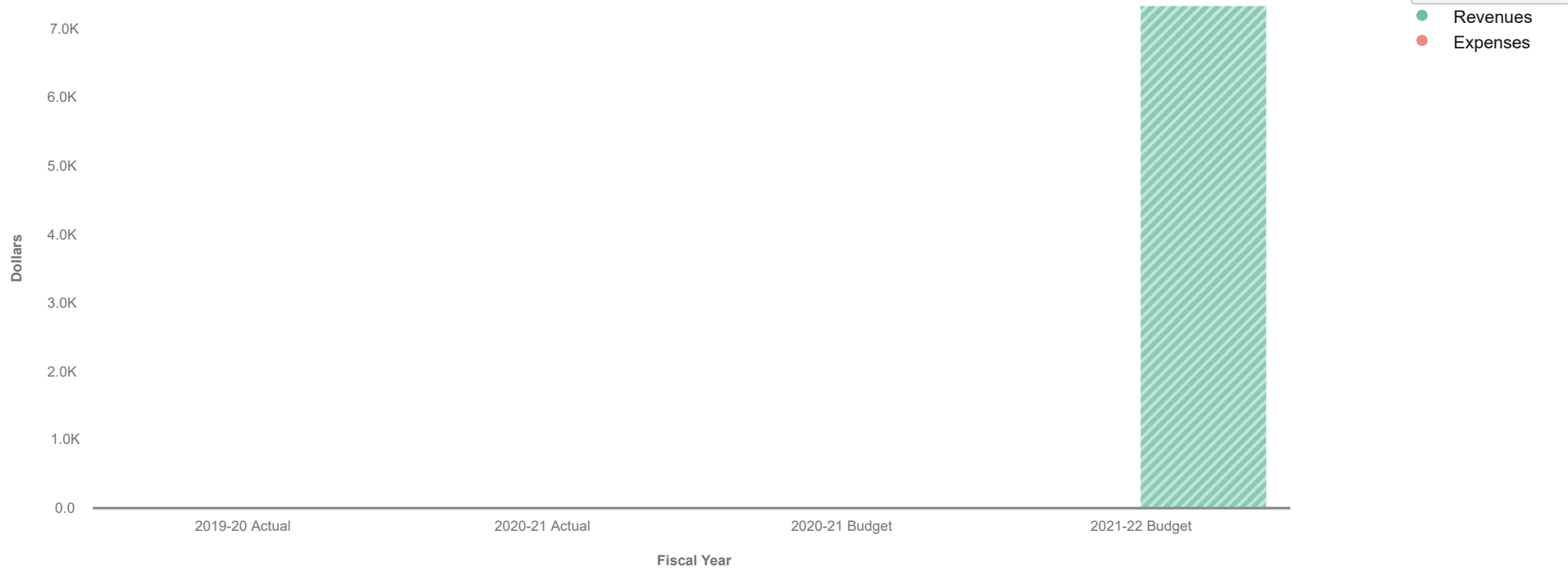
Data filtered by Types, DRUG COURT ENHANCEMENT GRANT, PUBLIC PROTECTION-DETENTI&CORR, ADULT PROBATION SERVICES, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

11. Local Innovation 2011 Realignment 690-00-500



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 0	\$ 0	\$ 0	\$ 7,334
▶ Intergovernmental	0	0	0	7,334
Expenses	0	0	0	0
Revenues Less Expenses	\$ 0	\$ 0	\$ 0	\$ 7,334

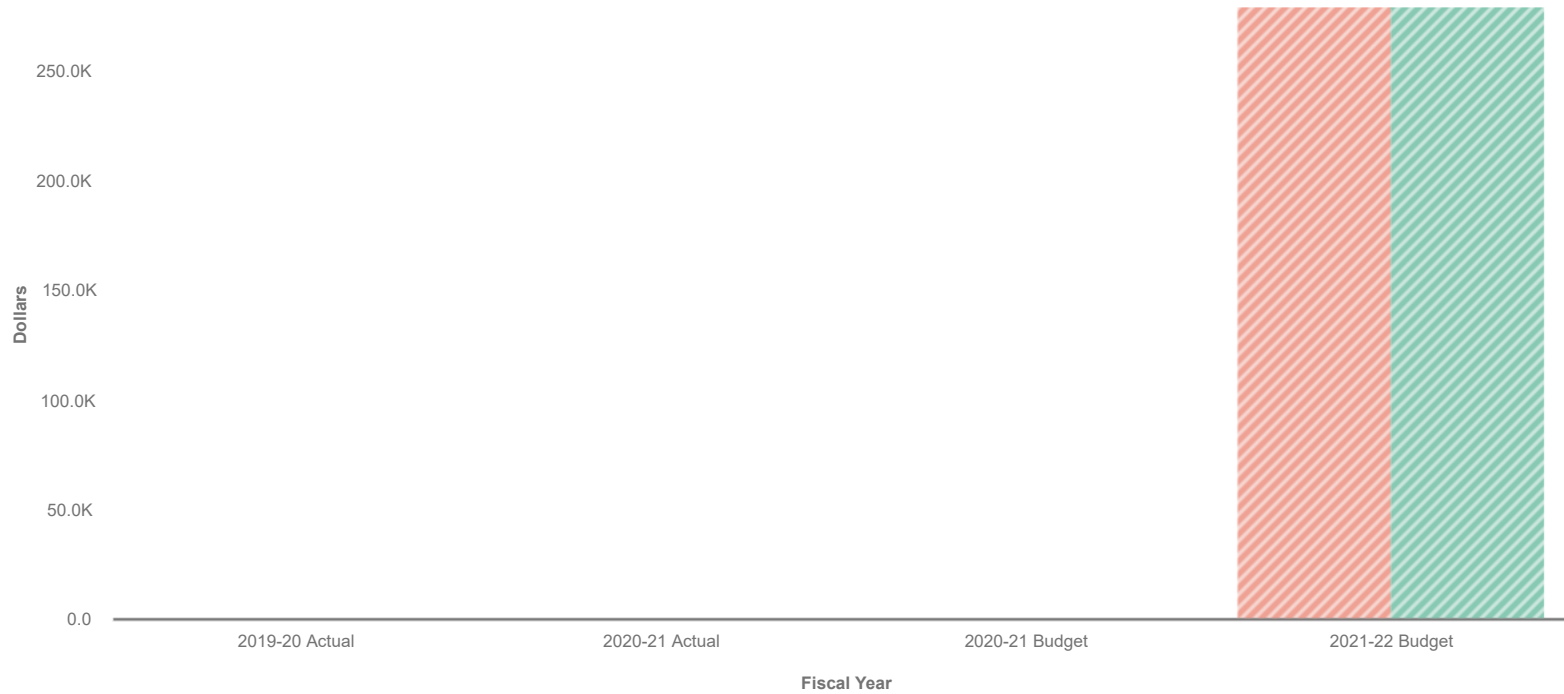
Data filtered by Types, Local Innovation Subaccount GC 30029.07(b), GENERAL, JUVENILE PROBATION SERVICES, No Project and exported on June 3, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

12. Prop 64 Public Health and Safety Grant 184-23-520



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 0	\$ 0	\$ 0	\$ 279,204
▶ Intergovernmental	0	0	0	279,204
▼ Expenses	0	0	0	279,204
▶ Services and Supplies	0	0	0	213,200
▶ Salaries & Benefits	0	0	0	66,004
Revenues Less Expenses	\$ 0	\$ 0	\$ 0	\$ 0

Data filtered by Types, PROBATION - PROP 64 GRANT, PUBLIC PROTECTION-DETENTI&CORR, ADULT PROBATION SERVICES, No Project and exported on June 3, 2021. Created with OpenGov

PUBLIC HEALTH

Public Health

DEPARTMENT 847-860-862

DEPARTMENT MISSION STATEMENT

Our mission is to promote and protect a Mono County culture of health and safety in the community and environment through outreach, education, and prevention. Our core values include wellness, integrity, respect, caring, excellence in quality and service, personal and professional growth, collaboration, and flexibility.

DEPARTMENTAL OVERVIEW

Environmental and Public Health promote and protect the health of people and the communities where they live, learn, work and play. Through an upstream approach, Mono County Health Department strives to prevent people from getting sick or injured and promotes wellness by encouraging healthy behaviors. The 10 Essential Public Health Functions serve as a framework of how local, State and Federal mandates and core functions are upheld and implemented.

CHALLENGES, ISSUES and OPPORTUNITIES

As the fiscal year opened in 2020 the Covid-19 pandemic was surging, and the Public Health staff was completely immersed in the response. Moving into this fiscal year we have created a fulltime Covid -19 response team funded by the ELC grants. This team consists of a Deputy Director of Covid-19, an Infection Preventionist registered nurse, two contact tracing and investigation staff, and two Latino outreach specialists. This team with assistance of state and contracted resources will facilitate Mono County's Covid-19 response. Having the Covid-19 response team in place will enable Public Health staff to return to our core services for the general public. Public Health has added a Nurse Practitioner to our staff and will investigate providing expanded services for our most at risk members of our County. While regular Public Health staff will continue to assist in the Covid-19 response it will be limited to a as needed basis unless circumstances warrant a higher level of involvement. Public Health will strive to serve our community to the best of our ability.

CORE SERVICE AND PROGRAM DESCRIPTION

PUBLIC HEALTH (Fund 130)

Children's Medical Services (CMS): provides a comprehensive system of health care for children through preventive screening, diagnostic, treatment, rehabilitation, and follow-up services for targeted populations.
Communicable Disease Control: works to promptly identify, prevent and control infectious diseases that pose a threat to public health, including infectious diseases, vaccine-preventable agents, bacterial toxins, and pandemics.

HIV/AIDS/STD Programs: provides access to comprehensive prevention, diagnosis and treatment services for sexually transmitted diseases and HIV.T

Immunization Program: protects the population against vaccine-preventable diseases.

Maternal, Child, & Adolescent Health (MCAH): promotes healthy living, reproductive health, family planning, and access to prenatal care for mothers and their families.

Woman, Infant, and Child (WIC) Program: helps income eligible families by providing nutrition education, breastfeeding support, vouchers for healthy foods, and referrals to healthcare and other community services.

HEALTH EDUCATION (Fund 131)

Tobacco Education Program: Partners with agencies, organizations, communities, and individuals to collaboratively improve health for Mono County residents and visitors through health promotion outreach to high risk populations, training and technical assistance, tobacco cessation, youth health promotion and

risk prevention, health promotion through media, public health policy development and advocacy, and evaluation of outcomes.

BIO-TERRORISM (Fund 133)

Public Health Emergency Preparedness Program: Ensures a coordinated and effective response for the medical and health planning efforts during an emergency or disaster that impacts the health of our community. Works with local stakeholders, including healthcare providers and facilities, community-based organizations, law enforcement, fire personnel, emergency medical services, schools, volunteers, town and county governments, and many other entities.

PUBLIC HEALTH (FUND 137)

Environmental Health: Promotes public health and facilitates disease prevention through oversight and guidance in the areas of water quality control, food safety, solid and liquid waste management, air quality control, hazardous materials and waste management, substandard housing mitigation, recreational swimming facilities and vector-borne disease surveillance.

DEPARTMENTAL ACTION PLAN FOR 2020-2021

Covid-19 Response

County Strategic Focus Area: 1A – Improve emergency operations and response

Primary focus of Public Health Operations for 2021-22. Since the beginning of the global pandemic in March, Public Health has been completely immersed in the containment of COVID-19 and participating in the Mono County Emergency Operations Center. Serving our community in all areas such as epidemiology, contact tracing and quarantine, 211 Nurse Hotline, extensive community testing and vaccination of the county, 100% of staff has participated either fully or as needed. Fiscal Year 21-22 appears to be an improving battle with hope of controlling community spread, hospitalizations and deaths, as well as the economic collapse of our region. Meanwhile, day to day public health programs continue to need attention and support, particularly those that serve the public. Flu clinics and Covid-19 vaccination clinics will continue to be important this year.

Target completion: unknown

Review & Implement EH Fee Study

County Strategic Focus Area: 3D – Adopt, implement, and monitor fiscal resiliency principles

Complete a fee assessment to collect appropriate level of fees for services provided.

Target completion: TBD

Naloxone Training and Distribution

County Strategic Focus Area: 1B – Address opioid crisis and substance abuse

Continue training and distribution of Naloxone through partnering agencies to community members to reduce the incidence of overdose and death related to opioid use.

Target completion: ongoing through 21-22

County-wide Syringe Exchange Program

County Strategic Focus Area: 1B – Address opioid crisis and substance abuse

In conjunction with Behavioral Health, apply for, develop, and implement a county-wide syringe exchange program to reduce the transmission of blood borne pathogens and link clients to harm reduction services for substance use treatment and prevention.

Target completion: by 21-22 fiscal year end

Annual Health Department Update

County Strategic Focus Area: 4B – Improve operational efficiency and increase customer service and transparency. Develop and distribute an Annual Health Department Update with 21-22 highlights to increase public awareness and transparency regarding services and work.

Target completion: To be presented during Public Health Week (1st week of April 2022)

Public Health

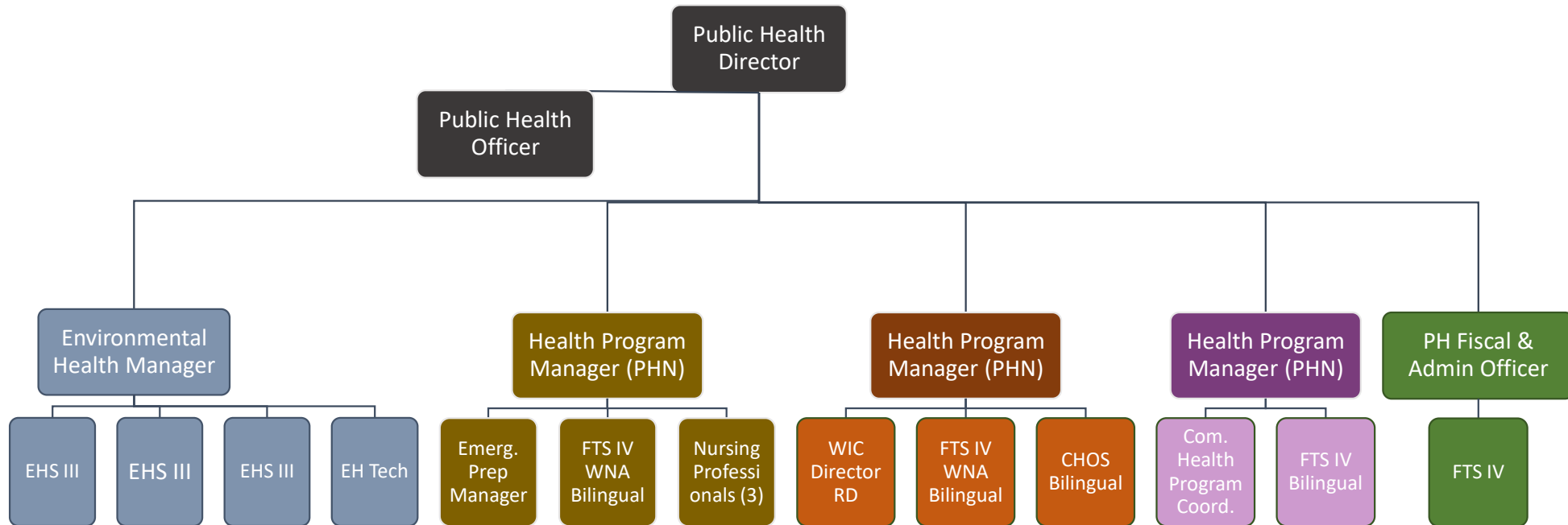
10 Essential Public Health Services

		Mandated?				Mandated?	
1	Monitor Health	Conduct community health needs assessments	Y	2	Diagnose & Investigate	Provide access to Public Health Labs	Y
		Determine health service needs and gaps in care	Y			Infectious disease surveillance, investigation, and response to outbreaks	Y
		Identify social and environmental threats to the health of the community	Y			Plan for and respond to public health emergencies	Y
		Identify community assets and resources	Y			Investigate foodborne outbreaks	Y
3	Inform, Educate, Empower	Provide health promotion activities including flu clinics and smoking cessation support.	Y	4	Mobilize Community Partnerships	Build coalitions to bring together resources from the whole community	Y
		Collaborate on health education efforts with schools and local agencies	Y			Health improvement planning efforts, programs, and projects	Y
		Send MonoGrams to inform the community about seasonal and ongoing public health issues	Y			Convene partners to develop a community health improvement plan	Y
		Provide accessible, bilingual, health information and resources via multiple media outlets	Y			Develop MOUs with other organizations to improve continuity of care	Y
5	Develop Policies	Develop and track measurable objectives	Y	6	Enforce Laws	Enforce sanitation codes	Y
		Foster leadership at all levels	Y			Protect drinking water supplies	Y
		Develop policies and ordinances to improve public health	Y			Conduct timely inspections and response to complaints	Y
		Advocate for legislation that supports public health and funding	Y			Follow up on hazardous environmental exposures	Y
7	Link to Services	Provide outreach and education for special populations	Y	8	Assure Competent Workforce	Provide education, training, and evaluation	Y
		Provide culturally appropriate communication and materials	Y			Provide monetary support and efficient procedures for license renewal	Y
		Refer and provide warm-hand offs to health & human services	Y			Provide public health nursing internships and training programs	Y
		Distribute mass quantities of antibiotics or vaccines in the event of an outbreak or bioterrorism related attack	Y			Test emergency response plan during a mock event to evaluate performance.	Y
9	Evaluate	Evaluate effectiveness of public health programs and services	Y	10	Research	Utilize best practices to guide work	Y
		Allocate resources and reshape programs or organizational structure	Y			Link with institutions of higher learning	Y
		Monitor trends in disease rates to assess effectiveness of disease prevention activities	Y			Monitor rapidly changing disease prevention and health promotion research	Y
		Monitor trends in risk behaviors to assess effectiveness of health promotion activities	Y			Revise practices in order to remain current with recommended practices resulting from evidence based work	Y



PUBLIC HEALTH

Departmental Organizational Chart

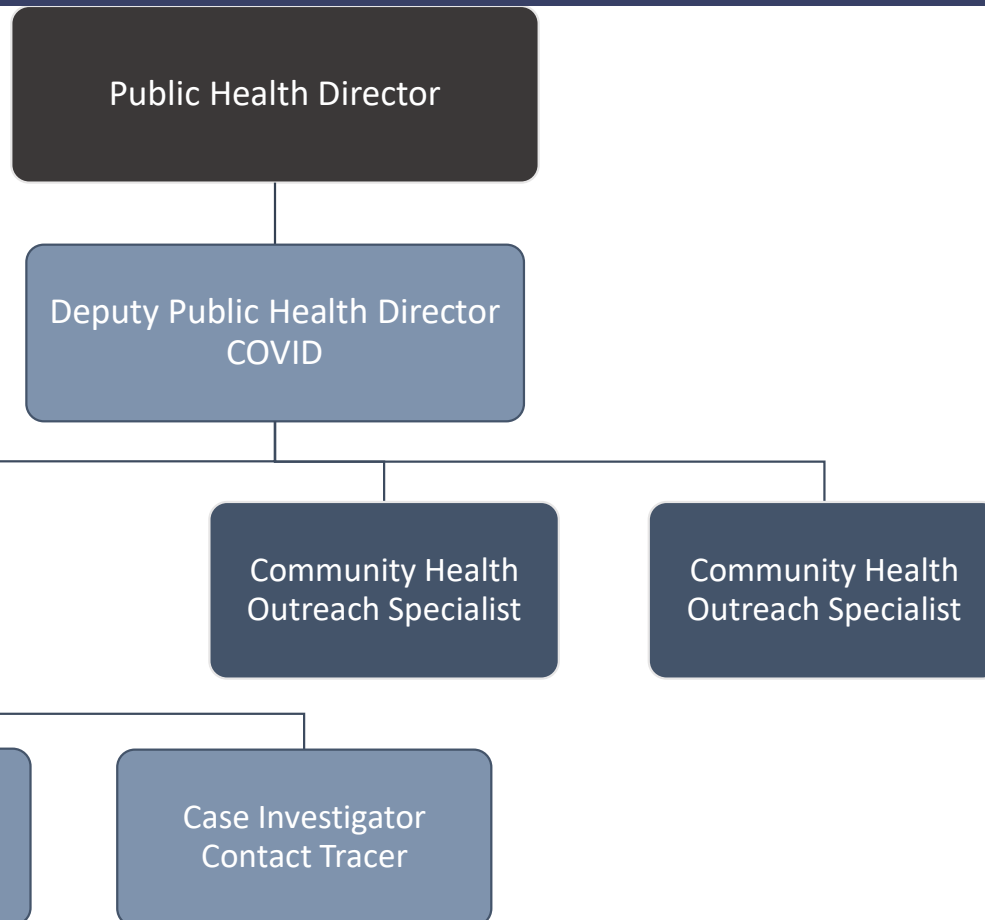


DIVISIONS	ENVIRONMENTAL HEALTH	EMERGENCY PREP & DISEASE PREVENTION	INDIVIDUAL & FAMILY SERVICES	COMMUNITY WELLNESS	FINANCE
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Public Health

Departmental Organizational Chart



DIVISION

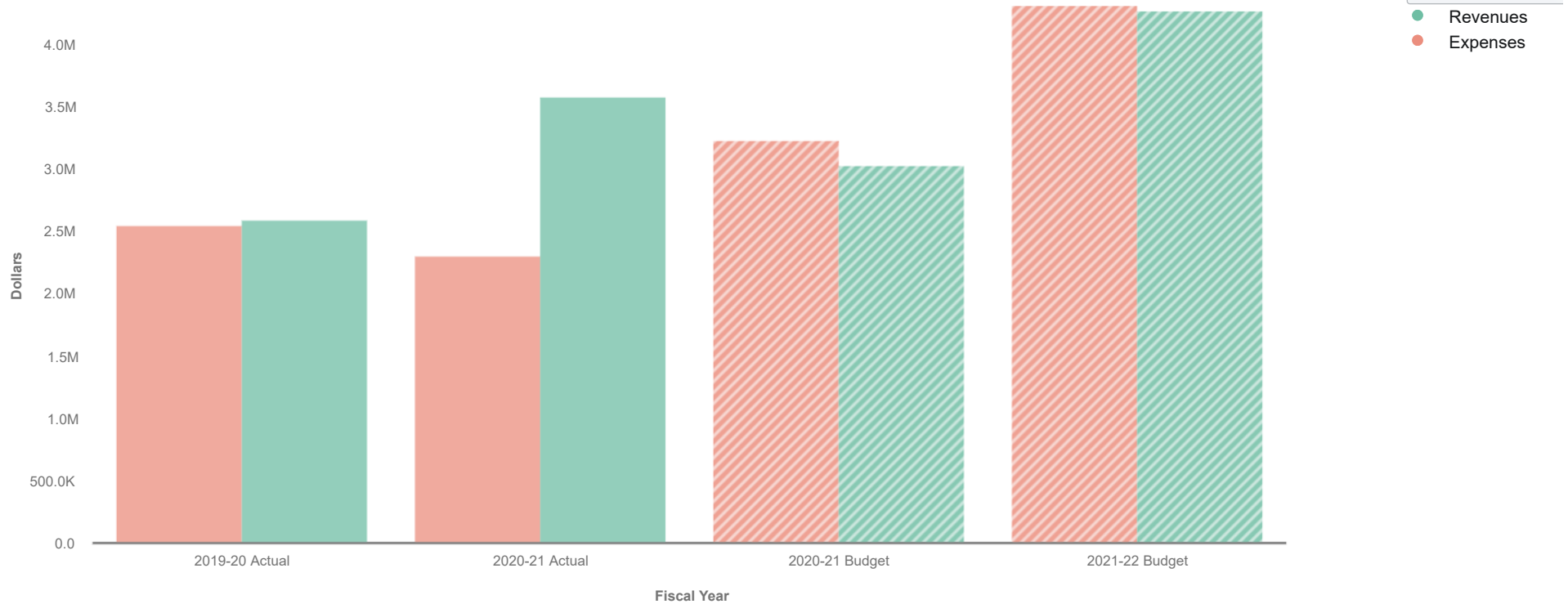
COVID

0. 2021-22 Recommended Budget

PUBLIC HEALTH 130-41-860



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 2,599,684	\$ 3,586,130	\$ 3,036,606	\$ 4,277,019
▶ Intergovernmental	2,097,896	2,662,844	2,690,905	3,983,291
▶ Charges for Services	170,058	912,168	202,189	158,434
▶ Licenses, Permits & Franchises	298,721	227	0	0
▶ Miscellaneous Revenues	1,016	586	108,342	108,342
▶ Transfers In	17,023	0	27,670	19,452
▶ Interest & Rents	13,818	9,989	7,000	7,000
▶ Fines, Forfeitures & Penalties	1,152	316	500	500
▼ Expenses	2,558,099	2,307,431	3,233,220	4,313,536
▶ Salaries & Benefits	1,636,531	1,517,057	1,687,564	2,301,037
▶ Services and Supplies	836,571	783,609	753,919	1,064,615

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▶ Transfers Out	84,998	0	791,737	832,884
▶ Capital Outlay	0	6,764	0	115,000
Revenues Less Expenses	\$ 41,584	\$ 1,278,699	\$ -196,614	\$ -36,517

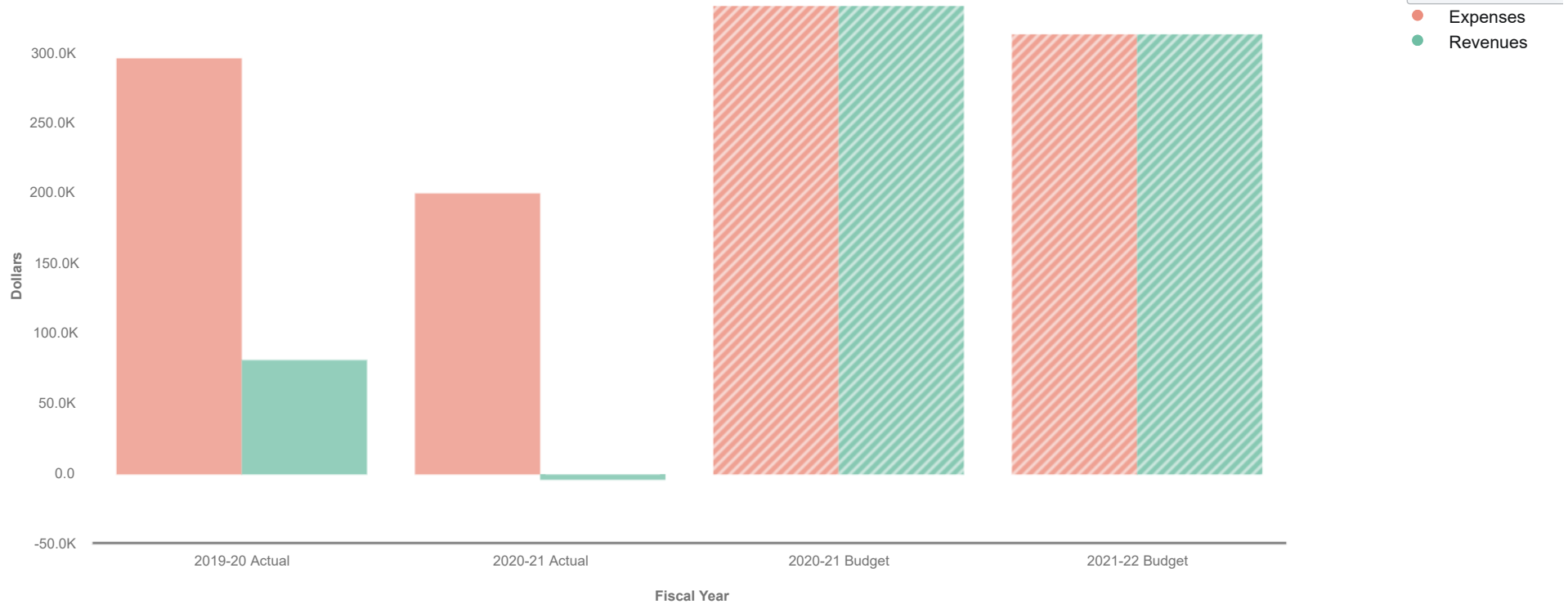
Data filtered by Types, PUBLIC HEALTH, HEALTH&SANITATION-HEALTH, PUBLIC HEALTH, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

2. Public Health Education 131-41-847



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 81,105	\$ -4,054	\$ 333,347	\$ 313,829
▶ Transfers In	40,239	0	333,347	313,829
▶ Intergovernmental	44,855	0	0	0
▶ Interest & Rents	-3,989	-4,054	0	0
▼ Expenses	296,622	200,750	333,347	313,829
▶ Salaries & Benefits	179,350	108,486	229,230	169,687
▶ Services and Supplies	117,272	92,264	104,117	144,142
Revenues Less Expenses	\$ -215,517	\$ -204,805	\$ 0	\$ 0

Data filtered by Types, PUBLIC HEALTH EDUCATION (TOBACCO), HEALTH&SANITATION-HEALTH, HEALTH EDUCATION, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

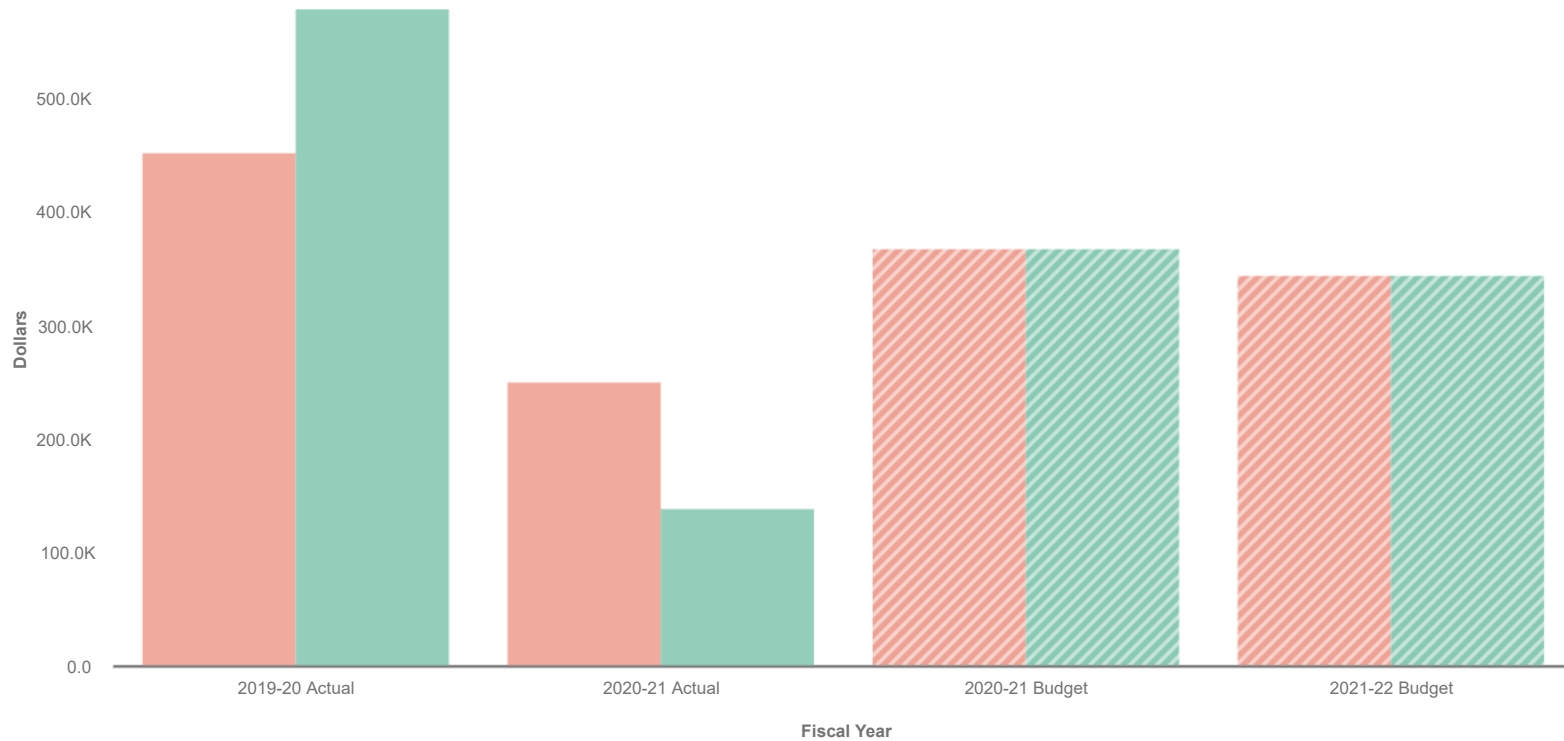
3. Bio-Terrorism 133-41-860



Visualization

Sort **Large to Small**

- Revenues
- Expenses



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 579,010	\$ 140,109	\$ 368,931	\$ 345,042
▶ Intergovernmental	538,254	141,172	327,393	298,921
▶ Transfers In	44,759	0	41,538	46,121
▶ Interest & Rents	-4,003	-1,063	0	0
▼ Expenses	453,159	251,080	368,931	345,042
▶ Salaries & Benefits	374,466	176,386	241,696	216,476
▶ Services and Supplies	78,693	74,694	127,235	128,566
Revenues Less Expenses	\$ 125,851	\$ -110,971	\$ 0	\$ 0

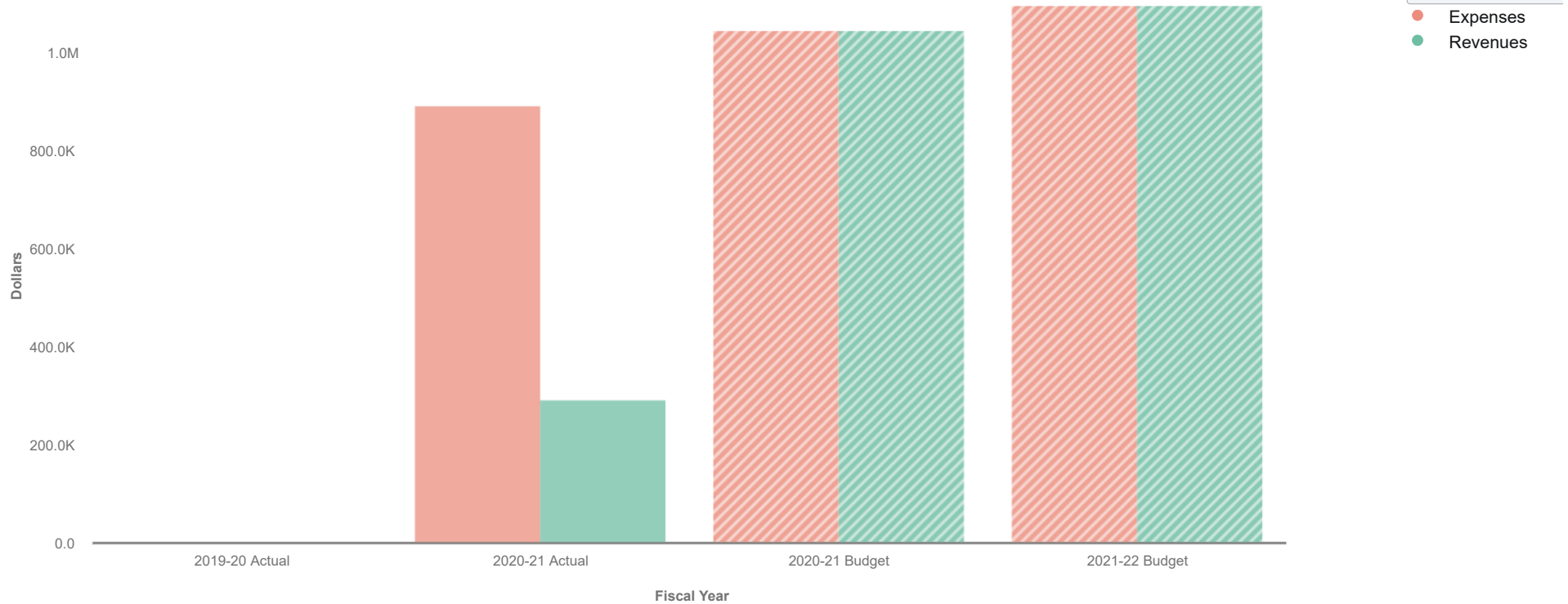
Data filtered by Types, BIO-TERRORISM - PUBLIC HEALTH, HEALTH&SANITATION-HEALTH, PUBLIC HEALTH, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

4. Environmental Health 137-41-862



Visualization



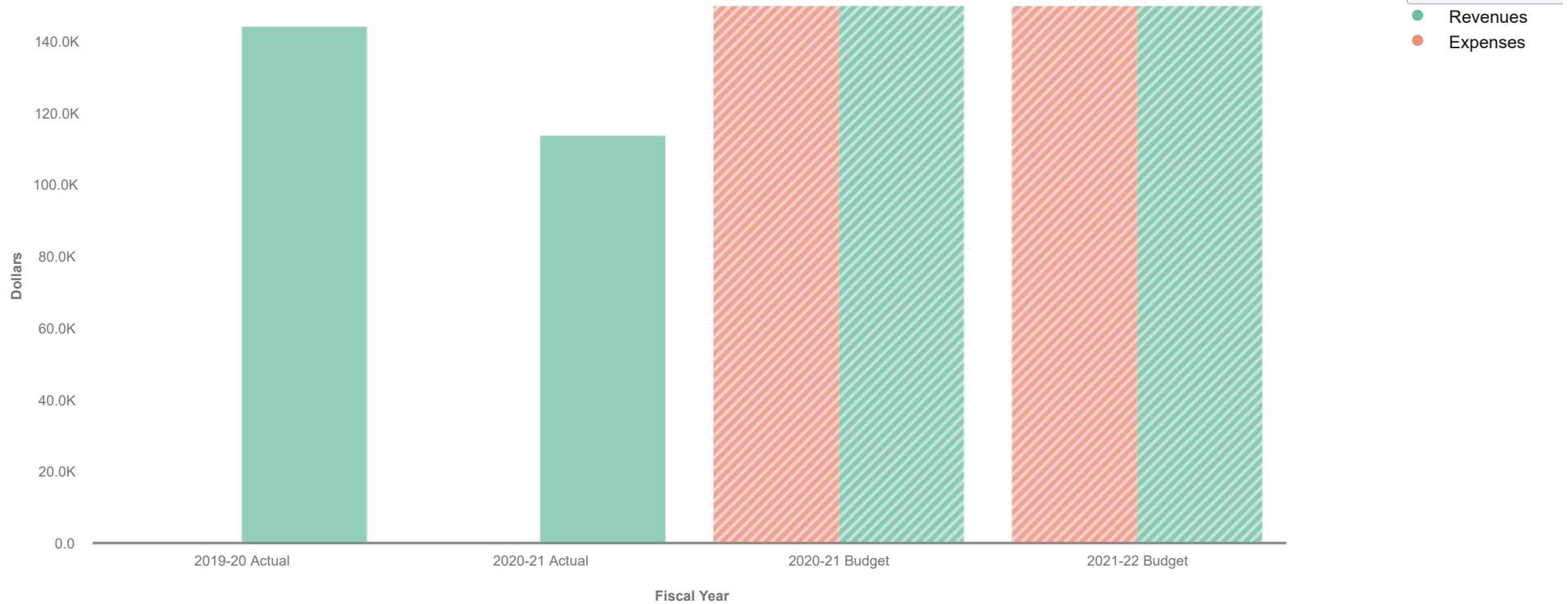
Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 0	\$ 291,926	\$ 1,045,555	\$ 1,094,374
▶ Transfers In	0	0	716,752	763,360
▶ Licenses, Permits & Franchises	0	276,153	263,003	266,821
▶ Charges for Services	0	0	49,300	47,693
▶ Intergovernmental	0	16,500	16,500	16,500
▶ Interest & Rents	0	-727	0	0
▼ Expenses	0	892,368	1,045,555	1,094,374
▶ Salaries & Benefits	0	571,336	654,930	726,638
▶ Services and Supplies	0	321,032	390,625	367,736
Revenues Less Expenses	\$ 0	\$ -600,442	\$ 0	\$ 0

0. 2021-22 Recommended Budget

5. Prop 99 Public Health 135-41-847



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 144,435	\$ 114,041	\$ 150,000	\$ 150,000
▶ Intergovernmental	143,248	112,500	150,000	150,000
▶ Interest & Rents	1,187	1,541	0	0
▼ Expenses	0	0	150,000	150,000
▶ Transfers Out	0	0	150,000	150,000
Revenues Less Expenses	\$ 144,435	\$ 114,041	\$ 0	\$ 0

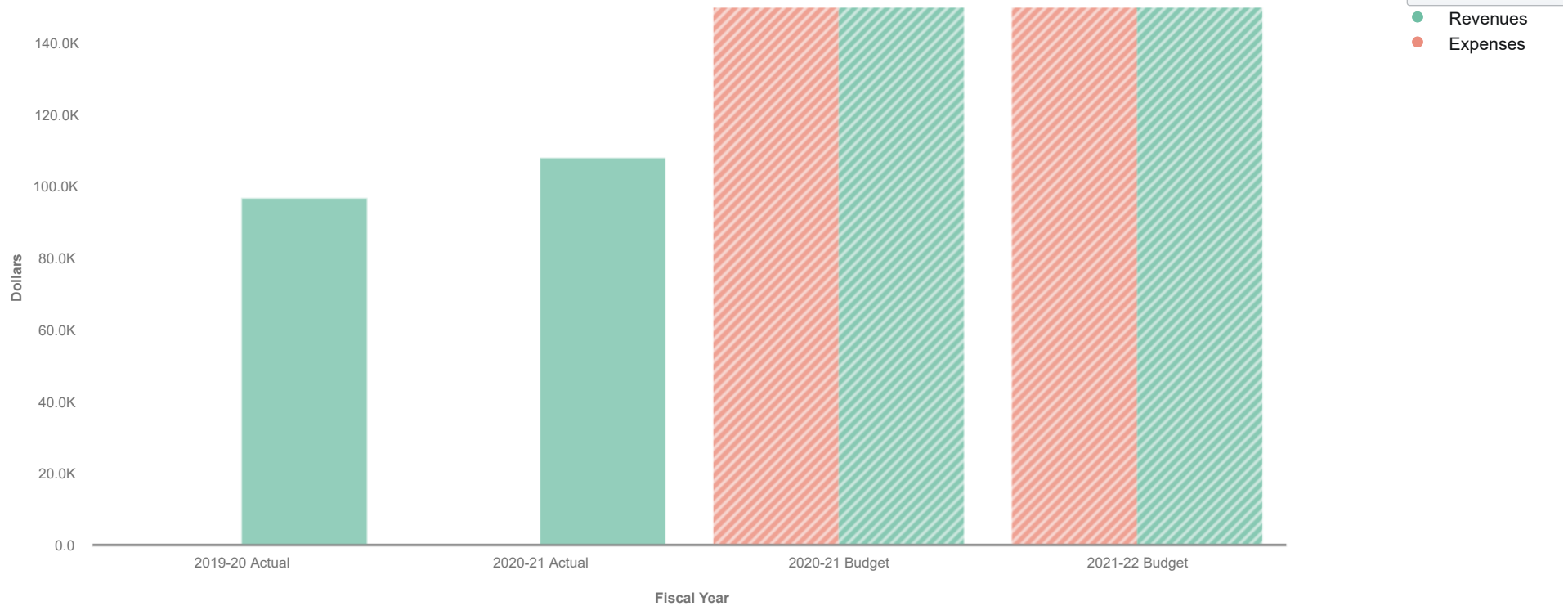
Data filtered by Types, Public Health CTCP Prop 99, HEALTH&SANITATION-HEALTH, HEALTH EDUCATION, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

6. Prop 56 Health Education 136-41-847



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 96,936	\$ 108,257	\$ 150,000	\$ 150,000
▶ Intergovernmental	95,445	106,812	150,000	150,000
▶ Interest & Rents	1,491	1,445	0	0
▼ Expenses	0	0	150,000	150,000
▶ Transfers Out	0	0	150,000	150,000
Revenues Less Expenses	\$ 96,936	\$ 108,257	\$ 0	\$ 0

Data filtered by Types, Public Health CTCP Prop 56, HEALTH&SANITATION-HEALTH, HEALTH EDUCATION, No Project and exported on June 2, 2021. Created with OpenGov

PUBLIC WORKS

DEPARTMENT OF PUBLIC WORKS

DEPARTMENT MISSION STATEMENT

The Mono County Department of Public Works efficiently and strategically develops, improves, and maintains the County's infrastructure in support of residents, visitors, and business.

Road Division **Fund 180**

DIVISION OVERVIEW

The Road Division provides maintenance on 680 miles of county roads. This includes asphalt repair and maintenance, drainage system repair and maintenance, sign and guardrail maintenance, striping, dirt road grading, and snow removal. The Roads Division provides maintenance and snow removal services for several Zones of Benefit (non-county) roads throughout the County, assists with various special events, and supports other Public Works projects as requested.

CHALLENGES, ISSUES and OPPORTUNITIES

The perennial issue within the Road Division is the restricted funding from gas and diesel taxes. Mono County's vast, unpopulated landscape does not lend itself to a financial windfall from the revenue formulas, and as a result the General Fund has frequently contributed funding to maintain the expected service levels. The perennial lack of funding as well as some operational efficiencies (i.e., carpooling) have been negatively impacted by COVID-19, but the recently passed SB1 has created opportunities for additional revenue to support Road Department staff and equipment. Other revenue opportunities (grants, projects, support of outside agencies) have been identified and utilized in recent years. On historical balance, the Road Fund is maintaining a steady and sustainable course.

CORE SERVICE AND PROGRAM DESCRIPTION

The Road Division maintains approximately 680 miles of paved and dirt road infrastructure, with all the appurtenant systems, within the County.

DIVISION ACTION PLAN FOR 2021-2022

The Road Division intends to provide necessary maintenance and projects, while increasing staff training, experience, and capacity to enhance future opportunities for additional funding for the Division. Specific projects include crack sealing, gap sealing, striping, landfill cover activities, and event support.

Zones of Benefit **Fund 164**

DIVISION OVERVIEW

The Zones of Benefit are funded by special assessments on the tax roll and provide snow removal and maintenance for non-county roads. All funding for this Department is generated by Property Owners as part of Zones of Benefit. All work is done to meet the requirements developed by the approved Engineering Report prepared as part of the Zone of Benefit acceptance process.

Zones of Benefit are set up to have generally consistent small expenses for maintenance annually, along with larger expenses at 10 to 20-year frequency for larger repairs or restorations.

CHALLENGES, ISSUES and OPPORTUNITIES

The Silver Lake Pines (Petersen Tract) budget does not have adequate funding to perform road maintenance. In some recent years, the entire year's revenue has been spent on snow removal. Many roads within these Zones of benefits will only be getting maintenance over the next few years, with no major projects planned in the short term.

CORE SERVICE AND PROGRAM DESCRIPTION

Provide groundwater monitoring for Rimrock Ranch-Zone B

Provide snow removal and road maintenance for the following Zones of Benefit:

- June Lake Highlands #1
- Lakeridge Ranch #1
- Osage Circle
- Rimrock Ranch-Zone C
- Rimrock Ranch-T37-49A
- Sierra Meadows
- Silver Lake Pines
- White Mountain Estates Phase II

Provide Drainage Maintenance for Osage Circle and Premier Properties

Public Works/Engineering **Fund 100-720**

DIVISION OVERVIEW

The Public Works Engineering Division provides the engineering and project management expertise necessary to manage, plan, design, construct, and maintain roads, bridges, facilities, drainage structures, airports, solid waste, and other County infrastructure. The Engineering Division also provides land development services including subdivision map processing, improvement permit administration, and floodplain management. Residents, visitors, and businesses in Mono County rely on the infrastructure we maintain every day and it is essential for our high quality of life.

CHALLENGES, ISSUES and OPPORTUNITIES

The largest challenge in the Engineering Division today is the current vacancy of the County Engineer, which has left this Division without dedicated leadership. Recruitment efforts are underway.

DIVISION ACTION PLAN FOR 2021-2022

The Engineering Division will deliver up to 4 major road infrastructure projects this year (Airport Road, Long Valley Streets, Twin Lakes Rd Rehab, Virginia Lakes Rd Rehab), in addition to supporting regular County functions such as building permits reviews, records research and maintenance, and drone surveys of road project locations, borrow pits, and solid waste facilities.

State and Federal Construction Fund 181

DIVISION OVERVIEW

This budget unit is the holding place for state and federal transportation funds, with County transportation projects expending the fund.

CHALLENGES, ISSUES and OPPORTUNITIES

COVID-related decreases in funding have caused reductions in funding that have extended the timeframe for completion of projects.

DIVISION ACTION PLAN FOR 2021-2022

The Engineering Division's Road projects (listed above) as well as the Road Division's maintenance program will be funded through this Fund.

Airport Enterprise Fund Fund 600

DIVISION OVERVIEW

The County has two airports – Bryant Field in Bridgeport and Lee Vining Airport. The Airport Enterprise Fund is established to collect revenues in support of County Airport functions. The revenues derive from an annual \$20,000 contribution from the State, ground leases of the site (Bridgeport Heli-tack), tie-down fees and fuel purchases.

CHALLENGES, ISSUES and OPPORTUNITIES

This enterprise fund's cash balance has been on a steady decline for several years, with expenses outpacing revenues. Historically, there were annual revenues from the FAA that sustained this budget but those revenues were halted several years back, and fund has been headed in the wrong direction since that time. Recent efforts to ensure the direct cost of all airport maintenance (mowing, navigational light repairs, fuel

system repairs) are properly charged to the enterprise fund has only accelerated the decline. The fund is now nearing a zero cash balance, at which time a General Fund subsidy of \$15-20k per year will become necessary to sustain the cost of operating these airports.

DIVISION ACTION PLAN FOR 2021-2021

Replace navigational Beacon at Lee Vining airport, perform annual mowing of Bryant Field and Lee Vining airport, and maintain fuel system at Bryant Field.

Facilities Division **Fund 100-729**

DIVISION OVERVIEW

The Facilities Division is responsible for maintenance on all County Facilities including parks, government office buildings, community centers, cemeteries, a campground, and airports. The Facilities Division is responsible for carrying out numerous capital improvement projects, energy efficiency projects, as well as ADA accessibility projects. The Facilities Division supports many County functions including Elections, Special Events such as the Bridgeport 4th of July, and most recently, COVID Clinics.

CHALLENGES, ISSUES and OPPORTUNITIES

The main challenge in Facilities is to manage an increasing number of facilities with a workforce that is not increasing in numbers, and to effectively re-purpose infrastructure that has reached the end of its useful life, or has lost its community value and benefit. The opportunities continue to be found in the skilled staff that always seems to be increasing in efficiency. Recent funding opportunities such as PSPS and Prop 68 have created opportunities for additional projects, but present challenges for long term maintenance. COVID triggered major changes in our janitorial methods and costs.

CORE SERVICE AND PROGRAM DESCRIPTION

Maintenance efforts include testing, reporting, and inspection of the County's public water systems, fire suppression systems, and elevators. The Division maintains HVAC, electrical, plumbing and irrigation systems at all County facilities and provides for janitorial services at all facilities. The Division conducts regular inspections of playgrounds, Community Centers and existing facilities, and bi-annual maintenance and inspection of heating, cooling, and generator systems county wide.

The Division also manages and performs project work, replacement, and new construction as needs emerge.

ACTION PLAN FOR 2021-2022

The Facilities Division intends to maintain our parks and facilities at the same high standard under tight budget constraints, and carry out several projects including the Memorial Hall solar PSPS project, the Civic Solar PSPS project, the Benton, Chalfant, & Sheriff Admin. Generator PSPS projects, the Annex I security project, the Walker Wellness Center Addition project, Bridgeport Courthouse painting, Old Social Services building roof replacement/repair, Old jail new roof, EV Chargers at Memorial Hall and

Civic Center, as well as supporting and performing numerous community-driven projects such as the Gull Lake EV charger, and CSA5 HVAC improvements to Memorial Hall.

Cemeteries **Fund 610**

DIVISION OVERVIEW

The Facilities Division of Public Works oversees the maintenance and operations of three public cemeteries – the Bridgeport Cemetery, Mt. Morrison Cemetery, and the Mono Lake Cemetery. This is an Enterprise Fund, with funds generated through plot reservations and requests for service.

CHALLENGES, ISSUES and OPPORTUNITIES

The current fee schedule for Cemetery plots and services is severely inadequate, which will lead to the need for General Fund subsidy of this Enterprise Fund. The Cemetery services and fees need to be revised to fully cover the true costs of cemetery maintenance and improvements. Landscape maintenance, irrigation system development and maintenance, and survey and monumentation of the cemeteries are the primary needs at this time. There is an opportunity to address these issues by increasing fees as part of the Countywide fee study.

DIVISION ACTION PLAN FOR 2021-2022

Implement plan to plot and mark sites at Mt. Morrison Cemetery & Mono Lake cemetery. Schedule landscape maintenance activities periodically throughout the season.

Campgrounds **Fund 605**

DIVISION OVERVIEW

The Facilities Division oversees the County’s campground in Lundy Canyon. The facility provides a unique campground experience to constituents and visitors to Mono County. Facilities staff maintains the campground including roads around the campground, individual camp sites, as well as restroom facilities. The campground is a self-sustaining Enterprise Fund that does not impact the general fund.

CHALLENGES, ISSUES and OPPORTUNITIES

The challenge today is to manage the campground consistent with the high standard set under COVID-19 restrictions, and to continue to improve facilities to reduce risk to wildlife, and to reduce fire risk. There is a good opportunity to carry this out as revenues have been strong and are now capable of funding improvements.

DIVISION ACTION PLAN FOR 2021-2022

This year, staff will oversee the installation of bear boxes at the sites that don't yet have boxes, as well as ensuring there are adequate fire rings at all campsites.

Public Safety Power Shutoffs (PSPS) **Fund 169**

DIVISION OVERVIEW

The PSPS Fund 169 has been established as a holding account for revenues and expenses relating to the County's efforts to increase the resiliency of County functions in the face of anticipated PSPS events. The County has been awarded \$230,000 from CalOES in order to implement a series of eligible projects. The Facilities Division of Public Works developed a Continuity Plan that was presented to the Board in early 2020 and has since performed many of the identified projects, with several more to come in FY 2022.

CHALLENGES, ISSUES and OPPORTUNITIES

The PSPS funds present a great opportunity for the County to drastically improve the resiliency of operations during power outages, and have allowed us to make significant progress already. The issue has been the necessary shuffling of priorities to spend the funds in the allotted time. The projects have consumed bandwidth from internal County staff who would have otherwise been performing other projects.

DIVISION ACTION PLAN FOR 2021-2022

Complete the projects identified in the Continuity Plan, and other identified projects in an effort to expend the \$230,000 award by the end of FY 22.

Solid Waste **Enterprise Fund 615** **Accelerated Landfill Closure 617** **Special Revenue 616**

DIVISION OVERVIEW

The Solid Waste Division strives to provide environmentally responsible avenues for solid waste disposal and recycling throughout Mono County while considering affordability and convenience to residents. The Solid Waste Enterprise Fund has not recently required any GF subsidy.

CHALLENGES, ISSUES and OPPORTUNITIES

The primary issue facing the Solid Waste Division is the need to transition to a new system upon closure of Benton Crossing Landfill in 2023, and the ever-increasing recycling and diversion mandates that are

passed down from the state (with little regard for Mono County’s rural nature and economics). The opportunity revolves around the ability to generate revenue from tipping fees and parcel fees, which has allowed the County to provide recycling and diversion programs that meet state requirements and set aside funding for upcoming landfill closures. The fact that the County has some of the least expensive tipping fees in the state speaks to the overall efficiency of this Division’s efforts.

The Special Revenue Fund is the account where incoming parcel fee revenues are collected before being disbursed for necessary contributions into restricted landfill closure accounts, for environmental monitoring and maintenance of closed landfills, with the remainder going into the Enterprise Fund in support of various operating expenses such as HHW and recycling programs.

CORE SERVICE AND PROGRAM DESCRIPTION

The Division provides waste collection services at Transfer Stations throughout the County, and waste disposal services at three County Landfills. It ensures proper permitting, environmental monitoring, and maintenance of the County’s three active landfills, as well as three closed landfills. Additionally, the Division guides and implements recycling programs throughout the county to maintain and enhance diversion, including feedstock production for the County’s biomass boiler.

DIVISION ACTION PLAN FOR 2021-2022

With the recent distribution of the County’s Request for Proposals for Countywide Solid Waste Services, the upcoming Fiscal Year stands to be a very significant year when the County’s future Solid Waste system will come into focus and pre-development of the facility(ies) will be underway.

Conway Ranch **Fund 103**

CORE SERVICE AND PROGRAM DESCRIPTION

Conway Ranch offers iconic views from the Conway Summit lookout point and is managed to maintain productive meadows and wetland systems, consistent with the Conservation Easement on the property. The recent cattle grazing lease will allow for best management practices to be implemented on select areas of the ranch(es) and generate nominal revenue. The County’s primary focus for Conway Ranch is to manage the property in such a way that Conservation Values are maintained for the generations to come.

CHALLENGES, ISSUES and OPPORTUNITIES

Conway Ranch is a spectacular asset in the County, but it comes with significant responsibilities for the upkeep and preservation of conservation values while offering little return on investment--the grazing lease will help this situation. Conway Ranch has a big fan base – this is something to be proud of, but equates to a lot of strongly held opinions, which can create political challenges when trying to implement common-sense approaches to the management of this property. The next opportunity revolves around the possibility of a community-based agriculture program, and light recreation enhancements.

DIVISION ACTION PLAN FOR 2021-2022

Recreation enhancements are being considered, as well as providing for small-scale agriculture, consistent with the Conservation Easement.

Eastern Sierra Sustainable Recreation **Fund 108**

DIVISION OVERVIEW

The Geothermal Royalties are largely earmarked for recreation purposes and are spread out in support of various recreation-based activities throughout the County. This includes investments in County infrastructure such as Mountain Gate Park and other County owned or managed parks/facilities, as well as providing the County's portion of funding for the Eastern Sierra Sustainable Recreation Coordinator, and associated projects and programs in cooperation with federal land management agencies.

CHALLENGES, ISSUES and OPPORTUNITIES

There is an opportunity to leverage these funds to pursue and obtain recreation grants from a variety of sources. The first year of work by the Recreation Coordinator has made significant progress toward this long-term goal. Non-appropriated funding will accrue in this fund, creating opportunities to expand the scope of this program, and provide long term sustainability.

DIVISION ACTION PLAN FOR 2020-2021

There is a policy item before the Board, asking whether the County would like to use these funds to create temporary seasonal positions to support Sustainable Recreation programs and ongoing maintenance. Outside of this, the Recreation Coordinator expects to deliver the following projects and/or efforts this Fiscal Year:

- Contract services to address Deferred Maintenance of Mono County trails across jurisdictions
- Implement Dispersed Camping mitigations (mapping, signage, stewardship, coordination)
- Install and implement Trail Counter Data Collection program
- Implement the Adopt-a-Trail program, coordinate, and facilitate volunteer stewardship activities and events
- Administer the Tangle Free Waters fishing-line recycling program
- Consult RPACs and land management agencies to plan new hard and soft infrastructure that benefits the local community and the environment
- Administer Proposition 68 – Per Capita Agreement funding for improvements to Mono County managed parks
- Implement wildlife and recreation deliverables of BLM Wildlife Grant
- Implement deliverables of the Buckeye Hotsprings, Sierra Nevada Conservancy Grant
- Implement wayfinding and regulatory signage improvements
- Coordinate with roads division for implementation of recreation-related traffic calming and destination signage

- Contract and coordinate restroom and waste management services to supplement existing activities
- Research and apply for non-appropriated grant funding to supplement above projects and programs
- Draft and administer cooperative agreements with pertinent land management agencies to accomplish the above projects and programs

Motor Pool **Fund 650**

DIVISION OVERVIEW

The Motor Pool procures and maintains pool vehicles for all departments, including emergency services. The Motor pool also maintains fueling stations throughout the County for use by County vehicles and other agencies.

CHALLENGES, ISSUES and OPPORTUNITIES

The Motor Pool continues to implement the CARB replacement program which has become a significant financial burden for the General Fund. This year's budget, the CARB replacement program remains a significant annual burden. The end is in sight, however after several years of General Fund contributions, the date when the need for replacements begins to taper off in 2026.

Another issue within the Motor Pool is the relative inefficiency (cost per mile) of the Motor Pool, which is caused in large part by underutilized vehicles throughout the fleet. Currently proposed Motor Pool Policy aims to influence this dynamic and increase efficiency of the fleet.

DIVISION ACTION PLAN FOR 2020-2021

In FY 2021/2022, the Motor Pool will acquire the first electric vehicles of the fleet. Mechanics will be engaged in advanced training programs to provide the best service and personal growth of these valued staff. The Fleet division will continue to utilize fleet trackers to study the opportunities for efficiency.

PUBLIC WORKS

Core Services

		Mandated?	
1	Transportation Services	providing adequate road systems for transportation throughout the County	y
		utilizing available funding to maintain and improve transportation systems	y
		planning projects to maintain and enhance transportation systems	y
		removing snow from county road system	y

		Mandated?	
2	County Facilities	providing office and technical buildings for County services to be provided	y
		ensure energy efficiency of county buildings	N
		ensure access for all public to county buildings	y
		provide for the future of county building needs	N

3	Solid Waste Management	Provide environmentally sustainable facilities for the disposal of solid waste generated within the County	y
		provide recycling and diversion programs to meet regulatory mandates	y
		plan for the next generation of solid waste infrastructure	y
		coordinate with local jurisdictions to achieve a regional approach to solid waste management	

4	Motor Pool and Fleet	Provide safe and adequate vehicles and equipment to accomplish the mission of all county departments	n
		efficiently maintain and repair County fleet	n
		procure new vehicles and equipment and auction surplus vehicles and equipment	n
		provide a safe and environmentally safe workplace to maintain County fleet	y

5	Cemeteries	Maintain and manage 3 public cemeteries	n
		ensuring cemeteries are managed for current and future use	n

6	Campgrounds	providing campground for public use and enjoyment	n
		ensuring campground is maintained	n
		ensuring campground is safe with limited environmental impacts	n

7	Community Facilities	Providing safe and comfortable facilities for community use	n
		Managing and maintaining community facilities	n
		Developing and renovating existing facilities	n
		planning the future of community facilities	n

8	Community Support	Road Closures for special events	n
		General Support for Special Events	n
		Emergency Response to Community needs	n
		Responding to road issues and community requests	n

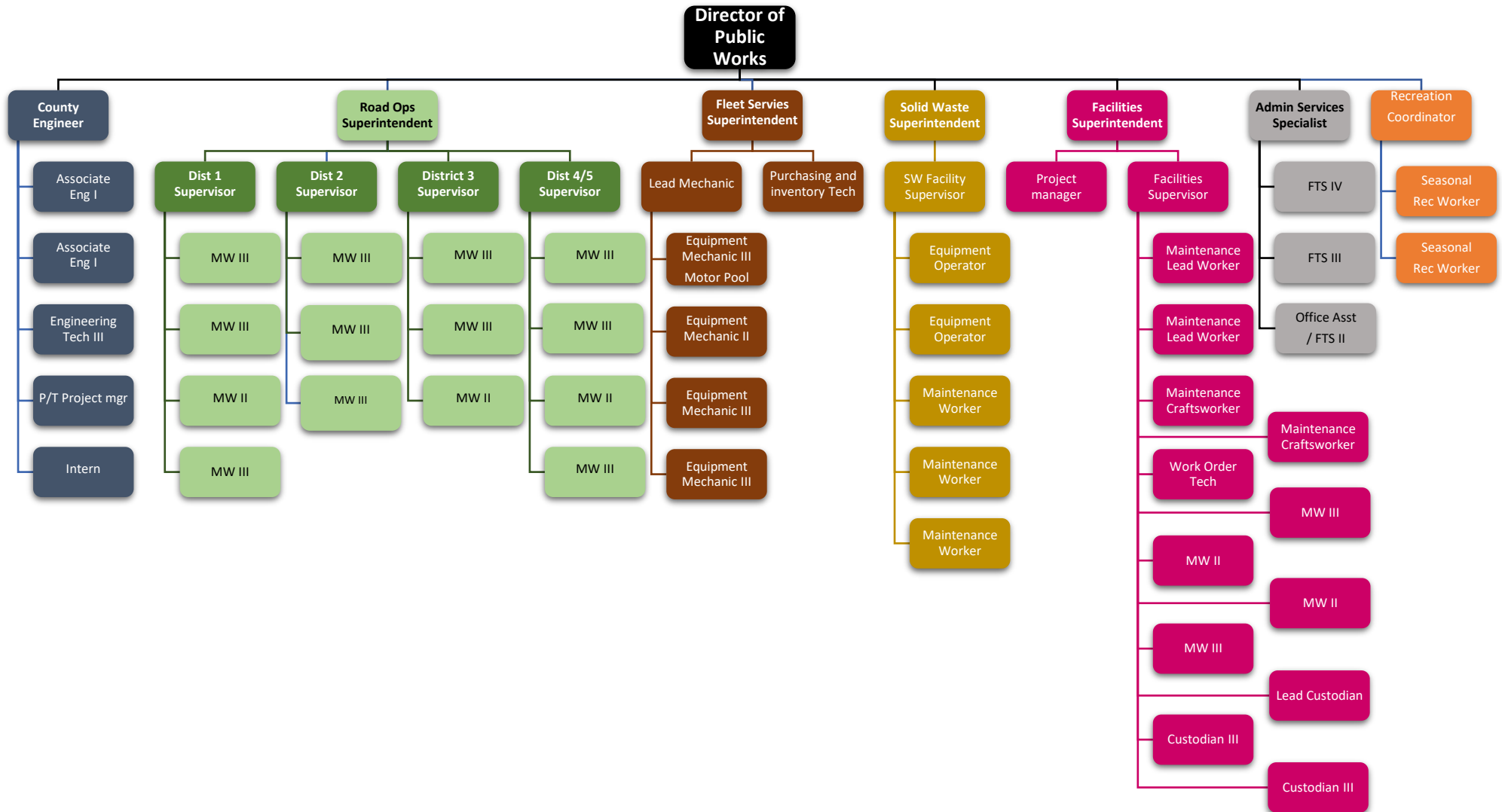
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10			



PUBLIC WORKS

Departmental Organizational Chart



DIVISIONS

Engineering

Road Operations

Fleet Services

Solid Waste

Facilities

185
Admin Services

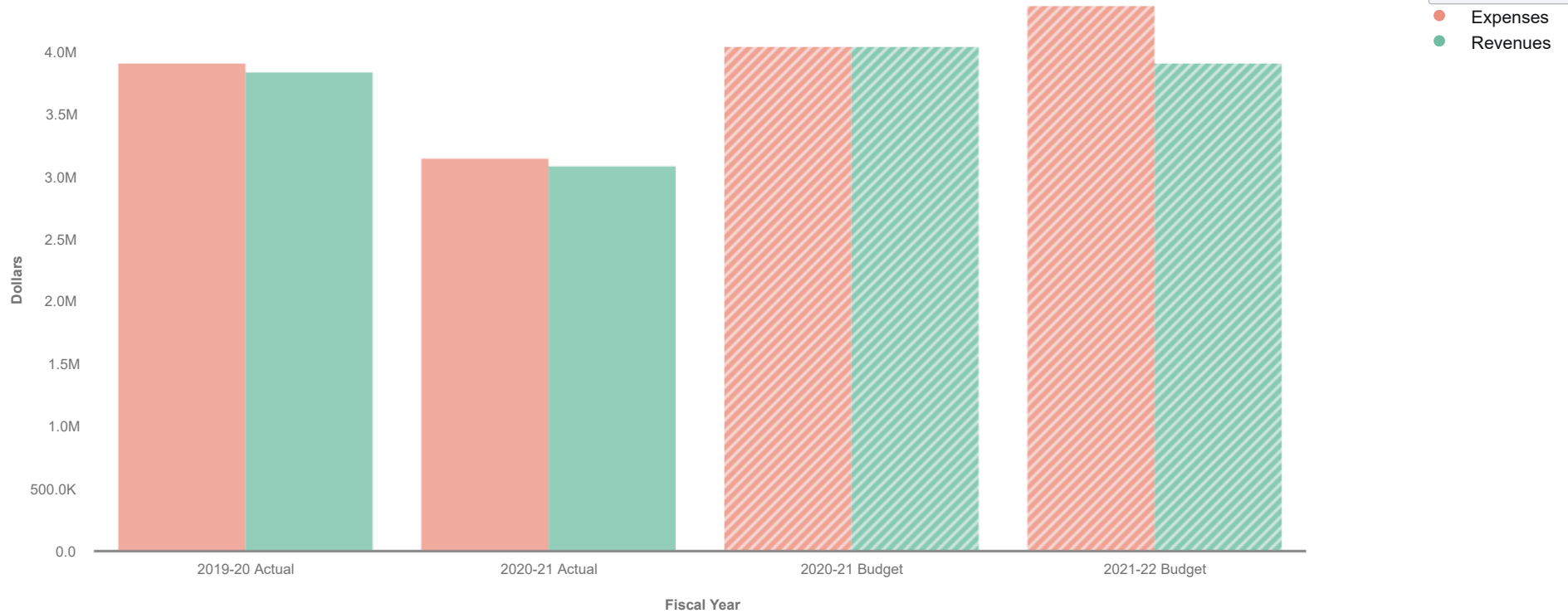
0. 2021-22 Recommended Budget

PUBLIC WORKS Road Fund 180-31-725



Visualization

Sort **Large to Small**



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 3,846,063	\$ 3,091,026	\$ 4,050,342	\$ 3,918,293
▶ Intergovernmental	2,433,558	1,970,207	2,826,309	2,788,260
▶ Transfers In	622,033	522,033	522,033	522,033
▶ Charges for Services	648,194	529,532	487,000	500,000
▶ Miscellaneous Revenues	0	235	160,000	40,000
▶ Fines, Forfeitures & Penalties	48,657	29,339	30,000	30,000
▶ Other Financing Sources	73,611	29,308	7,000	20,000
▶ Licenses, Permits & Franchises	8,448	5,280	10,000	10,000
▶ Interest & Rents	11,561	5,092	8,000	8,000
▼ Expenses	3,913,825	3,153,432	4,046,514	4,369,986
▶ Salaries & Benefits	1,997,678	1,882,605	2,290,256	2,720,222

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▶ Services and Supplies	1,817,796	1,243,203	1,725,848	1,612,764
▶ Capital Outlay	98,352	27,623	30,410	37,000
Revenues Less Expenses	\$ -67,763	\$ -62,405	\$ 3,828	\$ -451,693

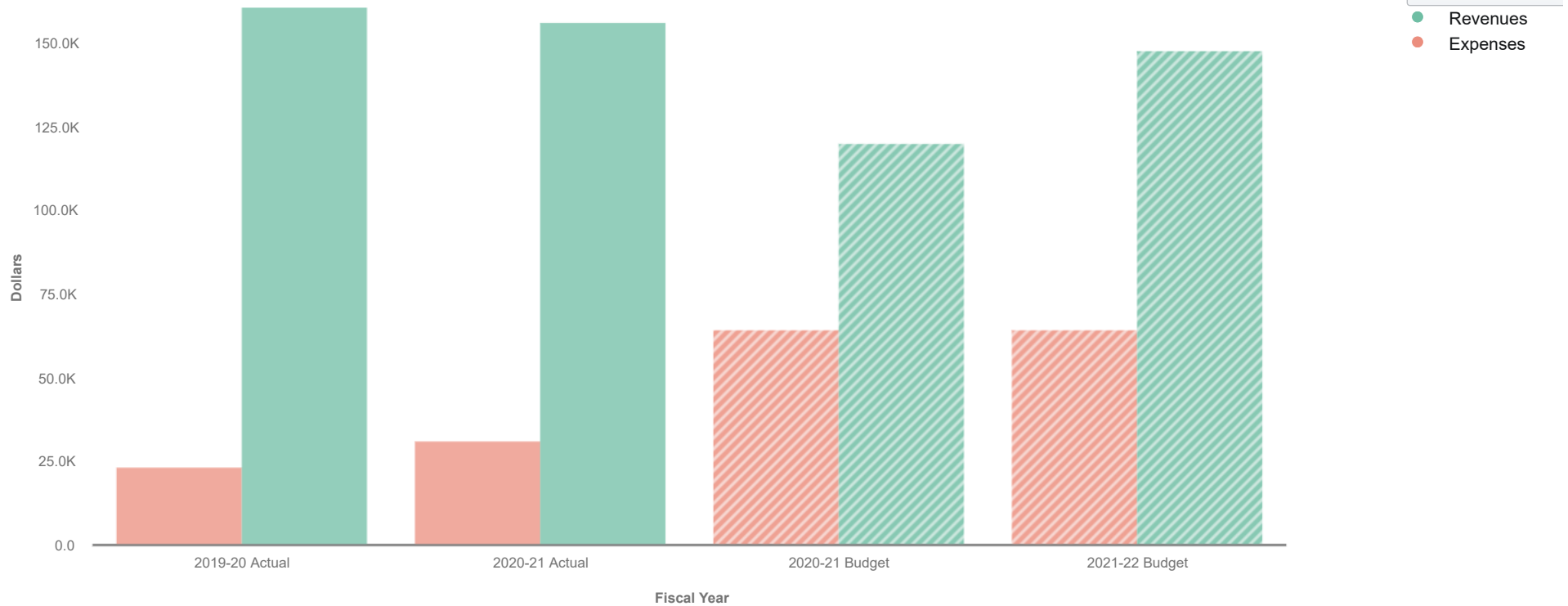
Data filtered by Types, ROAD FUND, PUBLIC WAYS&FACILITY-PUB WAYS, ROAD, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

2. Zones of Benefit 164-10-228



Visualization



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 160,729	\$ 156,636	\$ 120,250	\$ 148,000
▶ Charges for Services	138,748	145,623	110,945	130,000
▶ Interest & Rents	21,981	11,013	9,305	18,000
▼ Expenses	23,463	31,305	64,400	64,400
▶ Services and Supplies	23,463	31,305	64,400	64,400
Revenues Less Expenses	\$ 137,266	\$ 125,331	\$ 55,850	\$ 83,600

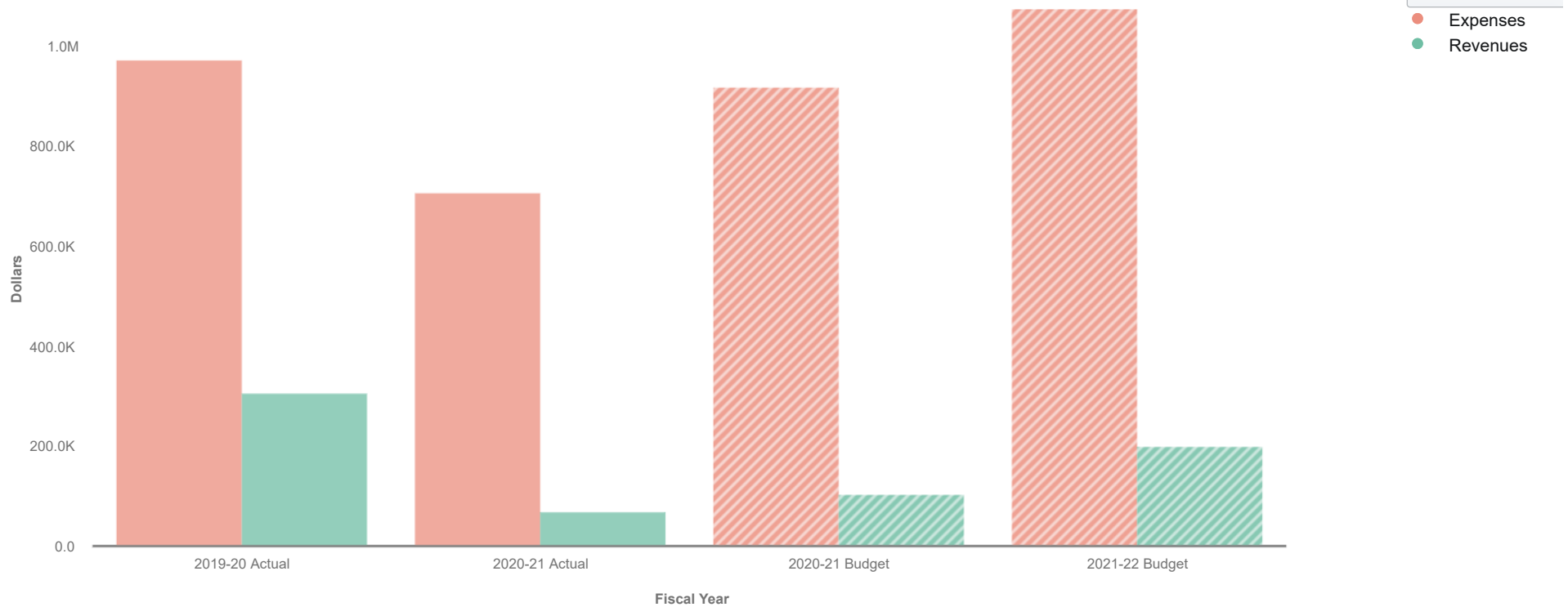
Data filtered by Types, COUNTY-WIDE SERVICE AREA, GENERAL-OTHER GENERAL, COUNTYWIDE CSA, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

3. Engineering 100-17-720



Visualization



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 307,578	\$ 70,375	\$ 105,000	\$ 201,000
▶ Charges for Services	307,578	70,375	105,000	201,000
▼ Expenses	974,321	709,191	919,928	1,075,182
▶ Salaries & Benefits	869,695	608,472	732,202	900,602
▶ Services and Supplies	104,625	100,718	187,726	174,580
Revenues Less Expenses	\$ -666,742	\$ -638,815	\$ -814,928	\$ -874,182

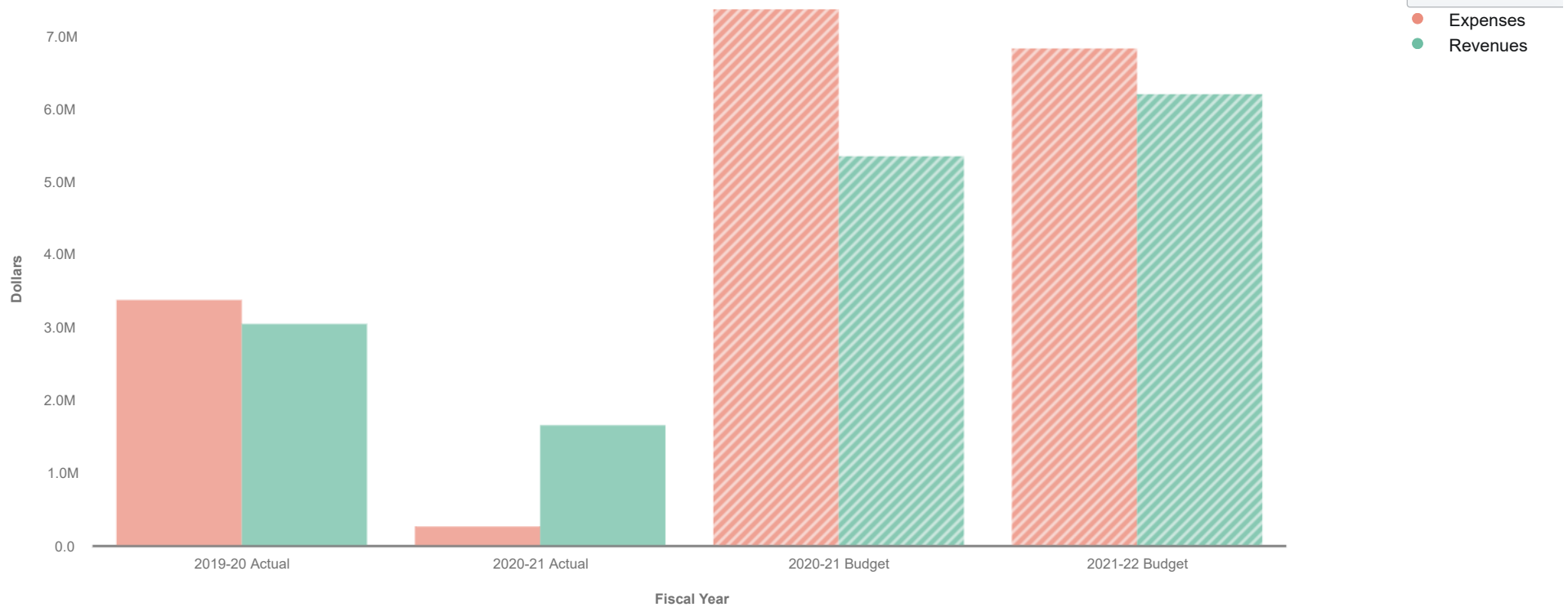
Data filtered by Types, GENERAL FUND, GENERAL-PROPERTY MANAGEMENT, PUBLIC WORKS, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

4. State & Federal Construction Funds 181-31-725



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 3,069,564	\$ 1,667,912	\$ 5,369,770	\$ 6,215,039
▶ Intergovernmental	3,042,717	1,654,143	5,369,770	6,215,039
▶ Interest & Rents	26,847	13,769	0	0
▼ Expenses	3,393,282	287,565	7,369,770	6,846,000
▶ Capital Outlay	3,393,282	287,565	7,369,770	6,846,000
Revenues Less Expenses	\$ -323,718	\$ 1,380,347	\$ -2,000,000	\$ -630,961

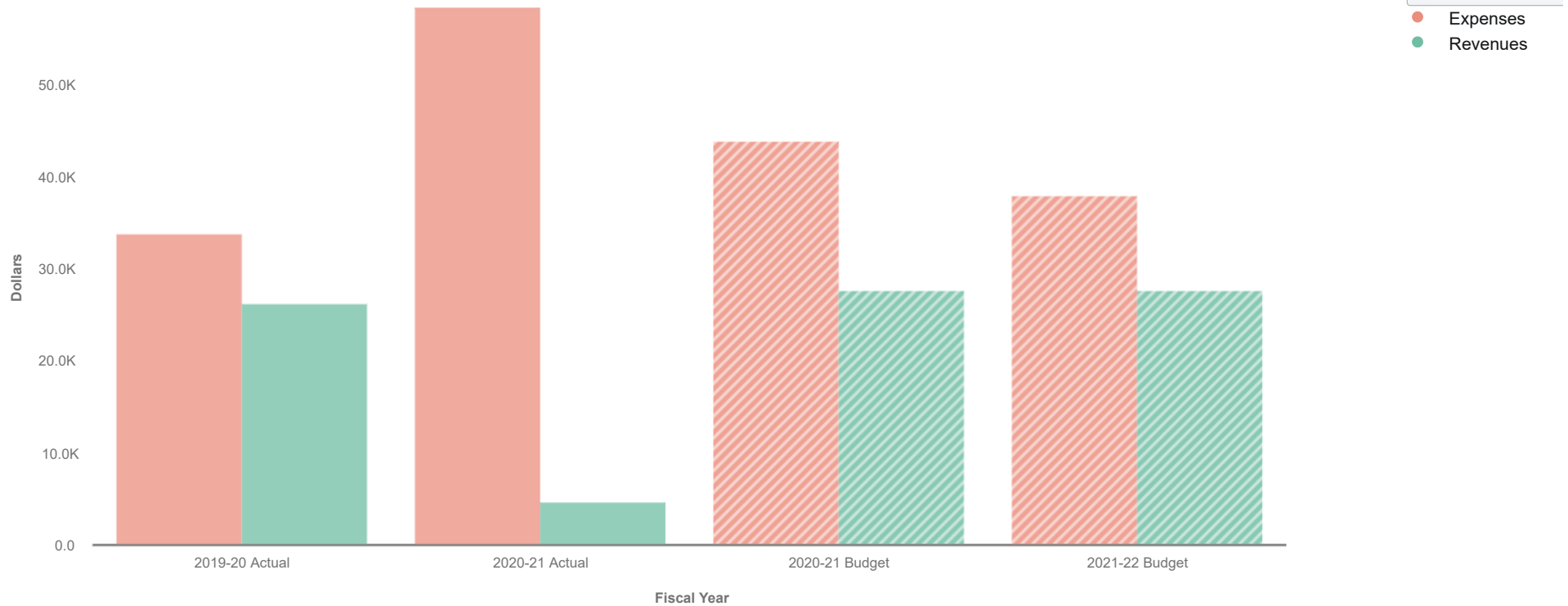
Data filtered by Types, ROAD FUND - STATE & FEDERAL CONSTRUCTION FUNDS, PUBLIC WAYS&FACILITY-PUB WAYS, ROAD, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

5. Airport Enterprise 600-32-760



Visualization



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 26,377	\$ 4,731	\$ 27,700	\$ 27,700
▶ Intergovernmental	20,000	0	20,000	20,000
▶ Charges for Services	4,165	3,408	6,500	6,500
▶ Interest & Rents	2,212	1,322	1,200	1,200
▼ Expenses	33,861	58,446	44,022	38,035
▶ Services and Supplies	33,861	58,446	44,022	38,035
Revenues Less Expenses	\$ -7,484	\$ -53,715	\$ -16,322	\$ -10,335

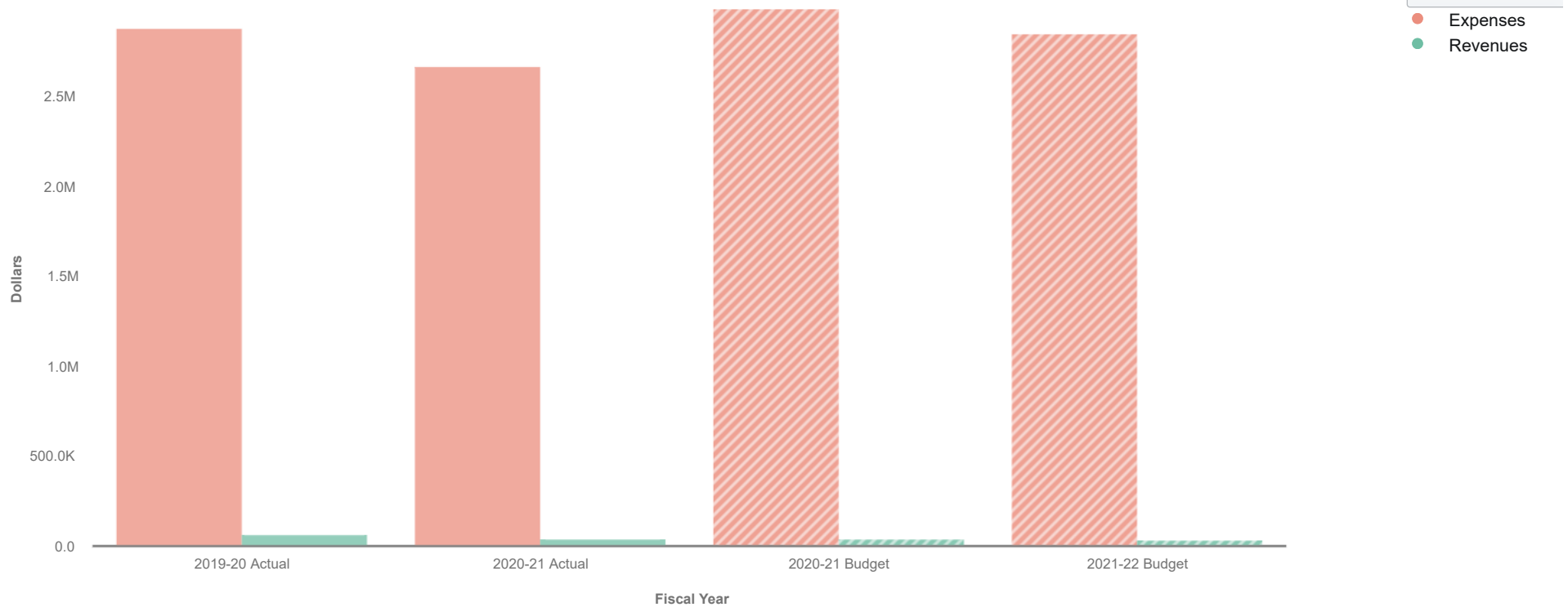
Data filtered by Types, AIRPORT ENTERPRISE FUND, PUBLIC WAYS&FACILITY-TERMINAL, AIRPORTS, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

6. Facilities 100-17-729



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 68,497	\$ 40,249	\$ 45,000	\$ 35,000
▶ Transfers In	64,846	0	15,000	15,000
▶ Charges for Services	1,150	36,747	25,000	20,000
▶ Miscellaneous Revenues	0	903	5,000	0
▶ Interest & Rents	2,500	2,600	0	0
▼ Expenses	2,883,359	2,671,185	2,986,422	2,856,017
▶ Salaries & Benefits	1,632,231	1,560,651	1,689,618	1,618,828
▶ Services and Supplies	1,251,128	1,110,535	1,296,804	1,237,189
Revenues Less Expenses	\$ -2,814,863	\$ -2,630,936	\$ -2,941,422	\$ -2,821,017

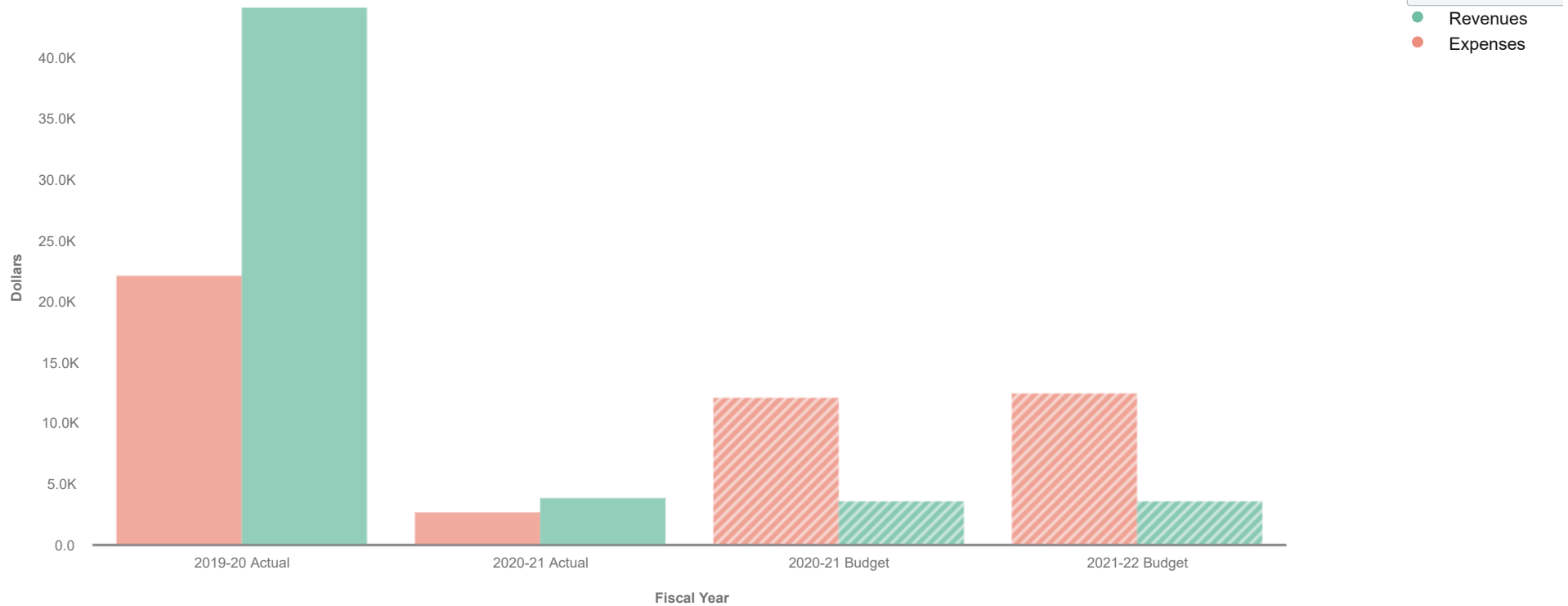
Data filtered by Types, GENERAL FUND, GENERAL-PROPERTY MANAGEMENT, COUNTY FACILITIES, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

7. Cemetery Enterprise Fund 610-27-700



Visualization



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 44,157	\$ 3,982	\$ 3,675	\$ 3,675
▶ Transfers In	27,488	0	0	0
▶ Charges for Services	15,900	3,500	3,500	3,500
▶ Interest & Rents	769	482	175	175
▼ Expenses	22,206	2,798	12,175	12,515
▶ Services and Supplies	22,206	2,798	12,175	12,515
Revenues Less Expenses	\$ 21,951	\$ 1,184	\$ -8,500	\$ -8,840

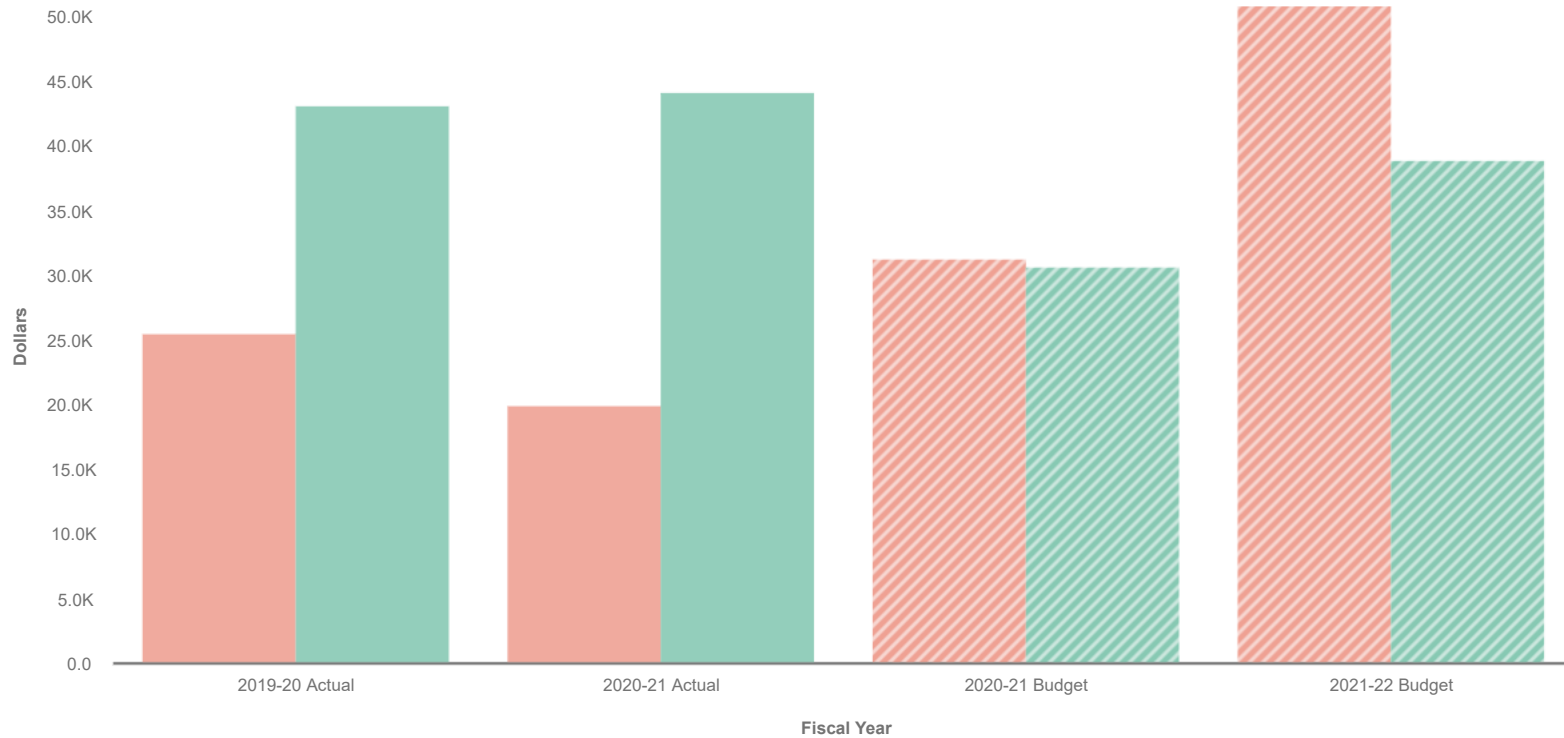
Data filtered by Types, CEMETARY ENTERPRISE FUND, PUBLIC PROTECTION-OTHER, CEMETERIES, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

8. Campground Enterprise Fund 605-71-740



Visualization



Sort Large to Small

- Revenues
- Expenses

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 43,268	\$ 44,222	\$ 30,700	\$ 39,000
▶ Charges for Services	41,056	42,977	30,000	38,000
▶ Interest & Rents	2,212	1,246	700	1,000
▼ Expenses	25,544	20,053	31,350	50,868
▶ Services and Supplies	25,544	20,053	31,350	50,868
Revenues Less Expenses	\$ 17,724	\$ 24,169	\$ -650	\$ -11,868

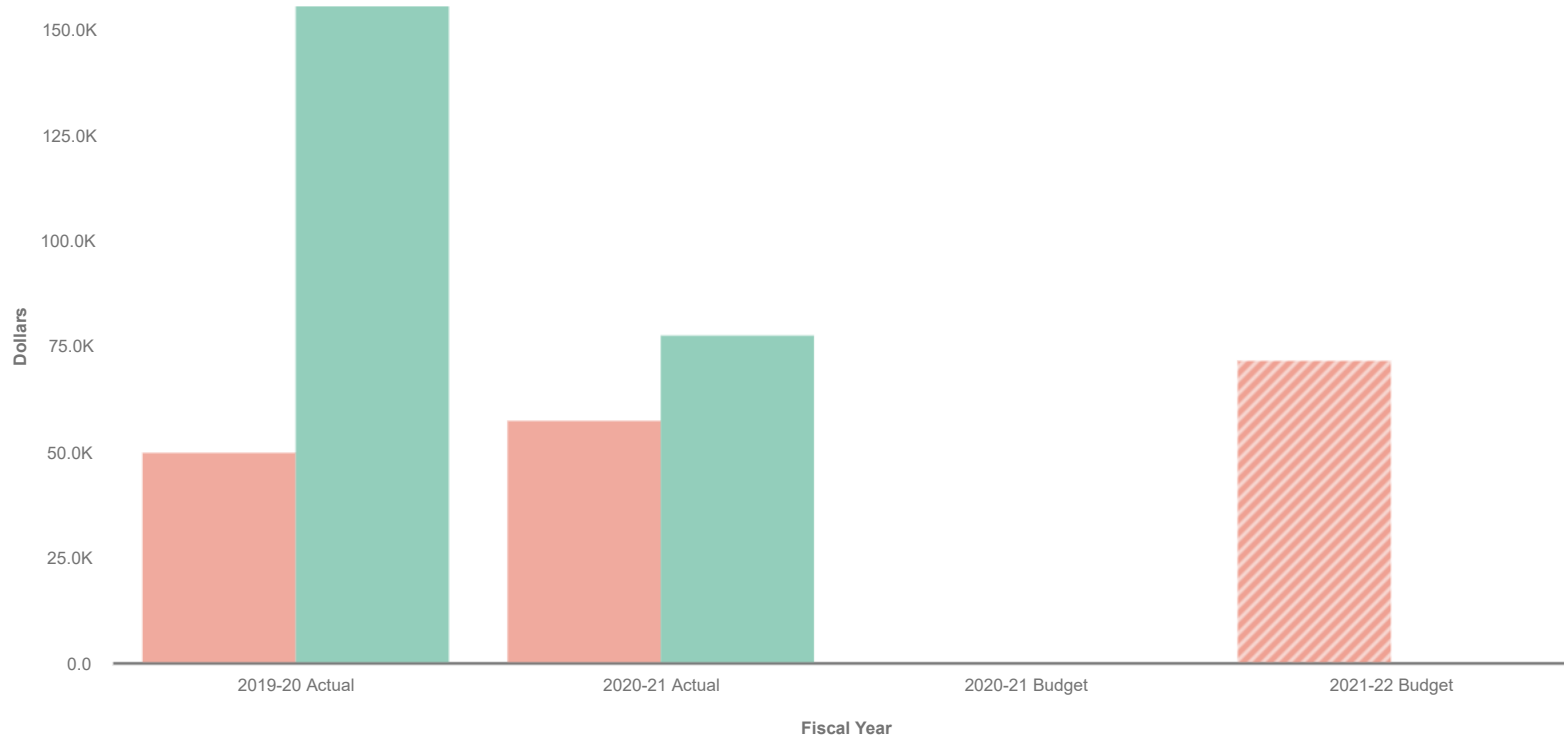
Data filtered by Types, CAMPGROUND ENTERPRISE FUND, RECREATION&CULTURE-RECREATION, CAMPGROUNDS, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

9. Public Safety Power Shutoffs (PSPS) 169-11-020



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 155,629	\$ 78,129	\$ 0	\$ 0
▶ Intergovernmental	153,512	76,756	0	0
▶ Interest & Rents	2,117	1,373	0	0
▼ Expenses	50,222	57,659	0	72,000
▶ Capital Outlay	50,222	54,349	0	72,000
▶ Services and Supplies	0	3,310	0	0
Revenues Less Expenses	\$ 105,407	\$ 20,470	\$ 0	\$ -72,000

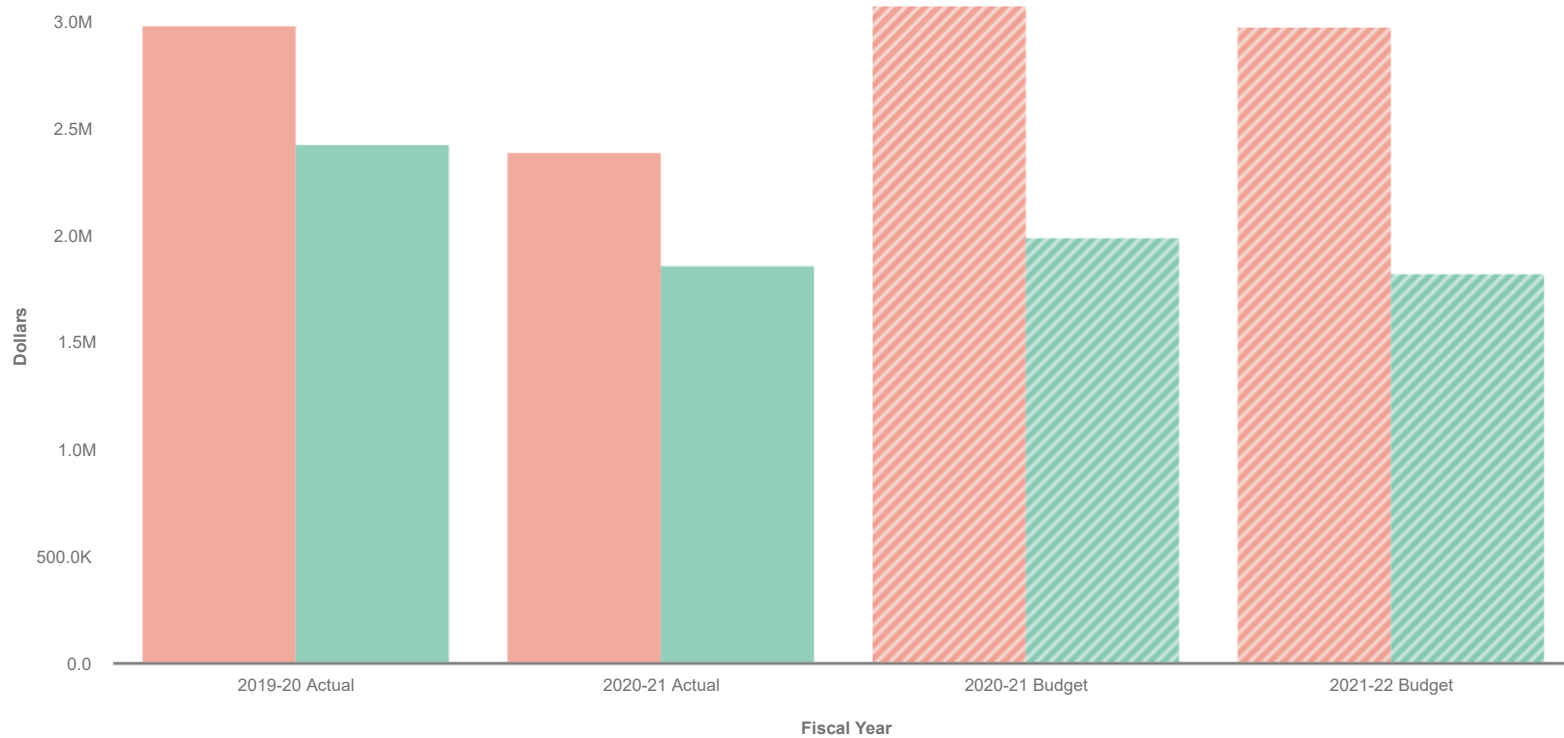
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0. 2021-22 Recommended Budget

10. Solid Waste Enterprise Fund 615-44-755



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 2,432,785	\$ 1,862,646	\$ 1,997,000	\$ 1,827,000
▶ Charges for Services	2,069,957	1,713,776	1,761,000	1,591,000
▶ Licenses, Permits & Franchises	119,238	117,951	101,000	111,000
▶ Transfers In	180,000	0	75,000	75,000
▶ Interest & Rents	36,347	11,126	30,000	30,000
▶ Intergovernmental	20,000	10,000	20,000	15,000
▶ Miscellaneous Revenues	5,556	9,793	10,000	5,000
▶ Other Financing Sources	1,686	0	0	0
▼ Expenses	2,985,553	2,394,731	3,074,806	2,978,753
▶ Services and Supplies	1,590,231	1,291,222	1,878,784	1,792,237
▶ Salaries & Benefits	1,139,037	775,021	847,532	856,754

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▶ Debt Service	71,148	328,489	328,490	329,762
▶ Capital Outlay	88,785	0	20,000	0
▶ Transfers Out	60,000	0	0	0
▶ Depreciation	36,351	0	0	0
Revenues Less Expenses	\$ -552,768	\$ -532,085	\$ -1,077,806	\$ -1,151,753

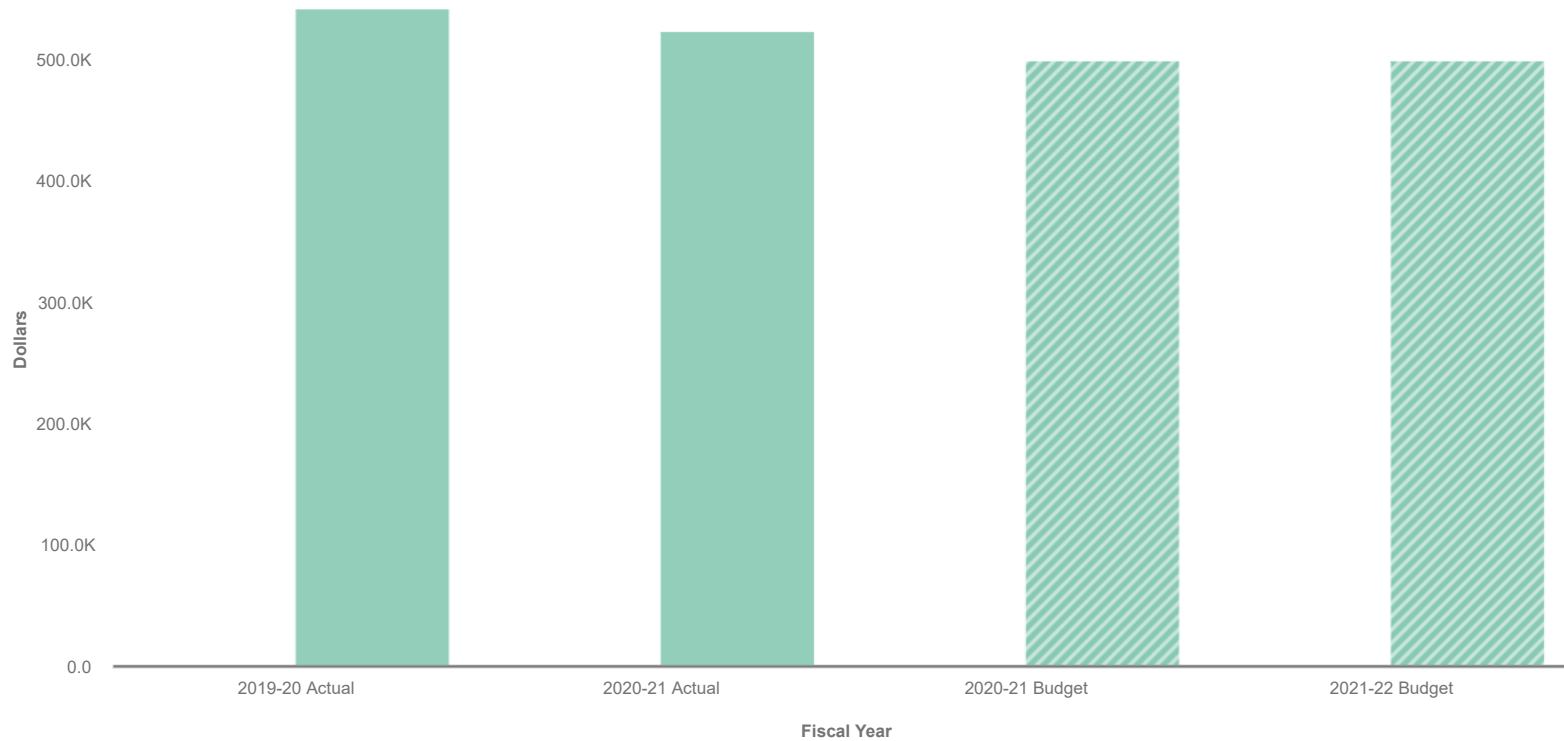
Data filtered by Types, SOLID WASTE ENTERPRISE FUND, HEALTH&SANITATION-SANITATION, SOLID WASTE, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

11. Solid Waste Accelerated Landfill Closure Fund 617-44-755



Visualization



Sort Large to Small

- Revenues
- Expenses

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 542,204	\$ 524,431	\$ 500,000	\$ 500,000
▶ Other Financing Sources	500,000	500,000	500,000	500,000
▶ Interest & Rents	42,204	24,431	0	0
Expenses	0	0	0	0
Revenues Less Expenses	\$ 542,204	\$ 524,431	\$ 500,000	\$ 500,000

Data filtered by Types, Solid Waste Accelerated Landfill Closure Fund, HEALTH&SANITATION-SANITATION, SOLID WASTE, No Project and exported on June 2, 2021. Created with OpenGov

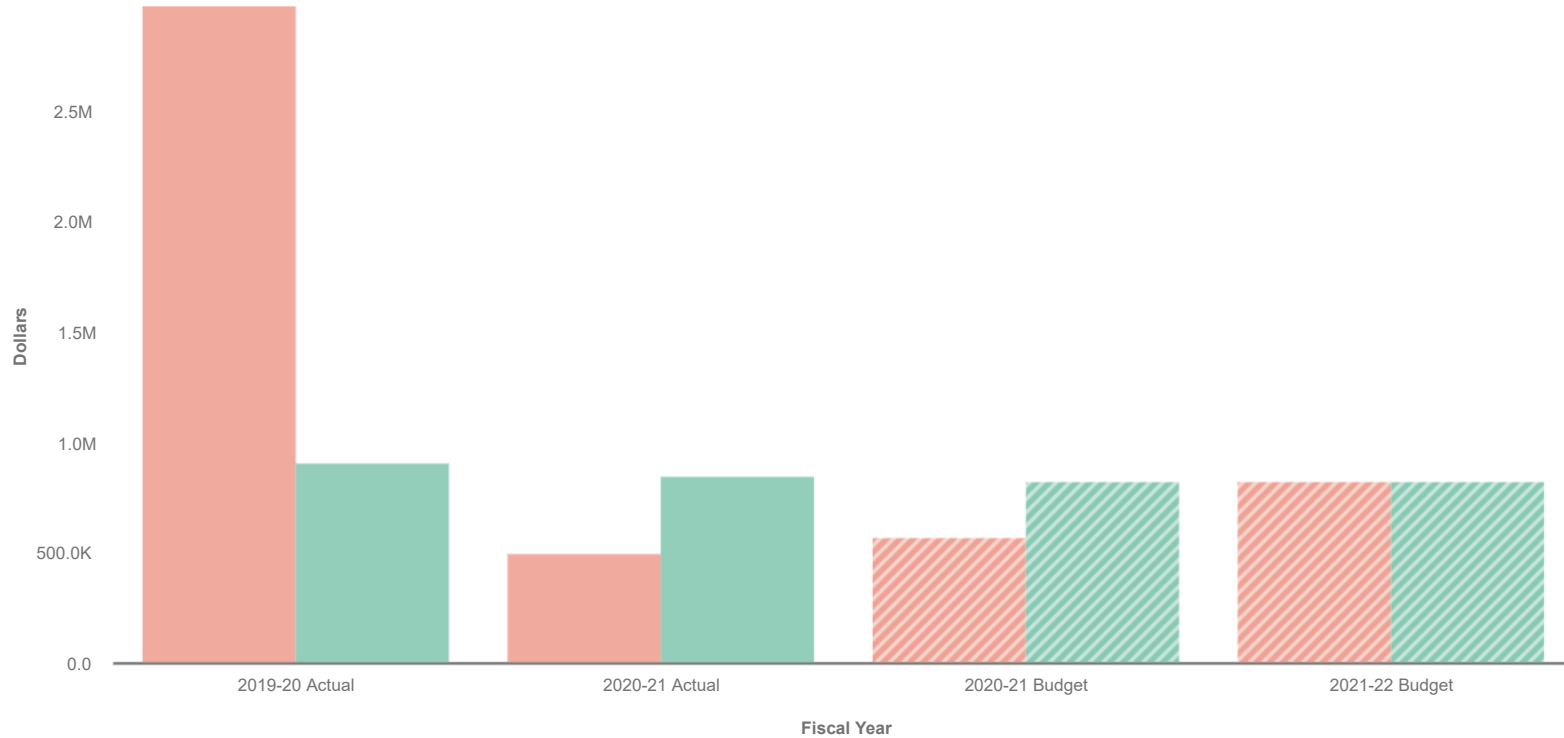
0. 2021-22 Recommended Budget

12. Solid Waste Special Revenue Fund 616-44-755



Visualization

Sort **Large to Small**



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
Revenues	\$ 912,331	\$ 853,104	\$ 825,000	\$ 825,000
Charges for Services	828,457	814,813	800,000	825,000
Interest & Rents	83,874	38,292	25,000	0
Expenses	2,979,387	500,000	575,000	825,000
Other Expenses	2,299,387	0	0	0
Transfers Out	680,000	500,000	575,000	535,000
Services and Supplies	0	0	0	290,000
Revenues Less Expenses	\$ -2,067,056	\$ 353,104	\$ 250,000	\$ 0

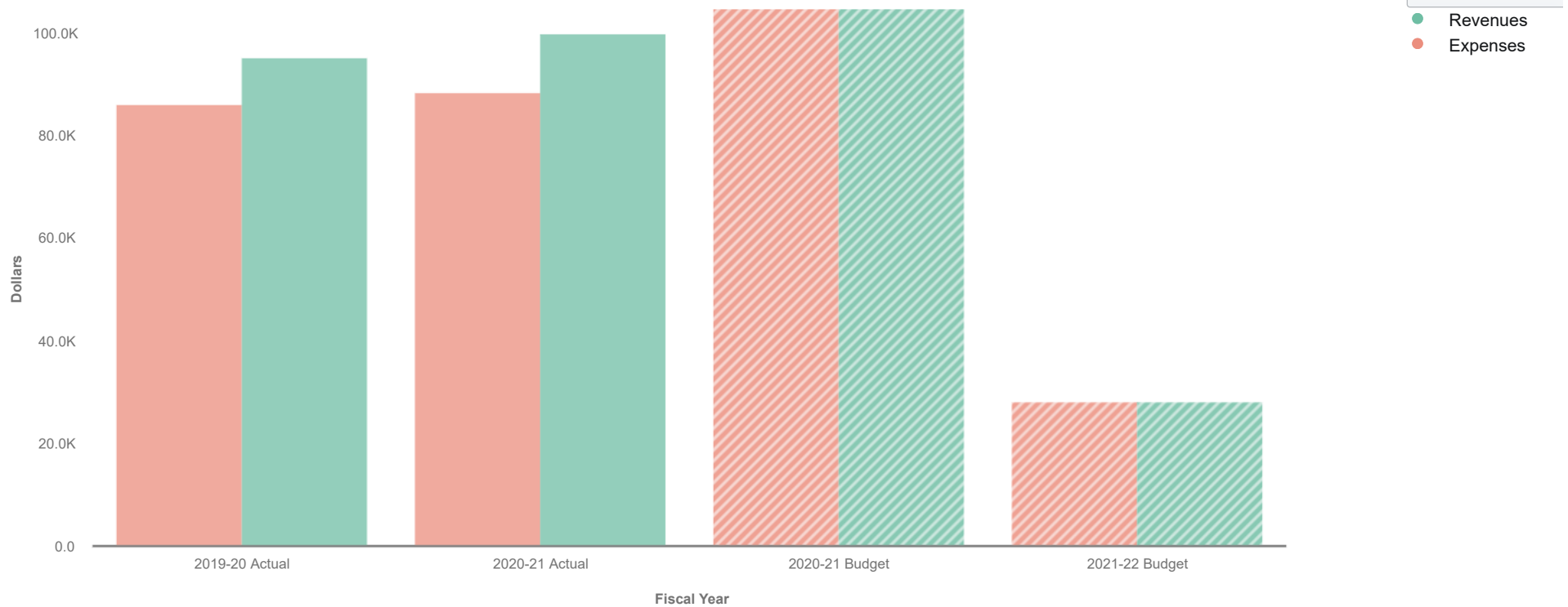
Data filtered by Types, SOLID WASTE SPECIAL REVENUE, HEALTH&SANITATION-SANITATION, SOLID WASTE, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

13. Conway Ranch 103-17-735



Visualization



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 95,388	\$ 99,960	\$ 104,683	\$ 28,235
▶ Transfers In	95,651	100,000	104,683	24,365
▶ Miscellaneous Revenues	0	0	0	3,870
▶ Interest & Rents	-263	-40	0	0
▼ Expenses	86,254	88,453	104,683	28,235
▶ Services and Supplies	65,953	88,453	104,683	12,829
▶ Capital Outlay	20,301	0	0	0
▶ Salaries & Benefits	0	0	0	15,406
Revenues Less Expenses	\$ 9,134	\$ 11,506	\$ 0	\$ 0

Data filtered by Types, CONWAY RANCH, GENERAL-PROPERTY MANAGEMENT, CONWAY/MATLY RANCH PROPERTY, No Project and exported on June 2, 2021. Created with OpenGov

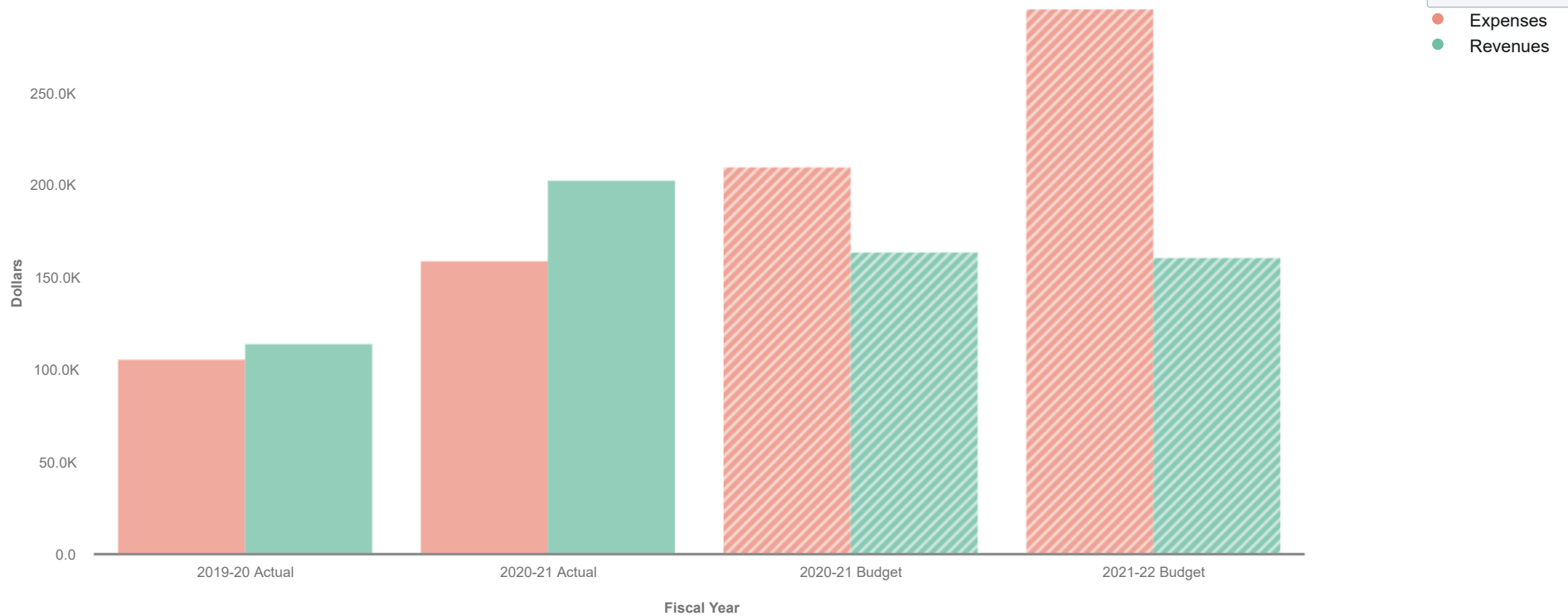
0. 2021-22 Recommended Budget

14. Eastern Sierra Sustainable Recreation 108-27-194



Visualization

Sort Large to Small



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 114,412	\$ 203,189	\$ 164,250	\$ 161,470
▶ Intergovernmental	107,535	162,724	90,000	158,470
▶ Miscellaneous Revenues	0	37,491	71,250	0
▶ Interest & Rents	6,877	2,974	3,000	3,000
▼ Expenses	105,981	159,332	210,680	295,508
▶ Salaries & Benefits	0	74,271	107,193	160,992
▶ Services and Supplies	30,341	72,793	66,220	42,828
▶ Support of Other	60,640	12,267	22,267	25,000
▶ Transfers Out	15,000	0	15,000	66,688
Revenues Less Expenses	\$ 8,431	\$ 43,857	\$ -46,430	\$ -134,038

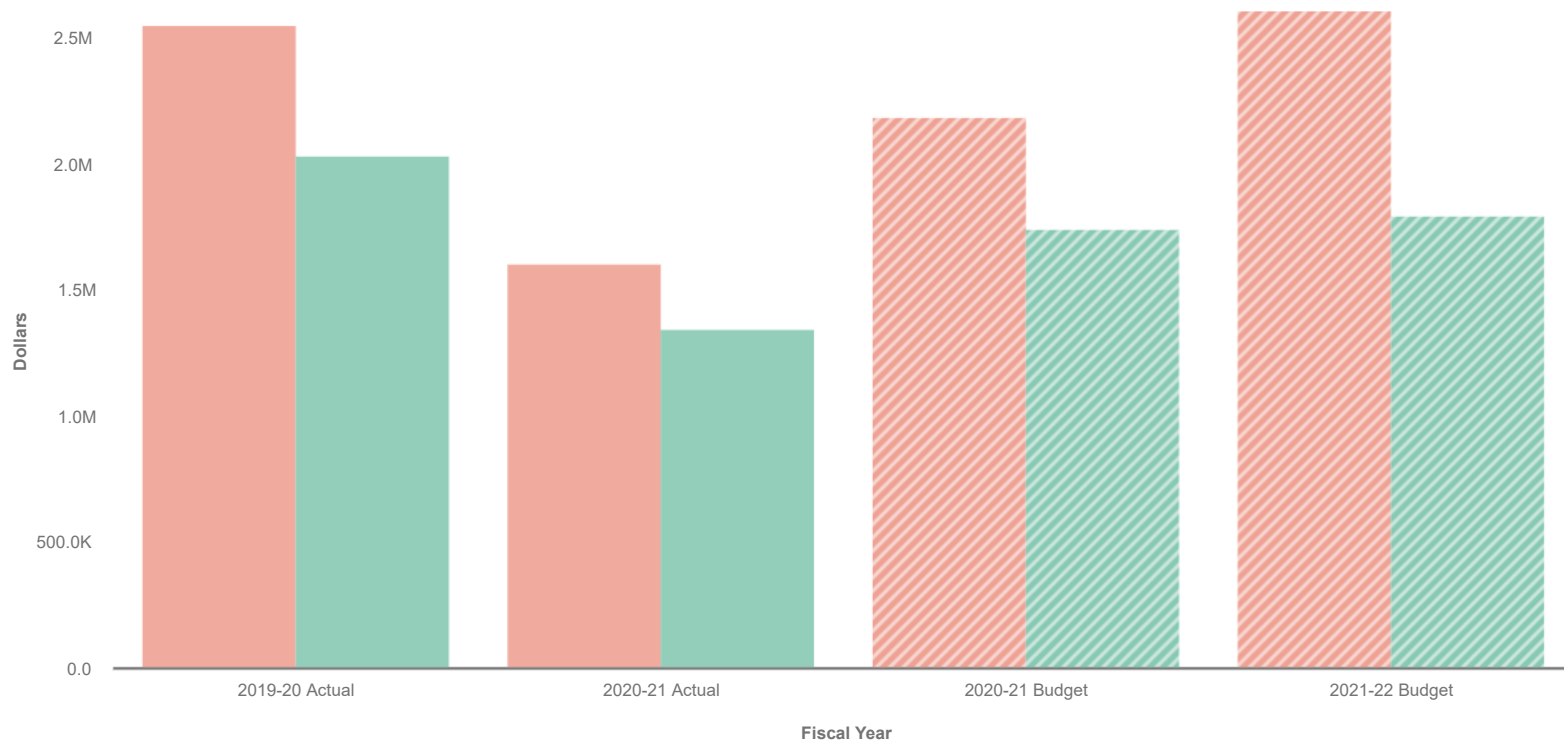
Data filtered by Types, EASTERN SERRA SUSTAINABLE RECREATION, PUBLIC PROTECTION-OTHER, GEOTHERMAL, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

15. Motor Pool 650-10-723



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 2,037,672	\$ 1,349,427	\$ 1,745,312	\$ 1,799,525
▶ Charges for Services	1,151,662	793,881	1,162,062	1,013,303
▶ Transfers In	790,600	488,504	538,000	510,222
▶ Intergovernmental	0	0	0	236,000
▶ Other Financing Sources	44,755	31,445	15,250	40,000
▶ Interest & Rents	40,154	15,706	30,000	0
▶ Miscellaneous Revenues	10,502	19,891	0	0
▼ Expenses	2,554,716	1,606,865	2,190,491	2,606,352
▶ Capital Outlay	1,574,871	985,795	1,432,000	2,058,169
▶ Salaries & Benefits	713,244	351,334	458,509	241,041
▶ Services and Supplies	266,602	269,736	299,982	307,142

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
Revenues Less Expenses	\$ -517,044	\$ -257,438	\$ -445,179	\$ -806,827

Data filtered by Types, MOTOR POOL, GENERAL-OTHER GENERAL, MOTOR POOL, No Project and exported on June 2, 2021. Created with OpenGov

SHERIFF

SHERIFF'S OFFICE

DEPARTMENT MISSION STATEMENT

The Mono County Sheriff's Office is committed to providing the highest level of professional law enforcement services to enhance the quality of life for the citizens and visitors of Mono County.

DEPARTMENTAL OVERVIEW

The Sheriff's Office provides law enforcement services for the County, including: Patrol; Jail; 9-1-1 Call Center; Dispatch; Civil Services; Coroner; Emergency Management; Investigative; and Administrative.

CHALLENGES, ISSUES and OPPORTUNITIES

Given the uncertainty of last Fiscal Year, the Sheriff's Office requested an austere budget. The most severe reductions were made to Training, Supplies, and Equipment. Realizing there would be significant financial constraints in the age of COVID-19, the Sheriff's Office invested heavily in mandated training in Fiscal Year 19/20, which allowed severe cuts to the Training Budget for one year. Additional cuts were made to supplies and equipment. Another opportunity for savings was found by delaying promotions and filling vacancies at entry-level hiring as opposed to mid-step laterals. These measures saw us through a drastically reduced budget, but they are not sustainable year over year. The Fiscal Year 21/22 budget request seeks to restore our budget closer to prior years, especially in the line items of Training. Events in 2020 that highlighted social injustice and racial inequity brought intense focus on law enforcement and required training. Deferring or denying training is a disservice to our law enforcement and the communities we serve, in addition to exposing the County to potential liability.

CORE SERVICE AND PROGRAM DESCRIPTION

The Sheriff's Office provides law enforcement services for everyone who lives, works and travels in Mono County. We strive to maintain a high quality of life and a true sense of safety for the people who live, work and visit Mono County. We patrol over 3,300 square miles of terrain by car, snowmobile, sno-cat, ATV, boat, and foot. We answer all 9-1-1 and non-emergency calls 24-hours a day, dispatching all law enforcement, medical and fire first responders. We investigate crimes; comfort victims; arrest violators of the law; enforce traffic laws; patrol schools; attend community events; and assist lost and weary travelers. The Mono County Jail houses those arrested for a variety of crimes, from the most minor offense to the most serious. The inmates may be there just for a few hours or for as long as several years.

The Sheriff's Office is also the County Coroner, investigating every death that occurs in Mono County. We also provide Civil Process services, including evictions, restraining order services and enforcement of civil judgements. In addition to the above services, the Sheriff's Office provides the following services, each of which has a separate budget:

Jail and Dispatch – Budget 460

The Mono County Jail and Dispatch Center is responsible for the booking and release of inmates, and the maintenance of records, warrants and criminal history information. The Dispatch Center receives all 9-1-1 and non-emergency calls for service. We provide dispatch services for the Sheriff's Office, Mammoth Lakes Police Department, Mono County Paramedics and all fire departments within Mono County.

Boating Enforcement – Budget 445

Boating Enforcement is fully funded by the State of California's Division of Boating and Waterways Boating Safety and Enforcement Financial Aid program. The Boating Enforcement program performs

boating safety and enforcement activities on Mono County's 23 lakes, as well as provide aid to the Mono County Paramedics and Search and Rescue when needed. Our Boating operation also assists stranded vessels and investigates boating-related collisions.

Search and Rescue – Budget 450

Volunteers work under the Mono County Sheriff's Office and the Search and Rescue Coordinator to respond to a wide variety of missions in all types of terrain and weather. They perform rescues and evacuations, as well as assist in searches for missing persons. Search and Rescue volunteers must pass a background check and complete an intensive training regimen.

Court Security – Budget 455

The Court Security detail provides bailiff and courthouse security at the Mammoth Lakes and Bridgeport courthouses. One Deputy Sheriff supervises the Court Screeners, and together they are responsible for ensuring the safety of the judges, court staff and those utilizing the court facilities.

Office of Emergency Services – Budget 465

The Office of Emergency Services coordinates all activities of all county departments relating to the preparation and implementation of the County's Emergency Operations Plan (EOP), as well as the response efforts of local, state, and federal agencies. Emergency Services works with our partner agencies during any local state of emergency, including wildfires, avalanches, flooding, and other natural and man-made disasters.

Off-Highway Vehicle Unit – Budget 145

The Off-Highway Vehicle (OHV) program is fully funded through a combination of California State Parks OHV Grant and OHV License fees. The OHV Unit performs education and enforcement activities, as well as provide aid to the Mono County Paramedics and Search and Rescue when needed. The OHV Unit is deployed year-round to ensure the safety of Mono County's off-roading public.

DEPARTMENTAL ACTION PLAN FOR 2021-2022

The Sheriff's Office will continue to ensure all employees remain current on training, which is essential in maintaining public trust. This includes mandated training for all employees, training specific to specialized assignments, and training for career development. This goal will be measured by tracking all training of Sheriff's Office personnel. An additional goal is a continued partnership with Behavioral Health and other County departments to bring Diversity and Equity training to all County Staff. This goal will be accomplished when the training is presented to the Board of Supervisors. A final goal is the continued effort to partner with Behavioral Health and Emergency Medical Services to build a mobile mental health crisis response team.

SHERIFF'S OFFICE

Core Services

		Mandated?	
1	Law Enforcement	Preserve the peace (GC 26600)	Y
		Make arrests (GC 26601)	Y
		Investigate Crimes (GC 26602)	Y
		Patrol	N

		Mandated?	
2	Law Enforcement	Civil processes (GC 26607, 26608, 26609)	Y
		Court Bailiff (GC 26611)	Y
		Search and Rescue (GC 26614)	Y
		Coroner Functions (GC 27460)	Y

3	Jail	House inmates pending court appearance (GC 26605)	Y
		House convicted misdemeanants (GC 26605)	Y
		House certain convicted felons (AB 109)	Y
		Provide programming to inmates	Y

4	Emergency Services	County Director of Emergency Services (MCC 2.60.090)	Y
		9-1-1 Public Safety Answering Point / Dispatch	Y
		Code Red / IPAWS coordinator	Y

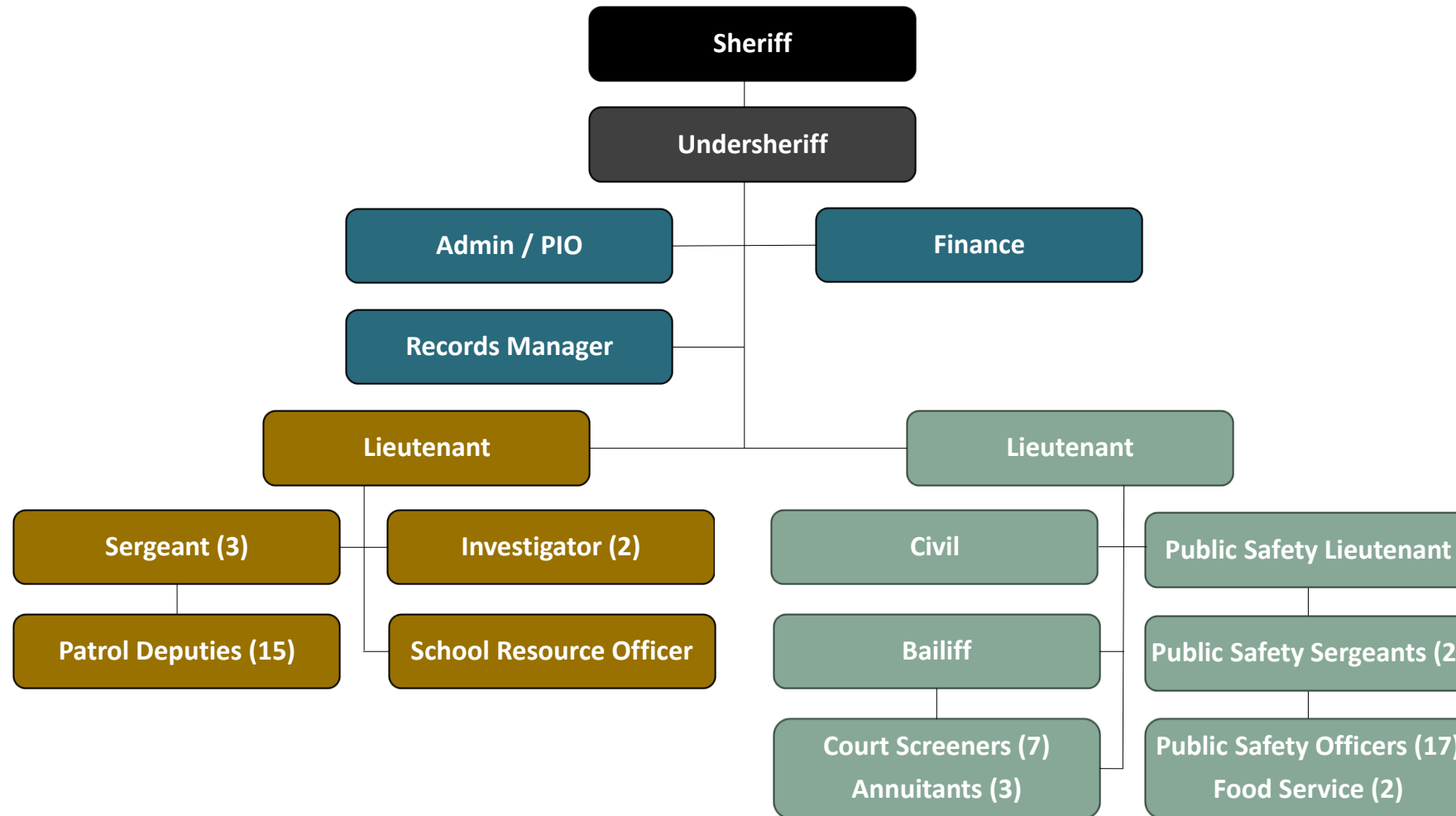
5	Essential Services	Boating Patrol	N
		OHV Patrol	N
		School Resource Officer	N
		Inmate workers	N

6	Essential Services	CCW Permits	Y
		Explosive Permits	Y



SHERIFF

Departmental Organizational Chart

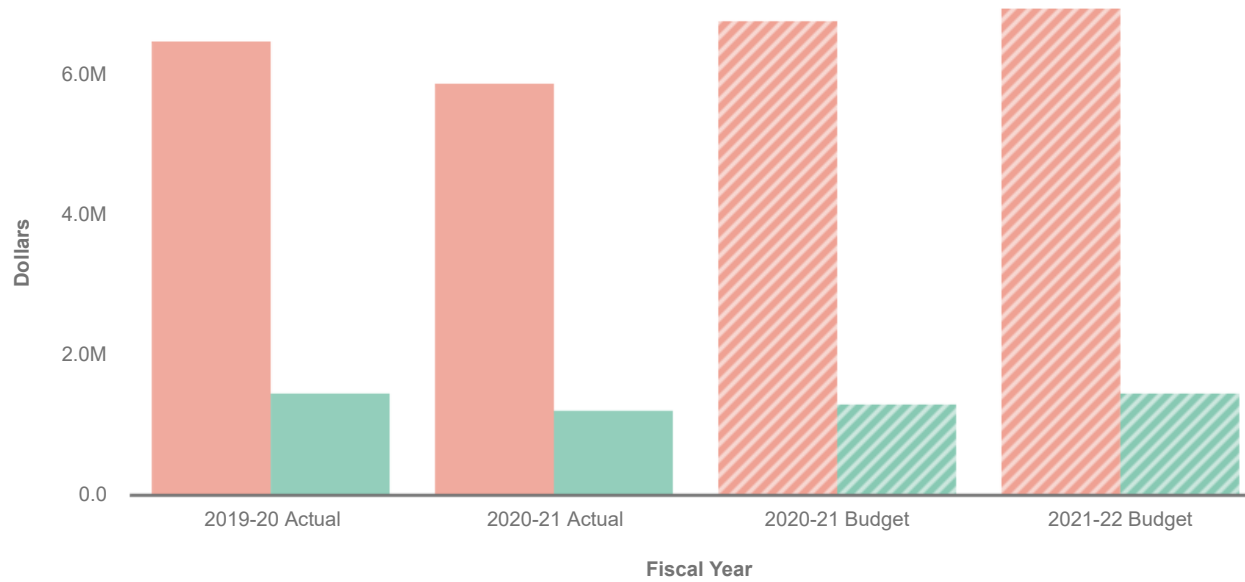


0. 2021-22 Recommended Budget

SHERIFF 100-22-440



Visualization



Sort Large to Small

- Expenses
- Revenues

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 1,474,148	\$ 1,222,846	\$ 1,322,211	\$ 1,472,675
▶ Intergovernmental	1,425,974	1,194,167	1,293,549	1,443,875
▶ Charges for Services	28,580	24,733	26,000	28,800
▶ Miscellaneous Revenues	19,594	3,946	2,662	0
▼ Expenses	6,499,633	5,879,924	6,776,683	6,937,538
▶ Salaries & Benefits	4,589,905	4,279,569	4,969,805	4,994,347
▶ Services and Supplies	1,909,729	1,600,355	1,806,878	1,928,191
▶ Capital Outlay	0	0	0	15,000
Revenues Less Expenses	\$ -5,025,486	\$ -4,657,078	\$ -5,454,472	\$ -5,464,863

Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-POLICE, SHERIFF, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

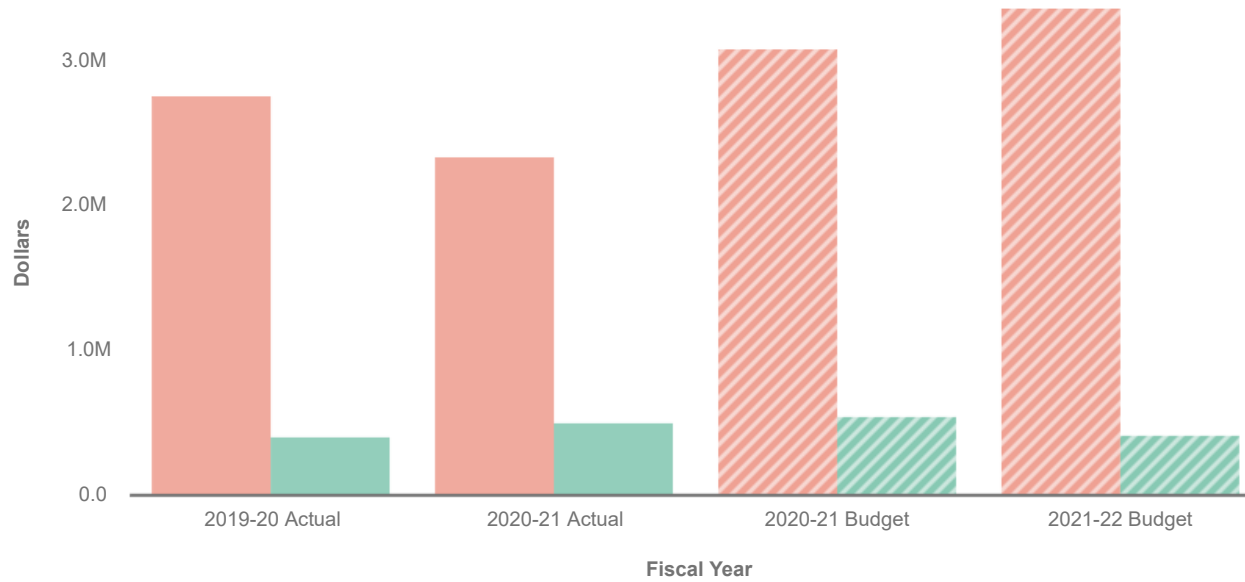
2. Jail 100-23-460



Visualization

Sort Large to Small

- Expenses
- Revenues



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 411,742	\$ 502,128	\$ 548,092	\$ 416,640
▶ Charges for Services	389,289	405,510	405,510	400,040
▶ Intergovernmental	22,453	96,619	142,582	16,600
▼ Expenses	2,758,872	2,334,673	3,084,902	3,351,061
▶ Salaries & Benefits	2,190,567	1,935,924	2,457,665	2,817,359
▶ Services and Supplies	568,305	398,750	627,237	533,702
Revenues Less Expenses	\$ -2,347,130	\$ -1,832,545	\$ -2,536,810	\$ -2,934,421

Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-DETENTI&CORR, JAIL, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

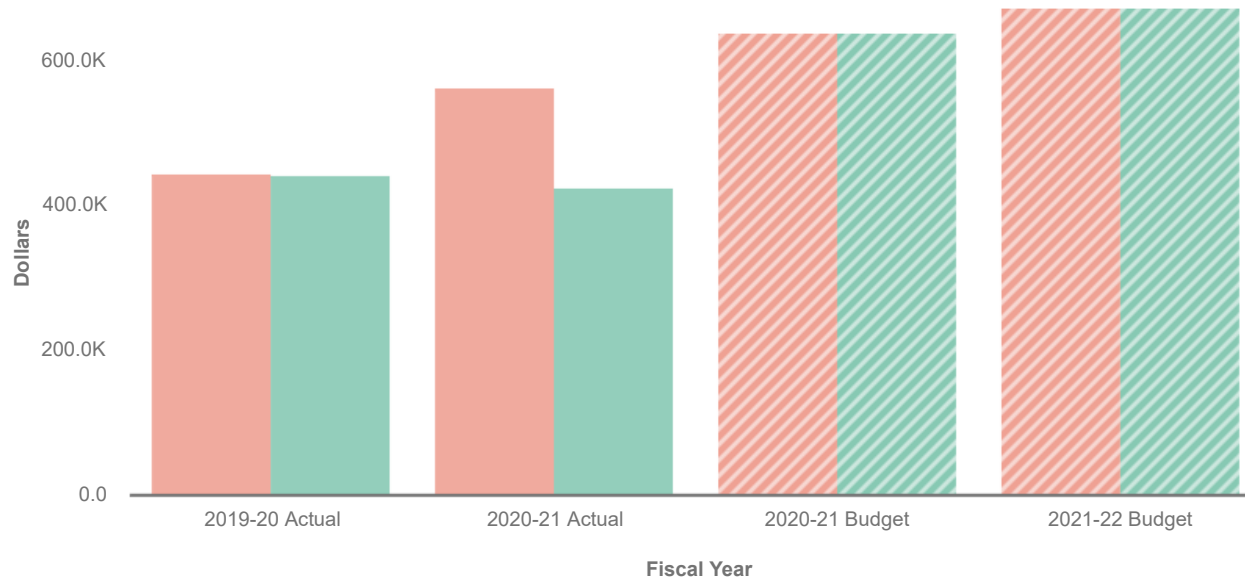
3. Court Security 100-22-455



Visualization

Sort Large to Small

- Expenses
- Revenues



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 441,927	\$ 423,505	\$ 637,940	\$ 670,023
▶ Transfers In	441,927	423,505	637,940	670,023
▼ Expenses	443,369	562,327	637,940	670,023
▶ Salaries & Benefits	395,202	499,488	560,366	622,423
▶ Services and Supplies	48,166	62,839	77,574	47,600
Revenues Less Expenses	\$ -1,442	\$ -138,822	\$ 0	\$ 0

Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-POLICE, CTHOUSE SECURITY, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

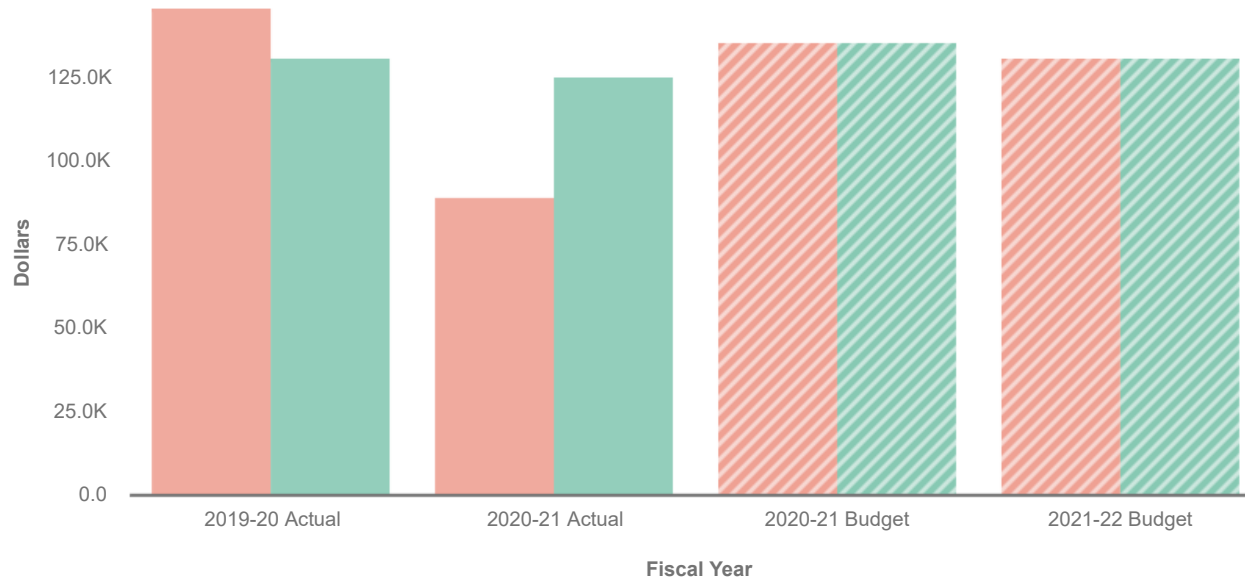
4. Boating Law Enforcement 100-22-445



Visualization

Sort **Large to Small**

- Revenues
- Expenses



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 130,667	\$ 125,113	\$ 135,616	\$ 131,065
▶ Intergovernmental	130,667	125,113	135,616	131,065
▼ Expenses	145,368	89,209	135,616	131,065
▶ Salaries & Benefits	128,693	74,212	98,677	96,520
▶ Services and Supplies	16,676	14,997	36,939	34,545
Revenues Less Expenses	\$ -14,701	\$ 35,904	\$ 0	\$ 0

Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-POLICE, BOATING LAW ENFORCEMENT, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

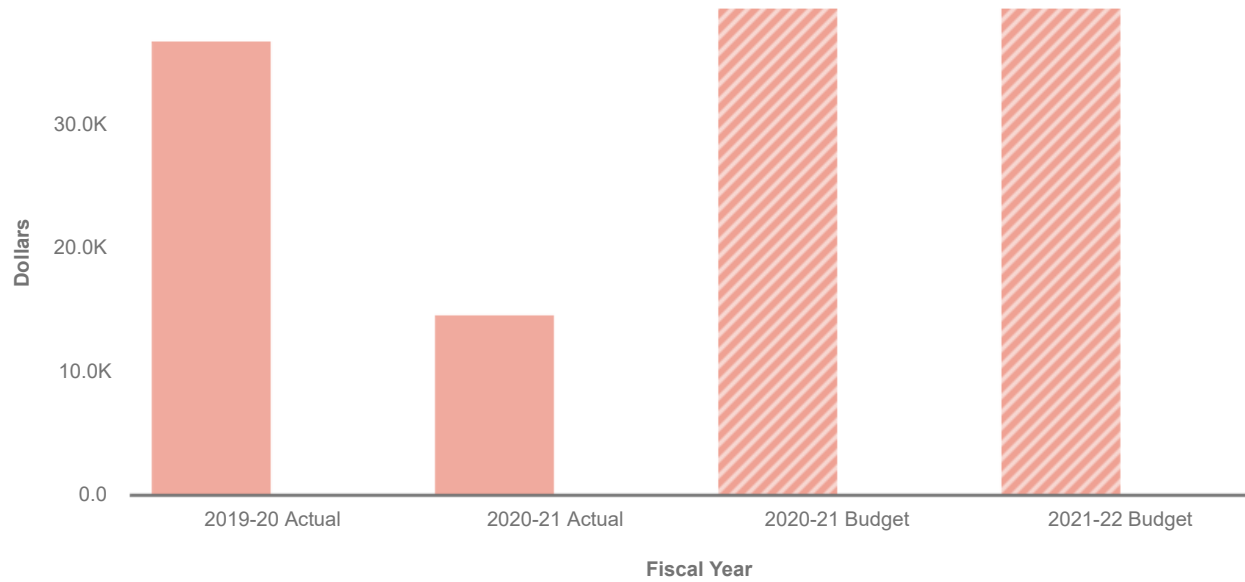
5. Search and Rescue 100-27-450



Visualization

Sort Large to Small

- Expenses
- Revenues



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Expenses	\$ 36,768	\$ 14,646	\$ 39,332	\$ 39,332
▶ Services and Supplies	36,768	14,646	39,332	39,332
Revenues Less Expenses	\$ -36,768	\$ -14,646	\$ -39,332	\$ -39,332

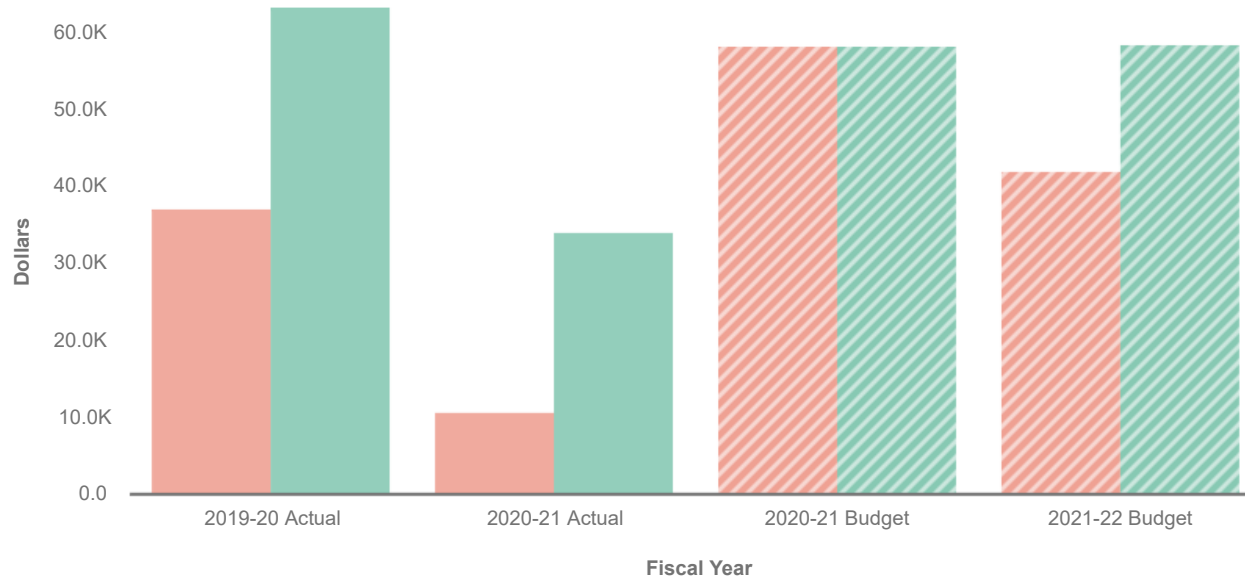
Data filtered by Types, GENERAL FUND, PUBLIC PROTECTION-OTHER, SEARCH AND RESCUE, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

6. Off Highway Vehicle Fund 145-22-440



Visualization



Sort **Large to Small**

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 63,181	\$ 34,151	\$ 58,336	\$ 58,445
▶ Intergovernmental	46,319	26,416	42,105	42,105
▶ Licenses, Permits & Franchises	16,341	7,385	16,231	16,340
▶ Interest & Rents	521	351	0	0
▼ Expenses	37,196	10,692	58,336	42,105
▶ Salaries & Benefits	31,090	5,292	50,113	34,516
▶ Services and Supplies	6,107	5,400	8,223	7,589
Revenues Less Expenses	\$ 25,985	\$ 23,459	\$ 0	\$ 16,340

Data filtered by Types, OHV - Off-Highway Vehicle Fund, PUBLIC PROTECTION-POLICE, SHERIFF, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

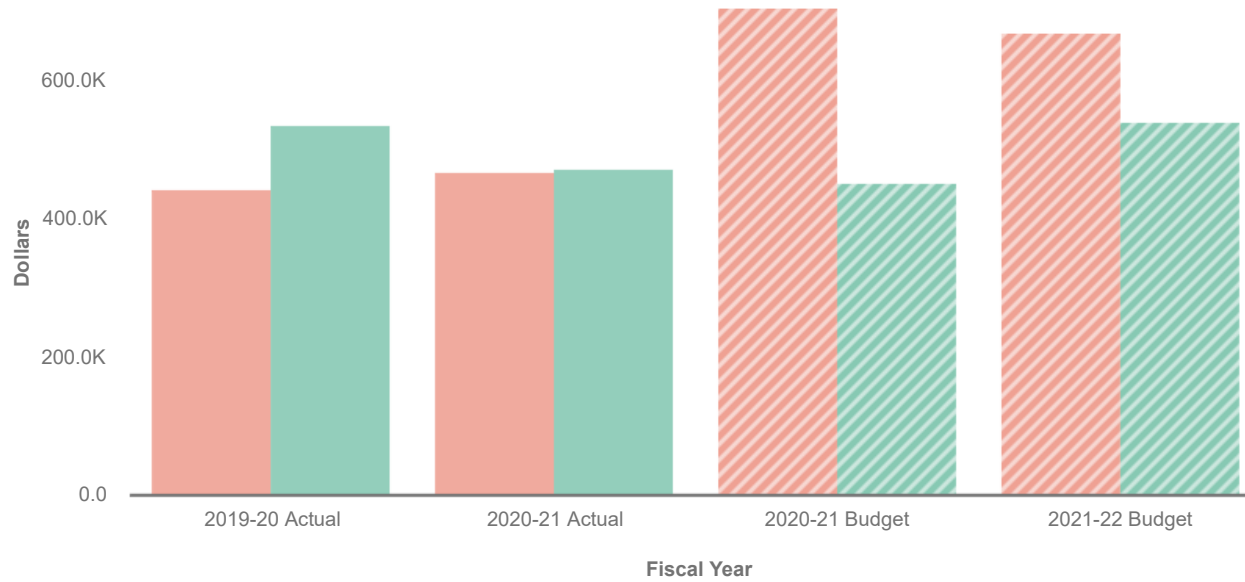
8. Court Security 2011 Realignment 146-22-455



Visualization

Sort Large to Small

- Expenses
- Revenues



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 534,812	\$ 472,256	\$ 452,084	\$ 539,425
▶ Intergovernmental	516,820	463,799	452,084	539,425
▶ Interest & Rents	17,992	8,457	0	0
▼ Expenses	441,927	468,283	702,940	670,023
▶ Transfers Out	441,927	468,283	702,940	670,023
Revenues Less Expenses	\$ 92,885	\$ 3,973	\$ -250,856	\$ -130,598

Data filtered by Types, Court Security 2011 Realignment, PUBLIC PROTECTION-POLICE, CTHOUSE SECURITY, No Project and exported on June 2, 2021. Created with OpenGov

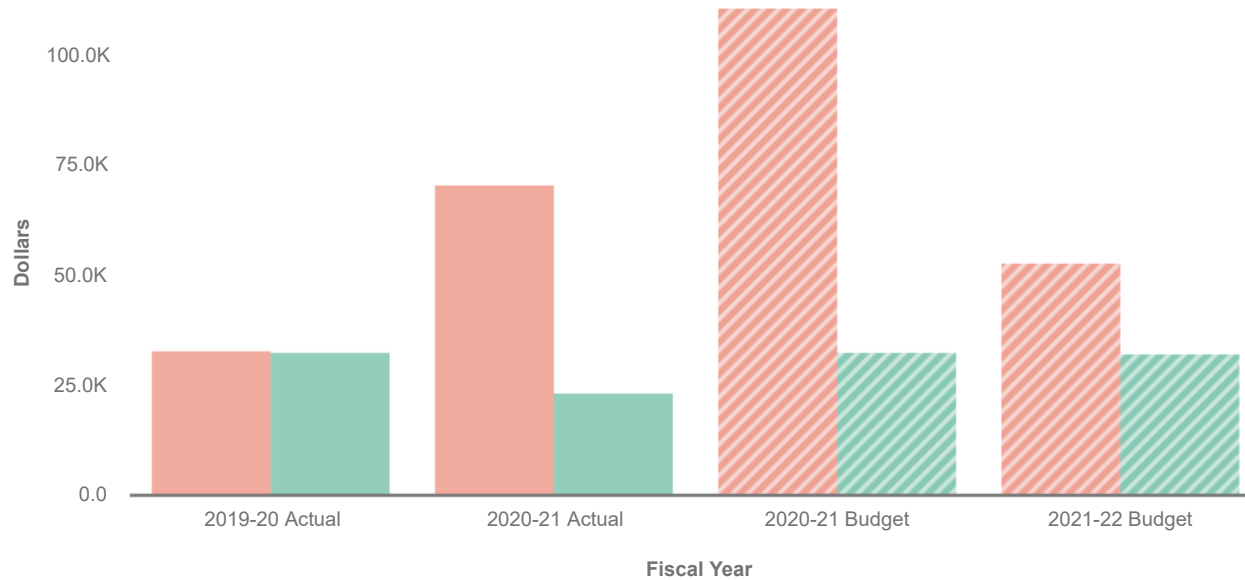
0. 2021-22 Recommended Budget

9. Inmate Welfare Trust 720-23-000



Visualization

Sort **Large to Small**



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 32,806	\$ 23,443	\$ 32,805	\$ 32,500
▶ Miscellaneous Revenues	32,806	23,443	32,805	32,500
▼ Expenses	32,982	70,750	110,805	53,000
▶ Services and Supplies	32,982	22,024	32,805	53,000
▶ Transfers Out	0	48,726	78,000	0
Revenues Less Expenses	\$ -176	\$ -47,306	\$ -78,000	\$ -20,500

Data filtered by Types, INMATE WELFARE TRUST, PUBLIC PROTECTION-DETENTI&CORR, GENERAL, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

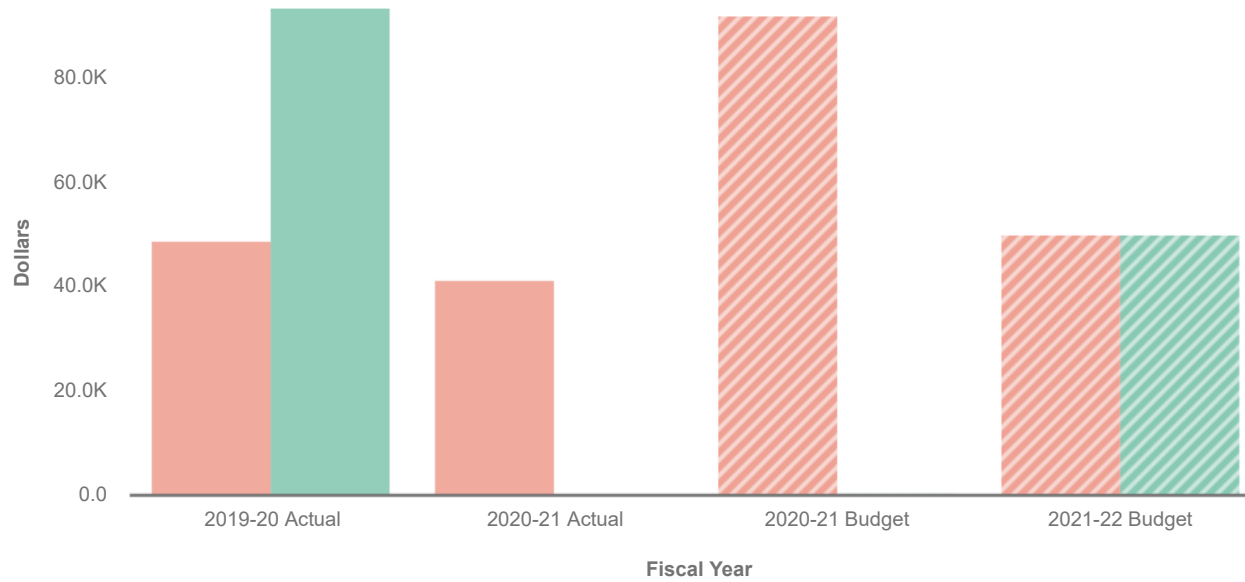
10. Medicated assisted Treatment (MAT) 147-23-460



Visualization

Sort **Large to Small**

- Expenses
- Revenues



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 93,104	\$ 381	\$ 700	\$ 50,000
▶ Intergovernmental	91,925	0	0	50,000
▶ Interest & Rents	1,179	381	700	0
▼ Expenses	48,759	41,457	91,925	50,000
▶ Transfers Out	22,858	41,457	66,023	50,000
▶ Services and Supplies	25,901	0	25,902	0
Revenues Less Expenses	\$ 44,345	\$ -41,076	\$ -91,225	\$ 0

Data filtered by Types, Medication-Assisted Treatment (MAT) Grant (SAMHSA), PUBLIC PROTECTION-DETENTI&CORR, JAIL, No Project and exported on June 2, 2021. Created with OpenGov

SOCIAL SERVICES

SOCIAL SERVICES DEPARTMENT

(Public Assistance/Child & Adult Services, General Relief, Senior Services, Public Guardian, Employment and Training, WRAP Program, County Children's Trust Fund)

868, 870, 874, 869, 875, 868, 880

DEPARTMENT MISSION STATEMENT

The mission of the Department of Social Services is to help our community be safe, supported, and self-sufficient.

DEPARTMENTAL (or Division) OVERVIEW

Governed primarily by Federal and State mandates, the Department of Social Services provides services and programs critical to delivering a countywide system of health, security, and safety for vulnerable County residents. Operation of Social Services programs is funded by a combination of federal and state revenues, Social Services realignment, miscellaneous revenues, and a statutorily required County General Fund contribution. The Department provides services under three main service areas: Health (Health Coverage and Food Assistance); Security (Financial Assistance and Workforce Services); and Safety (Child Welfare Services, Adult Protective Services, In-Home Supportive Services). In addition, the department manages the Mono County Senior Services Program, serves as the Probate Conservator, and operates county-wide emergency shelters. Department offices are in Mammoth Lakes, Bridgeport, and Walker. The Department also operates the Antelope Valley Senior Center in Walker.

CHALLENGES, ISSUES and OPPORTUNITIES

California's safety net system is almost entirely delivered by counties. The 1991 and 2011 realigned human services programs are shared state and county programs. While the 1991 and 2011 realignment revenues for the 2020-21 fiscal year have been significantly higher than anticipated, both are projected to decline to some degree in 2021-22. Mono County has carry-over social services realignment from previous fiscal years which will help absorb any future year declines in revenues and will allow the county to continue to operate safety net programs most needed during the statewide public health emergency and recovery phase.

CORE SERVICES AND PROGRAMS

Public Assistance & Health Insurance / Child Welfare & Adult Protective Services / Administration & Support

- Public Assistance activities includes our programs for food aid (CalFresh) and cash aid (CalWORKs). Medi-Cal Eligibility includes our activities to provide affordable health coverage (Medi-Cal, Covered California, and County Medical Services Program). The General Relief/ Assistance fund provides short-term, monetary support for indigent adults.
- Protective Services for Children, Adults, and the Disabled includes our programs to investigate and respond to allegations of abuse or neglect of children (Child Welfare Services) and seniors or dependent adults (Adult Protective Services), our In-Home Supportive Services (IHSS) program for seniors or disabled adults who need help to stay safely in their home. The Wraparound Program is a way of partnering with families with complex needs who are involved with the Child Welfare and Probation systems by providing intensive services, intended as a preventative measure, and as an alternative to institutional care, by bringing needed services and supports to the child and family.
- Administration and Support services provide the infrastructure needed to operate the direct service areas of the Department. This includes policy direction, financial planning and accounting, staff development, disaster response, and special projects.

Senior Services The Senior Services Program provides a variety of services: Home Delivered Meals are available to home-bound or isolated individuals, including weekly delivery of meals, nutrition education and counseling to seniors. Transportation services include the provision of bus passes to seniors to provide access to community resources. Those needing assistance with transportation because of physical or cognitive difficulties can receive assisted transportation services, including accessing local medical and other support services. The Antelope Valley Senior Center is typically open five days a week and provides congregate meals, senior activities, and a wide range of information and services.

Public Guardian The Public Guardian function is carried out via Probate Conservatorships, which assists individuals who are substantially unable to provide for their own basic needs, (food, clothing, and shelter). This type of conservatorship is often used for older adults with severe limitations and for younger people who have serious cognitive impairments. While the Department is not formally designated an Office of the Public Guardian, it serves in this capacity on behalf of the County and complies with the certification and continuing education requirements that are established by the California State Association of Public Administrators, Public Guardians, and Public Conservators as defined under Probate Code Section 2923.

Workforce Services The Social Services Employment and Training Programs include: Welfare to Work, Workforce Innovation and Opportunity Act, and Employment Centers in Mammoth and Walker. The department helps individuals achieve self-sufficiency through workforce related efforts including career counseling, setting educational goals, interviewing techniques, resume/master application development, and job search and job placement assistance with local employers.

County Children's Trust Fund The Mono County Child Abuse Prevention Council (CAPC) oversees the County Children's Trust Fund for the prevention of child abuse. Funds from this source, and others, are used to fund the annual coordination of the CAPC and child abuse prevention activities.

DEPARTMENTAL (or Division) ACTION PLAN FOR 2021-2022

Even as the State of California plans to fully reopen the economy by lifting most COVID-19 restrictions by mid-June, many of the families we serve will not be back to business as usual for some time. The demand for social services for those who have had the economic rug pulled out from under them will continue into the recovery phase. In addition, we may be facing a backlog of child welfare cases that will come to light as children return to schools.

Seniors who have been especially isolated due to COVID-19 will continue to need additional support. The re-opening of the Antelope Valley Senior Center and the reinstatement of in-person services across the county will be a welcome return to much needed and consistent supportive services and socialization.

The Department is working with county and community partners to implement new federal and state initiatives, including the Family First Prevention Services Act and the Family Urgent Response System, to ensure we meet the goal of enhanced services to children and families, including a greater emphasis on prevention.

As climate change continues to increase the severity of fire seasons, we are pre-planning with state and local disaster services partners to meet the increased demand for mass care and sheltering. In adjusting to the new reality of year-round fire, our goal is to be prepared for and expect a large destructive fire at any point.

Finally, for many of our county's hardest-hit families, the economic toll of the coronavirus will persist as they struggle to put their lives back together. For this reason, the Social Services Department will continue working to help vulnerable residents and to respond to these challenges with compassion and professionalism.

Social Services

Core Services

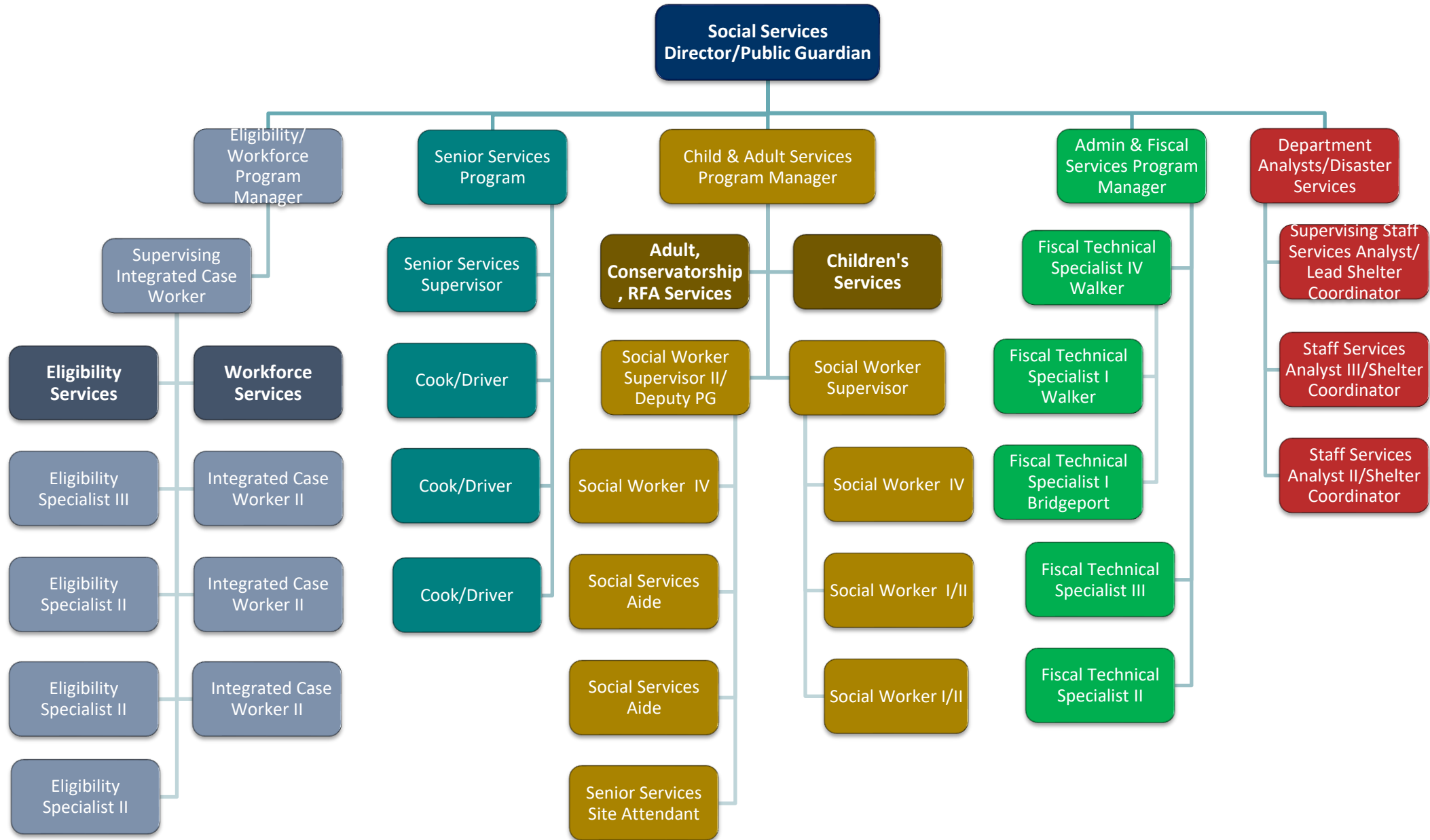
		Mandated?				Mandated?	
1	Child Welfare Services	Child Protective Services (CPS) - emergency response, investigation	Y	2	Adult Services	Adult Protective Services (APS) - emergency response, investigation	Y
		Resource Family Approval; Family Reunification; Adoptions	Y			Information and Referral, Case Management	Y
		Case Management; WRAParound Program for at-risk children/families	Y			Probate Conservator Referrals & Case Management	Y
		Child Abuse Prevention program administration (CAPIT; CBCAP; PSSF); County Children's Trust Fund	Y			Cross report allegations & coordination	Y
3	In-Home Supportive Services (IHSS)	Social Worker Assessments and Reassessments	Y	4	Probate Conservatorships	Conservatorship referrals and investigations	N
		Quality Assurance	Y			Inventory & Appraisal; Placement; On-going Case Management	N
		Case Management, Information and Payrolling System (CMIPS)	Y			Estate administration services; Representative Payee	N
		Non-profit consortium/Provider relations	Y			Training and Certification by California PA PG PC Association	N
5	Health Coverage	Medi-Cal Eligibility & Enrollment	Y	6	Financial Assistance & Case Management	CalWorks Eligibility & Case Management	Y
		Covered California Enrollment	Y			General Assistance/General Relief	Y
		County Medical Services Program	Y			Emergency Assistance	Y
		Effective transition to CalSAWS system	Y			Homelessness Prevention Programs: HDAP and Homeless Assistance; CoC	N
7	Food Assistance	CalFresh Eligibility & Enrollment	Y	8	Workforce Services	Welfare to Work	Y
		CalFresh Pandemic programming and enhancements	Y			Workforce Innovation and Opportunity Act (WIOA) Program: On-the-Job-Training	N
		CalFresh Expansion to SSI	Y			Employer & Employee Employment Services	Y
		Fraud monitoring	Y			Expanded Subsidized Employment	N
9	Senior Services	Antelope Valley Senior Center operations; Tri-Valley operations	N	10	Disaster Services	Countywide Emergency Shelter Operations & Disaster Response	Y
		Nutrition Programs (congregate and home-delivered meals)	N			Red Cross Coordination; Disaster Action Team (DAT); Recovery Services	Y
		Assisted Transportation services	N			Recruitment, training & implementation - residents & staff	Y
		Senior activities; Information & Assistance; COVID-19 support	N			Inter-agency coordination & planning	Y

11	Administration and Support	Policy direction; leadership activities in County Welfare Director's Assoc.	Y
		Financial planning and accounting	Y
		Staff Development; new staff orientation and on-boarding	Y
		Special projects and initiatives	Y



SOCIAL SERVICES

Departmental Organizational Chart



DIVISIONS

Eligibility

Senior Services

Child & Adult Services

Administrative Services

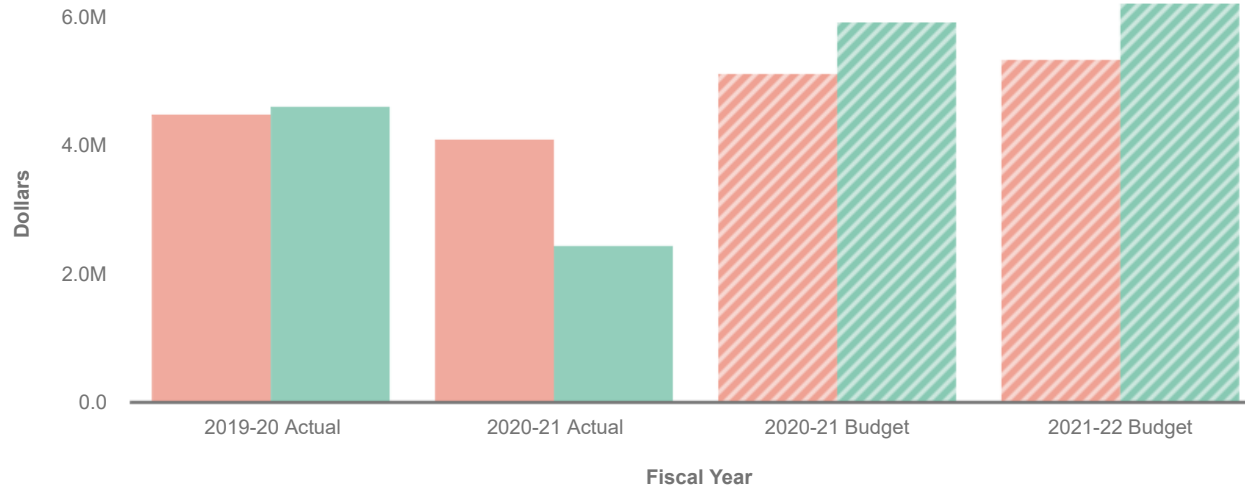
Disaster Services

0. 2021-22 Recommended Budget

SOCIAL SERVICES 110-51-868



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 4,643,565	\$ 2,468,284	\$ 5,941,995	\$ 6,220,887
▶ Transfers In	1,679,909	2,445,975	5,869,995	6,162,887
▶ Intergovernmental	2,943,356	21,308	54,000	53,000
▶ Interest & Rents	19,253	1,001	18,000	5,000
▶ Miscellaneous Revenues	1,046	0	0	0
▼ Expenses	4,520,410	4,125,390	5,147,875	5,363,604
▶ Salaries & Benefits	2,883,193	2,652,597	3,163,969	3,328,393
▶ Services and Supplies	1,336,645	1,463,897	1,856,706	1,918,011
▶ Capital Outlay	217,621	0	0	0
▶ Support of Other	45,929	8,897	67,200	67,200
▶ Transfers Out	37,023	0	60,000	50,000
Revenues Less Expenses	\$ 123,154	\$ -1,657,107	\$ 794,120	\$ 857,283

Data filtered by Types, SOCIAL SERVICES, PUBLIC ASSISTANCE-ADMIN, SOCIAL SERVICES DEPARTMENT, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

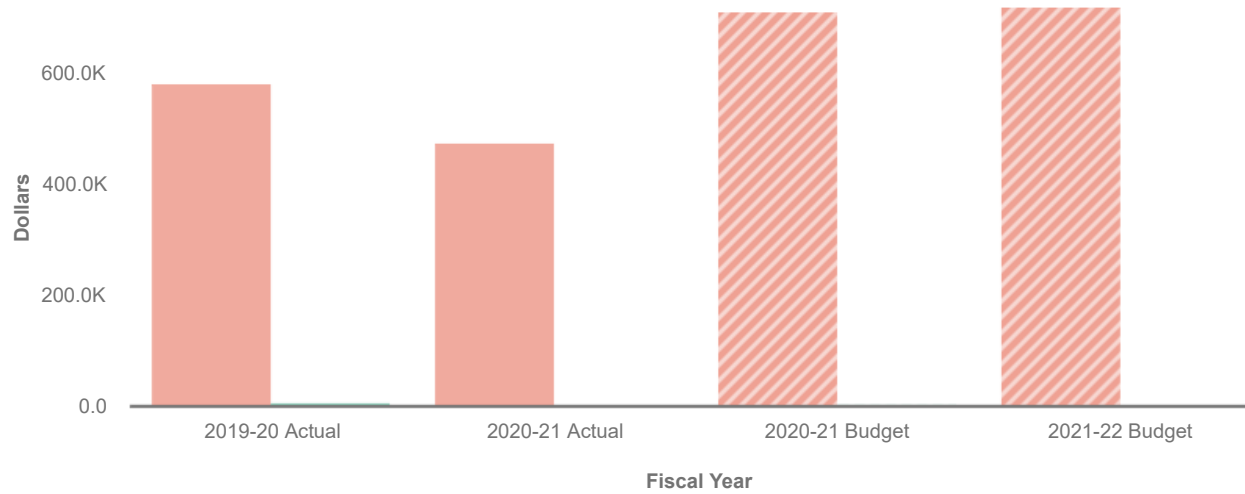
2. Aid Programs 110-52-870



Visualization

Sort **Large to Small**

- Expenses
- Revenues



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 7,625	\$ 1,768	\$ 6,000	\$ 0
▶ Charges for Services	7,625	1,768	0	0
▶ Miscellaneous Revenues	0	0	6,000	0
▼ Expenses	582,095	476,356	710,856	717,148
▶ Support of Other	582,095	476,356	710,856	717,148
Revenues Less Expenses	\$ -574,469	\$ -474,588	\$ -704,856	\$ -717,148

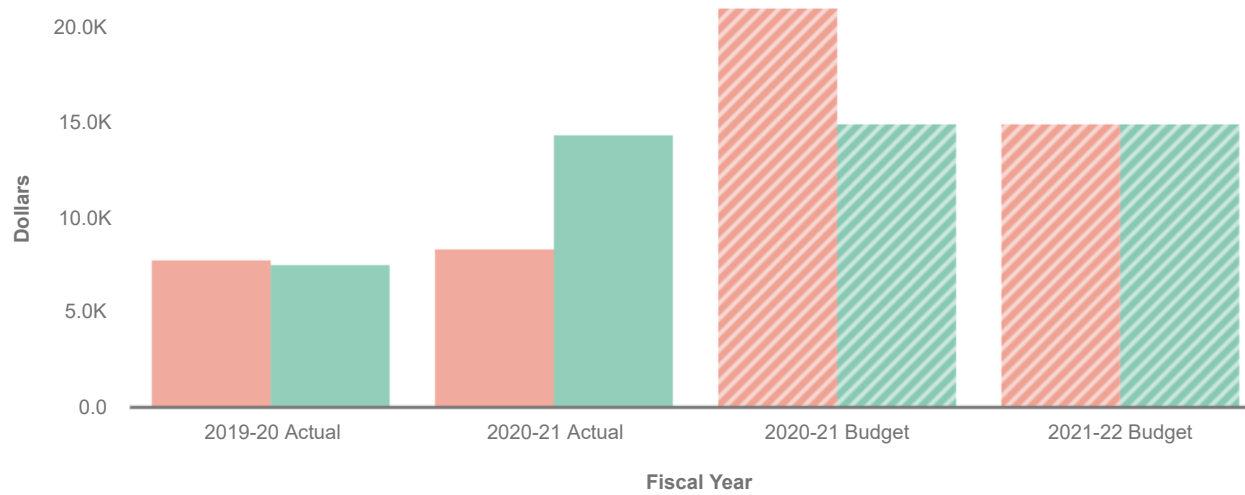
Data filtered by Types, SOCIAL SERVICES, PUBLIC ASSISTANCE-AID PRGMS, AID PROGRAMS, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

3. General Relief 110-53-874



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 7,589	\$ 14,405	\$ 15,000	\$ 15,000
▶ Transfers In	6,039	8,100	15,000	15,000
▶ Miscellaneous Revenues	0	6,000	0	0
▶ Charges for Services	1,550	305	0	0
▼ Expenses	7,817	8,384	21,000	15,000
▶ Support of Other	7,817	8,384	21,000	15,000
Revenues Less Expenses	\$ -228	\$ 6,021	\$ -6,000	\$ 0

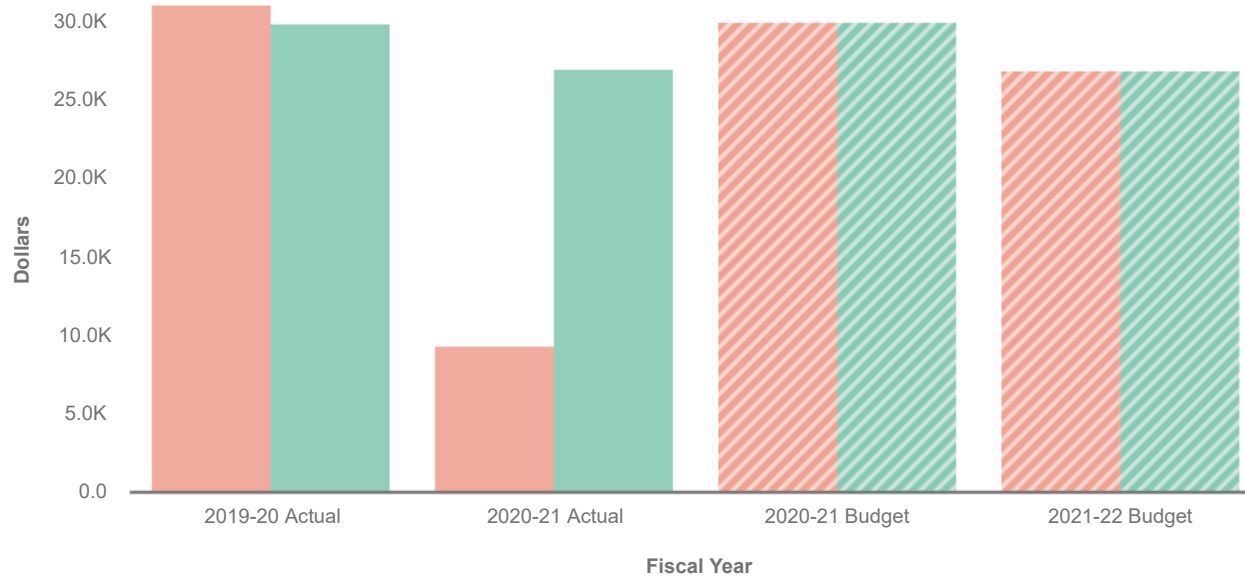
Data filtered by Types, SOCIAL SERVICES, PUBLIC ASSISTANCE-GEN RELIEF, AID TO INDIGENTS, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

4. CCTF - County Children's Trust Fund 114-56-868



Visualization



Sort Large to Small

- Revenues
- Expenses

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 29,889	\$ 26,975	\$ 30,000	\$ 26,925
▶ Intergovernmental	29,147	26,092	29,147	26,092
▶ Charges for Services	677	837	818	798
▶ Interest & Rents	65	46	35	35
▼ Expenses	31,000	9,393	30,000	26,925
▶ Services and Supplies	31,000	9,393	30,000	26,925
Revenues Less Expenses	\$ -1,111	\$ 17,582	\$ 0	\$ 0

Data filtered by Types, DSS-BIRTH CERT CHILDREN'S TRUST FUND, PUBLIC ASSISTANCE-OTHER ASSIST, SOCIAL SERVICES DEPARTMENT, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

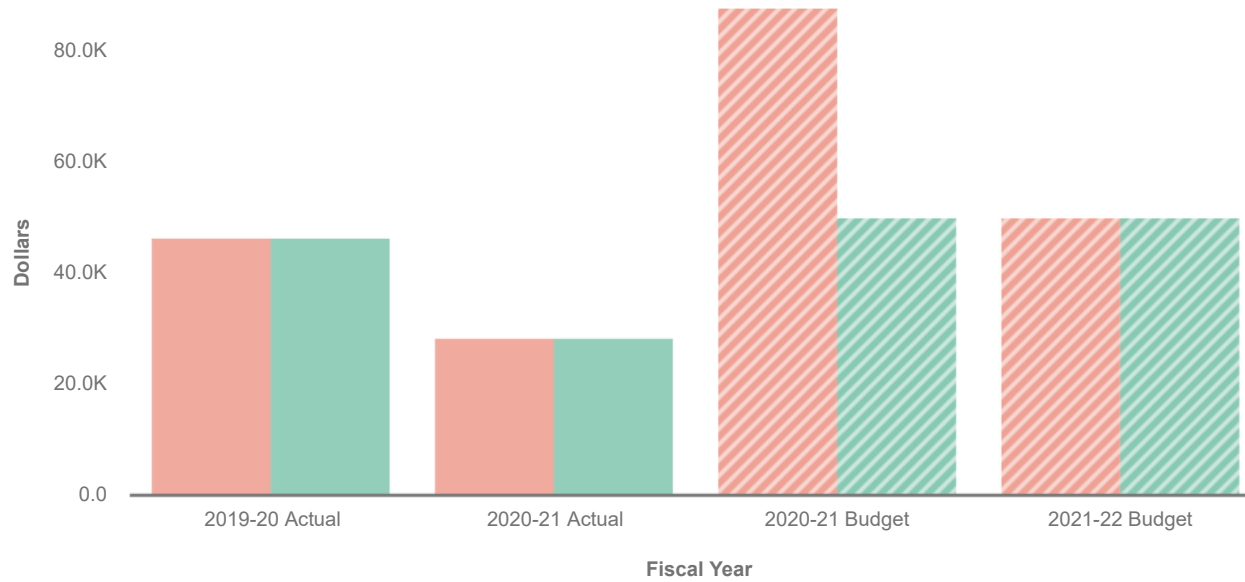
5. WRAP - Foster Care 112-54-868



Visualization

Sort Large to Small

- Expenses
- Revenues



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 46,473	\$ 28,313	\$ 50,000	\$ 50,000
▶ Transfers In	46,473	28,313	50,000	50,000
▼ Expenses	46,473	28,313	87,529	50,000
▶ Transfers Out	46,473	28,313	50,000	50,000
▶ Services and Supplies	0	0	37,529	0
Revenues Less Expenses	\$ 0	\$ 0	\$ -37,529	\$ 0

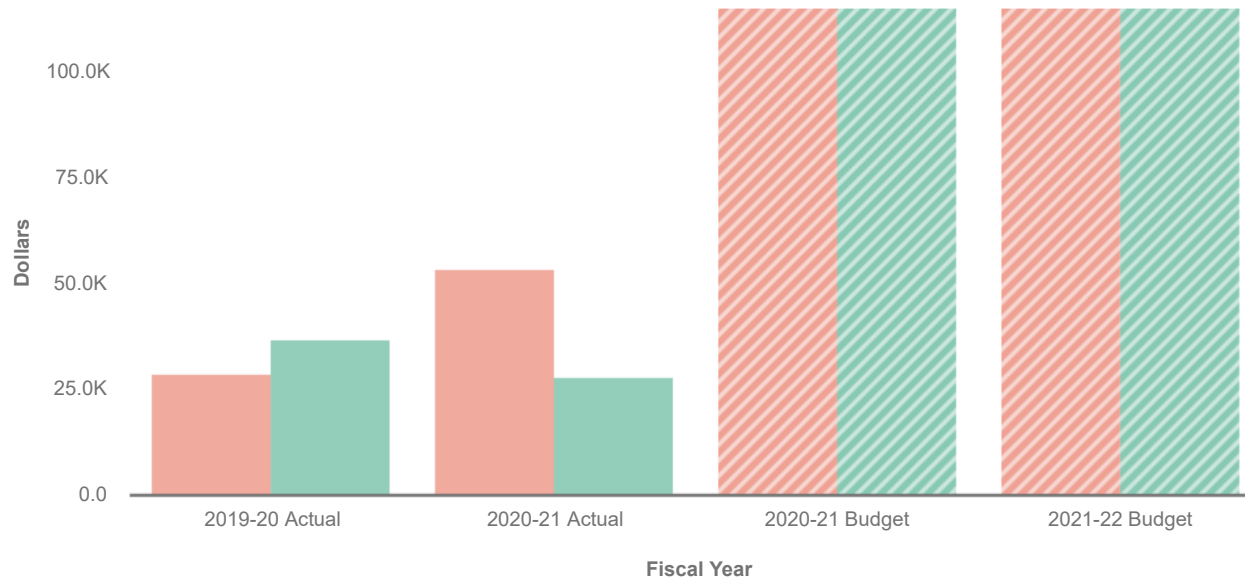
Data filtered by Types, DSS-WARAPAROUND (FOSTER CARE), PUBLIC ASSISTANCE-COURT WARDS, SOCIAL SERVICES DEPARTMENT, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

6. Workforce Investment Act 111-56-869



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 36,959	\$ 28,135	\$ 114,966	\$ 114,966
▶ Intergovernmental	36,959	28,135	114,966	114,966
▼ Expenses	28,878	53,646	114,966	114,966
▶ Services and Supplies	22,385	22,477	97,966	84,966
▶ Salaries & Benefits	6,493	31,169	17,000	30,000
Revenues Less Expenses	\$ 8,081	\$ -25,511	\$ 0	\$ 0

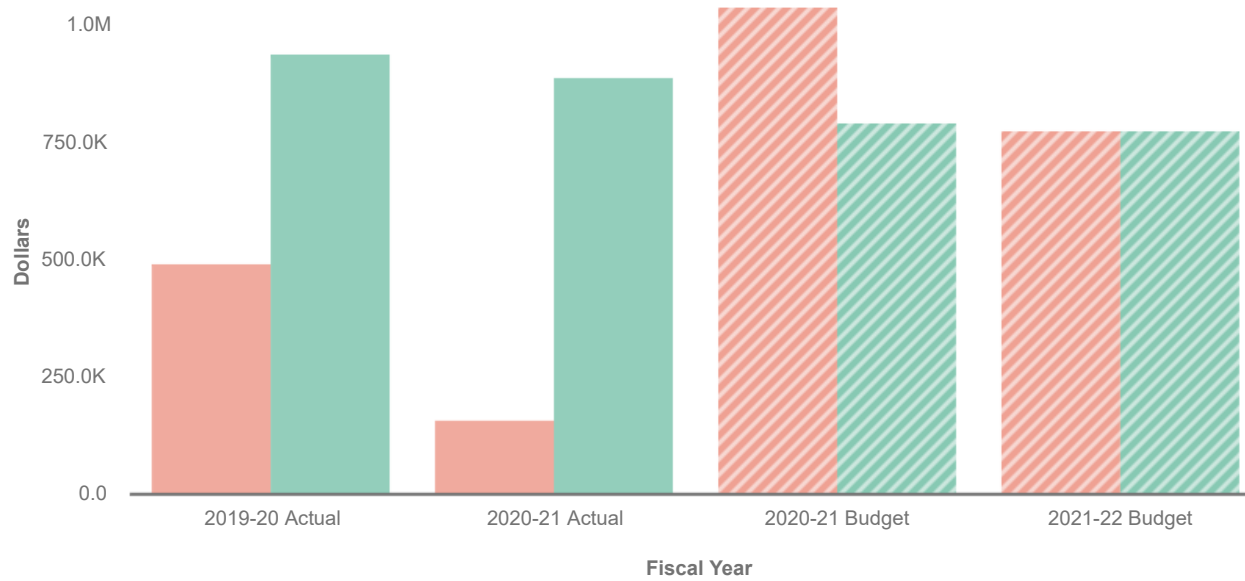
Data filtered by Types, EMPLOYERS TRAINING RESOURCE, PUBLIC ASSISTANCE-OTHER ASSIST, WORKFORCE INVESTMENT ACT (WIA), No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

7. DSS 1991 Realignment 117-51-868



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 938,573	\$ 888,652	\$ 791,081	\$ 775,184
▶ Intergovernmental	906,309	869,513	768,198	748,974
▶ Interest & Rents	32,265	19,139	22,883	26,210
▼ Expenses	493,775	159,235	1,035,051	775,184
▶ Transfers Out	493,775	159,235	1,035,051	775,184
Revenues Less Expenses	\$ 444,799	\$ 729,417	\$ -243,970	\$ 0

Data filtered by Types, DSS 1991 Realignment, PUBLIC ASSISTANCE-ADMIN, SOCIAL SERVICES DEPARTMENT, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

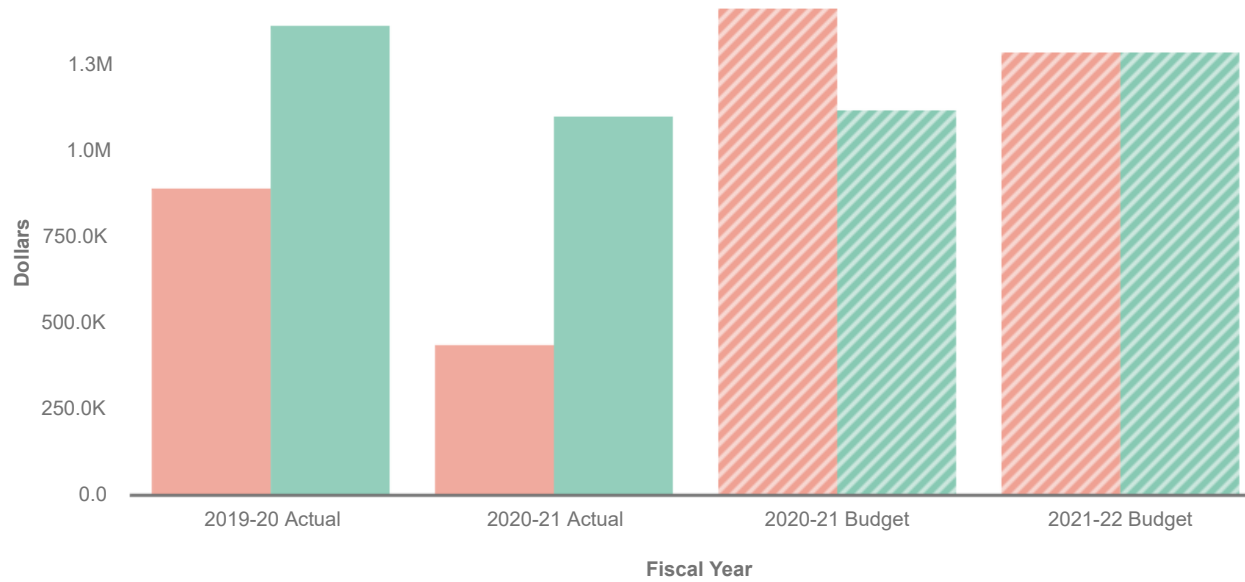
8. DSS 2011 Realignment 118-51-868



Visualization

Sort **Large to Small**

- Revenues
- Expenses



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 1,368,945	\$ 1,106,749	\$ 1,125,280	\$ 1,289,348
▶ Intergovernmental	1,323,026	1,082,136	1,091,163	1,255,258
▶ Interest & Rents	45,919	24,613	34,117	34,090
▼ Expenses	896,551	441,373	1,414,069	1,289,348
▶ Transfers Out	896,551	441,373	1,414,069	1,289,348
Revenues Less Expenses	\$ 472,394	\$ 665,376	\$ -288,789	\$ 0

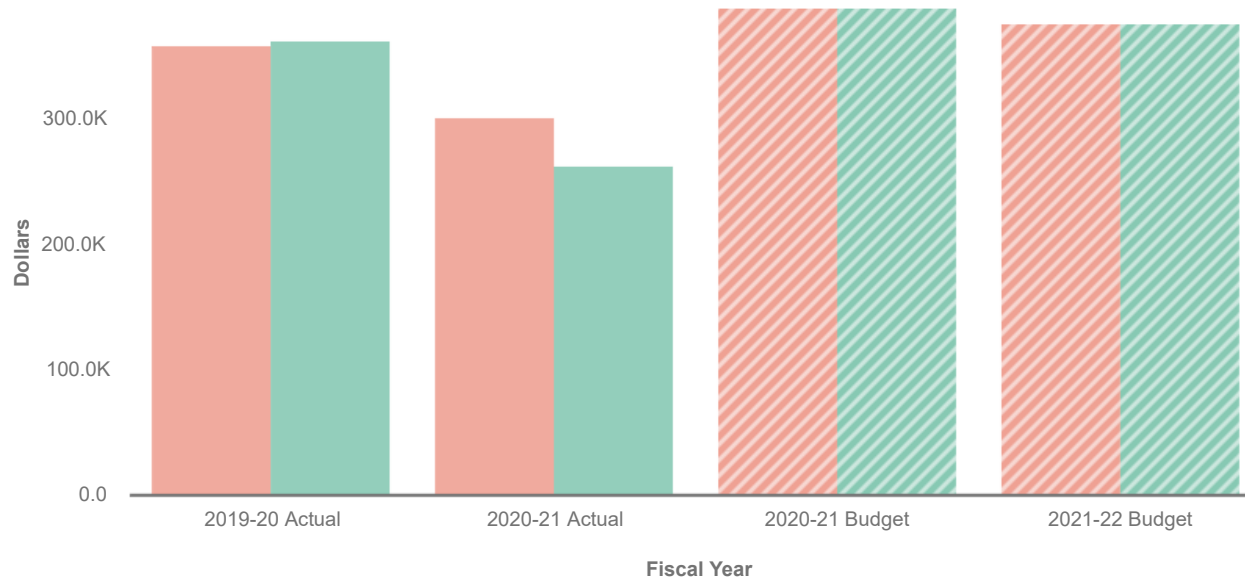
Data filtered by Types, DSS 2011 Realignment, PUBLIC ASSISTANCE-ADMIN, SOCIAL SERVICES DEPARTMENT, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

9. Senior Program 110-56-875



Visualization



Sort **Large to Small**

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 363,368	\$ 263,711	\$ 387,864	\$ 376,545
▶ Charges for Services	158,838	159,267	268,420	179,949
▶ Transfers In	174,024	89,444	89,444	166,596
▶ Intergovernmental	30,000	15,000	30,000	30,000
▶ Miscellaneous Revenues	506	0	0	0
▼ Expenses	358,556	302,387	387,864	376,545
▶ Salaries & Benefits	221,970	210,461	242,630	244,055
▶ Services and Supplies	136,586	91,925	145,234	132,490
Revenues Less Expenses	\$ 4,812	\$ -38,676	\$ 0	\$ 0

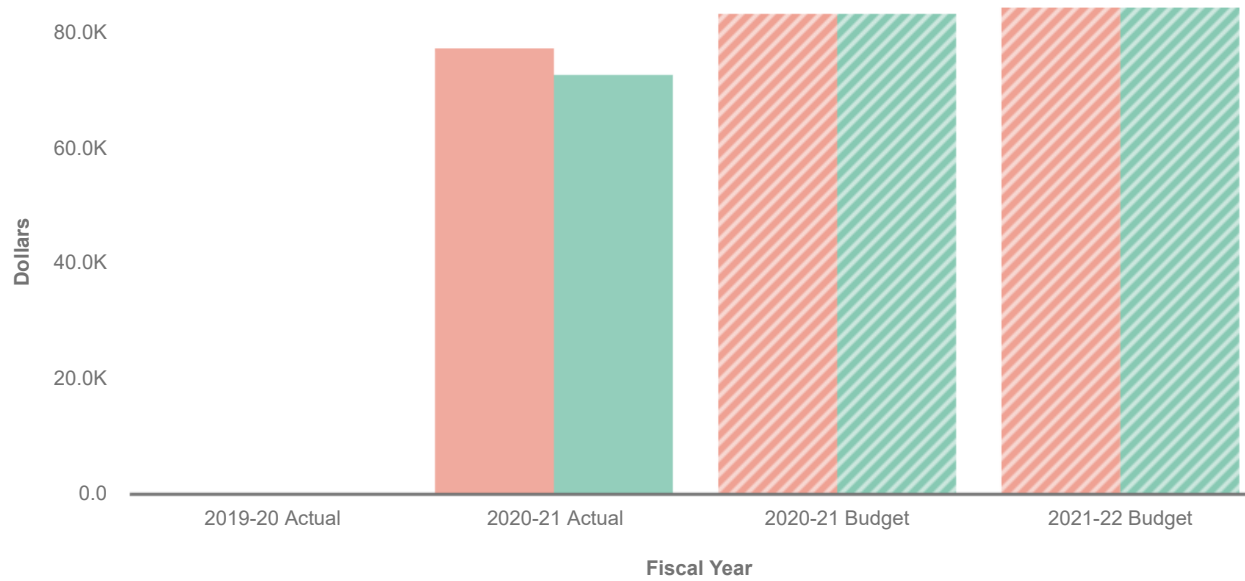
Data filtered by Types, SOCIAL SERVICES, PUBLIC ASSISTANCE-OTHER ASSIST, SENIOR SERVICES - ESAAA, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

10. Public Guardian 110-56-880



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 0	\$ 73,000	\$ 83,443	\$ 84,246
▶ Transfers In	0	73,000	83,443	84,246
▼ Expenses	0	77,528	83,444	84,246
▶ Salaries & Benefits	0	69,265	67,075	70,000
▶ Services and Supplies	0	8,263	16,369	14,246
Revenues Less Expenses	\$ 0	\$ -4,528	\$ -1	\$ 0

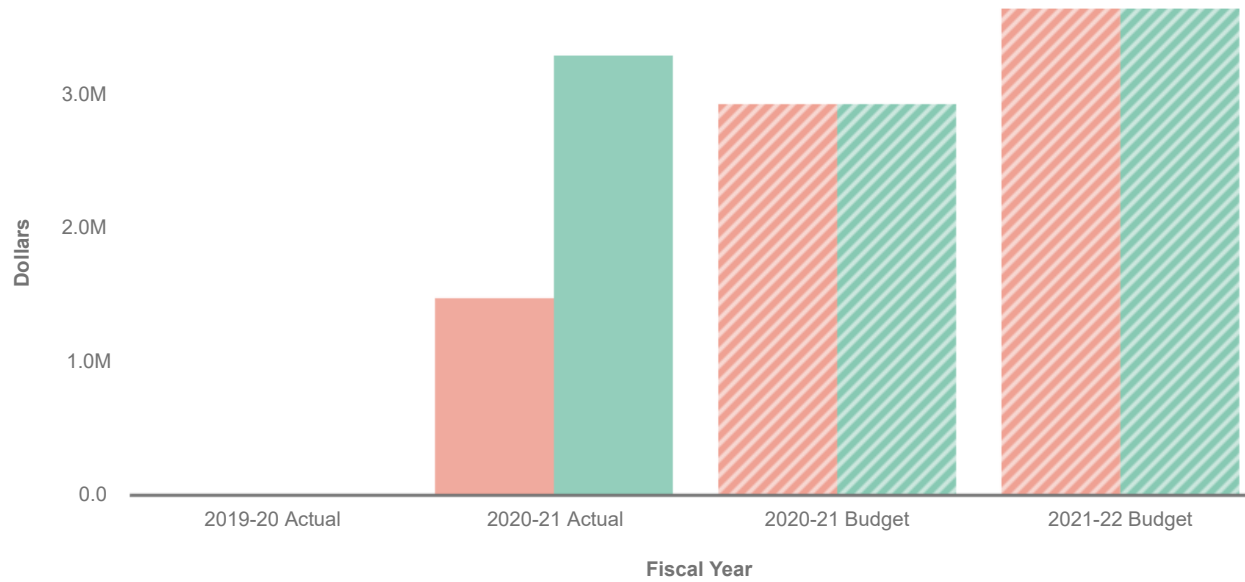
Data filtered by Types, SOCIAL SERVICES, PUBLIC ASSISTANCE-OTHER ASSIST, Public Guardian, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

11. State/Fed Public Administration Advances 115-51-868



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 0	\$ 3,305,480	\$ 2,940,568	\$ 3,647,366
▶ Intergovernmental	0	3,300,071	2,940,568	3,642,122
▶ Interest & Rents	0	5,409	0	5,244
▼ Expenses	0	1,490,332	2,940,568	3,647,366
▶ Transfers Out	0	1,490,332	2,940,568	3,647,366
Revenues Less Expenses	\$ 0	\$ 1,815,148	\$ 0	\$ 0

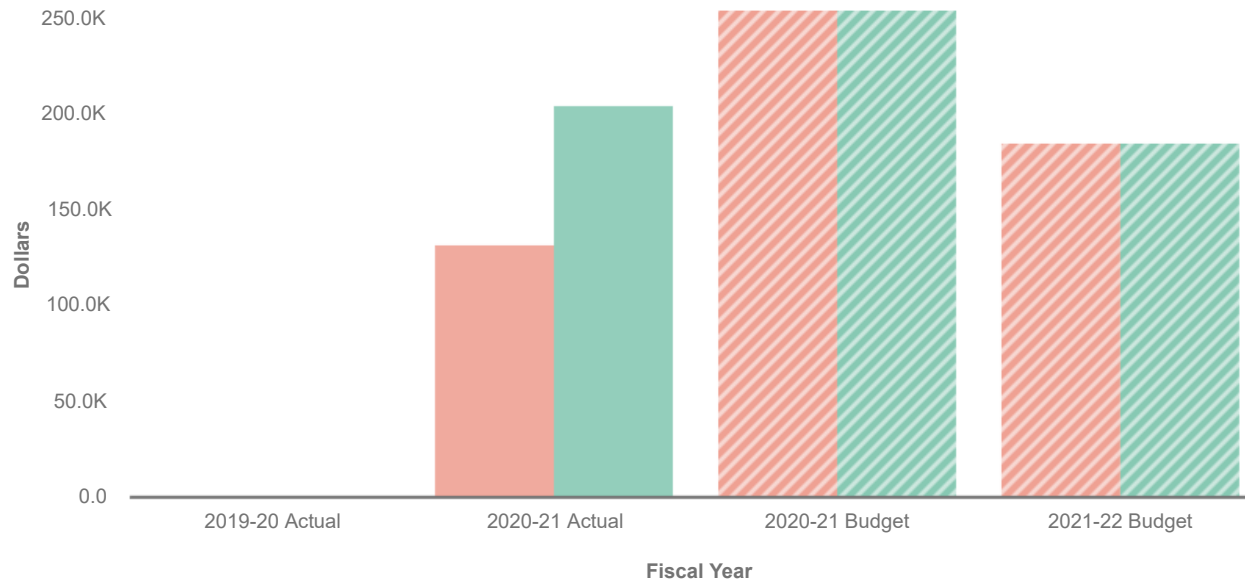
Data filtered by Types, DSS Admin Advances, PUBLIC ASSISTANCE-ADMIN, SOCIAL SERVICES DEPARTMENT, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

12. State/Fed Public Program Advances 116-51-868



Visualization



Sort Large to Small

- Revenues
- Expenses

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 0	\$ 204,399	\$ 253,750	\$ 185,235
▶ Intergovernmental	0	204,119	253,750	185,000
▶ Interest & Rents	0	280	0	235
▼ Expenses	0	131,791	253,750	185,235
▶ Transfers Out	0	131,791	253,750	185,235
Revenues Less Expenses	\$ 0	\$ 72,608	\$ 0	\$ 0

Data filtered by Types, DSS Assistance Advances, PUBLIC ASSISTANCE-ADMIN, SOCIAL SERVICES DEPARTMENT, No Project and exported on June 2, 2021. Created with OpenGov

CAPITAL IMPROVEMENT PROJECTS

CAPITAL IMPROVEMENT PROGRAMS

DEPARTMENT MISSION STATEMENT

NA

Capital Improvement Program **Fund 190**

DIVISION OVERVIEW

The Capital Improvement Program (CIP) represents Board-approved projects, or funds set aside for future projects, that each exceeds \$25,000. Once a project is approved and funded, the funds remain in the CIP fund until the project is complete.

CHALLENGES, ISSUES and OPPORTUNITIES

The primary challenge remains funding all of the needed projects, including a significant backlog of deferred maintenance, and the opportunities are the improvement and/or redevelopment of key facilities that have either outgrown their useful life, or that face shifting community desires and needs.

CORE SERVICE AND PROGRAM DESCRIPTION

The Capital Improvement Program is a budget tool. There is no staff or equipment devoted to this budget. Most work is performed by, or managed by the Facilities Division. The CIP provides a budget and a tracking system for projects that exceed the capitalization threshold.

DIVISION ACTION PLAN FOR 2021-2022

Projects that are expected to run through the CIP Budget this FY include the Memorial Hall Solar System, Civic Center Solar System, EV Chargers at Memorial Hall and Civic Center, Courthouse Paint, Old Social Services re-roof, CSA 5 projects, the Old Jail roof replacement, and recreation projects that may be funded under Prop 68.

Criminal Justice Facility **Fund 192**

DIVISION OVERVIEW

This is the fund devoted to the planning, design and construction of the County's grant-funded jail project in Bridgeport.

CHALLENGES, ISSUES and OPPORTUNITIES

Following completion of the Civic Center project, the Jail project is now moving forward in earnest. The primary challenge with the delivery of this project remains to be limited staff resources. The Engineering

Division of Public Works continues to have a vacancy in the County Engineer position, and it was the County Engineer who was assigned as the project lead. Nonetheless, progress is being made. The single largest issue in the future of this project will be the necessary cash flow for Architecture/Engineering, Construction Management and initial construction phases, prior to the SB844 State Grant reimbursements kicking in.

DIVISION ACTION PLAN FOR 2020-2021

It is expected that FY 21/22 will be the year in which the project is formally established by the state, a Construction Manager and Owner's Representative will be hired, and a team of core County staff will be formed to manage various aspects of the project including construction, IT, Finance, and Administration.

Civic Center **Fund 193**

DIVISION OVERVIEW

This budget is for the Civic Center project in Mammoth.

CHALLENGES, ISSUES and OPPORTUNITIES

The project is now complete, but staff continue to manage emerging issues and requests within the building and around the site. As staff settles into the building, there will be a need for additional funding of improvements that are above and beyond typical building maintenance. With the projects funds expended, there will be a need for additional GF contributions to complete this work.

DIVISION ACTION PLAN FOR 2020-2021

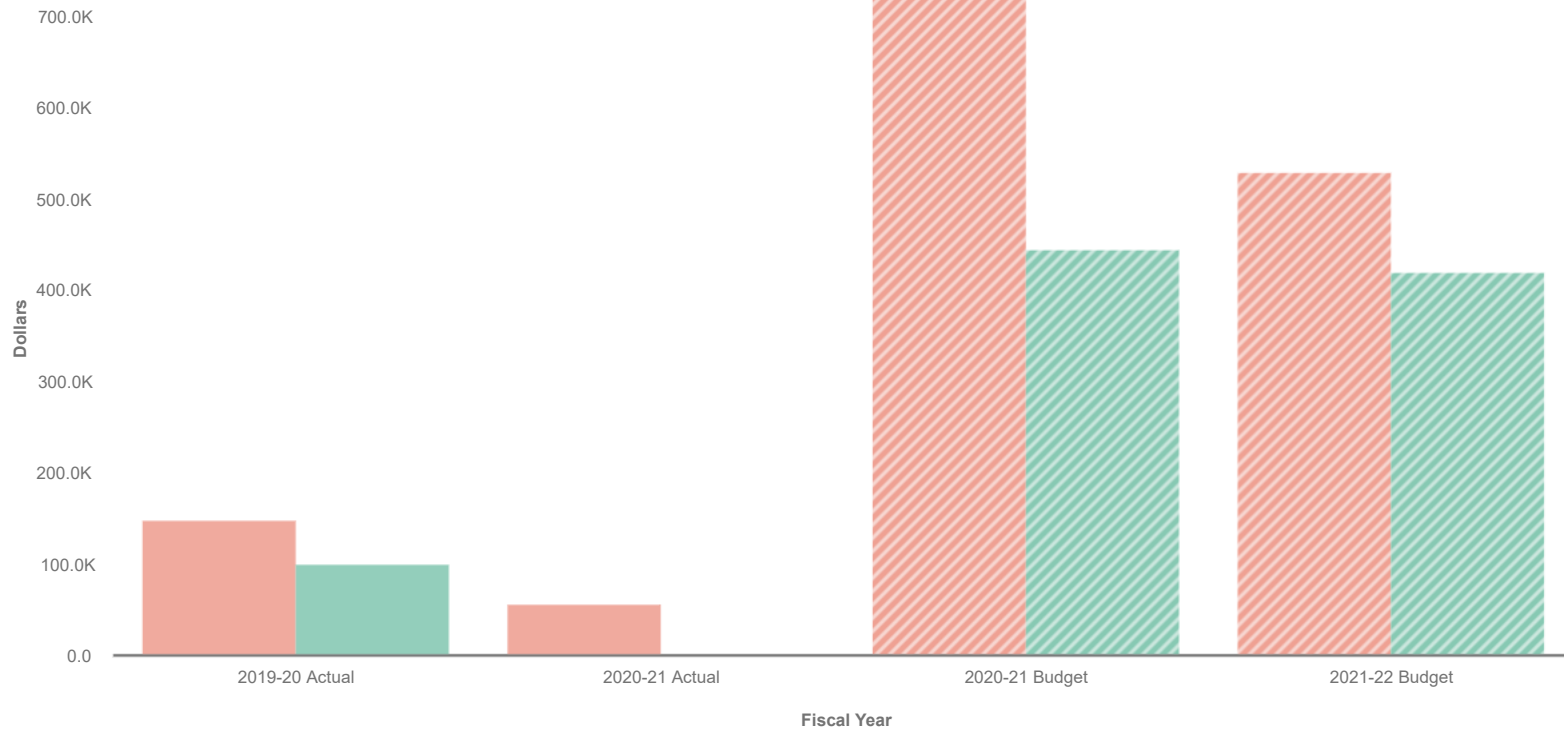
Continuing items that are expected to be completed next FY include the development of a snow management plan for the site, the installation of snow rails to control snow on the roofs, limited covered parking, EV chargers, the initial buildout of the Board chambers, and additional soundproofing measures where required.

0. 2021-22 Recommended Budget

CIP Fund 190-18-725



Visualization



Sort Large to Small

- Expenses
- Revenues

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 101,297	\$ 300	\$ 446,000	\$ 420,000
▶ Transfers In	101,017	0	435,000	395,000
▶ Miscellaneous Revenues	280	300	11,000	25,000
▼ Expenses	148,455	57,213	720,000	530,000
▶ Capital Outlay	147,955	55,501	720,000	530,000
▶ Services and Supplies	500	1,712	0	0
Revenues Less Expenses	\$ -47,157	\$ -56,913	\$ -274,000	\$ -110,000

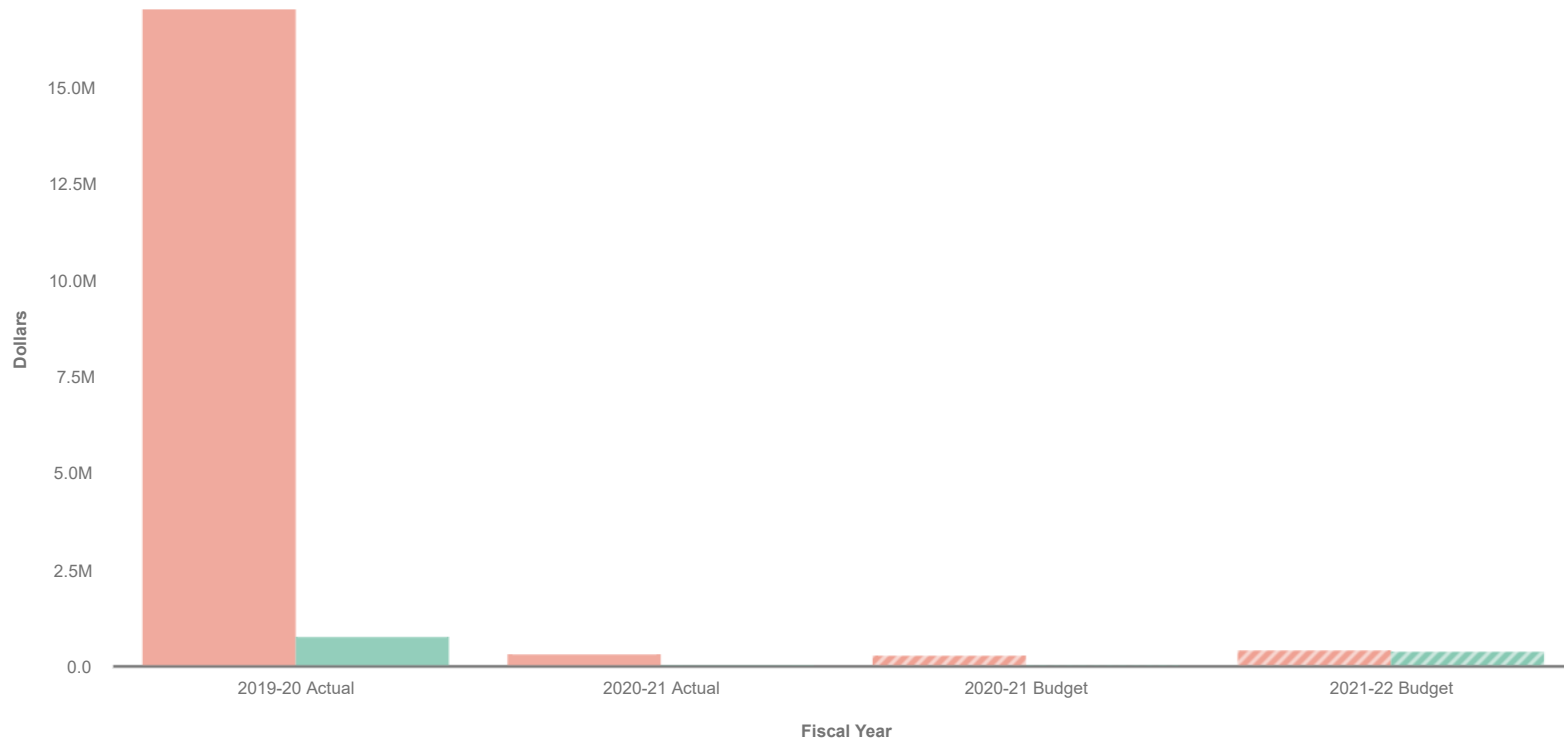
Data filtered by Types, CAPITAL IMPROVEMENT PROJECTS, GENERAL-PLANT ACQUISITION, ROAD, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

CIP Civic Center Project 193-18-725



Visualization



Sort Large to Small

- Expenses
- Revenues

Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 798,330	\$ 73,689	\$ 73,627	\$ 414,774
▶ Transfers In	565,000	71,768	71,768	150,000
▶ Miscellaneous Revenues	0	0	0	264,774
▶ Interest & Rents	233,330	1,921	1,859	0
▼ Expenses	17,030,262	348,054	307,360	453,328
▶ Capital Outlay	15,593,553	122,899	94,000	453,328
▶ Debt Service	939,975	0	0	0
▶ Services and Supplies	496,734	11,796	0	0
▶ Transfers Out	0	213,360	213,360	0
Revenues Less Expenses	\$ -16,231,933	\$ -274,366	\$ -233,733	\$ -38,554

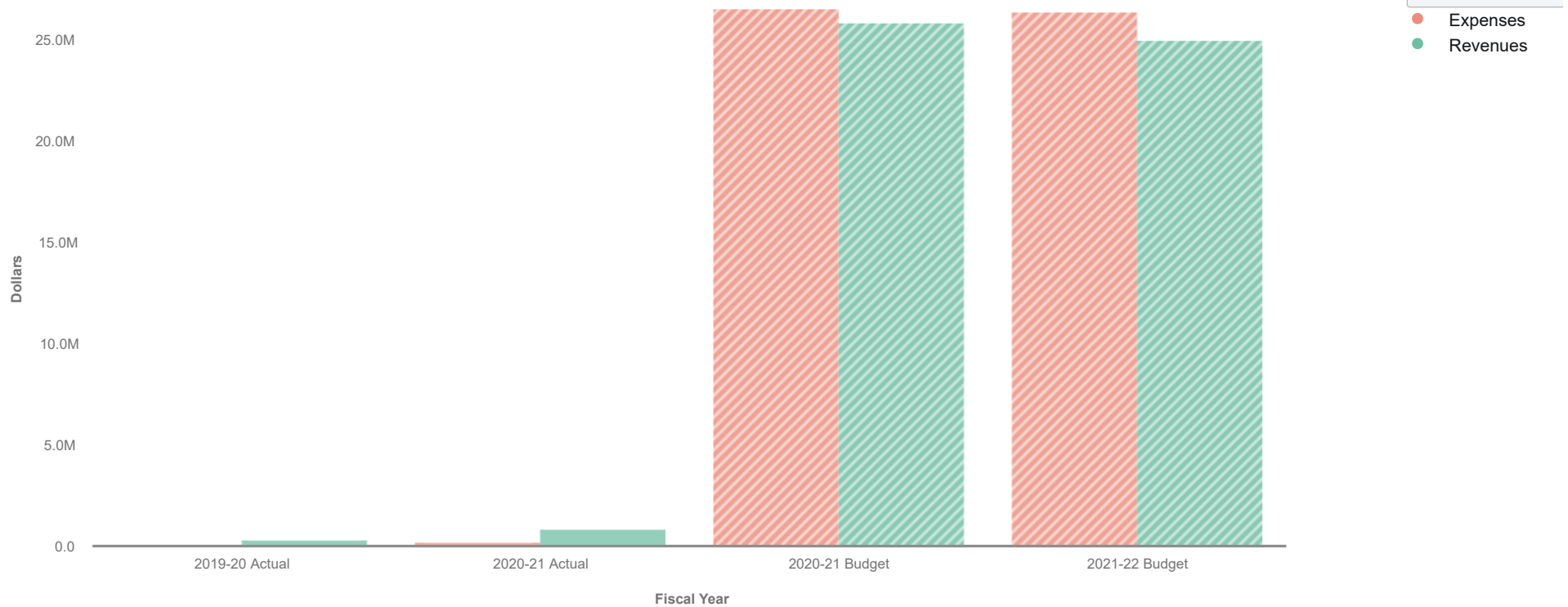
Data filtered by Types, Mono County Civic Center Project, GENERAL-PLANT ACQUISITION, ROAD, No Project and exported on June 2, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

CIP Criminal Justice Facility 192-22-460



Visualization



Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 300,000	\$ 836,951	\$ 25,834,137	\$ 25,000,000
▶ Intergovernmental	0	129,814	25,127,000	25,000,000
▶ Transfers In	300,000	707,137	707,137	0
▼ Expenses	0	199,977	26,494,000	26,404,164
▶ Capital Outlay	0	199,977	26,494,000	26,404,164
Revenues Less Expenses	\$ 300,000	\$ 636,974	\$ -659,863	\$ -1,404,164

Data filtered by Types, Criminal Justice Facility, PUBLIC PROTECTION-POLICE, JAIL, No Project and exported on June 2, 2021. Created with OpenGov

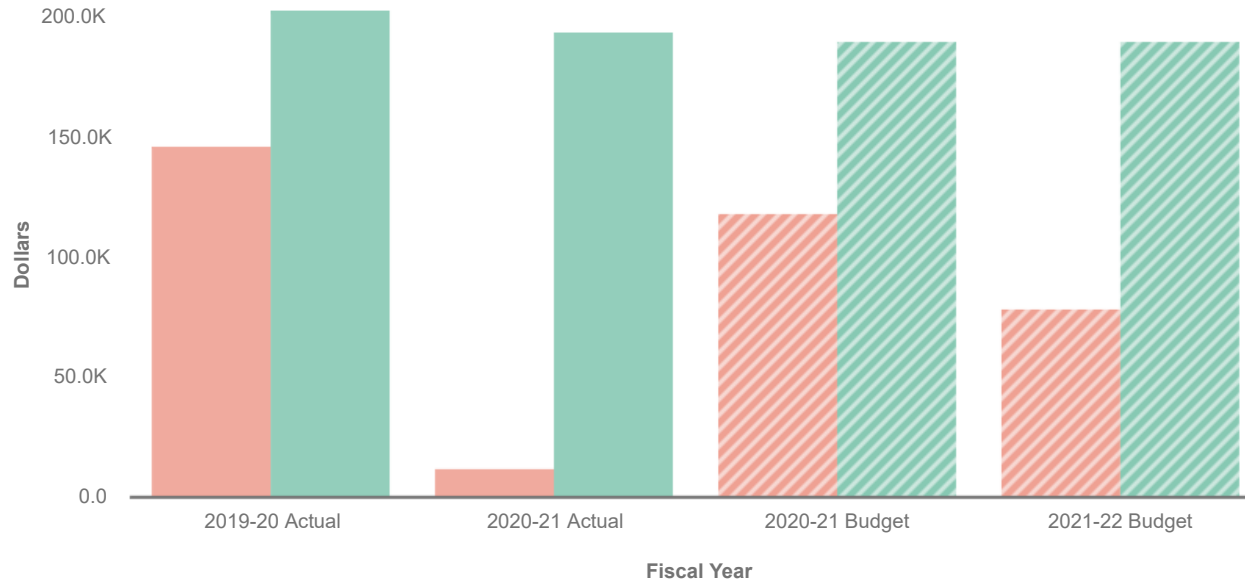
COMMUNITY SERVICE AREAS

0. 2021-22 Recommended Budget

CSA #1 Crowley 160-10-225



Visualization



Sort Large to Small

- Revenues
- Expenses

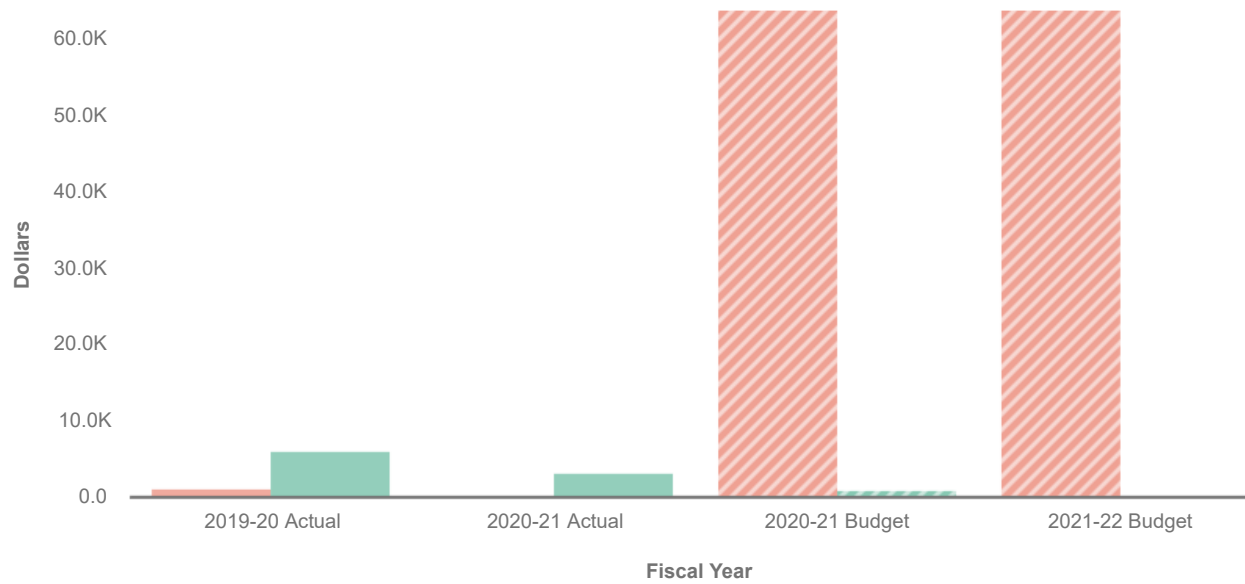
Collapse All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 202,701	\$ 194,512	\$ 190,340	\$ 190,068
▶ Taxes	185,009	186,958	177,200	178,400
▶ Interest & Rents	11,230	7,429	7,640	8,168
▶ Miscellaneous Revenues	6,397	0	5,000	3,000
▶ Charges for Services	65	125	500	500
▼ Expenses	146,609	12,517	118,825	79,000
▶ Services and Supplies	29,044	11,363	76,625	42,500
▶ Transfers Out	107,315	0	30,000	0
▶ Salaries & Benefits	10,250	1,155	7,200	6,500
▶ Capital Outlay	0	0	0	25,000
▶ Contingency	0	0	5,000	5,000
Revenues Less Expenses	\$ 56,092	\$ 181,995	\$ 71,515	\$ 111,068

0. 2021-22 Recommended Budget

CSA #2 Benton 162-10-226



Visualization



Sort Large to Small

- Expenses
- Revenues

Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 6,148	\$ 3,240	\$ 1,000	\$ 0
▶ Interest & Rents	5,324	2,449	1,000	0
▶ Charges for Services	825	791	0	0
▼ Expenses	1,313	0	63,700	63,700
▶ Services and Supplies	1,313	0	63,700	63,700
Revenues Less Expenses	\$ 4,835	\$ 3,240	\$ -62,700	\$ -63,700

Data filtered by Types, COUNTY SERVICE AREA #2 BENTON, GENERAL-OTHER GENERAL, CSA #2, No Project and exported on June 7, 2021. Created with OpenGov

0. 2021-22 Recommended Budget

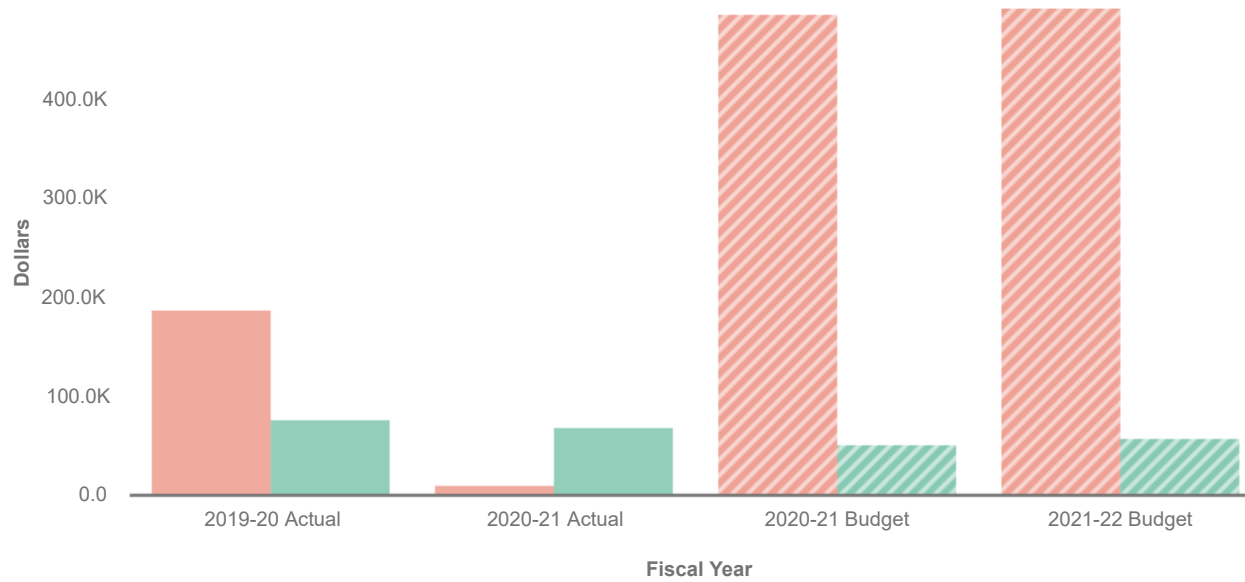
CSA #5 Bridgeport 163-10-227



Visualization

Sort Large to Small

- Expenses
- Revenues



Expand All	2019-20 Actual	2020-21 Actual	2020-21 Budget	2021-22 Budget
▼ Revenues	\$ 77,471	\$ 69,271	\$ 51,420	\$ 58,000
▶ Taxes	57,515	57,642	46,920	55,000
▶ Interest & Rents	14,624	6,298	4,500	3,000
▶ Miscellaneous Revenues	5,332	5,332	0	0
▼ Expenses	188,821	11,713	487,000	492,000
▶ Capital Outlay	123,131	3,305	390,000	0
▶ Transfers Out	45,000	0	0	395,000
▶ Services and Supplies	20,690	8,408	97,000	97,000
Revenues Less Expenses	\$ -111,350	\$ 57,559	\$ -435,580	\$ -434,000

Data filtered by Types, COUNTY SERVICE AREA #5 BRIDGEPORT, GENERAL-OTHER GENERAL, CSA #5, No Project and exported on June 7, 2021. Created with OpenGov

ALLOCATION LIST

Mono County Position Allocation List, FY 2021-22

Department	Position Title	Grade	Min Annual Base Salary	Max Annual Base Salary	# of Positions Approved by Board of Supervisors	Allocated FTE
ANIMAL SERVICES	ANIMAL SERVICES DIRECTOR	n/a		\$81,900.00	1	1
ANIMAL SERVICES	ANIMAL SHELTER ATTENDANT	47	\$35,920.00	\$43,661.00	3	2.75
ANIMAL SERVICES	ANIMAL CONTROL OFFICER I/II	50/52	\$38,682.00	\$49,398.00	2	2
					6	5.75
ASSESSOR	ASSESSOR	n/a		\$133,406.40	1	1
ASSESSOR	ASSISTANT ASSESSOR	n/a		\$109,753.80	1	1
ASSESSOR	APPRAISER III	75	\$71,714.00	\$87,169.00	1	1
ASSESSOR	AUDITOR-APPRAISER II	74	\$69,965.00	\$85,043.00	1	1
ASSESSOR	APPRAISER II	71	\$64,969.00	\$78,971.00	2	2
ASSESSOR	CADASTRAL MAPPER/TRANSFER ANALYST	65	\$56,023.00	\$68,096.00	1	1
ASSESSOR	APPRAISER AIDE	64	\$54,657.00	\$66,435.00	1	1
ASSESSOR	FISCAL TECHNICAL SPECIALIST IV	63	\$53,323.00	\$64,815.00	1	1
					9	9
BEHAVIORAL HEALTH	BEHAVIORAL HEALTH DIRECTOR	n/a		\$133,406.40	1	1
BEHAVIORAL HEALTH	CLINICAL SUPERVISOR	82	\$85,246.00	\$103,616.00	1	1
BEHAVIORAL HEALTH	BEHAVIORAL HEALTH PROGRAM MANAGER	82	\$85,246.00	\$103,616.00	1	1
BEHAVIORAL HEALTH	ACCOUNTANT I/II	73/79	\$68,258.00	\$96,218.00	1	1
BEHAVIORAL HEALTH	PSYCHIATRIC SPECIALIST III	78	\$77,228.00	\$93,871.00	1	1
BEHAVIORAL HEALTH	PSYCHIATRIC SPECIALIST II	74	\$69,965.00	\$85,043.00	1	1
BEHAVIORAL HEALTH	SUBSTANCE USE DISORDERS SUPERVISOR	72	\$66,594.00	\$80,945.00	1	1
BEHAVIORAL HEALTH	PSYCHIATRIC SPECIALIST I	70	\$63,385.00	\$77,045.00	2	2
BEHAVIORAL HEALTH	STAFF SERVICES ANALYST II	70	\$63,385.00	\$77,045.00	4	4
BEHAVIORAL HEALTH	QUALITY ASSURANCE COORDINATOR	69	\$61,839.00	\$75,165.00	1	1
BEHAVIORAL HEALTH	BEHAVIORAL HEALTH SERVICES COORDINATOR II	66	\$57,424.00	\$69,799.00	2	2
BEHAVIORAL HEALTH	FISCAL TECHNICAL SPECIALIST IV	63	\$53,323.00	\$64,815.00	2	2
BEHAVIORAL HEALTH	SUBSTANCE USE DISORDERS COUNSELOR III	62	\$52,023.00	\$63,234.00	1	1
BEHAVIORAL HEALTH	BEHAVIORAL HEALTH SERVICES COORDINATOR I	62	\$52,023.00	\$63,234.00	2	2
BEHAVIORAL HEALTH	CASE MANAGER III	60	\$49,516.00	\$60,187.00	3	3
BEHAVIORAL HEALTH	WELLNESS CENTER ASSOCIATE	n/a	\$20.00/hr		2	0.75
BEHAVIORAL HEALTH	WELLNESS CENTER ASSOCIATE	n/a	\$25.00/hr		1	0.50
BEHAVIORAL HEALTH	WELLNESS CENTER ASSOCIATE	n/a	\$30.00/hr		2	0.20
					29	26.45
BOARD OF SUPERVISORS	BOARD CHAIRPERSON	n/a		\$62,424.00	1	1
BOARD OF SUPERVISORS	BOARD MEMBER	n/a		\$57,504.00	4	4
					5	5
CLERK/RECORDER	COUNTY CLERK/RECORDER/REGISTRAR	n/a		\$121,003.56	1	1
CLERK/RECORDER	ASSISTANT COUNTY CLERK/RECORDER	n/a		\$94,809.48	1	1
CLERK/RECORDER	SENIOR DEPUTY BOARD CLERK/ELECTIONS	69	\$61,839.00	\$75,165.00	1	1
CLERK/RECORDER	FISCAL TECHNICAL SPECIALIST IV	63	\$53,323.00	\$64,815.00	1	1
CLERK/RECORDER	FISCAL TECHNICAL SPECIALIST I/II/III/IV	51/55/59/63	\$39,649.00	\$64,815.00	1	1
CLERK/RECORDER	ELECTIONS ADMINISTRATION ADVISOR/ANNUITANT	n/a	\$35.00/hr		1	0.25
CLERK/RECORDER	ELECTIONS ASSISTANT	n/a	\$25.00/hr		1	0.25
					7	5.5
COMMUNITY DEVELOPMENT	COMMUNITY DEVELOPMENT DIRECTOR	n/a		\$133,406.40	1	1
COMMUNITY DEVELOPMENT	PRINCIPAL PLANNER	78	\$77,228.00	\$93,871.00	1	1
COMMUNITY DEVELOPMENT	COMMUNITY DEVELOPMENT ANALYST III	74	\$69,965.00	\$85,043.00	2	2
COMMUNITY DEVELOPMENT	ASSOCIATE PLANNER II	70	\$63,385.00	\$77,045.00	1	1
COMMUNITY DEVELOPMENT	COMMUNITY DEVELOPMENT ANALYST II	70	\$63,385.00	\$77,045.00	2	2
COMMUNITY DEVELOPMENT	ADMINISTRATIVE SERVICES SPECIALIST	69	\$61,839.00	\$75,165.00	1	1
COMMUNITY DEVELOPMENT	OFFICE MANAGER & PLANNING COMMISSION SECRETARY	65	\$56,023.00	\$68,096.00	1	1
COMMUNITY DEVELOPMENT-BUILD.	BUILDING INSPECTOR III	74	\$69,965.00	\$85,043.00	1	1
COMMUNITY DEVELOPMENT-BUILD.	BUILDING INSPECTOR/PLANS EXAMINER	71	\$64,969.00	\$78,971.00	1	1
COMMUNITY DEVELOPMENT-BUILD.	PERMIT TECHNICIAN	64	\$54,657.00	\$66,435.00	1	1
COMMUNITY DEVELOPMENT-BUILD.	BUILDING OFFICIAL	n/a	\$86.28/hr		1	0.2
COMMUNITY DEVELOPMENT-CODE	COMMUNITY DEVELOP ANALYST III/CODE ENFORCE	74	\$69,965.00	\$85,043.00	1	1
COMMUNITY DEVELOPMENT-CODE	COMMUNITY DEVELOP ANALYST II/CODE ENFORCE	70	\$63,385.00	\$77,045.00	1	1
					15	14.2
COUNTY ADMINISTRATION	COUNTY ADMINISTRATIVE OFFICER	n/a		\$187,716.24	1	1
COUNTY ADMINISTRATION	ASSISTANT COUNTY ADMINISTRATIVE OFFICER	n/a		\$154,434.60	1	1
COUNTY ADMINISTRATION	HUMAN RESOURCES DIRECTOR	n/a		\$133,406.40	1	1
COUNTY ADMINISTRATION	HOUSING COORDINATOR	n/a		\$109,753.80	1	1
COUNTY ADMINISTRATION	ASSISTANT TO THE COUNTY ADMINISTRATIVE OFFICER	n/a		\$94,809.48	1	1
COUNTY ADMINISTRATION	HUMAN RESOURCES GENERALIST	69	\$61,839.00	\$75,165.00	1	1
COUNTY ADMINISTRATION	HUMAN RESOURCES SPECIALIST	63	\$53,323.00	\$64,815.00	1	1
COUNTY ADMINISTRATION	SPECIAL PROJECTS MANAGER	n/a	\$93.75/hr		1	0.2
COUNTY ADMINISTRATION	COMMUNICATIONS CONSULTANT	n/a	\$85.00/hr		1	0.5
					9	7.7
COUNTY COUNSEL	COUNTY COUNSEL	n/a		\$187,716.24	1	1
COUNTY COUNSEL	ASSISTANT COUNTY COUNSEL	n/a		\$133,406.40	2	2
COUNTY COUNSEL	DEPUTY COUNTY COUNSEL III	n/a		\$115,241.52	1	1
COUNTY COUNSEL	RISK MANAGER	n/a		\$99,549.96	1	1
COUNTY COUNSEL	ADMINISTRATIVE SERVICES SPECIALIST	69	\$61,839.00	\$75,165.00	1	1
					6	6
DISTRICT ATTORNEY	DISTRICT ATTORNEY	n/a		\$170,264.16	1	1
DISTRICT ATTORNEY	ASSISTANT DISTRICT ATTORNEY	n/a		\$133,406.40	1	1
DISTRICT ATTORNEY	DEPUTY DISTRICT ATTORNEY III	n/a		\$127,053.72	2	2
DISTRICT ATTORNEY	CHIEF INVESTIGATOR	n/a		\$127,053.72	1	1
DISTRICT ATTORNEY	DISTRICT ATTORNEY INVESTIGATOR II	n/a		\$104,527.44	1	1
DISTRICT ATTORNEY	OPERATIONS AND PROGRAMING SUPERVISOR	n/a		\$81,749.00	1	1

Mono County Position Allocation List, FY 2021-22

Department	Position Title	Grade	Min Annual Base Salary	Max Annual Base Salary	# of Positions Approved by Board of Supervisors	Allocated FTE
DISTRICT ATTORNEY	ADMINISTRATIVE SERVICES SPECIALIST	69	\$61,839.00	\$75,165.00	1	1
DISTRICT ATTORNEY	VICTIM/WITNESS ADVOCATE	60	\$49,516.00	\$60,187.00	1	1
DISTRICT ATTORNEY	VICTIM/WITNESS ADVOCATE	n/a	\$20.00/hr		1	0.62
					10	9.62
ECONOMIC DEVELOPMENT	ECONOMIC DEVELOPMENT DIRECTOR	n/a		\$121,003.56	1	1
ECONOMIC DEVELOPMENT	ECONOMIC DEVELOPMENT MANAGER	n/a		\$94,809.48	1	1
ECONOMIC DEVELOPMENT	ECONOMIC DEVELOPMENT COORDINATOR	69	\$61,839.00	\$75,165.00	1	1
ECONOMIC DEVELOPMENT	ECONOMIC DEVELOPMENT ASSISTANT (TEMP)	n/a	\$18.00/hr		1	0.25
					4	3.25
FINANCE	DIRECTOR OF FINANCE	n/a		\$154,434.60	1	1
FINANCE	ASSISTANT DIRECTOR OF FINANCE	n/a		\$115,241.52	2	2
FINANCE	ACCOUNTANT III	85	\$91,800.00	\$111,584.00	1	1
FINANCE	ACCOUNTANT II	79	\$79,159.00	\$96,218.00	2	2
FINANCE	ACCOUNTANT I	73	\$68,258.00	\$82,969.00	4	4
FINANCE	FISCAL TECHNICAL SPECIALIST IV	63	\$53,323.00	\$64,815.00	3	3
					13	13
INFORMATION TECHNOLOGY	INFORMATION TECHNOLOGY DIRECTOR	n/a		\$162,156.36	1	1
INFORMATION TECHNOLOGY	COMMUNICATIONS MANAGER	84	\$89,561.00	\$108,862.00	1	1
INFORMATION TECHNOLOGY	SENIOR SYSTEM ADMINISTRATOR	84	\$89,561.00	\$108,862.00	1	1
INFORMATION TECHNOLOGY	BUSINESS OPERATIONS MANAGER	81	\$83,166.00	\$101,089.00	1	1
INFORMATION TECHNOLOGY	LEAD DEVELOPER	81	\$83,166.00	\$101,089.00	1	1
INFORMATION TECHNOLOGY	GEOGRAPHIC INFORMATION SYSTEM SPECIALIST III	79	\$79,159.00	\$96,218.00	1	1
INFORMATION TECHNOLOGY	COMMUNICATIONS SPECIALIST I	77	\$75,345.00	\$91,582.00	1	1
INFORMATION TECHNOLOGY	INFORMATION TECHNOLOGY SPECIALIST II	77	\$75,345.00	\$91,582.00	2	2
INFORMATION TECHNOLOGY	GEOGRAPHIC INFORMATION SYSTEM SPECIALIST I	75	\$71,714.00	\$87,169.00	1	1
INFORMATION TECHNOLOGY	INFORMATION TECHNOLOGY SPECIALIST I	75	\$71,714.00	\$87,169.00	1	1
INFORMATION TECHNOLOGY	GEOGRAPHIC INFORMATION SYSTEM ANALYST	70	\$63,385.00	\$77,045.00	1	1
					12	12
PARAMEDICS	EMERGENCY MEDICAL SERVICES CHIEF	n/a		\$127,053.72	1	1
PARAMEDICS	FISCAL & ADMINISTRATIVE SERVICES OFFICER I	76	\$73,507.00	\$89,348.00	1	1
PARAMEDICS	PARAMEDIC STATION CAPTAIN	58	\$61,403.00	\$74,636.00	4	4
PARAMEDICS	PARAMEDIC TRAINING OFFICER	56	\$58,740.00	\$71,399.00	1	1
PARAMEDICS	PARAMEDIC II	54	\$53,400.00	\$64,908.00	13	13
PARAMEDICS	EMERGENCY MEDICAL TECHNICIAN	40	\$37,794.00	\$45,939.00	6	6
PARAMEDICS	EMERGENCY MEDICAL TECHNICIAN - RESERVE	n/a	\$14.00/hr		20	2
					46	30
PROBATION	CHIEF PROBATION OFFICER	n/a		\$133,406.40	1	1
PROBATION	FISCAL & ADMINISTRATIVE SERVICES OFFICER II	79	\$79,159.00	\$96,218.00	1	1
PROBATION	DEPUTY PROBATION OFFICER V	67	\$72,915.00	\$88,629.00	2	2
PROBATION	DEPUTY PROBATION OFFICER IV	63	\$67,379.00	\$81,899.00	1	1
PROBATION	BEHAVIORAL HEALTH SERVICES COORDINATOR I	62	\$52,023.00	\$63,234.00	1	1
PROBATION	PROBATION AIDE II	51	\$49,118.00	\$59,703.00	1	1
PROBATION	DEPUTY PROBATION OFFICER III	59	\$48,308.00	\$58,719.00	6	6
					13	13
PUBLIC HEALTH	PUBLIC HEALTH DIRECTOR	n/a		\$133,406.40	1	1
PUBLIC HEALTH	ENVIRONMENTAL HEALTH MANAGER	n/a		\$115,241.52	1	1
PUBLIC HEALTH	EPIDEMIOLOGIST	82	\$85,246.00	\$103,616.00	1	1
PUBLIC HEALTH	HEALTH PROGRAM MANAGER/PUBLIC HEALTH NURSE	82	\$85,246.00	\$103,616.00	4	4
PUBLIC HEALTH	FISCAL & ADMINISTRATIVE SERVICES OFFICER II	79	\$79,159.00	\$96,218.00	1	1
PUBLIC HEALTH	DEPUTY DIRECTOR OF PUBLIC HEALTH	n/a		\$93,768.00	1	1
PUBLIC HEALTH	EMERGENCY PREPAREDNESS MANAGER	75	\$71,714.00	\$87,169.00	1	1
PUBLIC HEALTH	WIC PROGRAM DIRECTOR/REGISTERED DIETICIAN	75	\$71,714.00	\$87,169.00	1	1
PUBLIC HEALTH	COMMUNITY HEALTH PROGRAM COORDINATOR I/II	70/75	\$63,385.00	\$87,169.00	2	2
PUBLIC HEALTH	ENVIRONMENTAL HEALTH SPECIALIST III	74	\$69,965.00	\$85,043.00	3	3
PUBLIC HEALTH	FISCAL TECHNICAL SPECIALIST IV	63	\$53,323.00	\$64,815.00	2	2
PUBLIC HEALTH	FISCAL TECHNICAL SPECIALIST IV/WNA	63	\$53,323.00	\$64,815.00	2	2
PUBLIC HEALTH	COMMUNITY HEALTH OUTREACH SPECIALIST	63	\$53,323.00	\$64,815.00	3	2.8
PUBLIC HEALTH	COVID CASE INVESTIGATORS (TEMP THROUGH 7/31/23)	53	\$41,656.00	\$50,633.00	1	1
PUBLIC HEALTH	PUBLIC HEALTH OFFICER	n/a	\$109.70/hr		1	0.75
PUBLIC HEALTH	PUBLIC HEALTH DIRECTOR CONSULTANT		\$66.86/hr		1	0.46
PUBLIC HEALTH	ENVIRONMENTAL HEALTH TECHNICIAN	n/a	\$29.80/hr		1	0.5
PUBLIC HEALTH	PUBLIC HEALTH NURSING PROFESSIONAL	n/a	\$48.84/hr		3	0.1
					30	25.81
PUBLIC WORKS	PUBLIC WORKS DIRECTOR	n/a		\$147,080.52	1	1
PUBLIC WORKS	ADMINISTRATIVE SERVICES SPECIALIST	69	\$61,839.00	\$75,165.00	1	1
PUBLIC WORKS-ENGIN./PROJECTS	COUNTY ENGINEER	n/a		\$127,053.72	1	1
PUBLIC WORKS-ENGIN./PROJECTS	ASSOCIATE ENGINEER I	84	\$89,561.00	\$108,862.00	2	2
PUBLIC WORKS-ENGIN./PROJECTS	PROJECT MANAGER	n/a		\$85,995.00	1	1
PUBLIC WORKS-ENGIN./PROJECTS	ENGINEER TECHNICIAN III	74	\$69,965.00	\$85,043.00	1	1
PUBLIC WORKS-ENGIN./PROJECTS	EASTERN SIERRA RECREATION COORDINATOR	n/a		\$70,748.40	1	1
PUBLIC WORKS-ENGIN./PROJECTS	EASTERN SIERRA RECREATION SEASONAL	n/a	\$20.00/hr		2	0.92
PUBLIC WORKS-ENGIN./PROJECTS	PROJECT MANAGER	n/a	\$38.41/hr		1	0.46
PUBLIC WORKS-PARKS/FACILITIES	PARKS & FACILITIES SUPERINTENDENT	n/a		\$104,527.44	1	1
PUBLIC WORKS-PARKS/FACILITIES	PARKS & FACILITIES SUPERVISOR	73	\$68,258.00	\$82,969.00	1	1
PUBLIC WORKS-PARKS/FACILITIES	MAINTENANCE CRAFTSWORKER	63	\$53,323.00	\$64,815.00	2	2
PUBLIC WORKS-PARKS/FACILITIES	MAINTENANCE LEADWORKER	63	\$53,323.00	\$64,815.00	2	2
PUBLIC WORKS-PARKS/FACILITIES	MAINTENANCE WORK ORDER TECHNICIAN	61	\$50,754.00	\$61,692.00	1	1
PUBLIC WORKS-PARKS/FACILITIES	MAINTENANCE WORKER III	59	\$48,308.00	\$58,719.00	3	3
PUBLIC WORKS-PARKS/FACILITIES	MAINTENANCE WORKER II	55	\$43,765.00	\$53,197.00	1	1

Mono County Position Allocation List, FY 2021-22

Department	Position Title	Grade	Min Annual Base Salary	Max Annual Base Salary	# of Positions Approved by Board of Supervisors	Allocated FTE
PUBLIC WORKS-PARKS/FACILITIES	LEAD CUSTODIAN	51	\$39,649.00	\$48,194.00	1	1
PUBLIC WORKS-PARKS/FACILITIES	CUSTODIAN III	43/47	\$32,542.00	\$43,661.00	2	2
PUBLIC WORKS-ROAD DEPT	ROAD OPERATIONS SUPERINTENDENT			<i>\$104,527.44</i>	1	1
PUBLIC WORKS-ROAD DEPT	FLEET SERVICES SUPERINTENDENT	79	\$79,159.00	\$96,218.00	1	1
PUBLIC WORKS-ROAD DEPT	LEAD EQUIPMENT MECHANIC	72	\$66,594.00	\$80,945.00	1	1
PUBLIC WORKS-ROAD DEPT	EQUIPMENT MECHANIC III	68	\$60,331.00	\$73,332.00	1	1
PUBLIC WORKS-ROAD DEPT	MAINTENANCE SUPERVISOR	67	\$58,859.00	\$71,544.00	4	4
PUBLIC WORKS-ROAD DEPT	EQUIPMENT MECHANIC II	64	\$54,657.00	\$66,435.00	1	1
PUBLIC WORKS-ROAD DEPT	EQUIPMENT MECHANIC III	64	\$54,657.00	\$66,435.00	2	2
PUBLIC WORKS-ROAD DEPT	INVENTORY AND PURCHASING TECHNICIAN	61	\$50,754.00	\$61,692.00	1	1
PUBLIC WORKS-ROAD DEPT	FISCAL TECHNICAL SPECIALIST IV	55/59	\$43,765.00	\$58,719.00	2	2
PUBLIC WORKS-ROAD DEPT	MAINTENANCE WORKER III	59	\$48,308.00	\$58,719.00	11	11
PUBLIC WORKS-ROAD DEPT	MAINTENANCE WORKER II	55	\$43,765.00	\$53,197.00	2	2
PUBLIC WORKS-SOLID WASTE	SOLID WASTE SUPERINTENDENT	n/a		<i>\$94,809.48</i>	1	1
PUBLIC WORKS-SOLID WASTE	SOLID WASTE SUPERVISOR	73	\$68,258.00	\$82,969.00	1	1
PUBLIC WORKS-SOLID WASTE	SOLID WASTE EQUIPMENT OPERATOR	61	\$50,754.00	\$61,692.00	2	2
PUBLIC WORKS-SOLID WASTE	FISCAL TECHNICAL SPECIALIST III	59	\$48,308.00	\$58,719.00	1	1
PUBLIC WORKS-SOLID WASTE	SOLID WASTE MAINTENANCE WORKER	59	\$48,308.00	\$58,719.00	3	3
					60	58.38
SHERIFF	SHERIFF-CORONER	n/a		<i>\$170,264.16</i>	1	1
SHERIFF	UNDERSHERIFF	n/a		<i>\$154,434.60</i>	1	1
SHERIFF	LIEUTENANT I/II	n/a		\$146,085.93	2	2
SHERIFF	SERGEANT	60	\$87,264.00	\$106,044.00	3	3
SHERIFF	FISCAL & ADMINISTRATIVE SERVICES OFFICER II	79	\$79,159.00	\$96,218.00	1	1
SHERIFF	DEPUTY SHERIFF II	54	\$75,252.00	\$91,464.00	20	17
SHERIFF	PUBLIC INFORMATION OFFICER	69	\$61,839.00	\$75,165.00	1	1
SHERIFF	RECORDS MANAGER	61	\$50,754.00	\$61,692.00	1	1
SHERIFF	COURT SCREENER II	n/a	\$38.50/hr		2	0.92
SHERIFF	COURT SCREENER I	n/a	\$27.50/hr		8	3.68
SHERIFF - JAIL	PUBLIC SAFETY LIEUTENANT	63	\$76,068.00	\$92,472.00	1	1
SHERIFF - JAIL	PUBLIC SAFETY SERGEANT	58	\$66,132.00	\$80,388.00	2	2
SHERIFF - JAIL	PUBLIC SAFETY OFFICER II	49	\$49,536.00	\$60,240.00	12	12
SHERIFF - JAIL	PUBLIC SAFETY OFFICER I	47	\$47,160.00	\$57,324.00	6	4
SHERIFF - JAIL	FOOD SERVICE MANAGER	51	\$39,649.00	\$48,194.00	1	1
SHERIFF - JAIL	COOK (CORRECTIONAL)	45	\$34,189.00	\$41,557.00	1	1
					63	52.6
SOCIAL SERVICES	SOCIAL SERVICES DIRECTOR	n/a		<i>\$133,406.40</i>	1	1
SOCIAL SERVICES	PROGRAM MANAGER	82	\$85,246.00	\$103,616.00	2	2
SOCIAL SERVICES	STAFF SERVICES MANAGER	82	\$85,246.00	\$103,616.00	1	1
SOCIAL SERVICES	SOCIAL WORKER SUPERVISOR II	79	\$79,159.00	\$96,218.00	1	1
SOCIAL SERVICES	SUPERVISING STAFF SERVICES ANALYST	78	\$77,228.00	\$93,871.00	1	1
SOCIAL SERVICES	SOCIAL WORKER SUPERVISOR I	75	\$71,714.00	\$87,169.00	1	1
SOCIAL SERVICES	STAFF SERVICES ANALYST III	74	\$69,965.00	\$85,043.00	2	2
SOCIAL SERVICES	SUPERVISING INTEGRATED CASE WORKER	72	\$66,594.00	\$80,945.00	1	1
SOCIAL SERVICES	SOCIAL WORKER IV	71	\$64,969.00	\$78,971.00	2	2
SOCIAL SERVICES	INTEGRATED CASE WORKER I/II	64	\$54,657.00	\$66,435.00	3	3
SOCIAL SERVICES	ELIGIBILITY SPECIALIST III	63	\$53,323.00	\$64,815.00	1	1
SOCIAL SERVICES	FISCAL TECHNICAL SPECIALIST IV	63	\$53,323.00	\$64,815.00	1	1
SOCIAL SERVICES	SENIOR SERVICES MANAGER	63	\$53,323.00	\$64,815.00	1	1
SOCIAL SERVICES	SOCIAL WORKER I	63	\$53,323.00	\$64,815.00	2	2
SOCIAL SERVICES	ELIGIBILITY SPECIALIST TRAINEE/I/II	59	\$48,308.00	\$58,719.00	3	3
SOCIAL SERVICES	FISCAL TECHNICAL SPECIALIST III	59	\$48,308.00	\$58,719.00	1	1
SOCIAL SERVICES	FISCAL TECHNICAL SPECIALIST II	55	\$43,765.00	\$53,197.00	2	2
SOCIAL SERVICES	SOCIAL SERVICES AIDE	55	\$43,765.00	\$53,197.00	2	2
SOCIAL SERVICES	FISCAL TECHNICAL SPECIALIST I	51	\$39,649.00	\$48,194.00	1	1
SOCIAL SERVICES	SENIOR SERVICES COOK/DRIVER	45	\$34,189.00	\$41,557.00	3	2
SOCIAL SERVICES	SENIOR SERVICES SITE ATTENDANT	n/a	\$19.98/hr		1	0.25
					33	31.25
<i>*Proposed changes in italics pending Board approval</i>					Total of totals:	370
						328.51

BUDGET POLICY

MONO COUNTY

BUDGET POLICY

(adopted May 2011, revised April 2021)

INTRODUCTION

The most crucial policy setting action the Mono County Board of Supervisors performs every year is the adoption of a balanced budget. The budget development process takes months and requires collaboration from all its operating departments as well as the Board of Supervisors to propose an integrated spending plan that delivers public services for twelve months. The process includes an estimate of taxpayer resources available for appropriation. These revenues set the limit for required and discretionary spending that support public service delivery efforts. The budget communicates to our citizens their government's priorities for meeting community needs. Yet, budgetary decision-making must support only those efforts that are sustainable and fiscally responsible. The budget focuses all County efforts and ultimately drives employee behavior and decision making.

A budget policy is a shared understanding establishing goals aimed at allocating public resources that efficiently and effectively provide services to citizens and visitors within the County. While not all our shared goals are achievable every fiscal year, the existence of such goals serve to guide the Board of Supervisors in its decision-making. One of Mono County's Strategic Goals is to be fiscally resilient. This demonstrates the importance of financial sustainability beyond adopting a balanced budget as required by law in the County Budget Act. Instead, Mono County aims to adopt a structurally balanced budget where recurring revenues are equal to recurring spending. Once achieved, annual budget surpluses will fund reserves and one-time expenditures. Mono County's objective is to achieve and maintain explicit reserve balances equal to 25% of average General Fund spending.

The County of Mono developed its budget policy out of the experiences of the last three decades. We recognize that maintaining a conservative budget approach and prudently addressing unfunded liabilities while also ensuring the fiscal sustainability of the County's workforce and rebuilding adequate reserves are vital to sound fiscal management and achieving the Mono County Mission: to support all our communities by providing superior services while protecting our unique rural environment.

I. BALANCED BUDGET

- A. The County is required by state law to adopt a budget that is balanced. This means that total appropriations (or annual spending) cannot be more than estimated resources, which includes beginning fund balance plus anticipated revenues). This is the minimum criteria for budget adoption.
- B. The County's goal is to adopt a structurally balanced budget which means that ongoing revenues are at least equal to ongoing spending. This ensures continuation of current services despite cyclical downturns in revenue streams. The elimination of reliance on

MONO COUNTY

BUDGET POLICY

(adopted May 2011, revised April 2021)

fund balance to legally balance the budget is a key step towards achieving fiscal resilience.

II. RESERVE BALANCES

Establishing and maintaining adequate reserve balances ensures the County retains the fiscal ability to maintain essential public services when events such as cyclical economic downturns cause temporary revenue losses. Given Mono County's tourism-based economy, the recommended minimum level of reserve balances is 25% of average annual general fund spending. Additional specific reserve accounts should be established as the need for future resources arises to pay for long-term capital, facility, and infrastructure projects.

- A. Establish and maintain a general reserve balance of at least 10% of the average annual general fund expenditures. The purpose of the general reserve balance is to provide spending resources in case of emergencies, as enumerated in Government Code Section 29127 of the County Budget Act. The general reserve is to be carried forward in the budget from year to year. Except in cases of legally declared emergencies, the general reserve is established, cancelled, increased or decreased only at the time the budget is adopted.
- B. Establish and maintain an economic stabilization balance of at least 15% of the average annual general fund expenditures. The purpose of the economic stabilization balance is to provide resources to support the workforce and the delivery of essential public services during an economic downturn having a negative effect on the County's revenues.
- C. When the fiscal year budget permits, the Board will consider placing prior year unspent expenditure contingencies and any portion of the prior year fund balance in the economic stabilization reserve.
- D. As resources become available, the Board of Supervisors will establish additional reserve accounts for the purpose of accumulating funds for specific long-term purposes such as retirement of long-term debt, paying down unfunded liabilities, paying for facility improvements, and funding infrastructure replacement or expansion projects.

III. EXPENDITURE CONTINGENCY ACCOUNT

Each budget shall establish an appropriation for expenditure contingencies at a minimum level of 1% of the budgeted general fund expenditures (but not to exceed 10% of total appropriations) in each fiscal year for unanticipated expenditures. All expenditures from the contingency account are at the discretion of the CAO and Board of Supervisors. As required by State law, any transfer of contingency to another budget unit within the General Fund requires a 4/5ths vote of the Board of Supervisors. For more detail on the

MONO COUNTY

BUDGET POLICY

(adopted May 2011, revised April 2021)

expenditure contingency appropriation, please see the General Fund Contingency Appropriation Policy.

IV. GENERAL FUND CONTINGENCY APPROPRIATION POLICY

It is observed that the absence of a specific General Fund (GF) Contingency Appropriation policy contributes to over-estimating of budgeted expenditure amounts and leads to a widening gap between fiscal year budgeted appropriations and actual expenditures where budgeted appropriations at the account level exceed actual expenditures by more than five percent. It is also believed this situation artificially increases the GF structural budget deficit and impacts the Board of Supervisors (BOS) financing decisions. While the County's past budget policy requires adoption of a GF Contingency Appropriation account at a minimum level of 1% of the budgeted GF expenditures, it provides no guidance about the use of this contingency balance during the fiscal year.

This General Fund Contingency Appropriation policy is designed to provide GF departments with the framework to tighten budgetary cost controls at the account level for the purpose of achieving a structurally balanced budget. The objective is to establish and maintain a GF contingency appropriation in each year's budget to accommodate unexpected increases in expenditures, which could not have reasonably been anticipated at the time the budget was developed. It is to provide a margin of safety and a source of temporary funding to GF departments to encourage an attitude of cost control within each account. It is further intended to promote collaborative teamwork in managing the finances of the County's GF.

This section of the policy has five elements as noted below:

1. Scope
2. Compliance with applicable Government Code (GC) sections
3. Establishing the contingency appropriation
4. Use of the contingency appropriation

1. Scope

This policy applies only to the County's General Fund.

The contingency appropriation is not a contingency reserve. A contingency reserve is a budgetary provision setting aside a portion of the GF fund balance (carryover) for an identified purpose. It is not a financing source in the County's annual budget. This policy directs the creation of a contingency appropriation in the County's annual budget and equals the amount which is set aside each year to be appropriated for that year's unforeseen expenditure requirements.

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2. Compliance with Applicable Government Code Sections

The County shall adhere to the County Budget Act (Act) which is referenced in GC 29000 through GC 29144, and is also included in Appendix B of the County Budget Guide (2010 Edition, Revision #1) issued by the California State Controller's Office. This policy is to be consistent with all provisions of the Act affecting appropriations for contingencies which are restated in this section. This section is provided as a summary only and not meant to be a full recitation of the County Budget Act or laws governing county budgets.

GC 29006: The adopted budget shall include, at a minimum, estimated or actual amounts by fund for ... (d) appropriations for contingencies.

GC 29084: The budget may contain an appropriation(s) for contingencies in such amounts as the BOS deems sufficient.

GC 29125: Transfers and revisions to appropriation for contingencies is made by formal action of the BOS, by a four-fifths vote.

GC 29126: For any appropriation in whole or in part that is not needed, the Board of Supervisors may cancel the unneeded appropriation and transfer the amount to appropriation for contingencies.

3. Establishing the Contingency Appropriation

Subject to BOS approval, the County will establish a GF contingency appropriation with each budget cycle using the guidelines provided in this section.

The amount of the GF contingency appropriation is targeted at a minimum of 1% but no more than 10% of budgeted GF expenditures (not including this GF contingency appropriation).

The GF contingency appropriation will be established and/or adjusted with each budget cycle, will be included as a separate department of the GF budget, and the balance left in the contingency appropriation at the end of each fiscal year will terminate and lapse as a contribution to GF carryover fund balance.

The GF contingency appropriation cannot be more than the following for each budget year:

Total GF funding sources
Less all other GF appropriations
Plus amounts available from GF unassigned fund balance.

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(adopted May 2011, revised April 2021)

In times of declining revenues and/or budget deficits, the BOS may temporarily eliminate or reduce the GF contingency appropriation until the fiscal crisis is resolved.

The amount of the contingency appropriation may be adjusted by 4/5ths vote of the BOS at any time during the fiscal year after the adoption of the County's final budget.

4. Use of the Contingency Appropriation

Only GF departments may request use of the contingency appropriation.

The department initiates a request for use of the contingency appropriation in either of two ways:

- By submitting an individual agenda item through the County's agenda software program which must be reviewed by the CAO, County Counsel, and the Finance Department prior to being placed on the Board's agenda. The agenda transmittal must include a statement by the department justifying the use of the contingency appropriation consistent with this policy.
- By requesting the use of the contingency appropriation, as instructed, during the mid-year (or other intra-period) budget review process. The Department must document their justification for the use of the contingency appropriation consistent with this policy.

Transfer from the contingency appropriation must be approved by the BOS with a 4/5ths vote prior to recording the requested transfer.

Use of the contingency appropriation is allowed for the following reasons and circumstances:

- Unforeseen expenditures that could not have been anticipated at the time the annual budget was adopted.
- When the department is impacted by legislative changes not known at the time of budget development and which has a negative impact on the department's expenditures (ie..increases expenditures).
- Increases in expenditures necessary to maintain current service levels.
- Economic events that increase vendor costs such as utility rate increases or an increase in a vendor's rates.
- Unanticipated operational changes.

MONO COUNTY

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Use of contingency should not be used to fund new expenditures of an on-going nature.

Prior to requesting use of the contingency appropriation, the department must have:

- No unanticipated revenue that has not been appropriated.
- No other appropriations within its own budget which can be reallocated to cover the budget shortfall.
- No other appropriation available in another fund that it controls that can be legally applied to cover the budget shortfall.

V. FUND BALANCES

Government Accounting Standards Board (GASB) Statement Number 54 requires the County to segregate fund balances into five basic categories. These categories are:

1. *Nonspendable fund balance* (such as inventories or prepaid expenditures) is used for amounts that are not in spendable form to segregate them in fund balance so that it cannot be appropriated.
2. *Restricted fund balance* (such as creditors, grant providers or contributors) is used for amounts restricted to specific purposes by external parties.
3. *Committed fund balance* (to cover commitments the Board of Supervisors has made) is used for amounts determined by formal action (i.e., resolution) of the Board of Supervisors to be used for a specific purpose.
4. *Assigned fund balance* (such as covering deficit fund balances) is used for amounts intended to for a specific purpose and can be established by the Board or the CAO.
5. *Unassigned fund balance* (everything not included in the other types of fund balance).

Restricted, committed, assigned, and unassigned fund balance amounts together constitute spendable fund balance and these amounts are available for appropriation and use in balancing next year's budget.

The Finance Director is responsible for segregating each fund balance by category and amount and informing the CAO and the Board of Supervisors of the amount of spendable fund balance available for use in balancing the budget for the upcoming year.

VI. STRATEGIC PLANNING

The County uses a strategic planning process for setting priorities and making budgetary decisions. This allows development, initiation, and funding of new or revised programs over a five-year period, in sync with a comprehensive planning process that establishes

MONO COUNTY

BUDGET POLICY

(adopted May 2011, revised April 2021)

the Board's priorities for satisfying long-term community needs. All new or revised services are evaluated within the framework of the five-year strategic plan. The strategic plan is updated every year to span a five-year period.

VII. FISCAL MANAGEMENT

Mono County uses fiscal management principles to ensure resiliency by:

1. Maintaining a conservative budgeting approach. This means to limit budget deficits whenever possible. Concerning revenues, it requires forecasting that is not overly optimistically but instead relies on accepted analytical methodologies such as historical trends and economic indicators as the basis for estimating revenues. Concerning expenditures, it requires limiting spending amounts based on work plans to continue delivery of existing public services.
2. Annually consider reduction of long-term debt and unfunded liabilities.
3. Establish an equitable basis for allocating internal costs to all service users.
4. Review fees periodically. Fees should be calculated to include all actual costs of providing the service, including overhead. Only the Board of Supervisors can decide to set a fee at less than its cost to provide the service. Adjust and establish new fees as needed.
5. Incorporate long-term financial planning into the budget cycle to guide financial decision-making.

VIII. INFRASTRUCTURE AND FACILITIES

Consider contributions from the general fund, grants and state/federal allocations, annually or whenever available, for the improvement of county infrastructure and facilities. Incorporate plans to improve infrastructure and facilities into long-term plans and prioritize setting aside funds to pay for these projects (but also see the County Debt Policy about borrowing to pay for large projects). Work with regional partners to reduce County costs for maintaining and improving the County infrastructure and facilities which is shared with other jurisdictions.

Plan for new facilities only if operating and maintenance costs for those facilities are fully recognized and accounted for in multi-year financial plans. Provide adequate routine maintenance each year to avoid the higher cost of deferred maintenance.

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VIII. NEW SERVICES

Add new services only after identifying a need (see section on strategic planning) and only when adequate resources for staffing and on-going operational funding are available in multi-year financial plans.

IX. GUIDELINES FOR OPERATIONAL EFFICIENCIES

1. Provide County services in the most cost effective and operationally efficient manner.
2. When program funding is cut or eliminated, reduce, or eliminate the program accordingly, unless otherwise mandated.
3. Provide staffing levels that consider multi-year needs, reasonable workload per employee, and minimize the possibility of layoffs or furloughs resulting from inadequate revenues.
4. For special projects or certain expertise in the short-term, utilize temporary employees (not to exceed 1,000 hours) and consultants.
5. Utilize community expertise on a voluntary basis, as appropriate.
6. Ensure that fee-supported services are staffed appropriately to render the services for which customers have paid. Minimize the use of subsidies to support continuation of such services.
7. Work through partnerships, JPA's, and regional relationships to share costs for local programs whenever possible.

X. EMPLOYEE DEVELOPMENT

Attract and retain competent employees for the County work force by compensating employees fairly (consistent with smaller rural counties), provide adequate training opportunities, ensure safe working conditions, and maintain a professional work environment. For additional policy direction, see the Compensation Philosophy Statement adopted by the Board of Supervisors.

XI. ECONOMIC DEVELOPMENT

Achieve organized, sustainable community development for the communities and citizens of Mono County through the budget process by providing an expanded and diversified economic base while preserving our scenic beauty, open space, small town charm and historical assets.

MONO COUNTY

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(adopted May 2011, revised April 2021)

XII. BUDGET DEVELOPMENT

- A. The County will utilize a targeted “base-year” operating budget where the budget team estimates resources available, costs out workforce and non-discretionary spending, and communicates with operating departments about their share of the remaining General Fund spendable resources. A base year budget incorporates the following elements:
1. The same staffing levels and the same allocated classifications as prior year's adopted budget.
 2. The same level of supplies, materials, and services as purchased in prior years, increased to account for known price increases.
 3. Replacement, in-kind, of capital equipment not to exceed \$10,000
- B. The County will utilize a process to approve additions over and above the targeted “base-year” budget by considering a list of policy items. Policy items are defined as follows:
1. Additional allocation of staff.
 2. Reclassification of existing staff to higher classifications or salary range (other than promotions within approved series classifications).
 3. Supplies, materials or services, \$1,000 above base year budget, excluding known price increases.
 4. Any new capital equipment more than \$5,000 that are not replacement items.
 5. Any capital improvement projects identified in the capital improvement plan.
- C. The Board, CAO and Department Heads will consider both resources and priorities in determining which policy items to fund. Priorities are determined by the strategic planning process.
- D. The role of department heads is to develop a fiscally responsible department budget consistent with past spending patterns and within the resources anticipated available for spending, in a timely fashion and to submit the operating budget and policy items to the CAO and Finance Director.

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- E. The role of the Finance Director is to work with departments and consider departmental budgets for submission into the County's proposed budget. The Finance Director will involve the CAO on both the expenditure and the revenue estimates for submission to the Board for approval.
- F. The role of the CAO is as the County's chief budget officer who recommends the budget to the Board of Supervisors.
- G. The Board will consider the budget and provide direction to staff.
- H. The general budget development timeline includes:
 - 1. Establish budget calendar – January
 - 2. Develop base budget, estimate discretionary revenues, and cost internal services and workforce amounts – February
 - 3. Strategic planning and development of the capital improvement plan – February
 - 4. Departments submit their proposed budgets and meet one-on-one with the budget development team – April
 - 5. Budget workshop and development of the recommended budget – May
 - 6. Public hearing and budget adoption – by June 30

BUDGET GLOSSERY

Budget Glossary

Adopted Budget: The budget document formally approved by the Board of Supervisors after the required public hearings and deliberations on the Recommended Budget.

Appropriation: An authorization by the Board of Supervisors from a specific fund to a specific agency or program to make expenditures or incur obligations for a specified purpose and period of time. The budget contains many items of appropriation. These appropriations are limited to one year unless otherwise specified.

Budget Unit: Similar to sub-accounts within budgets; created for tracking expenditures or revenues which must be accounted for separately.

Capital Expenditures: Expenditures incurred for the improvement to or acquisition of land, facilities and infrastructure.

Capital Improvement Plan (CIP): A mid-range plan, usually four to ten years, which identifies capital projects and equipment purchases, provides a planning schedule and identifies options for financing the plan.

Contingencies: A budgetary provision representing that portion of the set aside to meet unforeseen expenditure requirements or to offset revenue shortfalls during the fiscal year. Contingencies may be budgeted for specific funds or groups of funds.

Debt Service: Annual principal and interest payments that local government owes on borrowed money.

Enterprise Fund: A fund established to account for operations that are financed and operated in a manner similar to private business enterprises (e.g. water, gas and electric utilities; airports; parking garages; or transit systems). The governing body intends that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

Expenditures: Actual spending of funds authorized by an appropriation.

Fee for Services: Fees charged for certain services provided to citizens and other public agencies. Examples of these fees include: planning and public works services such as sale of plans and specifications and blueprints, and plan or map check fees; park facilities usage including camping, parking and picnic area usage; document recording services, certified copies of vital statistics; animal services such as vaccination and impound fees.

Final Budget: The Adopted Budget adjusted by all revisions throughout the fiscal year as of June 30.

Fiscal Year (FY): A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The County of Mono's fiscal year is July 1 through June 30.

Full Time Equivalent (FTE): In concept, one person working full-time for one year. A normal fiscal year equals 2,080 staff hours. Two workers, each working half that number of hours, together equal one staff year. County salaries and benefits costs are based on the total number of FTEs approved in each budget unit.

Fund: A fiscal and accounting entity in which cash and other financial resources, all related liabilities and equities or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations. Funds may contain one or more budget units.

Fund Balance: The amount of dollar resources remaining in a fund at year's end. Usually this is the difference between total expenditures and total resources of a fund.

Budget Glossary

Fund Balance Types:

- **Nonspendable Fund Balance:** Amounts that cannot be spent because they are either (1) not in spendable form or (2) legally or contractually required to be maintained intact.
- **Restricted Fund Balance:** When constraints placed on the use of the resources are either (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.
- **Committed Fund Balance:** Amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the Board of Supervisors. These committed amounts cannot be used for any other purpose unless the government removes or changes the specified use by taking the same type of action it employed to previously commit these amounts.
- **Assigned Fund Balance:** Amounts that are constrained by the Board's intent to use the funds for specific purposes, but are neither restricted nor committed.
- **Unassigned Fund Balance:** The residual classification for the General Fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund.

General Fund: The County's primary operating fund, which is used to account for all financial resources, except those required to be accounted for in another fund.

Generally Accepted Accounting Principles (GAAP): The uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statement of an entity.

General Purpose Revenue: Revenue derived from sources not specific to any program or service delivery that may be used for any purpose that is a legal expenditure of County funds. Examples of General Purpose Revenue include property taxes, sales taxes, transient occupancy taxes, court fines, real property transfer tax and miscellaneous other sources. There are no restrictions as to the use of these monies - often referred to as discretionary revenue.

General Reserve: A reserve established to address unforeseen catastrophic situations. The general reserve can only be established or adjusted during the annual budget adoption process and is not available except during a legally declared emergency. Generally accepted accounting principles (GAAP) and Mono County policy provide that a local government should maintain a general reserve between 5% and 15% of expenditures.

Goal: A long-term organizational target or direction of development. It states what the organization wants to accomplish or become over the next several years. (Bryson)

Government Finance Officers Association (GFOA): An organization comprised of government accounting and finance professionals throughout the United States and Canada, whose goals include but are not limited to improving financial management practices and encouraging excellence in financial reporting and budgeting by state and local governments.

Internal Service Fund (ISF): A proprietary type fund used to account for the financing of goods or services provided by one department to other departments of the County, or to other governmental units, on a full cost-reimbursement basis, including replacement of capital.

Maintenance of Effort (MOE): Occasionally required by state law or by an initiative, it requires the county to maintain a designated base level of spending, usually in order to receive additional revenues.

Mandate: A requirement from the State or federal government that the County perform a task, perform a task in a particular way, or perform a task to meet a particular standard.

Mission: What the County is striving to do over a continuous period of time; its organizational purpose.

Net County Cost: Budgeted appropriations less estimate of revenue anticipated. The amount of General Fund dollars needed to balance the proposed budget.

Objective: A measurable target that must be met on the way to attaining a goal. A statement of anticipated accomplishment, usually measurable and time bound.

Budget Glossary

Operating Transfers: Operating transfers result when one fund provides a service on behalf of another fund or when one fund transfers revenues to fund expenditures in another fund. The providing fund budgets the amount required by the other fund in the "Operating Transfer Out" expenditure account. The receiving fund budgets the amount in one of the "Operating Transfer In" revenue accounts.

Realignment Funds: These funds come from vehicle license fee and sales tax revenue collected by the state and allocated to counties. The funds are a "backfill" of the loss of state General Fund support or a shift of program responsibility from the state to the county for health, social services and youth corrections.

Recommended Budget: The budget document developed by the CAO and county departments and formally approved by the Board of Supervisors to serve as the basis for public hearings and deliberations prior to the de-termination of the adopted budget.

Requested Budget: The budget as submitted and requested by the division, department or district.

Reserves: A portion of fund equity that is set aside and not appropriated or spent, or that is legally or contractually restricted for a specific future.

Revenues: Amounts received from taxes, fees, permits, licenses, interest earnings and intergovernmental sources.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. Usually eligible expenses are very specific and known to a reasonable degree of accuracy.

Strategic Goal: A long-term organizational target or direction of development. The established long range priorities that the organization strives to achieve.

Unreserved/Undesignated Fund Balance: The portion of fund balance that is available for financing the budget requirements for a current or future fiscal period. Also known as spendable fund balance.

Budget Glossary

ABBREVIATIONS

- CAO:** Chief Administrative Officer
- CDBG:** Community Development Block Grant
- CSA:** County Service Area
- CSAC:** California State Association of Counties
- CSS:** Department of Child Support Services
- CWS:** Child Welfare Services
- FEMA:** Federal Emergency Management Agency
- FY:** Fiscal Year
- GAAP:** Generally Accepted Accounting Principles
- GASB:** Governmental Accounting Standards Board
- GFOA:** Government Finance Officers Association
- GIS:** Geographic Information System
- IHSS:** In-Home Supportive Services
- ISF:** Internal Service Fund
- IT:** Information Technology
- NACO:** National Association of Counties
- OES:** Office of Emergency Services
- OPEB:** Other Post Employment Benefit
- TOT:** Transient Occupancy Tax
- VLF:** Vehicle License Fees

DETAILED BUDGET SCHEDULES

2021-2022 RECOMMENDED BUDGET
 DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	GENERAL	2:Expenses	21100	Salary And Wages	-	-	-	-
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	-	-	-	-
				22110	Employee Benefits - Health (Medic	-	-	-	-
				22120	Employee Benefits - PERS (ER Portic	-	-	-	-
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	-	-	-	-
			2:Expenses Sum			-	-	-	-
		GENERAL Sum				-	-	-	-
		GENERAL-OTHER	1:Revenues	10020	Prop Tax -Current Secured	17,816,893	17,810,060	17,692,000	18,524,000
				10030	Prop Tax -Current Unsecured	1,366,601	1,390,954	1,260,000	1,330,000
				10040	Prop Tax -Delinq Secured Redem	171,877	188,781	206,000	180,000
				10050	Prop Tax -Delinq Unsecured Red	3,476	1,047	2,000	2,000
				10060	Prop Tax - Supplemental	241,949	260,551	216,000	220,000
				10061	Prop Tax -Unitary	533,195	588,863	468,000	550,000
				10062	Prop Tax -Excess Eraf	1,103,211	1,273,212	650,000	671,422
				10080	Prop Tax -Penalties/Interest	264,394	221,400	200,000	200,000
				10090	Sales & Use Tax	650,259	554,215	547,242	600,000
				10100	Transient Occupancy Tax	2,342,365	1,796,107	1,616,832	2,524,560
				10110	Property Transfer Tax	252,065	512,799	240,000	240,000
				10160	Vlf In Lieu	1,796,382	-	1,796,382	1,796,382
				12200	Franchise Permits	203,183	200,152	195,000	198,000
				13010	Vehicle Code Fines	138,603	55,997	138,000	142,000
				13040	Court Fines & Penalties	546,487	323,993	539,000	598,000
				13050	B/A 1463.14 Pc Fines	4,558	1,783	3,100	3,100
				14010	Interest Income	107,826	62,967	100,000	75,003
				14050	Rental Income	6,000	5,500	6,000	6,000
				15089	St: Motor Vehicle Excess Fees	9,753	8,716	9,500	9,500
				15400	St: Homeowners Prop Tx Relif	49,751	-	42,000	38,834
				15405	St: Dept of Fish & Game PILT	15,756	15,756	15,756	15,756
				15446	St: Revenue Stabilization	-	42,000	21,000	21,000
				15630	Fed: Tobacco Settlement	139,682	157,668	145,000	155,000
				15690	Fed: In Lieu Taxes (Pilt)	1,311,099	1,329,250	1,300,000	1,329,099
				16371	Professional Service Fees	1,682,327	2,169,412	2,169,412	2,242,858
			1:Revenues Sum			30,757,691	28,971,183	29,578,224	31,672,514
		GENERAL-OTHER Sum				30,757,691	28,971,183	29,578,224	31,672,514
		BOARD OF SUPERVISORS	1:Revenues	16010	Prop Tax Admin & Collection Fe	1,636	-	1,636	1,636
			1:Revenues Sum			1,636	-	1,636	1,636
			2:Expenses	21100	Salary And Wages	(250,780)	(231,490)	(250,776)	(250,806)
				21130	Auto Allowance	(35,004)	(29,923)	(42,660)	(37,920)
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(36,510)	(34,619)	(41,809)	(35,092)
				22110	Employee Benefits - Health (Medic	(74,925)	(62,324)	(55,124)	(84,864)
				22120	Employee Benefits - PERS (ER Portic	(29,459)	(35,596)	(29,787)	(58,399)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(1,500)	(1,248)	(1,500)	(1,500)
				30500	Workers' Comp Ins Expense	(6,890)	(6,240)	(6,240)	(6,841)

2021-2022 RECOMMENDED BUDGET
 DETAILED SCHEDULES

Sum of AMOUNT		Column Labels							
Row Lat	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	BOARD OF SUPERVISORS	2:Expenses	30510	Liability Insurance Expense	(5,255)	(4,733)	(4,732)	(5,589)
				31700	Membership Fees	(14,065)	(13,199)	(14,500)	(14,500)
				32000	Office Expense	(3,652)	(3,482)	(6,054)	(5,037)
				32010	TECHNOLOGY EXPENSES	(4,087)	(4,286)	(4,286)	(7,083)
				32500	Professional & Specialized Ser	(4,042)	(1,326)	(3,050)	(2,500)
				32800	Publications & Legal Notices	(5,525)	(4,192)	(4,500)	(4,000)
				32860	Rents & Leases - Other	(162)	(162)	(200)	(200)
				32950	Rents & Leases - Real Property	(5,237)	(58,734)	(61,223)	(61,878)
				33120	Special Department Expense	(2,075)	(1,775)	(3,500)	(3,000)
				33350	Travel & Training Expense	(20,431)	(2,766)	(28,000)	(23,596)
				33351	Vehicle Fuel Costs	(936)	(115)	(495)	(600)
				33360	Motor Pool Expense	(2,836)	(521)	(1,702)	(5,011)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(503,371)	(496,731)	(560,138)	(608,416)
		BOARD OF SUPERVISORS Sum				(501,735)	(496,731)	(558,502)	(606,780)
		ADMINISTRATIVE OFFICER	1:Revenues	12060	Filming Permits	1,450	2,600	2,400	2,400
				14050	Rental Income	8,682	-	5,000	-
				16611	Special Event Insurance	494	-	800	800
			1:Revenues Sum			10,626	2,600	8,200	3,200
			2:Expenses	21100	Salary And Wages	(675,477)	(675,600)	(745,363)	(796,835)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(81,161)	(82,120)	(87,067)	(86,075)
				22110	Employee Benefits - Health (Medica	(80,084)	(70,153)	(89,634)	(73,946)
				22120	Employee Benefits - PERS (ER Portic	(169,418)	(160,823)	(177,672)	(219,947)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(2,100)	(1,655)	(4,865)	(5,539)
				30500	Workers' Comp Ins Expense	(8,267)	(27,102)	(27,102)	(28,854)
				30510	Liability Insurance Expense	(9,531)	(6,616)	(6,616)	(8,195)
				31700	Membership Fees	(2,782)	(1,619)	(3,500)	-
				32000	Office Expense	(12,032)	(10,780)	(7,500)	-
				32010	TECHNOLOGY EXPENSES	(8,583)	(11,346)	(11,430)	(13,516)
				32020	Technology Expense-Software Licen	(8,292)	(12,646)	(23,000)	(10,000)
				32360	Consulting Services	(68,633)	(10,470)	(50,000)	(20,000)
				32450	Contract Services	(19,379)	(300)	(23,500)	(100,000)
				32950	Rents & Leases - Real Property	(42,855)	(88,037)	(91,906)	(92,896)
				33120	Special Department Expense	(2,602)	(516)	(1,000)	-
				33140	Recruiting Expenses	(35,520)	(8,590)	(20,000)	(15,000)
				33350	Travel & Training Expense	(9,763)	(1,243)	(5,000)	(5,000)
				33351	Vehicle Fuel Costs	(2,043)	(429)	(5,480)	(204)
				33360	Motor Pool Expense	(6,126)	(897)	(6,943)	(1,057)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(1,244,647)	(1,170,942)	(1,387,578)	(1,477,064)
		ADMINISTRATIVE OFFICER Sum				(1,234,021)	(1,168,342)	(1,379,378)	(1,473,864)
		DEPARTMENT OF FINANCE	1:Revenues	12020	Business License Fees	17,219	16,917	18,000	17,000
				14030	CalPERS Discount	139,095	149,631	149,631	171,830
				15900	Oth: Other Govt Agencies	-	4,992	-	4,992
				16010	Prop Tax Admin & Collection Fe	113,306	-	114,000	113,300

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	DEPARTMENT OF FINANCE	1:Revenues	16040	Research & Cost Recovery Fees	9,580	7,070	3,900	10,500
				16470	Accounting Service Fees	26,866	21,917	28,450	31,334
				16503	Collection Revenue	8,616	9,169	8,600	8,600
				16560	Redemption Fees	2,030	1,670	1,800	1,800
				16570	5% Supplemental Collection Fee	59,181	68,802	50,000	59,000
				17030	Cal-Card Rebate	16,798	8,622	13,000	9,300
			1:Revenues Sum			392,692	288,789	387,381	427,656
			2:Expenses	21100	Salary And Wages	(880,605)	(887,947)	(980,727)	(1,082,560)
				21120	Overtime	(3,841)	(6,518)	(3,000)	(5,000)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(111,217)	(124,129)	(120,260)	(129,250)
				22110	Employee Benefits - Health (Medica	(209,240)	(193,791)	(212,185)	(209,379)
				22120	Employee Benefits - PERS (ER Portic	(240,752)	(265,371)	(277,605)	(313,569)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(6,095)	(11,011)	(10,080)	(13,500)
				30500	Workers' Comp Ins Expense	(17,258)	(16,223)	(16,223)	(17,786)
				30510	Liability Insurance Expense	(10,196)	(10,100)	(10,100)	(9,764)
				31200	Equip Maintenance & Repair	(395)	(395)	(395)	(395)
				31700	Membership Fees	(2,171)	(1,821)	(2,331)	(2,650)
				32000	Office Expense	(39,423)	(23,304)	(34,942)	(25,000)
				32010	TECHNOLOGY EXPENSES	(15,622)	(14,738)	(15,578)	(21,056)
				32020	Technology Expense-Software Licen	(160,344)	(200,591)	(202,335)	(205,835)
				32350	Annual Audit	(102,915)	(82,185)	(108,150)	(137,691)
				32360	Consulting Services	(23,110)	(13,110)	(18,615)	(20,000)
				32500	Professional & Specialized Ser	(42,777)	(32,157)	(181,800)	(91,965)
				32800	Publications & Legal Notices	(1,657)	(714)	(3,000)	(2,200)
				33120	Special Department Expense	(58,895)	(5,403)	(5,700)	(5,485)
				33350	Travel & Training Expense	(22,491)	(3,209)	(22,500)	(19,674)
				33351	Vehicle Fuel Costs	(46)	-	-	-
				33360	Motor Pool Expense	(318)	-	-	-
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(1,949,367)	(1,892,715)	(2,225,526)	(2,312,759)
		DEPARTMENT OF FINANCE Sum				(1,556,675)	(1,603,925)	(1,838,145)	(1,885,103)
		GF OPERATING TRANSFERS	1:Revenues	15310	St: Pub Safety-Prop 172 Sales	150,000	150,000	150,000	150,000
			1:Revenues Sum			150,000	150,000	150,000	150,000
			2:Expenses	47010	Contributions To Other Governm	(283,227)	(196,760)	(231,902)	(532,479)
				47020	Contributions To Non-Profit Or	(180,425)	(151,500)	(150,000)	(150,000)
				60100	Operating Transfers Out	(2,982,221)	(3,374,188)	(3,399,951)	(2,049,066)
			2:Expenses Sum			(3,445,873)	(3,722,448)	(3,781,853)	(2,731,545)
		GF OPERATING TRANSFERS Sum				(3,295,873)	(3,572,448)	(3,631,853)	(2,581,545)
		FARM ADVISOR	1:Revenues	15029	Fed: Agriculture	1,002	1,175	1,000	1,000
			1:Revenues Sum			1,002	1,175	1,000	1,000
			2:Expenses	32450	Contract Services	(38,008)	(44,925)	(44,924)	(52,000)
			2:Expenses Sum			(38,008)	(44,925)	(44,924)	(52,000)
		FARM ADVISOR Sum				(37,005)	(43,750)	(43,924)	(51,000)
		VETERANS SERVICES OFFICER	2:Expenses	47010	Contributions To Other Governm	(12,981)	(39,157)	(59,710)	(50,000)

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT		Column Labels							
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	VETERANS SERVICES OFFICER	2:Expenses Sum			(12,981)	(39,157)	(59,710)	(50,000)
		VETERANS SERVICES OFFICER Sum				(12,981)	(39,157)	(59,710)	(50,000)
		SEALER WEIGHTS- MEASURES/AG CO	1:Revenues	15430	St: Ag Comm/Weights & Measures	99,548	13,361	99,548	99,000
			1:Revenues Sum			99,548	13,361	99,548	99,000
			2:Expenses	32500	Professional & Specialized Ser	(218,433)	(241,107)	(241,107)	(241,778)
			2:Expenses Sum			(218,433)	(241,107)	(241,107)	(241,778)
		SEALER WEIGHTS- MEASURES/AG CO Sum				(118,885)	(227,746)	(141,559)	(142,778)
		COUNTY MOE	2:Expenses	38000	Revenue Moe	(611,422)	(204,874)	(657,199)	(510,000)
				38001	County Facilities Moe	(209,132)	(156,849)	(209,132)	(209,132)
			2:Expenses Sum			(820,554)	(361,723)	(866,331)	(719,132)
		COUNTY MOE Sum				(820,554)	(361,723)	(866,331)	(719,132)
		PUBLIC DEFENDER	1:Revenues	13070	Small Claims Advice -Court Fin	518	292	300	300
				15443	St: 2011 Realignment	6,146	5,483	4,500	5,250
				16050	Legal Services	6,962	5,297	8,600	6,000
				16980	Public Defender Contract Fees	12,675	2,708	12,750	3,000
			1:Revenues Sum			26,300	13,780	26,150	14,550
			2:Expenses	32450	Contract Services	(534,200)	(485,325)	(520,920)	(534,205)
				32500	Professional & Specialized Ser	(128,920)	(109,439)	(168,500)	(168,500)
				33120	Special Department Expense	-	-	-	(250,000)
			2:Expenses Sum			(663,120)	(594,764)	(689,420)	(952,705)
		PUBLIC DEFENDER Sum				(636,820)	(580,984)	(663,270)	(938,155)
		GRAND JURY	2:Expenses	31010	Jury And Witness Expense	(5,095)	(6,567)	(7,596)	(6,000)
				32000	Office Expense	(76)	(328)	(100)	(10,000)
				32020	Technology Expense-Software Licer	-	(2,880)	-	(3,000)
				33350	Travel & Training Expense	-	(2,200)	-	(2,500)
			2:Expenses Sum			(5,171)	(11,975)	(7,696)	(21,500)
		GRAND JURY Sum				(5,171)	(11,975)	(7,696)	(21,500)
		ASSESSOR	1:Revenues	16010	Prop Tax Admin & Collection Fe	407,885	-	407,885	407,885
				17010	Miscellaneous Revenue	3,086	3,743	3,000	3,000
			1:Revenues Sum			410,971	3,743	410,885	410,885
			2:Expenses	21100	Salary And Wages	(593,993)	(507,956)	(657,503)	(700,200)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(88,358)	(73,761)	(81,302)	(86,471)
				22110	Employee Benefits - Health (Medice	(125,597)	(85,872)	(115,450)	(132,627)
				22120	Employee Benefits - PERS (ER Portic	(179,640)	(170,480)	(187,375)	(202,524)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	-	-	-	(500)
				30500	Workers' Comp Ins Expense	(12,401)	(11,231)	(11,231)	(12,314)
				30510	Liability Insurance Expense	(7,820)	(7,243)	(7,243)	(6,989)
				31700	Membership Fees	(2,097)	(1,969)	(2,350)	(2,500)
				32000	Office Expense	(14,206)	(12,052)	(19,794)	(15,360)
				32010	TECHNOLOGY EXPENSES	(8,583)	(12,616)	(12,616)	(15,166)
				32020	Technology Expense-Software Licer	(47,920)	(49,170)	(49,559)	(50,790)
				32360	Consulting Services	-	-	(45,000)	(25,000)

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT		Column Labels							
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	ASSESSOR	2:Expenses	32390	Legal Services	(22,714)	-	(45,000)	(50,000)
				33120	Special Department Expense	(44,775)	(18)	(1,600)	(12,000)
				33350	Travel & Training Expense	(11,767)	(604)	(18,150)	(14,450)
				33360	Motor Pool Expense	(1,808)	(1,138)	-	(1,013)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(1,161,681)	(934,110)	(1,254,173)	(1,327,904)
		ASSESSOR Sum				(750,709)	(930,368)	(843,288)	(917,019)
		COUNTY COUNSEL	1:Revenues	16010	Prop Tax Admin & Collection Fe	5,922	-	5,922	5,922
				16371	Professional Service Fees	-	15,792	10,000	15,000
			1:Revenues Sum			5,922	15,792	15,922	20,922
			2:Expenses	21100	Salary And Wages	(616,510)	(568,908)	(633,264)	(647,457)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(88,414)	(79,278)	(77,171)	(78,872)
				22110	Employee Benefits - Health (Medica	(69,084)	(44,828)	(65,463)	(63,324)
				22120	Employee Benefits - PERS (ER Portic	(165,432)	(166,178)	(178,161)	(183,895)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(3,600)	(2,962)	(3,600)	(3,600)
				30500	Workers' Comp Ins Expense	(6,890)	(6,240)	(6,240)	(6,841)
				30510	Liability Insurance Expense	(3,983)	(3,738)	(3,738)	(4,778)
				31700	Membership Fees	(5,581)	(4,661)	(6,500)	(6,500)
				32000	Office Expense	(6,863)	(5,096)	(7,000)	(7,000)
				32010	TECHNOLOGY EXPENSES	(5,850)	(5,765)	(5,765)	(9,488)
				32390	Legal Services	(35,901)	(19,295)	(50,000)	(50,000)
				32450	Contract Services	(266)	(720)	(2,000)	(2,000)
				32950	Rents & Leases - Real Property	(64,201)	(79,682)	(83,285)	(84,027)
				33120	Special Department Expense	(13,534)	(10,513)	(12,500)	(13,500)
				33350	Travel & Training Expense	(8,911)	(2,599)	(10,000)	(10,000)
				33351	Vehicle Fuel Costs	(766)	(401)	(1,485)	(2,000)
				33360	Motor Pool Expense	(2,582)	(1,451)	(1,650)	(2,452)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(1,098,367)	(1,002,316)	(1,147,822)	(1,175,734)
		COUNTY COUNSEL Sum				(1,092,445)	(986,524)	(1,131,900)	(1,154,812)
		INFORMATION TECHNOLOGY	1:Revenues	16951	It Service Contracts	354,494	268,700	355,620	307,000
			1:Revenues Sum			354,494	268,700	355,620	307,000
			2:Expenses	21100	Salary And Wages	(910,493)	(913,721)	(1,037,016)	(1,031,216)
				21120	Overtime	(4,375)	(5,269)	(5,000)	(5,000)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(121,111)	(122,373)	(121,756)	(126,616)
				22110	Employee Benefits - Health (Medica	(207,606)	(172,320)	(187,698)	(169,332)
				22120	Employee Benefits - PERS (ER Portic	(277,062)	(275,968)	(289,577)	(298,884)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(119,047)	(86,497)	(133,840)	(12,200)
				30500	Workers' Comp Ins Expense	(31,973)	(25,307)	(25,307)	(23,114)
				30510	Liability Insurance Expense	(12,534)	(12,322)	(12,322)	(12,563)
				31200	Equip Maintenance & Repair	(5,065)	(989)	(5,000)	(2,500)
				32000	Office Expense	(4,098)	(747)	(3,500)	(2,500)

2021-2022 RECOMMENDED BUDGET
 DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	INFORMATION TECHNOLOGY	2:Expenses	32010	TECHNOLOGY EXPENSES	(15,684)	(18,625)	(18,625)	(23,365)
				32020	Technology Expense-Software Licen	(5,749)	(2,374)	(2,330)	(2,330)
				32360	Consulting Services	(1,800)	(1,800)	(3,300)	(3,300)
				32950	Rents & Leases - Real Property	(16,063)	(86,692)	(90,242)	(91,115)
				33350	Travel & Training Expense	(13,695)	(4,788)	(6,000)	(9,000)
				33351	Vehicle Fuel Costs	(3,783)	(1,692)	(1,980)	(1,980)
				33360	Motor Pool Expense	(6,159)	(1,767)	(5,000)	(5,291)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(1,756,297)	(1,733,249)	(1,948,493)	(1,820,305)
		INFORMATION TECHNOLOGY Sum				(1,401,802)	(1,464,549)	(1,592,873)	(1,513,305)
		Information Tech - Radio	1:Revenues	14080	Repeater Tower Rent	16,800	16,800	16,800	16,800
				16951	It Service Contracts	-	19,731	65,000	-
				18100	Operating Transfers In	100,386	-	-	-
			1:Revenues Sum			117,186	36,531	81,800	16,800
			2:Expenses	21100	Salary And Wages	(90,889)	(90,953)	(90,684)	(92,498)
				21120	Overtime	-	(46)	(1,500)	(1,500)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(13,114)	(13,100)	(11,152)	(11,374)
				22110	Employee Benefits - Health (Medic	(10,745)	(8,018)	(8,781)	(7,716)
				22120	Employee Benefits - PERS (ER Portic	(9,795)	(25,466)	(25,843)	(26,809)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(3,617)	(6,509)	(9,000)	(10,700)
				31200	Equip Maintenance & Repair	(24,107)	(39,356)	(70,000)	(15,000)
				31400	Building/Land Maint & Repair	(499)	-	(1,500)	(1,500)
				32000	Office Expense	(922)	(278)	(1,000)	(1,000)
				32360	Consulting Services	(62,082)	(69,335)	(115,000)	(50,000)
				32860	Rents & Leases - Other	-	-	(2,000)	(2,000)
				32950	Rents & Leases - Real Property	(7,709)	(5,737)	(10,200)	(10,200)
				33010	Small Tools & Instruments	(2,577)	(487)	(10,000)	(10,000)
				33350	Travel & Training Expense	(3,530)	(1,851)	(6,000)	(6,000)
				33360	Motor Pool Expense	(3,873)	(2,931)	(6,000)	-
				33600	Utilities	(12,390)	(11,492)	(12,000)	(12,000)
				53030	Capital Equipment, \$5,000+	(2,256)	-	-	-
			2:Expenses Sum			(248,104)	(275,559)	(380,660)	(258,297)
		Information Tech - Radio Sum				(130,918)	(239,028)	(298,860)	(241,497)
		COUNTY CLERK/RECORDER	1:Revenues	16010	Prop Tax Admin & Collection Fe	3,598	-	3,598	3,598
				16130	County Clerk Service Fees	7,566	13,279	7,500	6,000
				16163	SB 2 Reimbursement	38,304	58,419	21,000	40,000
				16200	Recording Fees	68,253	87,900	62,000	70,000
				16201	Index Fees	26,506	36,136	24,000	30,000
				16202	Electronic Recording Fee	6,051	8,630	5,500	7,000
			1:Revenues Sum			150,278	204,364	123,598	156,598
			2:Expenses	21100	Salary And Wages	(373,906)	(306,114)	(311,461)	(320,210)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(45,072)	(43,220)	(38,325)	(39,740)
				22110	Employee Benefits - Health (Medic	(66,016)	(59,415)	(73,168)	(66,528)

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Sum of AMOUNT		Column Labels							
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	COUNTY CLERK/RECORDER	2:Expenses	22120	Employee Benefits - PERS (ER Portic	(92,482)	(87,517)	(87,991)	(92,808)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(2,910)	(2,304)	(2,910)	(2,910)
				30500	Workers' Comp Ins Expense	(7,597)	(6,240)	(6,240)	(7,730)
				30510	Liability Insurance Expense	(4,752)	(3,472)	(4,095)	(3,611)
				31200	Equip Maintenance & Repair	(425)	(680)	(1,000)	(1,000)
				31700	Membership Fees	(1,150)	(1,250)	(1,300)	(1,300)
				32000	Office Expense	(6,197)	(7,295)	(8,741)	(8,941)
				32010	TECHNOLOGY EXPENSES	(2,858)	(6,551)	(6,551)	(10,459)
				32020	Technology Expense-Software Licen	(11,906)	(12,028)	(13,000)	(13,665)
				32860	Rents & Leases - Other	(4,599)	(4,493)	(4,500)	(4,500)
				33120	Special Department Expense	-	(78)	(200)	(200)
				33350	Travel & Training Expense	(2,271)	(183)	(6,000)	(2,500)
				33351	Vehicle Fuel Costs	(16)	(9)	(505)	(400)
				33360	Motor Pool Expense	(43)	(188)	(100)	(282)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(622,199)	(541,038)	(566,087)	(576,783)
		COUNTY CLERK/RECORDER Sum				(471,921)	(336,674)	(442,489)	(420,185)
		ELECTION DIVISION	1:Revenues	15820	Fed: Hava Reimbursements- Pass	10,170	3,500	10,000	-
				15822	St: Sec of State Voting System Repl	-	22,808	33,100	15,335
				16410	Election Fees	19,810	21,668	6,000	8,000
			1:Revenues Sum			29,979	47,976	49,100	23,335
			2:Expenses	21100	Salary And Wages	(67,829)	(42,237)	(92,628)	(85,150)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(8,312)	(4,864)	(10,731)	(9,523)
				22110	Employee Benefits - Health (Medica	(4,263)	(141)	(2,350)	(2,076)
				22120	Employee Benefits - PERS (ER Portic	(14,437)	(11,998)	(14,770)	(15,637)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(630)	(285)	(630)	(630)
				30510	Liability Insurance Expense	-	(623)	-	-
				32000	Office Expense	(13,550)	(25,958)	(28,232)	(9,795)
				32010	TECHNOLOGY EXPENSES	(229)	(229)	(229)	(851)
				32020	Technology Expense-Software Licen	(37,626)	(33,277)	(35,677)	(44,835)
				32800	Publications & Legal Notices	(1,457)	(2,943)	(4,470)	(4,000)
				33120	Special Department Expense	(3,500)	(28,606)	(46,071)	(7,000)
				33122	Poll Worker Expenses	(6,587)	(9,573)	(14,161)	(20,000)
				33124	Ballot Expenses	(38,918)	(26,003)	(38,930)	(52,000)
				33350	Travel & Training Expense	(4,391)	(988)	(2,567)	(2,000)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(201,728)	(187,725)	(291,446)	(253,497)
		ELECTION DIVISION Sum				(171,748)	(139,749)	(242,346)	(230,162)
		ECONOMIC DEVELOPMENT	1:Revenues	15504	Fed: Cdbg Housing & Comm Devel	-	-	-	-
				16240	Labor Reimbursement	-	-	5,000	5,000
			1:Revenues Sum			-	-	5,000	5,000
			2:Expenses	21100	Salary And Wages	(203,240)	(228,912)	(281,610)	(290,740)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-

2021-2022 RECOMMENDED BUDGET
 DETAILED SCHEDULES

Sum of AMOUNT		Column Labels							
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	ECONOMIC DEVELOPMENT	2:Expenses	22100	Employee Benefits	(35,780)	(34,856)	(37,825)	(35,886)
				22110	Employee Benefits - Health (Medica	(69,230)	(60,316)	(66,309)	(60,300)
				22120	Employee Benefits - PERS (ER Portic	(68,236)	(71,527)	(77,403)	(81,554)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(3,060)	(3,311)	-	(3,285)
				30500	Workers' Comp Ins Expense	(4,134)	(3,744)	(3,744)	(4,105)
				30510	Liability Insurance Expense	(3,973)	(4,543)	(4,543)	(7,811)
				31700	Membership Fees	-	-	-	(4,550)
				32000	Office Expense	(1,677)	(5,567)	(1,000)	(2,000)
				32010	TECHNOLOGY EXPENSES	(4,154)	(3,325)	(3,325)	(5,323)
				32020	Technology Expense-Software Licen	(2,335)	(957)	(4,700)	(5,000)
				32450	Contract Services	(15,250)	(8,281)	(23,377)	(17,913)
				32500	Professional & Specialized Ser	(10,158)	(16,527)	(26,000)	(20,629)
				32950	Rents & Leases - Real Property	(15,065)	(43,632)	(48,606)	(46,038)
				33120	Special Department Expense	(500)	-	-	-
				33350	Travel & Training Expense	(3,619)	(469)	(6,500)	(7,000)
				33351	Vehicle Fuel Costs	(977)	(566)	(1,000)	(1,000)
				33360	Motor Pool Expense	(2,426)	(1,187)	(3,500)	(3,000)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(443,814)	(487,719)	(589,442)	(596,134)
		ECONOMIC DEVELOPMENT Sum				(443,814)	(487,719)	(584,442)	(591,134)
		ANIMAL CONTROL	1:Revenues	12010	Animal Licenses Fees	18,995	5,980	17,000	17,000
				16170	Humane Services	5,924	5,914	6,000	6,000
				16900	Misc Charges For Services	-	-	-	2,817
				18100	Operating Transfers In	-	-	-	-
			1:Revenues Sum			24,919	11,894	23,000	25,817
			2:Expenses	21100	Salary And Wages	(185,200)	(169,342)	(198,822)	(243,560)
				21120	Overtime	(4,388)	(1,213)	(4,400)	(3,500)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(24,011)	(19,591)	(24,645)	(31,711)
				22110	Employee Benefits - Health (Medica	(68,439)	(53,034)	(77,629)	(80,400)
				22120	Employee Benefits - PERS (ER Portic	(54,919)	(52,713)	(56,660)	(70,593)
				30120	Uniform Allowance	(400)	(2,000)	(1,600)	(2,400)
				30280	Telephone/Communications	(2,486)	(3,276)	(4,045)	(1,800)
				30500	Workers' Comp Ins Expense	(50,389)	(7,554)	(7,554)	(8,468)
				30510	Liability Insurance Expense	(5,053)	(4,700)	(4,700)	(3,951)
				31700	Membership Fees	(150)	(125)	(200)	(150)
				32000	Office Expense	(3,370)	(2,942)	(2,500)	(3,000)
				32010	TECHNOLOGY EXPENSES	(3,976)	(5,623)	(5,623)	(6,350)
				32500	Professional & Specialized Ser	(4,413)	(5,543)	(6,000)	(6,000)
				33120	Special Department Expense	(8,318)	(6,745)	(7,000)	(8,000)
				33350	Travel & Training Expense	(2,134)	(3,055)	(5,000)	(3,500)
				33351	Vehicle Fuel Costs	(11,864)	(8,152)	(13,860)	(7,800)
				33360	Motor Pool Expense	(30,885)	(17,124)	(36,270)	(17,491)
				33600	Utilities	(11,690)	(9,460)	(10,000)	(1,100)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(472,085)	(372,193)	(466,508)	(499,774)
		ANIMAL CONTROL Sum				(447,166)	(360,299)	(443,508)	(473,957)

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT		Column Labels							
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND								
		PLANNING & TRANSPORTATION	1:Revenues	15900	Oth: Other Govt Agencies	13,662	8,996	10,000	15,000
				16060	Planning Permits	151,465	59,463	91,000	241,000
				16220	Transportation Planning Servic	56,578	28,665	75,000	75,000
			1:Revenues Sum			221,704	97,124	176,000	331,000
			2:Expenses	21100	Salary And Wages	(637,291)	(565,394)	(550,232)	(615,569)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(87,095)	(82,288)	(54,162)	(79,383)
				22110	Employee Benefits - Health (Medic	(95,911)	(62,366)	(84,207)	(69,141)
				22120	Employee Benefits - PERS (ER Portic	(180,154)	(159,632)	(159,874)	(171,646)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	-	-	-	(180)
				30500	Workers' Comp Ins Expense	(13,779)	(9,984)	(9,984)	(9,577)
				30510	Liability Insurance Expense	(6,365)	(4,980)	(4,981)	(6,642)
				31200	Equip Maintenance & Repair	(173)	(619)	(300)	-
				31700	Membership Fees	(575)	(100)	(700)	(800)
				32000	Office Expense	(12,958)	(2,411)	(12,319)	(12,000)
				32010	TECHNOLOGY EXPENSES	(7,625)	(11,400)	(11,400)	(14,997)
				32020	Technology Expense-Software Licen	(8,741)	(8,185)	(8,000)	(8,800)
				32450	Contract Services	(104,644)	(52,669)	(72,800)	(135,000)
				32800	Publications & Legal Notices	(2,035)	(911)	(2,200)	(2,000)
				32950	Rents & Leases - Real Property	(63,198)	(132,298)	(136,490)	(137,704)
				33350	Travel & Training Expense	(5,486)	(3,624)	(10,000)	(10,000)
				33351	Vehicle Fuel Costs	(1,244)	(72)	(1,980)	(674)
				33360	Motor Pool Expense	(3,801)	(969)	(8,600)	(2,694)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(1,231,075)	(1,097,902)	(1,128,229)	(1,276,807)
		PLANNING & TRANSPORTATION Sum				(1,009,371)	(1,000,778)	(952,229)	(945,807)
		HOUSING DEVELOPMENT	1:Revenues	14100	Housing Rent	15,000	11,250	15,000	15,000
			1:Revenues Sum			15,000	11,250	15,000	15,000
			2:Expenses	31400	Building/Land Maint & Repair	(3,384)	-	(9,000)	(9,000)
				32450	Contract Services	-	-	(3,000)	(3,000)
				33600	Utilities	(814)	-	(3,000)	(3,000)
			2:Expenses Sum			(4,198)	-	(15,000)	(15,000)
		HOUSING DEVELOPMENT Sum				10,802	11,250	-	-
		CODE ENFORCEMENT	1:Revenues	12021	Business License - Code Enf	4,708	4,682	4,000	4,000
				15750	Fed: Geothermal Royalties	25,000	50,000	25,000	25,000
				16030	Code Enforcement Fees	347	1,411	3,500	1,500
				16031	Permit fee renewals - cannabis	891	4,256	1,300	3,300
			1:Revenues Sum			30,945	60,348	33,800	33,800
			2:Expenses	21100	Salary And Wages	(137,620)	(138,001)	(155,584)	(163,480)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(19,312)	(18,987)	(19,140)	(20,107)
				22110	Employee Benefits - Health (Medic	(24,542)	(10,486)	(30,820)	(27,816)
				22120	Employee Benefits - PERS (ER Portic	(40,988)	(42,332)	(44,338)	(47,382)
				30120	Uniform Allowance	-	-	-	-

2021-2022 RECOMMENDED BUDGET
 DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	CODE ENFORCEMENT	2:Expenses	30280	Telephone/Communications	(300)	(272)	(300)	(1,020)
				30500	Workers' Comp Ins Expense	(2,756)	(2,496)	(2,496)	(2,736)
				30510	Liability Insurance Expense	(1,273)	(1,245)	(1,245)	(1,220)
				31700	Membership Fees	(95)	-	(100)	(100)
				32000	Office Expense	(4,675)	(212)	(3,000)	(451)
				32010	TECHNOLOGY EXPENSES	(2,385)	(3,094)	(3,094)	(3,442)
				32020	Technology Expense-Software Licen	(3,802)	(3,992)	(3,991)	(3,000)
				33350	Travel & Training Expense	(1,783)	-	(1,900)	(2,000)
				33351	Vehicle Fuel Costs	(1,545)	(898)	(1,980)	(3,500)
				33360	Motor Pool Expense	(3,231)	(10,374)	(5,000)	(13,635)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(244,306)	(232,388)	(272,988)	(289,889)
		CODE ENFORCEMENT Sum				(213,361)	(172,040)	(239,188)	(256,089)
		PLANNING COMMISSION	2:Expenses	21100	Salary And Wages	(2,825)	(4,175)	(7,800)	(7,800)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(237)	(354)	(633)	(417)
				22110	Employee Benefits - Health (Medica	-	-	-	-
				22120	Employee Benefits - PERS (ER Portic	-	-	-	-
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	-	-	-	-
				30500	Workers' Comp Ins Expense	(4,134)	(6,240)	(6,240)	(41)
				30510	Liability Insurance Expense	(1,910)	(3,113)	(3,113)	(18)
				31700	Membership Fees	(100)	-	(100)	(100)
				32000	Office Expense	(216)	-	(200)	(150)
				32010	TECHNOLOGY EXPENSES	(348)	(420)	(420)	(446)
				32800	Publications & Legal Notices	(1,424)	(470)	(1,500)	(1,500)
				33350	Travel & Training Expense	(1,303)	(533)	(2,000)	(1,000)
			2:Expenses Sum			(12,497)	(15,304)	(22,006)	(11,471)
		PLANNING COMMISSION Sum				(12,497)	(15,304)	(22,006)	(11,471)
		BUILDING INSPECTOR	1:Revenues	12050	Building Permits	79,383	99,959	80,000	82,000
				16150	Building Department Fees	79,676	97,222	70,000	77,000
			1:Revenues Sum			159,059	197,182	150,000	159,000
			2:Expenses	21100	Salary And Wages	(215,236)	(189,523)	(255,943)	(290,933)
				21120	Overtime	(8,219)	(1,203)	(8,000)	-
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(25,313)	(21,325)	(33,353)	(34,493)
				22110	Employee Benefits - Health (Medica	(11,870)	(7,445)	(39,600)	(22,062)
				22120	Employee Benefits - PERS (ER Portic	(51,518)	(55,351)	(62,963)	(73,846)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(2,040)	(1,848)	(2,040)	(2,160)
				30500	Workers' Comp Ins Expense	(5,512)	(4,992)	(4,992)	(4,364)
				30510	Liability Insurance Expense	(3,396)	(3,158)	(3,158)	(2,556)
				31700	Membership Fees	135	-	(1,200)	(1,200)
				32000	Office Expense	(3,358)	(944)	(7,000)	(7,000)
				32010	TECHNOLOGY EXPENSES	(3,706)	(6,366)	(6,366)	(5,916)
				32020	Technology Expense-Software Licen	(10,627)	(11,159)	(15,000)	(15,000)

2021-2022 RECOMMENDED BUDGET
 DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	BUILDING INSPECTOR	2:Expenses	32450	Contract Services	(36,884)	(21,593)	(40,000)	(59,974)
				33350	Travel & Training Expense	(2,635)	(2,541)	(7,000)	(10,000)
				33351	Vehicle Fuel Costs	(5,608)	(4,010)	(7,920)	(6,200)
				33360	Motor Pool Expense	(19,301)	(12,612)	(20,200)	(24,987)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(405,088)	(344,070)	(514,735)	(560,691)
		BUILDING INSPECTOR Sum				(246,029)	(146,889)	(364,735)	(401,691)
		CONTIGENCY FUND	2:Expenses	91010	Contingency	-	-	(321,050)	(100,000)
			2:Expenses Sum			-	-	(321,050)	(100,000)
		CONTIGENCY FUND Sum				-	-	(321,050)	(100,000)
		DISTRICT ATTORNEY-PROSECUTION	1:Revenues	15091	St: Motor Veh-Theft Prevention	15,210	11,905	15,000	15,000
				15300	St: Cops	5,868	5,822	5,900	5,900
				15310	St: Pub Safety-Prop 172 Sales	141,786	136,658	127,688	159,975
				15443	St: 2011 Realignment	6,146	5,483	4,800	5,550
				16199	Charges for Services - Interfund Tra	-	-	10,000	10,000
				16251	District Attorney - Nsf Fees	-	-	100	100
				16270	Welfare Fraud Investigation Re	50,000	37,500	50,000	50,000
				16280	Discovery Fees	170	160	250	250
				18100	Operating Transfers In	-	-	-	-
			1:Revenues Sum			219,179	197,529	213,738	246,775
			2:Expenses	21100	Salary And Wages	(799,627)	(747,596)	(775,730)	(797,426)
				21120	Overtime	(7,047)	(784)	(6,000)	(6,000)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(103,417)	(98,313)	(66,485)	(69,359)
				22110	Employee Benefits - Health (Medic	(127,276)	(108,197)	(109,660)	(98,880)
				22120	Employee Benefits - PERS (ER Portic	(328,531)	(324,526)	(333,900)	(368,424)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(11,086)	(5,851)	(10,272)	(8,539)
				30500	Workers' Comp Ins Expense	(66,153)	(55,573)	(57,607)	(58,715)
				30510	Liability Insurance Expense	(9,101)	(7,800)	(7,800)	(11,216)
				31010	Jury And Witness Expense	(5,814)	(1,976)	(12,000)	(32,000)
				31700	Membership Fees	(5,249)	(5,693)	(5,250)	(5,800)
				32000	Office Expense	(17,900)	(5,875)	(13,500)	(11,811)
				32010	TECHNOLOGY EXPENSES	(8,843)	(12,123)	(12,123)	(28,439)
				32450	Contract Services	(25,422)	(30,000)	(30,000)	(30,000)
				32800	Publications & Legal Notices	(14,945)	(10,200)	(13,500)	(12,500)
				32950	Rents & Leases - Real Property	(142,589)	(176,075)	(109,302)	(83,090)
				33120	Special Department Expense	(7,667)	(5,700)	(8,718)	(6,000)
				33350	Travel & Training Expense	(11,141)	(9,616)	(10,000)	(10,000)
				33351	Vehicle Fuel Costs	(10,270)	(6,504)	(8,000)	(8,000)
				33360	Motor Pool Expense	(32,442)	(15,567)	(32,000)	(24,408)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(1,734,520)	(1,627,967)	(1,621,847)	(1,670,607)
		DISTRICT ATTORNEY-PROSECUTION Sum				(1,515,341)	(1,430,439)	(1,408,109)	(1,423,832)
		VICTIM/WITNESS	1:Revenues	15803	Fed: Victim/Witness Grant	397,137	197,331	340,405	330,612
			1:Revenues Sum			397,137	197,331	340,405	330,612

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Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	VICTIM/WITNESS	2:Expenses	21100	Salary And Wages	(159,007)	(158,020)	(182,453)	(183,528)
				21120	Overtime	(1,840)	(930)	(5,000)	(5,000)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(18,068)	(18,427)	(19,908)	(20,110)
				22110	Employee Benefits - Health (Medica	(29,141)	(22,154)	(23,916)	(21,900)
				22120	Employee Benefits - PERS (ER Portic	(40,992)	(49,215)	(51,995)	(53,193)
				30120	Uniform Allowance	-	-	(2,000)	-
				30280	Telephone/Communications	(1,468)	(1,285)	(1,931)	(1,931)
				30510	Liability Insurance Expense	-	(1,015)	-	-
				31700	Membership Fees	-	-	(80)	(80)
				32000	Office Expense	(9,249)	(9,599)	(10,400)	(11,264)
				32020	Technology Expense-Software Licen	(4,050)	-	(4,000)	(4,000)
				32450	Contract Services	-	-	(150)	(150)
				32950	Rents & Leases - Real Property	-	-	(23,412)	-
				33120	Special Department Expense	-	-	(7,067)	(7,067)
				33350	Travel & Training Expense	(12,583)	(126)	(10,105)	(10,105)
				33351	Vehicle Fuel Costs	(492)	(293)	(12,284)	(12,284)
				33360	Motor Pool Expense	-	-	(9,116)	-
				72960	A-87 Indirect Costs	-	-	23,412	-
			2:Expenses Sum			(276,890)	(261,064)	(340,405)	(330,612)
		VICTIM/WITNESS Sum				120,247	(63,733)	-	0
		Public Administrator	2:Expenses	31700	Membership Fees	(1,325)	(1,025)	(1,175)	(1,175)
				33120	Special Department Expense	-	-	(1,500)	(1,500)
				33350	Travel & Training Expense	(3,917)	-	(3,900)	(1,298)
				90000	Prior Year GF Allocation	-	-	-	-
		Public Administrator Sum	2:Expenses Sum			(5,242)	(1,025)	(6,575)	(3,973)
		SHERIFF	1:Revenues	15300	St: Cops	155,984	154,761	125,000	125,000
				15310	St: Pub Safety-Prop 172 Sales	708,931	683,292	638,437	799,875
				15350	St: Rural Law Enforce Asst (Ab	500,000	421,026	500,000	500,000
				15470	St: Sheriff Post Reimbursement	55,052	26,429	23,097	10,000
				15819	Fed: Misc Fed Grants	4,407	7,016	7,015	9,000
				16120	Civil Process Service	5,157	464	2,000	5,000
				16140	Concealed Weapons Permit Fees	1,623	2,269	2,000	2,000
				16231	Law Enforce Fed Land Services	21,800	22,000	22,000	21,800
			1:Revenues Sum			1,452,954	1,317,257	1,319,549	1,472,675
			2:Expenses	21100	Salary And Wages	(2,395,701)	(2,162,735)	(2,535,019)	(2,570,840)
				21120	Overtime	(393,140)	(473,681)	(414,093)	(400,000)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	(105,344)	(96,002)	(128,209)	(130,882)
				22100	Employee Benefits	(348,013)	(341,139)	(329,302)	(330,192)
				22110	Employee Benefits - Health (Medica	(434,027)	(395,829)	(457,988)	(488,354)
				22120	Employee Benefits - PERS (ER Portic	(913,679)	(938,685)	(1,105,194)	(1,074,078)
				30120	Uniform Allowance	(4,093)	(1,085)	(2,400)	(3,600)
				30121	Special Uniform Supplies	(40,587)	(10,942)	(15,000)	(30,783)
				30280	Telephone/Communications	(84,759)	(50,704)	(68,000)	(69,222)
				30500	Workers' Comp Ins Expense	(510,470)	(562,490)	(562,490)	(608,291)

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	SHERIFF	2:Expenses	30510	Liability Insurance Expense	(147,618)	(188,379)	(188,379)	(196,424)
				31200	Equip Maintenance & Repair	(80,684)	(3,027)	(10,000)	(13,000)
				31400	Building/Land Maint & Repair	(4,703)	-	(1,000)	(1,000)
				31700	Membership Fees	(4,992)	(4,681)	(5,800)	(5,800)
				32000	Office Expense	(25,121)	(16,159)	(16,000)	(16,000)
				32010	TECHNOLOGY EXPENSES	(34,579)	(25,282)	(27,368)	(53,280)
				32020	Technology Expense-Software Licen	(70,520)	(60,917)	(60,333)	(68,394)
				32500	Professional & Specialized Ser	(53,922)	(58,732)	(92,000)	(75,700)
				33120	Special Department Expense	(3,329)	(6,333)	(8,000)	(6,545)
				33130	Spec Dept Expense-Ammunition	(15,000)	(12,695)	(13,300)	(24,530)
				33132	Spec Dept- Dare Program	(17,747)	-	(1,000)	(1,000)
				33350	Travel & Training Expense	(99,298)	(41,089)	(39,500)	(74,553)
				33351	Vehicle Fuel Costs	(158,855)	(131,288)	(128,700)	(158,000)
				33360	Motor Pool Expense	(473,233)	(366,114)	(494,608)	(449,069)
				33600	Utilities	(68,636)	(61,557)	(73,000)	(73,000)
				53030	Capital Equipment, \$5,000+	-	-	-	(15,000)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(6,488,048)	(6,009,546)	(6,776,683)	(6,937,538)
		SHERIFF Sum				(5,035,094)	(4,692,289)	(5,457,134)	(5,464,863)
		BOATING LAW ENFORCEMENT	1:Revenues	15420	St: Boat Safety	130,667	125,113	135,616	131,065
			1:Revenues Sum			130,667	125,113	135,616	131,065
			2:Expenses	21100	Salary And Wages	(52,325)	(45,614)	(34,104)	(34,104)
				21120	Overtime	(45,216)	(7,552)	(58,222)	(56,065)
				21410	Holiday Pay	(3,052)	(2,813)	(2,387)	(2,387)
				22100	Employee Benefits	(5,856)	(5,621)	(3,964)	(3,964)
				30500	Workers' Comp Ins Expense	(1,030)	(1,248)	(1,248)	-
				30510	Liability Insurance Expense	(988)	(1,215)	(1,215)	(604)
				31200	Equip Maintenance & Repair	(627)	-	(8,941)	(8,941)
				32000	Office Expense	-	-	(100)	(100)
				32860	Rents & Leases - Other	(5,400)	(5,400)	(5,650)	(5,400)
				33350	Travel & Training Expense	-	-	(8,000)	(8,000)
				33351	Vehicle Fuel Costs	(2,445)	(2,870)	(1,485)	(2,500)
				33352	Boat Fuel Costs	(472)	(176)	(2,800)	(1,500)
				33360	Motor Pool Expense	(4,162)	(3,925)	(7,000)	(7,000)
				33600	Utilities	(1,552)	(162)	(500)	(500)
			2:Expenses Sum			(123,126)	(76,596)	(135,616)	(131,065)
		BOATING LAW ENFORCEMENT Sum				7,542	48,517	-	-
		SEARCH AND RESCUE	2:Expenses	30280	Telephone/Communications	(3,577)	(2,494)	(5,000)	(6,000)
				30300	Food Expenses	(2,733)	(910)	(3,975)	(3,475)
				31200	Equip Maintenance & Repair	(7,843)	(4,193)	(4,500)	(4,000)
				33120	Special Department Expense	(2,202)	(1,975)	(5,000)	(5,000)
				33350	Travel & Training Expense	(4,734)	(840)	(3,700)	(4,700)
				33351	Vehicle Fuel Costs	(5,123)	(1,683)	(6,157)	(5,157)
				33360	Motor Pool Expense	(10,556)	(2,551)	(11,000)	(11,000)
			2:Expenses Sum			(36,768)	(14,646)	(39,332)	(39,332)
		SEARCH AND RESCUE Sum				(36,768)	(14,646)	(39,332)	(39,332)
		CTHOUSE SECURITY	1:Revenues	18100	Operating Transfers In	441,927	423,505	637,940	670,023

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT		Column Labels							
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	CTHOUSE SECURITY	1:Revenues Sum			441,927	423,505	637,940	670,023
			2:Expenses			(287,523)	(335,928)	(398,559)	(431,912)
				21100	Salary And Wages	(5,685)	(20,792)	(10,000)	(20,000)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	(7,124)	(8,966)	(7,098)	(7,274)
				22100	Employee Benefits	(27,461)	(35,297)	(40,234)	(44,279)
				22110	Employee Benefits - Health (Medica	(16,522)	(42,610)	(18,297)	(33,978)
				22120	Employee Benefits - PERS (ER Portic	(50,888)	(84,196)	(86,178)	(84,980)
				30120	Uniform Allowance	(1,823)	(554)	-	(2,000)
				30280	Telephone/Communications	-	-	-	-
				30500	Workers' Comp Ins Expense	(6,865)	(6,240)	(6,240)	(7,580)
				30510	Liability Insurance Expense	(3,368)	(3,113)	(3,113)	(3,379)
				31200	Equip Maintenance & Repair	(18,794)	(4,198)	(500)	(500)
				32010	TECHNOLOGY EXPENSES	(6,489)	(26,263)	(45,296)	(13,143)
				32500	Professional & Specialized Ser	(104)	-	(1,000)	(550)
				33120	Special Department Expense	-	-	-	(500)
				33350	Travel & Training Expense	(2,960)	(11,777)	(13,277)	(4,100)
				33351	Vehicle Fuel Costs	(1,690)	(2,479)	(5,148)	(5,148)
				33360	Motor Pool Expense	(6,073)	(8,215)	(3,000)	(10,700)
			2:Expenses Sum			(443,369)	(590,628)	(637,940)	(670,023)
		CTHOUSE SECURITY Sum				(1,442)	(167,123)	-	0
		JAIL	1:Revenues			5,868	5,822	5,500	5,500
				15471	St: Stc Training Reimbursement	16,585	10,727	11,180	11,100
				16230	Law Enforcement Services	389,289	405,510	405,510	400,040
				18100	Operating Transfers In	-	-	-	-
			1:Revenues Sum			411,742	422,059	422,190	416,640
			2:Expenses			(1,003,366)	(921,932)	(1,088,020)	(1,221,411)
				21100	Salary And Wages	(353,411)	(260,110)	(366,967)	(350,000)
				21120	Overtime	-	-	-	-
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	(72,597)	(60,571)	(79,560)	(81,957)
				22100	Employee Benefits	(120,359)	(107,868)	(144,053)	(135,943)
				22110	Employee Benefits - Health (Medica	(310,468)	(279,514)	(371,897)	(473,052)
				22120	Employee Benefits - PERS (ER Portic	(330,366)	(378,136)	(407,168)	(554,996)
				30110	Clothing/Personal Supplies	(7,344)	(1,405)	(4,000)	(5,000)
				30120	Uniform Allowance	(20,531)	(4,764)	(15,000)	(17,000)
				30122	Uniform/Safety Gear	(2,049)	(1,409)	(1,500)	(8,000)
				30280	Telephone/Communications	(300)	(272)	(300)	(300)
				30286	Telephone/Communications-Inmatr	-	(512)	(500)	-
				30300	Food Expenses	(180,594)	(130,205)	(194,200)	(194,200)
				30350	Household Expenses	(1,952)	(6,828)	(6,000)	(6,000)
				30500	Workers' Comp Ins Expense	(125,978)	(82,790)	(82,790)	(42,637)
				30510	Liability Insurance Expense	(20,949)	(21,094)	(21,094)	(19,379)
				31200	Equip Maintenance & Repair	(33,493)	(2,202)	(4,000)	(16,000)
				31206	Equip Maintenance & Repair-Inmat	(11)	-	(500)	-
				31400	Building/Land Maint & Repair	(1,515)	(174)	(1,000)	(1,000)
				31406	Building/Land Maint & Repair-Inma	-	-	(200)	-
				31530	Medical/Dental & Lab Supplies	(50,487)	(51,996)	(141,967)	(100,000)
				31700	Membership Fees	-	-	-	(500)
				32000	Office Expense	(9,694)	(7,377)	(12,000)	(12,000)

2021-2022 RECOMMENDED BUDGET
 DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	JAIL	2:Expenses	32010	TECHNOLOGY EXPENSES	(26,812)	(28,253)	(26,318)	(30,806)
				32500	Professional & Specialized Ser	(25,075)	(15,926)	(25,000)	(6,100)
				32506	Professional & Specialized Ser-Inma	-	(55)	(500)	-
				33016	Small Tools & Instruments-Inmate \	-	-	(200)	-
				33120	Special Department Expense	(1,000)	(3,233)	(1,400)	(1,400)
				33126	Spec Dept-Inmate Welfare	-	(2,306)	(500)	-
				33130	Spec Dept Expense-Ammunition	-	-	-	(4,680)
				33350	Travel & Training Expense	(56,390)	(45,991)	(88,268)	(68,700)
				33351	Vehicle Fuel Costs	(100)	-	-	-
				33360	Motor Pool Expense	-	-	-	-
				33600	Utilities	(4,032)	-	-	-
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(2,758,872)	(2,414,924)	(3,084,902)	(3,351,061)
		JAIL Sum				(2,347,130)	(1,992,865)	(2,662,712)	(2,934,421)
		EMERGENCY SERVICES	1:Revenues	15499	St: Office Of Emergency Servic	-	-	203,829	127,790
			1:Revenues Sum			-	-	203,829	127,790
			2:Expenses	32010	TECHNOLOGY EXPENSES	-	(7,114)	(168,829)	(127,790)
				32500	Professional & Specialized Ser	-	-	(35,000)	-
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			-	(7,114)	(203,829)	(127,790)
		EMERGENCY SERVICES Sum				-	(7,114)	-	-
		JUVENILE PROBATION SERVICES	1:Revenues	15480	St: 2011 Realignment Local Innovat	-	-	-	-
				15620	Fed: Probation Iv-E & Iv-Ea	8,334	-	6,000	6,000
				18100	Operating Transfers In	2,443	-	-	3,000
			1:Revenues Sum			10,777	-	6,000	9,000
			2:Expenses	30300	Food Expenses	(961)	(811)	(1,000)	(1,500)
				33351	Vehicle Fuel Costs	(1,605)	(1,630)	(3,000)	(3,500)
				33360	Motor Pool Expense	(1,503)	(2,040)	(2,000)	(4,000)
			2:Expenses Sum			(4,068)	(4,480)	(6,000)	(9,000)
		JUVENILE PROBATION SERVICES Sum				6,708	(4,480)	-	-
		ADULT PROBATION SERVICES	1:Revenues	13090	Lab -H & S 11372.5	235	137	350	200
				13100	Drug Prog -H&S 11372.7	417	27	800	400
				13120	Fines, Forfeits & Penalties	202	480	1,600	700
				15310	St: Pub Safety-Prop 172 Sales	94,524	91,106	88,125	106,650
				15330	St: Restitution 10% Rebate/CARPOS	4,502	213	2,000	1,000
				15471	St: Stc Training Reimbursement	9,210	6,673	6,600	6,600
				16385	Probation Gis Monitoring Fee	1,155	990	1,600	1,600
				16402	Probation Fees	9,260	9,277	10,000	10,000
				16421	Interstate Fees (Pc 1203.9)	-	-	150	75
				16422	Supervisory Fees (Pc 1000)	1,240	1,380	500	500
				16430	Dismissal Fees (Pc 1203.4)	-	100	50	200
				18100	Operating Transfers In	200,000	-	200,000	244,938
			1:Revenues Sum			320,745	110,383	311,775	372,863
			2:Expenses	21100	Salary And Wages	(588,483)	(675,982)	(731,987)	(700,206)
				21120	Overtime	(9,965)	(6,363)	(8,000)	(31,188)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT		Column Labels							
Row Lat	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	ADULT PROBATION SERVICES	2:Expenses	22100	Employee Benefits	(35,646)	(75,295)	(43,131)	(62,613)
				22110	Employee Benefits - Health (Medice	(182,476)	(157,431)	(207,871)	(165,214)
				22120	Employee Benefits - PERS (ER Portic	(405,861)	(479,759)	(483,774)	(576,370)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(17,501)	(15,943)	(17,620)	(20,880)
				30300	Food Expenses	-	-	-	-
				30500	Workers' Comp Ins Expense	(14,500)	(15,743)	(15,743)	(17,106)
				30510	Liability Insurance Expense	(7,731)	(8,538)	(8,538)	(10,689)
				31700	Membership Fees	(705)	(260)	(1,000)	(1,000)
				32000	Office Expense	(7,079)	(6,386)	(9,550)	(19,184)
				32010	TECHNOLOGY EXPENSES	(9,363)	(21,285)	(19,365)	(23,042)
				32500	Professional & Specialized Ser	(12,505)	(5,322)	(23,000)	(5,000)
				32950	Rents & Leases - Real Property	(70,605)	(148,070)	(154,771)	(156,286)
				33120	Special Department Expense	(38,173)	(4,279)	(15,732)	(3,000)
				33350	Travel & Training Expense	(32,151)	(12,362)	(30,000)	(15,000)
				33351	Vehicle Fuel Costs	(5,181)	(6,299)	(4,950)	(7,500)
				33360	Motor Pool Expense	(16,394)	(17,945)	(20,000)	(24,311)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(1,454,318)	(1,657,263)	(1,795,032)	(1,838,588)
		ADULT PROBATION SERVICES Sum				(1,133,573)	(1,546,880)	(1,483,257)	(1,465,725)
		PUBLIC WORKS	1:Revenues	16100	Engineering Services-Pw	51,767	6,400	5,000	11,000
				16240	Labor Reimbursement	255,812	100,895	100,000	190,000
			1:Revenues Sum			307,578	107,295	105,000	201,000
			2:Expenses	21100	Salary And Wages	(531,605)	(405,723)	(471,408)	(579,484)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(69,150)	(45,924)	(57,760)	(70,405)
				22110	Employee Benefits - Health (Medice	(120,002)	(63,847)	(78,750)	(93,571)
				22120	Employee Benefits - PERS (ER Portic	(145,467)	(111,003)	(124,284)	(157,142)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(4,377)	(2,365)	(1,872)	(4,620)
				30500	Workers' Comp Ins Expense	(9,984)	(9,551)	(9,551)	(10,738)
				30510	Liability Insurance Expense	(3,925)	(4,226)	(4,226)	(4,789)
				31700	Membership Fees	(1,280)	(940)	(2,000)	(1,500)
				32000	Office Expense	(6,737)	(2,707)	(3,000)	(3,000)
				32010	TECHNOLOGY EXPENSES	(7,893)	(6,419)	(6,419)	(9,395)
				32020	Technology Expense-Software Licer	(5,471)	(9,247)	(8,000)	(9,500)
				32450	Contract Services	(13,154)	(10,454)	(75,000)	(65,000)
				32950	Rents & Leases - Real Property	(2,778)	(16,321)	(16,985)	(17,206)
				33350	Travel & Training Expense	(708)	(1,572)	(2,000)	(2,000)
				33351	Vehicle Fuel Costs	(3,435)	(681)	(2,673)	(2,500)
				33360	Motor Pool Expense	(9,517)	(2,196)	(12,000)	(4,332)
				33601	Street Lighting	(43,220)	(31,334)	(40,000)	(40,000)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(978,703)	(724,510)	(915,928)	(1,075,182)
		PUBLIC WORKS Sum				(671,125)	(617,215)	(810,928)	(874,182)
		COUNTY FACILITIES	1:Revenues	16090	Labor Reimbursement/Facilities	1,150	36,747	25,000	20,000
				17180	Courthouse Construction Fund	-	-	5,000	-

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DETAILED SCHEDULES

Sum of AMOUNT		Column Labels							
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	COUNTY FACILITIES	1:Revenues	18100	Operating Transfers In	64,846	-	15,000	15,000
			1:Revenues Sum			65,997	36,747	45,000	35,000
			2:Expenses	21100	Salary And Wages	(956,682)	(954,169)	(1,025,662)	(1,001,801)
				21120	Overtime	(542)	(10,382)	(5,500)	(500)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(145,387)	(146,575)	(127,261)	(123,334)
				22110	Employee Benefits - Health (Medica	(274,836)	(217,862)	(237,619)	(203,572)
				22120	Employee Benefits - PERS (ER Portic	(254,783)	(284,431)	(293,576)	(289,621)
				30120	Uniform Allowance	(2,818)	(1,997)	(3,000)	(3,000)
				30280	Telephone/Communications	(52,228)	(33,640)	(64,460)	(65,808)
				30350	Household Expenses	(29,303)	(19,173)	(28,000)	(28,000)
				30500	Workers' Comp Ins Expense	(86,103)	(83,542)	(83,542)	(107,279)
				30510	Liability Insurance Expense	(112,640)	(128,736)	(128,736)	(46,587)
				31200	Equip Maintenance & Repair	(7,827)	(3,514)	(5,000)	(5,000)
				31400	Building/Land Maint & Repair	(162,280)	(141,654)	(140,000)	(140,000)
				31700	Membership Fees	(1,030)	(1,275)	(1,200)	(1,200)
				32000	Office Expense	(1,648)	(835)	(2,800)	(2,800)
				32010	TECHNOLOGY EXPENSES	(10,406)	(13,203)	(12,016)	(16,000)
				32020	Technology Expense-Software Licen	(5,316)	(3,991)	(5,300)	(500)
				32450	Contract Services	(209,275)	(235,574)	(314,000)	(311,000)
				32500	Professional & Specialized Ser	(1,145)	(7,772)	(11,000)	(10,000)
				32860	Rents & Leases - Other	(4,399)	(5,397)	(4,500)	(7,000)
				32950	Rents & Leases - Real Property	(8,969)	(8,920)	(15,600)	(9,000)
				33010	Small Tools & Instruments	(8,690)	(6,160)	(8,500)	(8,500)
				33120	Special Department Expense	(3,321)	(3,240)	(3,500)	(3,500)
				33350	Travel & Training Expense	(4,296)	-	(2,000)	(2,000)
				33351	Vehicle Fuel Costs	(50,590)	(35,219)	(34,650)	(34,650)
				33360	Motor Pool Expense	(101,673)	(61,846)	(89,000)	(75,365)
				33600	Utilities	(387,172)	(299,754)	(340,000)	(360,000)
				90000	Prior Year GF Allocation	-	-	-	-
			2:Expenses Sum			(2,883,359)	(2,708,862)	(2,986,422)	(2,856,017)
		COUNTY FACILITIES Sum				(2,817,363)	(2,672,115)	(2,941,422)	(2,821,017)
		PARAMEDIC PROGRAM	1:Revenues	10100	Transient Occupancy Tax	520,630	399,215	359,505	561,126
				15310	St: Pub Safety-Prop 172 Sales	365,080	353,685	283,750	355,500
				15340	St: Maddy Fund Revenue - Param	-	-	8,000	8,000
				16350	Ambulance Fees	1,023,452	723,015	1,450,000	1,450,000
				16351	STAND-BY FEES - PARAMEDICS	11,550	75,900	7,500	7,500
				16361	EMS Subscription Fees for Member	65	2,405	10,000	10,000
			1:Revenues Sum			1,920,777	1,554,220	2,118,755	2,392,126
			2:Expenses	21100	Salary And Wages	(1,655,068)	(1,634,071)	(1,840,153)	(1,929,085)
				21120	Overtime	(434,624)	(431,285)	(350,000)	(350,000)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	(101,218)	(98,512)	(122,823)	(128,903)
				22100	Employee Benefits	(303,695)	(301,856)	(239,093)	(255,440)
				22110	Employee Benefits - Health (Medica	(377,354)	(351,364)	(309,458)	(341,920)
				22120	Employee Benefits - PERS (ER Portic	(560,956)	(599,653)	(829,178)	(939,799)
				30120	Uniform Allowance	(17,555)	(16,151)	(17,625)	(19,875)
				30122	Uniform/Safety Gear	(8,674)	(769)	(8,000)	(8,000)

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
100	GENERAL FUND	PARAMEDIC PROGRAM	2:Expenses	30280	Telephone/Communications	(16,237)	(14,450)	(17,095)	(18,810)
				30350	Household Expenses	(5,065)	(6,760)	(5,000)	(6,000)
				30500	Workers' Comp Ins Expense	(44,130)	(56,372)	(56,372)	(82,197)
				30510	Liability Insurance Expense	(28,219)	(31,222)	(32,237)	(42,558)
				31200	Equip Maintenance & Repair	(3,952)	(2,974)	(10,000)	(10,000)
				31400	Building/Land Maint & Repair	(975)	(1,075)	(1,500)	(1,500)
				31530	Medical/Dental & Lab Supplies	(44,203)	(46,480)	(45,000)	(45,000)
				31700	Membership Fees	(3,600)	(3,600)	(8,000)	(4,000)
				32000	Office Expense	(8,920)	(5,640)	(10,000)	(10,000)
				32005	Banking Expenses	(2,719)	(3,131)	(4,800)	(4,800)
				32010	TECHNOLOGY EXPENSES	(26,706)	(33,409)	(32,882)	(42,456)
				32020	Technology Expense-Software Licen	(4,280)	(6,538)	(7,800)	(15,200)
				32450	Contract Services	(8,869)	(6,215)	(10,000)	(10,000)
				32500	Professional & Specialized Ser	(5,465)	(5,082)	(6,300)	(4,000)
				32860	Rents & Leases - Other	(16,494)	(16,629)	(17,000)	(17,000)
				33100	Education & Training	(15,249)	(8,252)	(15,000)	(15,000)
				33120	Special Department Expense	(228,559)	(252,827)	(254,500)	(5,000)
				33350	Travel & Training Expense	(2,910)	-	(5,000)	(5,000)
				33351	Vehicle Fuel Costs	(27,845)	(21,835)	(29,700)	(30,000)
				33360	Motor Pool Expense	(132,456)	(85,240)	(141,000)	(150,766)
				33600	Utilities	(16,065)	(17,751)	(18,000)	(18,000)
				90000	Prior Year GF Allocation	-	-	(24,185)	-
			2:Expenses Sum			(4,102,063)	(4,059,143)	(4,467,701)	(4,510,308)
		PARAMEDIC PROGRAM Sum				(2,181,286)	(2,504,923)	(2,348,946)	(2,118,182)
	GENERAL FUND Sum					547,124	(1,070,599)	(4,249,473)	(1,200,000)
101	GENERAL RESERVE FUND	GENERAL-OTHER	2:Expenses	60100	Operating Transfers Out	(500,000)	(500,000)	(613,048)	-
			2:Expenses Sum			(500,000)	(500,000)	(613,048)	-
		GENERAL-OTHER Sum				(500,000)	(500,000)	(613,048)	-
	GENERAL RESERVE FUND Sum					(500,000)	(500,000)	(613,048)	-
102	FISH ENHANCEMENT	FISH ENHANCEMENT	1:Revenues	18100	Operating Transfers In	103,737	100,000	103,737	103,737
			1:Revenues Sum			103,737	100,000	103,737	103,737
			2:Expenses	32000	Office Expense	(66)	(69)	(100)	(100)
				32450	Contract Services	(98,313)	(83,725)	(100,000)	(100,000)
				33350	Travel & Training Expense	(1,525)	-	(3,637)	(3,637)
			2:Expenses Sum			(99,904)	(83,794)	(103,737)	(103,737)
		FISH ENHANCEMENT Sum				3,833	16,207	-	-
	FISH ENHANCEMENT Sum					3,833	16,207	-	-
103	CONWAY RANCH	CONWAY/MATLY RANCH PROPERTY	1:Revenues	17010	Miscellaneous Revenue	-	-	-	3,870
				18100	Operating Transfers In	95,651	100,000	104,683	24,365
			1:Revenues Sum			95,651	100,000	104,683	28,235
			2:Expenses	21100	Salary And Wages	-	-	-	(9,481)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	-	-	-	(1,167)

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
103	CONWAY RANCH	CONWAY/MATLY RANCH PROPERTY	2:Expenses	22110	Employee Benefits - Health (Medic	-	-	-	(2,010)
				22120	Employee Benefits - PERS (ER Portic	-	-	-	(2,748)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	-	-	-	(90)
				30510	Liability Insurance Expense	(64,778)	(85,583)	(85,583)	(639)
				31400	Building/Land Maint & Repair	(500)	(2,233)	(8,100)	(8,100)
				32450	Contract Services	-	-	(10,000)	(3,000)
				33120	Special Department Expense	(675)	(638)	(1,000)	(1,000)
			2:Expenses Sum			(65,953)	(88,453)	(104,683)	(28,235)
		CONWAY/MATLY RANCH PROPERTY Sum				29,698	11,547	-	(0)
	CONWAY RANCH Sum					29,698	11,547	-	(0)
104	FISH AND GAME FINE FUND	FISH & GAME PROPAGATION	1:Revenues	13030	Fish & Game Fines	10,544	17,308	7,500	7,500
				14010	Interest Income	1,210	641	100	100
			1:Revenues Sum			11,754	17,949	7,600	7,600
			2:Expenses	33120	Special Department Expense	-	(5,000)	(64,000)	(61,600)
			2:Expenses Sum			-	(5,000)	(64,000)	(61,600)
		FISH & GAME PROPAGATION Sum				11,754	12,949	(56,400)	(54,000)
	FISH AND GAME FINE FUND Sum					11,754	12,949	(56,400)	(54,000)
105	TOURISM COMMISSION	TOURISM	1:Revenues	10100	Transient Occupancy Tax	260,159	199,488	182,092	276,807
				14010	Interest Income	4,286	2,683	1,000	1,000
				15900	Oth: Other Govt Agencies	-	-	-	-
				16499	Booking Fee Revenue	825	-	1,000	-
				16500	Fees For Advertising Space	16,150	25,265	30,000	-
				18100	Operating Transfers In	10,000	5,000	5,000	10,000
			1:Revenues Sum			291,420	232,436	219,092	287,807
			2:Expenses	30280	Telephone/Communications	450	-	(485)	(458)
				31700	Membership Fees	(3,374)	(2,300)	(3,925)	(3,925)
				32000	Office Expense	(1,095)	(9)	(3,000)	(2,000)
				32020	Technology Expense-Software Licen	(21,871)	(23,955)	(29,340)	(34,130)
				32450	Contract Services	(32,431)	(43,568)	(52,550)	(52,550)
				32500	Professional & Specialized Ser	(125,163)	(91,067)	(139,592)	(144,044)
				33120	Special Department Expense	(29,123)	3,195	(25,200)	(46,000)
				33350	Travel & Training Expense	(15,937)	567	(20,000)	(34,700)
				47010	Contributions To Other Governm	-	-	-	-
				47020	Contributions To Non-Profit Or	-	-	(10,000)	(10,000)
			2:Expenses Sum			(228,543)	(157,137)	(284,092)	(327,807)
		TOURISM Sum				62,877	75,299	(65,000)	(40,000)
	TOURISM COMMISSION Sum					62,877	75,299	(65,000)	(40,000)
106	GENERAL FUND GRANT PROGRAMS	DISTRICT ATTORNEY-PROSECUTION	1:Revenues	15802	Fed: Oes Cal-Mmet Grant	122,860	123,060	125,000	125,000
			1:Revenues Sum			122,860	123,060	125,000	125,000
			2:Expenses	21100	Salary And Wages	-	-	(20,000)	(20,000)
				21120	Overtime	-	-	(5,000)	(3,000)
				22100	Employee Benefits	-	-	(32,000)	(32,000)
				32000	Office Expense	(5,435)	(9,575)	(14,175)	(10,000)

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
106	GENERAL FUND GRANT PROGRAMS	DISTRICT ATTORNEY-PROSECUTION	2:Expenses	32950	Rents & Leases - Real Property	-	-	(51,325)	(51,325)
				33120	Special Department Expense	(2,350)	(675)	(5,000)	(5,000)
				33141	Confidential Funds	-	-	(20,000)	(20,000)
				60100	Operating Transfers Out	-	-	-	-
			2:Expenses Sum			(7,785)	(10,250)	(147,500)	(141,325)
		DISTRICT ATTORNEY-PROSECUTION Sum				115,076	112,810	(22,500)	(16,325)
	GENERAL FUND GRANT PROGRAMS Sum					115,076	112,810	(22,500)	(16,325)
107	GEOTHERMAL	GEOTHERMAL	1:Revenues	17010	Miscellaneous Revenue	118,786	72,495	200,000	200,000
			1:Revenues Sum			118,786	72,495	200,000	200,000
			2:Expenses	52015	Geothermal Projects	(101,570)	(90,063)	(200,000)	(200,000)
			2:Expenses Sum			(101,570)	(90,063)	(200,000)	(200,000)
		GEOTHERMAL Sum				17,216	(17,568)	-	-
	GEOTHERMAL Sum					17,216	(17,568)	-	-
108	EASTERN SERRA SUSTAINABLE RECRE	GEOTHERMAL	1:Revenues	14010	Interest Income	6,877	2,974	3,000	3,000
				15202	St: Misc State Grants	-	-	-	44,720
				15750	Fed: Geothermal Royalties	107,535	187,759	90,000	90,000
				15900	Oth: Other Govt Agencies	-	-	-	23,750
				17010	Miscellaneous Revenue	-	39,886	71,250	-
			1:Revenues Sum			114,412	230,618	164,250	161,470
			2:Expenses	21100	Salary And Wages	-	(44,720)	(56,854)	(108,493)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	-	(5,510)	(8,506)	(12,046)
				22110	Employee Benefits - Health (Medica	-	(10,379)	(22,135)	(20,100)
				22120	Employee Benefits - PERS (ER Portic	-	(16,986)	(19,698)	(20,353)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	-	(2,584)	(600)	(780)
				32450	Contract Services	(5,341)	(4,123)	(10,000)	(31,000)
				33120	Special Department Expense	(25,000)	(65,479)	(50,000)	(9,410)
				33350	Travel & Training Expense	-	-	-	(500)
				33360	Motor Pool Expense	-	(334)	(2,000)	(1,138)
				47020	Contributions To Non-Profit Or	(60,640)	(12,267)	(22,267)	(25,000)
				60100	Operating Transfers Out	(15,000)	-	(15,000)	(66,688)
			2:Expenses Sum			(105,981)	(162,381)	(207,060)	(295,508)
		GEOTHERMAL Sum				8,431	68,237	(42,810)	(134,038)
	EASTERN SERRA SUSTAINABLE RECREATION Sum					8,431	68,237	(42,810)	(134,038)
109	COMMUNITY SUPPORT PROGRAMS	ECONOMIC DEVELOPMENT	1:Revenues	15900	Oth: Other Govt Agencies	-	-	-	-
				18100	Operating Transfers In	84,000	44,000	44,000	44,000
			1:Revenues Sum			84,000	44,000	44,000	44,000
			2:Expenses	47010	Contributions To Other Governm	-	-	-	(8,000)
				47020	Contributions To Non-Profit Or	(69,907)	(1,150)	(63,589)	(50,800)
			2:Expenses Sum			(69,907)	(1,150)	(63,589)	(58,800)
		ECONOMIC DEVELOPMENT Sum				14,093	42,850	(19,589)	(14,800)

2021-2022 RECOMMENDED BUDGET
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Sum of AMOUNT					Column Labels				
Row Lat: FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED	
109	COMMUNITY SUPPORT PROGRAMS	Sum			14,093	42,850	(19,589)	(14,800)	
110	SOCIAL SERVICES	SOCIAL SERVICES DEPARTMENT	1:Revenues	14010 Interest Income	18,533	1,001	18,000	5,000	
				15072 St: HDAP Housing & Disability Advo	-	20,791	50,000	50,000	
				15611 Fed: Aid Recoupment	4,369	517	4,000	3,000	
				18100 Operating Transfers In	1,679,909	2,445,975	5,869,995	6,162,887	
			1:Revenues Sum		1,702,812	2,468,284	5,941,995	6,220,887	
			2:Expenses	21100 Salary And Wages	(1,753,753)	(1,680,900)	(1,994,400)	(2,104,303)	
				21120 Overtime	(26,674)	(40,672)	(34,000)	(50,000)	
				21130 Auto Allowance	-	-	-	-	
				21410 Holiday Pay	-	-	-	-	
				22100 Employee Benefits	(233,035)	(213,049)	(209,926)	(247,532)	
				22110 Employee Benefits - Health (Medica	(379,596)	(307,567)	(399,527)	(343,320)	
				22120 Employee Benefits - PERS (ER Portic	(490,135)	(506,848)	(526,116)	(583,238)	
				30120 Uniform Allowance	-	-	-	-	
				30280 Telephone/Communications	(22,168)	(27,987)	(33,819)	(32,289)	
				30500 Workers' Comp Ins Expense	(36,244)	(37,543)	(37,543)	(37,918)	
				30510 Liability Insurance Expense	(23,315)	(24,814)	(24,814)	(30,233)	
				31200 Equip Maintenance & Repair	-	-	(500)	-	
				31700 Membership Fees	(20,906)	(42,430)	(20,875)	(21,796)	
				32000 Office Expense	(61,103)	(35,397)	(57,500)	(54,500)	
				32010 TECHNOLOGY EXPENSES	(27,189)	(31,925)	(31,925)	(51,012)	
				32450 Contract Services	(97,105)	(80,681)	(165,650)	(165,979)	
				32461 Ihss - Css	(116,724)	(97,270)	(120,201)	(120,201)	
				32462 Ihss - Advisory Board	(5,916)	(4,437)	(5,916)	(5,916)	
				32500 Professional & Specialized Ser	(75,861)	(70,975)	(165,148)	(210,150)	
				32600 Information Technology Service	(11,158)	(4,973)	(15,000)	(12,000)	
				32950 Rents & Leases - Real Property	(267,440)	(261,063)	(272,243)	(274,654)	
				33100 Education & Training	(9,000)	-	(9,290)	(7,500)	
				33120 Special Department Expense	(22,825)	(47,101)	(73,000)	(53,000)	
				33349 Specialized Training	(46,750)	(27,846)	(65,620)	(65,620)	
				33350 Travel & Training Expense	(36,667)	(5,537)	(62,000)	(60,500)	
				33351 Vehicle Fuel Costs	(10,335)	(2,746)	(15,820)	(15,320)	
				33360 Motor Pool Expense	(25,037)	(6,416)	(25,000)	(15,064)	
				33600 Utilities	(1,305)	(1,118)	(1,500)	(1,500)	
				41104 Cws Ilp Incentive	(1,361)	(300)	(5,000)	(5,000)	
				41105 Cws Ilp-Tlp	-	-	(1,900)	(1,900)	
				41106 Cws Ilp Work Program	33	-	(1,300)	(1,300)	
				41107 Cws Direct Medical Payments	(4,059)	(3,103)	(15,000)	(15,000)	
				41108 Wtw Child Care	-	-	(20,000)	(20,000)	
				41109 Wtw Client Mileage	-	-	(10,000)	(10,000)	
				41112 PSSF Services	(12,333)	(5,638)	(10,000)	(10,000)	
				41130 Adult Protective Services	(367)	-	(4,000)	(4,000)	
				60100 Operating Transfers Out	(37,023)	-	(60,000)	(50,000)	
				72960 A-87 Indirect Costs	(419,595)	(650,342)	(650,342)	(682,859)	
			2:Expenses Sum		(4,274,947)	(4,218,678)	(5,144,875)	(5,363,604)	
			SOCIAL SERVICES DEPARTMENT Sum		(2,572,135)	(1,750,395)	797,120	857,283	
			AID PROGRAMS	1:Revenues	16014 Aid Repayments	7,625	1,768	-	-
				17050 Donations & Contributions	-	-	6,000	-	

2021-2022 RECOMMENDED BUDGET
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Sum of AMOUNT		Column Labels							
Row Lat	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
110	SOCIAL SERVICES	AID PROGRAMS	1:Revenues Sum			7,625	1,768	6,000	-
			2:Expenses	41100	Support & Care Of Persons	(460,435)	(356,883)	(585,000)	(585,000)
				41102	In Home Support Servs-lhss	(121,660)	(121,547)	(125,856)	(132,148)
			2:Expenses Sum			(582,095)	(478,430)	(710,856)	(717,148)
		AID PROGRAMS Sum				(574,470)	(476,662)	(704,856)	(717,148)
		AID TO INDIGENTS	1:Revenues	18100	Operating Transfers In	6,039	8,100	15,000	15,000
			1:Revenues Sum			6,039	8,100	15,000	15,000
			2:Expenses	41100	Support & Care Of Persons	(6,893)	(7,685)	(19,000)	(13,000)
				41120	Shelter Supplies	(924)	(700)	(2,000)	(2,000)
			2:Expenses Sum			(7,817)	(8,384)	(21,000)	(15,000)
		AID TO INDIGENTS Sum				(1,778)	(284)	(6,000)	-
		SENIOR SERVICES - ESAAA	1:Revenues	15261	St: Medical Transports (Ltc)	30,000	15,000	30,000	30,000
				16301	Mental Health Service Fees	50,000	-	120,000	50,000
				16502	Imaaa Contract Revenue	98,582	152,005	138,820	123,449
				16600	Customer Service Fees	10,256	7,511	9,600	6,500
				18100	Operating Transfers In	174,024	89,444	89,444	166,596
			1:Revenues Sum			362,862	263,960	376,864	376,545
			2:Expenses	21100	Salary And Wages	(130,124)	(132,767)	(146,341)	(146,428)
				21120	Overtime	(57)	(178)	(1,000)	(1,000)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(14,649)	(16,856)	(18,109)	(17,689)
				22110	Employee Benefits - Health (Medica	(45,036)	(31,788)	(40,330)	(39,510)
				22120	Employee Benefits - PERS (ER Portic	(32,103)	(35,103)	(36,850)	(39,429)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(1,316)	(1,239)	(1,300)	(1,800)
				30300	Food Expenses	(95,398)	(70,815)	(107,305)	(95,000)
				30350	Household Expenses	(196)	(781)	(1,000)	(1,000)
				30500	Workers' Comp Ins Expense	(5,512)	(4,305)	(4,305)	(5,199)
				30510	Liability Insurance Expense	(2,546)	(2,148)	(2,148)	(2,318)
				32000	Office Expense	(1,602)	(1,230)	(1,200)	(1,200)
				32450	Contract Services	-	-	(4,000)	(4,000)
				33120	Special Department Expense	(12,860)	(2,736)	(4,460)	(3,980)
				33350	Travel & Training Expense	(113)	-	(500)	(500)
				33351	Vehicle Fuel Costs	(4,106)	(2,753)	(6,983)	(6,984)
				33360	Motor Pool Expense	(12,937)	(5,952)	(12,033)	(10,509)
			2:Expenses Sum			(358,556)	(308,652)	(387,864)	(376,545)
		SENIOR SERVICES - ESAAA Sum				4,306	(44,692)	-	(0)
		Public Guardian	1:Revenues	18100	Operating Transfers In	-	73,000	83,443	84,246
			1:Revenues Sum			-	73,000	83,443	84,246
			2:Expenses	21100	Salary And Wages	-	(44,888)	(42,773)	(45,000)
				21120	Overtime	-	-	(1,000)	-
				22100	Employee Benefits	-	(18,321)	(11,325)	(18,000)
				22110	Employee Benefits - Health (Medica	-	-	(1)	-
				22120	Employee Benefits - PERS (ER Portic	-	(6,056)	(11,976)	(7,000)
				30280	Telephone/Communications	-	(564)	(611)	(611)
				31700	Membership Fees	-	(1,135)	(1,125)	(1,135)

2021-2022 RECOMMENDED BUDGET
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Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
110	SOCIAL SERVICES	Public Guardian	2:Expenses	32000	Office Expense	-	(6)	(500)	-
				32390	Legal Services	-	(5,872)	(10,000)	(10,000)
				33100	Education & Training	-	(60)	(734)	(500)
				33350	Travel & Training Expense	-	(626)	(2,399)	(1,500)
				33351	Vehicle Fuel Costs	-	-	(1,000)	(500)
				33360	Motor Pool Expense	-	-	-	-
			2:Expenses Sum			-	(77,528)	(83,444)	(84,246)
		Public Guardian Sum				-	(4,528)	(1)	-
		SOCIAL SERVICES Sum				(3,144,077)	(2,276,561)	86,263	140,135
111	EMPLOYERS TRAINING RESOURCE	WORKFORCE INVESTMENT ACT (WIA)	1:Revenues	15900	Oth: Other Govt Agencies	36,959	28,135	114,966	114,966
			1:Revenues Sum			36,959	28,135	114,966	114,966
			2:Expenses	21100	Salary And Wages	(3,917)	(20,285)	(10,000)	(20,000)
				22100	Employee Benefits	(2,576)	(10,884)	(7,000)	(10,000)
				30280	Telephone/Communications	(1,283)	(1,213)	(2,500)	(1,400)
				31200	Equip Maintenance & Repair	-	-	(500)	-
				32000	Office Expense	(891)	(1,887)	(3,000)	(3,000)
				32500	Professional & Specialized Ser	-	-	(5,000)	(5,000)
				32950	Rents & Leases - Real Property	(4,680)	(4,770)	(4,770)	(4,770)
				33100	Education & Training	-	-	(2,000)	(2,000)
				33120	Special Department Expense	-	(3,840)	(64,839)	(53,965)
				33350	Travel & Training Expense	-	-	(2,000)	(2,000)
				33351	Vehicle Fuel Costs	(65)	(158)	(1,980)	(1,000)
				33360	Motor Pool Expense	(165)	(415)	(1,000)	(1,000)
				33600	Utilities	(1,305)	(1,117)	(1,300)	(1,300)
				72960	A-87 Indirect Costs	(13,996)	(9,077)	(9,077)	(9,531)
			2:Expenses Sum			(28,878)	(53,646)	(114,966)	(114,966)
		WORKFORCE INVESTMENT ACT (WIA) Sum				8,081	(25,511)	-	-
		EMPLOYERS TRAINING RESOURCE Sum				8,081	(25,511)	-	-
112	DSS-WARAPAROUND (FOSTER CARE)	SOCIAL SERVICES DEPARTMENT	1:Revenues	18100	Operating Transfers In	46,473	28,313	50,000	50,000
			1:Revenues Sum			46,473	28,313	50,000	50,000
			2:Expenses	20010	Expenditures	-	-	(37,529)	-
				60100	Operating Transfers Out	(46,473)	(28,313)	(50,000)	(50,000)
			2:Expenses Sum			(46,473)	(28,313)	(87,529)	(50,000)
		SOCIAL SERVICES DEPARTMENT Sum				-	-	(37,529)	-
		DSS-WARAPAROUND (FOSTER CARE) Sum				-	-	(37,529)	-
114	DSS-BIRTH CERT CHILDREN'S TRUST F	SOCIAL SERVICES DEPARTMENT	1:Revenues	14010	Interest Income	65	46	35	35
				15462	St: Cbcap Comm Based Child Abu	29,147	26,092	29,147	26,092
				16160	Birth Certificate Fees (Cctf)	677	580	551	551
				16162	Ca Kid'S Plate Fees	-	257	267	247
			1:Revenues Sum			29,889	26,975	30,000	26,925
			2:Expenses	32450	Contract Services	(31,000)	(9,393)	(30,000)	(26,925)
			2:Expenses Sum			(31,000)	(9,393)	(30,000)	(26,925)
		SOCIAL SERVICES DEPARTMENT Sum				(1,111)	17,582	-	-

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Sum of AMOUNT					Column Labels				
Row Lat	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
114	DSS-BIRTH CERT CHILDREN'S TRUST FUND	Sum				(1,111)	17,582	-	-
115	DSS Admin Advances	SOCIAL SERVICES DEPARTMENT	1:Revenues	14010	Interest Income	-	5,409	-	5,244
				15110	St: Public Assist-Admin	-	901,423	948,990	1,077,682
				15602	Fed: Public Assist-Admin	-	2,398,648	1,991,578	2,564,440
			1:Revenues Sum			-	3,305,480	2,940,568	3,647,366
			2:Expenses	60100	Operating Transfers Out	-	(1,490,332)	(2,940,568)	(3,647,366)
			2:Expenses Sum			-	(1,490,332)	(2,940,568)	(3,647,366)
		SOCIAL SERVICES DEPARTMENT Sum				-	1,815,148	-	-
	DSS Admin Advances Sum					-	1,815,148	-	-
116	DSS Assistance Advances	SOCIAL SERVICES DEPARTMENT	1:Revenues	14010	Interest Income	-	280	-	235
				15110	St: Public Assist-Admin	-	36,570	131,750	30,000
				15602	Fed: Public Assist-Admin	-	167,549	122,000	155,000
			1:Revenues Sum			-	204,399	253,750	185,235
			2:Expenses	60100	Operating Transfers Out	-	(131,791)	(253,750)	(185,235)
			2:Expenses Sum			-	(131,791)	(253,750)	(185,235)
		SOCIAL SERVICES DEPARTMENT Sum				-	72,608	-	-
	DSS Assistance Advances Sum					-	72,608	-	-
117	DSS 1991 Realignment	SOCIAL SERVICES DEPARTMENT	1:Revenues	14010	Interest Income	32,265	19,139	22,883	26,210
				15438	St: Realignment-Welfare Trust-Fam	76,920	35,895	68,281	38,477
				15439	St: Realignment-Welfare Trust-Chilc	9,141	5,515	4,949	5,515
				15440	St: Realignment-Welfare Trust	820,247	683,048	694,968	704,982
			1:Revenues Sum			938,573	743,597	791,081	775,184
			2:Expenses	60100	Operating Transfers Out	(493,775)	(159,235)	(1,035,051)	(775,184)
			2:Expenses Sum			(493,775)	(159,235)	(1,035,051)	(775,184)
		SOCIAL SERVICES DEPARTMENT Sum				444,799	584,362	(243,970)	-
	DSS 1991 Realignment Sum					444,799	584,362	(243,970)	-
118	DSS 2011 Realignment	SOCIAL SERVICES DEPARTMENT	1:Revenues	14010	Interest Income	45,919	24,613	34,117	34,090
				15443	St: 2011 Realignment	1,233,608	1,168,073	1,018,685	1,191,974
				15456	St: 2011 Realignment-CALWORKS N	89,418	61,642	72,478	63,284
			1:Revenues Sum			1,368,945	1,254,329	1,125,280	1,289,348
			2:Expenses	60100	Operating Transfers Out	(896,551)	(441,373)	(1,414,069)	(1,289,348)
			2:Expenses Sum			(896,551)	(441,373)	(1,414,069)	(1,289,348)
		SOCIAL SERVICES DEPARTMENT Sum				472,394	812,956	(288,789)	-
	DSS 2011 Realignment Sum					472,394	812,956	(288,789)	-
120	BEHAVIORAL HEALTH	BEHAVIORAL HEALTH	1:Revenues	15200	St: Medi-Cal Revenue	544,789	179,239	452,656	300,000
				15220	St: Mental Health	70	-	14,498	-
				15442	St: Realignment-Mh	586,062	389,993	512,535	515,000
				16054	Client Fees	-	-	5,254	-
				16199	Charges for Services - Interfund Tra	25,350	-	-	20,000
				16301	Mental Health Service Fees	81,380	-	80,000	40,000
				18100	Operating Transfers In	66,473	1,000	-	294,705

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Sum of AMOUNT					Column Labels				
Row Lat	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
120	BEHAVIORAL HEALTH	BEHAVIORAL HEALTH	1:Revenues Sum			1,304,124	570,231	1,064,943	1,169,705
			2:Expenses			(282,888)	(320,501)	(410,699)	(291,348)
				21100	Salary And Wages	(6,379)	(2,594)	(5,196)	(5,196)
				21120	Overtime	-	-	-	-
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(35,550)	(39,295)	(49,429)	(35,857)
				22110	Employee Benefits - Health (Medica	(61,779)	(52,121)	(88,950)	(49,863)
				22120	Employee Benefits - PERS (ER Portic	(79,713)	(96,991)	(107,573)	(84,443)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(4,906)	(4,274)	(5,985)	(4,947)
				30350	Household Expenses	(5,004)	-	(500)	-
				30500	Workers' Comp Ins Expense	(11,731)	(10,812)	(10,812)	(11,847)
				30510	Liability Insurance Expense	(7,704)	(6,380)	(6,380)	(7,702)
				31200	Equip Maintenance & Repair	-	-	(500)	-
				31700	Membership Fees	(6,825)	(5,899)	(5,250)	(6,000)
				32000	Office Expense	(14,541)	(1,783)	(4,250)	(3,000)
				32010	TECHNOLOGY EXPENSES	(7,586)	(29,344)	(13,331)	(8,032)
				32020	Technology Expense-Software Licer	-	(15,159)	(17,500)	(12,147)
				32450	Contract Services	(378,242)	(126,879)	(191,886)	(316,585)
				32950	Rents & Leases - Real Property	(101,452)	(54,849)	(57,329)	(34,715)
				33120	Special Department Expense	(24,440)	(43,053)	(5,000)	(1,000)
				33350	Travel & Training Expense	(4,028)	(740)	(3,416)	(3,416)
				33351	Vehicle Fuel Costs	(3,591)	(83)	(1,750)	(1,750)
				33360	Motor Pool Expense	(10,651)	(26)	(5,125)	(869)
				33600	Utilities	(1,666)	-	-	-
				72960	A-87 Indirect Costs	(266,834)	(277,130)	(277,130)	(290,987)
			2:Expenses Sum			(1,315,509)	(1,087,916)	(1,267,991)	(1,169,705)
		BEHAVIORAL HEALTH Sum				(11,385)	(517,684)	(203,048)	0
		MENTAL HEALTH SERVICES ACT MHS	2:Expenses	21100	Salary And Wages	-	-	-	-
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	-	-	-	-
				22110	Employee Benefits - Health (Medica	-	-	-	-
				22120	Employee Benefits - PERS (ER Portic	-	-	-	-
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	-	-	-	-
			2:Expenses Sum			-	-	-	-
		MENTAL HEALTH SERVICES ACT MHS Sum				-	-	-	-
		ALCOHOL & DRUG ABUSE SERVICES	1:Revenues	13065	Special Alcohol Fines	8,144	3,244	5,000	5,000
				15652	Fed: Alc & Drug Program	626,078	274,435	422,157	422,157
				16310	Drug And Alcohol Fees	81,119	61,565	71,000	60,000
				18100	Operating Transfers In	55,007	45,516	558,426	750,128
			1:Revenues Sum			770,348	384,760	1,056,583	1,237,285
			2:Expenses	21100	Salary And Wages	(314,094)	(352,799)	(385,747)	(496,273)
				21120	Overtime	(10,410)	(2,736)	(5,916)	(5,196)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(38,344)	(43,585)	(47,266)	(60,932)

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Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
120	BEHAVIORAL HEALTH	ALCOHOL & DRUG ABUSE SERVICES	2:Expenses	22110	Employee Benefits - Health (Medic	(68,517)	(59,378)	(86,142)	(89,743)
				22120	Employee Benefits - PERS (ER Portic	(74,552)	(102,422)	(109,371)	(143,838)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(2,197)	(5,836)	(6,174)	(9,988)
				30350	Household Expenses	-	(5,975)	(6,400)	(6,400)
				30500	Workers' Comp Ins Expense	(7,813)	(7,650)	(7,650)	(7,662)
				30510	Liability Insurance Expense	(4,912)	(4,969)	(4,969)	(6,729)
				31200	Equip Maintenance & Repair	-	-	(500)	-
				31700	Membership Fees	(3,669)	(4,106)	(4,250)	(5,000)
				32000	Office Expense	(5,202)	(8,134)	(4,250)	(4,250)
				32010	TECHNOLOGY EXPENSES	(7,635)	(1,977)	(13,331)	(13,437)
				32020	Technology Expense-Software Licer	-	(15,082)	(17,500)	(40,245)
				32450	Contract Services	(99,590)	(21,099)	(190,375)	(168,375)
				32950	Rents & Leases - Real Property	(84,498)	(98,470)	(100,951)	(101,479)
				33120	Special Department Expense	(6,333)	(9,236)	(12,400)	(10,000)
				33350	Travel & Training Expense	(5,141)	(1,532)	(10,174)	(5,500)
				33351	Vehicle Fuel Costs	(641)	(32)	(1,750)	(250)
				33360	Motor Pool Expense	(481)	-	(5,125)	(543)
				33600	Utilities	(289)	(2,792)	-	(4,400)
				72960	A-87 Indirect Costs	(37,420)	(54,329)	(54,329)	(57,045)
			2:Expenses Sum			(771,739)	(802,140)	(1,074,570)	(1,237,285)
		ALCOHOL & DRUG ABUSE SERVICES Sum				(1,391)	(417,380)	(17,987)	0
		BEHAVIORAL HEALTH Sum				(12,775)	(935,065)	(221,035)	1
121	BEHAVIOR HEALTH - MENTAL HEALTH	MENTAL HEALTH SERVICES ACT MHS	1:Revenues	14010	Interest Income	161,329	76,208	30,000	90,000
				15230	St: Mental Health Services Act	1,499,589	1,954,064	1,696,320	2,146,930
				15498	St: Misc State Revenue	-	-	16,922	16,922
				18100	Operating Transfers In	-	50,153	50,000	55,000
			1:Revenues Sum			1,660,918	2,080,425	1,793,242	2,308,852
			2:Expenses	21100	Salary And Wages	(584,873)	(678,614)	(757,187)	(1,098,512)
				21120	Overtime	(5,361)	(2,628)	(10,392)	(10,392)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(69,714)	(80,011)	(90,133)	(132,923)
				22110	Employee Benefits - Health (Medic	(138,849)	(107,055)	(158,628)	(173,093)
				22120	Employee Benefits - PERS (ER Portic	(166,843)	(192,398)	(203,211)	(295,001)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(4,436)	(9,325)	(12,033)	(17,835)
				30500	Workers' Comp Ins Expense	(7,813)	(7,650)	(7,650)	(30,648)
				30510	Liability Insurance Expense	(4,415)	(4,970)	(4,970)	(22,555)
				31200	Equip Maintenance & Repair	-	-	(1,500)	(1,500)
				31400	Building/Land Maint & Repair	(819)	(455)	(1,050)	(1,050)
				31700	Membership Fees	(4,860)	(8,148)	(8,500)	(9,000)
				32000	Office Expense	(12,567)	(3,680)	(8,500)	(8,500)
				32010	TECHNOLOGY EXPENSES	(22,943)	(3,955)	(26,662)	(32,249)
				32020	Technology Expense-Software Licer	-	(30,417)	(35,000)	(48,588)
				32450	Contract Services	(202,443)	(351,188)	(838,267)	(823,666)
				32950	Rents & Leases - Real Property	(41,684)	(133,577)	(138,540)	(162,740)
				33120	Special Department Expense	(41,670)	(53,694)	(50,000)	(66,800)

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Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
121	BEHAVIOR HEALTH - MENTAL HEALTH	MENTAL HEALTH SERVICES ACT MHS	2:Expenses	33121	Special Dept-Student Loan Reim	(10,554)	-	(40,000)	(60,000)
				33350	Travel & Training Expense	(5,727)	(3,123)	(18,593)	(10,000)
				33351	Vehicle Fuel Costs	(185)	(64)	(3,500)	(600)
				33360	Motor Pool Expense	(683)	-	(10,250)	(1,304)
				33600	Utilities	(2,420)	(1,924)	-	(6,950)
				52011	Buildings & Improvements	-	-	-	(40,000)
				53022	Fixed Assets: Buildings	-	-	(1,800,000)	(1,500,000)
				53030	Capital Equipment, \$5,000+	(58,471)	(1,000)	(40,000)	-
				60100	Operating Transfers Out	-	-	(120,000)	(50,000)
				72960	A-87 Indirect Costs	(74,503)	(73,320)	(73,320)	(76,986)
			2:Expenses Sum			(1,461,832)	(1,747,196)	(4,457,886)	(4,680,892)
		MENTAL HEALTH SERVICES ACT MHS Sum				199,086	333,230	(2,664,644)	(2,372,040)
		ALCOHOL & DRUG ABUSE SERVICES	2:Expenses	21100	Salary And Wages	-	-	-	(24,352)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	-	-	-	(2,973)
				22110	Employee Benefits - Health (Medica	-	-	-	(8,040)
				22120	Employee Benefits - PERS (ER Portic	-	-	-	(7,077)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	-	-	-	(504)
			2:Expenses Sum			-	-	-	(42,946)
		ALCOHOL & DRUG ABUSE SERVICES Sum				-	-	-	(42,946)
		BEHAVIOR HEALTH - MENTAL HEALTH SERVICES ACT Sum				199,086	333,230	(2,664,644)	(2,414,986)
122	BH 2011 Realignment	BEHAVIORAL HEALTH	1:Revenues	15443	St: 2011 Realignment	479,824	451,591	430,397	516,850
			1:Revenues Sum			479,824	451,591	430,397	516,850
			2:Expenses	21100	Salary And Wages	-	-	-	-
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	-	-	-	-
				22110	Employee Benefits - Health (Medica	-	-	-	-
				22120	Employee Benefits - PERS (ER Portic	-	-	-	-
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	-	-	-	-
				60100	Operating Transfers Out	-	-	(533,426)	(989,684)
			2:Expenses Sum			-	-	(533,426)	(989,684)
		BEHAVIORAL HEALTH Sum				479,824	451,591	(103,029)	(472,834)
		BH 2011 Realignment Sum				479,824	451,591	(103,029)	(472,834)
130	PUBLIC HEALTH	PUBLIC HEALTH	1:Revenues	13020	Car Seat Safety -Vc27360	288	91	250	250
				13080	Aids Edu -H&S 11377C	864	226	250	250
				14010	Interest Income	13,818	9,989	7,000	7,000
				15151	St: Maternal Child Health	118,127	19,322	113,027	112,779
				15171	St: Chdp Gran	2,995	2,178	7,000	7,000
				15190	St: Hiv Surveillance	(0)	2,374	3,000	3,000
				15201	St: Ryan White Hiv Grant	37,544	3,420	44,273	-
				15202	St: Misc State Grants	78,000	96,000	96,000	78,000

2021-2022 RECOMMENDED BUDGET
 DETAILED SCHEDULES

Sum of AMOUNT		Column Labels							
Row Lat	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
130	PUBLIC HEALTH	PUBLIC HEALTH	1:Revenues	15206	St: Local Oral Health Prog Grant (LO	65,208	16,453	141,055	141,055
				15207	St: CMSP CERG	-	90,000	50,000	50,000
				15260	St: Foster Care	3,227	1,509	12,000	12,000
				15270	St: Mtp	1,453	-	8,409	8,409
				15352	St: Immunization Grant	11,032	3,743	73,771	599,566
				15441	St: Realignment-Pubhealth	1,509,551	1,340,090	1,294,800	1,460,615
				15553	Federal CARES Act	-	849,324	452,045	1,227,645
				15571	Fed: Wic-Women Infant & Child	216,764	109,131	275,726	283,222
				16380	Administrative-Ccs	105,134	909,257	198,389	154,934
				16501	Adult Immunizations	12,570	2,906	3,500	3,500
				16601	Misc Clinical Services	405	5	100	-
				16650	Medical Mj Id Card Application	325	-	200	-
				17010	Miscellaneous Revenue	1,016	586	-	-
				17020	Prior Year Revenue	-	-	-	-
				17555	Private Org Grants	-	-	108,342	108,342
				18100	Operating Transfers In	17,023	-	27,670	19,452
			1:Revenues Sum			2,195,342	3,456,603	2,916,807	4,277,019
			2:Expenses	21100	Salary And Wages	(1,011,126)	(1,056,332)	(1,146,571)	(1,496,117)
				21120	Overtime	(285)	(30,872)	(500)	(25,000)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(117,186)	(115,471)	(113,048)	(165,847)
				22110	Employee Benefits - Health (Medic	(203,603)	(109,585)	(143,712)	(193,534)
				22120	Employee Benefits - PERS (ER Portic	(304,331)	(268,159)	(283,733)	(420,540)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(17,081)	(13,326)	(13,404)	(23,124)
				30500	Workers' Comp Ins Expense	(138,645)	(117,747)	(117,747)	(113,845)
				30510	Liability Insurance Expense	(15,122)	(10,075)	(10,075)	(12,670)
				31200	Equip Maintenance & Repair	(155)	(738)	(738)	(1,000)
				31530	Medical/Dental & Lab Supplies	(14,158)	(6,972)	(20,000)	(48,000)
				31700	Membership Fees	(11,651)	(12,352)	(10,000)	(10,000)
				32000	Office Expense	(12,645)	(5,637)	(14,250)	(20,000)
				32010	TECHNOLOGY EXPENSES	(15,868)	(24,310)	(13,848)	(43,779)
				32020	Technology Expense-Software Licen	(22,742)	(4,737)	(7,275)	(7,400)
				32450	Contract Services	(145,456)	(62,605)	(20,000)	(60,000)
				32500	Professional & Specialized Ser	(2,811)	(663)	(1,500)	(97,500)
				32510	Css Treatment Ser	(1,114)	(1,808)	(2,500)	(2,112)
				32950	Rents & Leases - Real Property	(103,502)	(179,500)	(179,894)	(185,313)
				33120	Special Department Expense	(5,108)	(20,795)	(20,000)	(95,000)
				33350	Travel & Training Expense	(23,699)	(19,425)	(15,000)	(14,400)
				33351	Vehicle Fuel Costs	(6,440)	(356)	(2,500)	(15,000)
				33360	Motor Pool Expense	(17,604)	(1,009)	(3,500)	(5,000)
				33602	Civic Center Utilities	-	(6,185)	(6,000)	-
				53030	Capital Equipment, \$5,000+	-	(6,764)	-	(115,000)
				60100	Operating Transfers Out	(84,998)	-	(791,737)	(832,884)
				72960	A-87 Indirect Costs	(282,683)	(295,688)	(295,688)	(310,472)
			2:Expenses Sum			(2,558,012)	(2,371,113)	(3,233,220)	(4,313,536)
		PUBLIC HEALTH Sum				(362,670)	1,085,490	(316,413)	(36,517)
	PUBLIC HEALTH Sum					(362,670)	1,085,490	(316,413)	(36,517)

2021-2022 RECOMMENDED BUDGET
 DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row Lat: FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED	
130									
131	PUBLIC HEALTH EDUCATION (TOBACC	HEALTH EDUCATION	1:Revenues	18100	Operating Transfers In	40,239	-	333,347	313,829
			1:Revenues Sum			40,239	-	333,347	313,829
			2:Expenses	21100	Salary And Wages	(110,422)	(74,430)	(155,133)	(108,243)
				21120	Overtime	(122)	(744)	-	(500)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(15,406)	(8,767)	(22,999)	(12,983)
				22110	Employee Benefits - Health (Medica	(23,804)	(5,452)	(21,839)	(17,804)
				22120	Employee Benefits - PERS (ER Portic	(29,596)	(22,322)	(29,259)	(30,156)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(812)	(1,928)	(1,660)	(1,841)
				30500	Workers' Comp Ins Expense	(2,756)	(1,248)	(1,248)	(1,368)
				30510	Liability Insurance Expense	(1,273)	(623)	(623)	(610)
				31700	Membership Fees	(560)	(658)	(560)	(500)
				32000	Office Expense	(285)	(1,094)	(1,500)	(7,800)
				32010	TECHNOLOGY EXPENSES	(1,702)	(348)	(2,175)	(1,276)
				32020	Technology Expense-Software Licer	(767)	(680)	(600)	(1,425)
				32450	Contract Services	(11,930)	(6,000)	(16,000)	(16,000)
				32800	Publications & Legal Notices	-	-	-	(218)
				32950	Rents & Leases - Real Property	(10,532)	(14,980)	(15,000)	(15,048)
				33101	Educational Materials	(47)	(2,410)	(900)	(5,000)
				33102	Promotions	(862)	(332)	(1,650)	(5,500)
				33120	Special Department Expense	(34,885)	(51,238)	(51,500)	(76,000)
				33350	Travel & Training Expense	(658)	(941)	(700)	(1,000)
				33351	Vehicle Fuel Costs	(298)	-	(200)	(500)
				33360	Motor Pool Expense	(909)	(163)	(700)	(500)
				33602	Civic Center Utilities	-	(513)	-	-
				72960	A-87 Indirect Costs	(47,885)	(9,099)	(9,101)	(9,556)
			2:Expenses Sum			(295,512)	(203,971)	(333,347)	(313,829)
			HEALTH EDUCATION Sum			(255,273)	(203,971)	-	0
			PUBLIC HEALTH EDUCATION (TOBACCO) Sum			(255,273)	(203,971)	-	0
133	BIO-TERRORISM - PUBLIC HEALTH	PUBLIC HEALTH	1:Revenues	15551	FED: PANDEMIC FLU	35,957	24,036	60,443	60,443
				15660	Fed: BT - HPP Hospital Preparednes	58,587	87,932	149,419	121,661
				15661	Fed: BT - PHEP PH Emergency Prepa	443,710	29,204	117,531	116,817
				18100	Operating Transfers In	44,759	-	41,538	46,121
			1:Revenues Sum			583,013	141,172	368,931	345,042
			2:Expenses	21100	Salary And Wages	(239,094)	(97,663)	(151,005)	(138,812)
				21120	Overtime	-	(17,802)	(10,000)	(15,000)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(36,573)	(14,154)	(18,391)	(13,480)
				22110	Employee Benefits - Health (Medica	(50,254)	(18,956)	(28,200)	(18,371)
				22120	Employee Benefits - PERS (ER Portic	(48,545)	(28,316)	(34,100)	(30,812)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(14,721)	(13,577)	(14,936)	(14,883)
				30500	Workers' Comp Ins Expense	(4,419)	(1,435)	(1,436)	(1,368)
				30510	Liability Insurance Expense	(637)	(623)	(623)	(610)

2021-2022 RECOMMENDED BUDGET
 DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
133	BIO-TERRORISM - PUBLIC HEALTH	PUBLIC HEALTH	2:Expenses	31530	Medical/Dental & Lab Supplies	-	(4,478)	(9,974)	(9,974)
				32000	Office Expense	(331)	(137)	(3,610)	(3,607)
				32010	TECHNOLOGY EXPENSES	(5,794)	-	(1,800)	(2,072)
				32020	Technology Expense-Software Licen	(486)	(299)	(700)	(700)
				32950	Rents & Leases - Real Property	(18,847)	(17,295)	(18,000)	(16,745)
				33120	Special Department Expense	-	-	(31,872)	(31,871)
				33350	Travel & Training Expense	(8,185)	(295)	(7,404)	(7,404)
				33351	Vehicle Fuel Costs	(22)	-	(100)	(500)
				33360	Motor Pool Expense	(99)	-	(750)	(1,000)
				33602	Civic Center Utilities	-	(571)	-	-
				72960	A-87 Indirect Costs	(19,903)	(36,030)	(36,030)	(37,832)
			2:Expenses Sum			(447,909)	(251,632)	(368,931)	(345,042)
		PUBLIC HEALTH Sum				135,104	(110,460)	-	0
	BIO-TERRORISM - PUBLIC HEALTH Sum					135,104	(110,460)	-	0
135	Public Health CTCP Prop 99	HEALTH EDUCATION	1:Revenues	15250	St: Health Ed-Tobacco	143,248	112,500	150,000	150,000
			1:Revenues Sum			143,248	112,500	150,000	150,000
			2:Expenses	60100	Operating Transfers Out	-	-	(150,000)	(150,000)
			2:Expenses Sum			-	-	(150,000)	(150,000)
		HEALTH EDUCATION Sum				143,248	112,500	-	-
	Public Health CTCP Prop 99 Sum					143,248	112,500	-	-
136	Public Health CTCP Prop 56	HEALTH EDUCATION	1:Revenues	15250	St: Health Ed-Tobacco	95,445	106,812	150,000	150,000
			1:Revenues Sum			95,445	106,812	150,000	150,000
			2:Expenses	60100	Operating Transfers Out	-	-	(150,000)	(150,000)
			2:Expenses Sum			-	-	(150,000)	(150,000)
		HEALTH EDUCATION Sum				95,445	106,812	-	-
	Public Health CTCP Prop 56 Sum					95,445	106,812	-	-
137	Environmental Health	Environmental Health	1:Revenues	12020	Business License Fees	-	1,447	1,840	1,500
				12070	Camp Permits	-	1,458	1,944	1,944
				12100	Septic Permits	-	20,435	17,895	17,895
				12112	Well Permits	-	8,428	13,001	10,795
				12115	Misc Permits	-	162	203	189
				12120	Food Permits	-	70,466	66,000	70,000
				12130	Pool Permits	-	56,667	54,970	54,348
				12140	Underground Tank Permits	-	62,514	55,000	55,000
				12150	Small Water System Permits	-	42,864	40,000	43,000
				12180	Landfill Permits	-	12,150	12,150	12,150
				15121	St: Lea Grant	-	16,500	16,500	16,500
				16605	Solid Waste Service Fees	-	-	49,300	47,693
				18100	Operating Transfers In	-	-	716,752	763,360
			1:Revenues Sum			-	293,090	1,045,555	1,094,374
			2:Expenses	21100	Salary And Wages	-	(358,555)	(410,644)	(464,142)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	-	(51,144)	(48,177)	(56,671)

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row Lat	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
137	Environmental Health	Environmental Health	2:Expenses	22110	Employee Benefits - Health (Medic	-	(68,467)	(79,386)	(83,929)
				22120	Employee Benefits - PERS (ER Portic	-	(111,459)	(116,723)	(121,895)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	-	(5,014)	(7,040)	(5,892)
				30500	Workers' Comp Ins Expense	-	(39,249)	(39,249)	(37,949)
				30510	Liability Insurance Expense	-	(3,359)	(3,359)	(4,223)
				31530	Medical/Dental & Lab Supplies	-	-	(500)	(500)
				31700	Membership Fees	-	(574)	(2,500)	(600)
				32000	Office Expense	-	(1,813)	(3,750)	(3,700)
				32010	TECHNOLOGY EXPENSES	-	(5,002)	(6,372)	(9,810)
				32020	Technology Expense-Software Licen	-	(17,725)	(17,725)	(18,000)
				32450	Contract Services	-	(81,426)	(138,600)	(110,500)
				32500	Professional & Specialized Ser	-	-	(100)	(100)
				32950	Rents & Leases - Real Property	-	(56,430)	(58,468)	(58,322)
				33010	Small Tools & Instruments	-	-	(100)	(100)
				33120	Special Department Expense	-	(305)	(300)	(300)
				33350	Travel & Training Expense	-	(350)	(2,500)	(1,850)
				33351	Vehicle Fuel Costs	-	(1,687)	(1,500)	(2,400)
				33360	Motor Pool Expense	-	(7,651)	(10,000)	(10,000)
				33602	Civic Center Utilities	-	(1,988)	-	-
				72960	A-87 Indirect Costs	-	(98,563)	(98,562)	(103,490)
			2:Expenses Sum			-	(910,762)	(1,045,555)	(1,094,374)
		Environmental Health Sum				-	(617,671)	-	0
	Environmental Health Sum					-	(617,671)	-	0
142	SHERIFF - TERRORISM GRANT - OES	SHERIFF	1:Revenues	15015	Homeland Security Grant	-	88,712	88,712	89,221
			1:Revenues Sum			-	88,712	88,712	89,221
			2:Expenses	20010	Expenditures	(86,465)	(10,374)	(88,712)	(89,221)
			2:Expenses Sum			(86,465)	(10,374)	(88,712)	(89,221)
		SHERIFF Sum				(86,465)	78,338	-	-
	SHERIFF - TERRORISM GRANT - OES Sum					(86,465)	78,338	-	-
145	OHV - Off-Highway Vehicle Fund	SHERIFF	1:Revenues	12030	Off-Hwy Vehicle License Fees	16,341	7,385	16,231	16,340
				15410	St: Off-Hwy Vehicle Grant	46,319	26,416	42,105	42,105
			1:Revenues Sum			62,660	33,801	58,336	58,445
			2:Expenses	21120	Overtime	(31,090)	(5,292)	(49,602)	(34,005)
				22100	Employee Benefits	-	-	(511)	(511)
				31200	Equip Maintenance & Repair	(577)	-	(734)	(700)
				32950	Rents & Leases - Real Property	(5,400)	(5,400)	(5,400)	(5,400)
				33351	Vehicle Fuel Costs	-	-	(1,089)	(745)
				33360	Motor Pool Expense	(129)	-	(1,000)	(744)
			2:Expenses Sum			(37,196)	(10,692)	(58,336)	(42,105)
		SHERIFF Sum				25,463	23,109	-	16,340
	OHV - Off-Highway Vehicle Fund Sum					25,463	23,109	-	16,340
146	Court Security 2011 Realignment	CTHOUSE SECURITY	1:Revenues	15443	St: 2011 Realignment	516,820	492,196	452,084	539,425
			1:Revenues Sum			516,820	492,196	452,084	539,425

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Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
146	Court Security 2011 Realignment	CTHOUSE SECURITY	2:Expenses	60100	Operating Transfers Out	(441,927)	(468,283)	(702,940)	(670,023)
			2:Expenses Sum			(441,927)	(468,283)	(702,940)	(670,023)
		CTHOUSE SECURITY Sum				74,893	23,914	(250,856)	(130,598)
	Court Security 2011 Realignment Sum					74,893	23,914	(250,856)	(130,598)
147	Medication-Assisted Treatment (MAT)	JAIL	1:Revenues	14010	Interest Income	1,179	381	700	-
				15807	Medication-Assisted Treatment (M)	91,925	-	-	50,000
			1:Revenues Sum			93,104	381	700	50,000
			2:Expenses	21100	Salary And Wages	-	-	-	-
				32500	Professional & Specialized Ser	(25,350)	-	(25,350)	-
				33350	Travel & Training Expense	(551)	-	(552)	-
				60100	Operating Transfers Out	(22,858)	(41,457)	(66,023)	(50,000)
			2:Expenses Sum			(48,759)	(41,457)	(91,925)	(50,000)
		JAIL Sum				44,345	(41,076)	(91,225)	-
	Medication-Assisted Treatment (MAT) Grant (SAMHSA) Sum					44,345	(41,076)	(91,225)	-
148	CASp (Certified Access Specialist Prog)	BUILDING INSPECTOR	1:Revenues	16151	Business License Casp Fee	2,640	2,654	1,500	2,000
			1:Revenues Sum			2,640	2,654	1,500	2,000
			2:Expenses	33350	Travel & Training Expense	(3,691)	(789)	(1,500)	(2,000)
			2:Expenses Sum			(3,691)	(789)	(1,500)	(2,000)
		BUILDING INSPECTOR Sum				(1,050)	1,864	-	-
	CASp (Certified Access Specialist Program) Sum					(1,050)	1,864	-	-
150	CANNISBUS TAX FUND	GENERAL	1:Revenues	10105	Cannabis taxes	-	-	-	60,000
			1:Revenues Sum			-	-	-	60,000
			2:Expenses	33134	Special Department Expense	-	-	-	(2,884)
			2:Expenses Sum			-	-	-	(2,884)
		GENERAL Sum				-	-	-	57,116
		GENERAL-OTHER	1:Revenues	10105	Cannabis taxes	28,850	53,407	30,000	-
			1:Revenues Sum			28,850	53,407	30,000	-
		GENERAL-OTHER Sum				28,850	53,407	30,000	-
	CANNISBUS TAX FUND Sum					28,850	53,407	30,000	57,116
151	ECONOMIC STABILIZATION	GENERAL-OTHER	1:Revenues	18100	Operating Transfers In	343,000	1,000,000	1,000,000	160,964
			1:Revenues Sum			343,000	1,000,000	1,000,000	160,964
		GENERAL-OTHER Sum				343,000	1,000,000	1,000,000	160,964
	ECONOMIC STABILIZATION Sum					343,000	1,000,000	1,000,000	160,964
155	DA PRE-DIVERSION PROGRAM FUND	DISTRICT ATTORNEY-PROSECUTION	1:Revenues	16051	Da Diversion Filing Fees	9,000	10,250	7,000	7,000
			1:Revenues Sum			9,000	10,250	7,000	7,000
			2:Expenses	33120	Special Department Expense	(3,000)	(2,175)	(7,000)	(7,000)
			2:Expenses Sum			(3,000)	(2,175)	(7,000)	(7,000)
		DISTRICT ATTORNEY-PROSECUTION Sum				6,000	8,075	-	-

2021-2022 RECOMMENDED BUDGET
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Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
155	DA PRE-DIVERSION PROGRAM FUND Sum					6,000	8,075	-	-
156	LAW LIBRARY	LAW LIBRARY	1:Revenues	17010	Miscellaneous Revenue	3,934	4,241	4,000	3,000
			1:Revenues Sum			3,934	4,241	4,000	3,000
			2:Expenses	20010	Expenditures	-	-	(13,150)	(13,150)
			2:Expenses Sum			-	-	(13,150)	(13,150)
		LAW LIBRARY Sum				3,934	4,241	(9,150)	(10,150)
		LAW LIBRARY Sum				3,934	4,241	(9,150)	(10,150)
160	COUNTY SERVICE AREA #1 CROWLEY	CSA #1	1:Revenues	10020	Prop Tax -Current Secured	185,009	186,958	177,200	165,400
				10030	Prop Tax -Current Unsecured	-	-	-	13,000
				14010	Interest Income	8,590	4,225	5,000	5,000
				14080	Repeater Tower Rent	2,640	3,204	2,640	3,168
				16215	Community Garden Fees	-	125	200	200
				16216	Community Citizen Program Fees	65	-	300	300
				17010	Miscellaneous Revenue	-	-	5,000	3,000
			1:Revenues Sum			196,304	194,512	190,340	190,068
			2:Expenses	21100	Salary And Wages	(9,400)	(1,063)	(6,627)	(5,972)
				22100	Employee Benefits	(850)	(92)	(573)	(528)
				31400	Building/Land Maint & Repair	-	-	(900)	(21,300)
				32000	Office Expense	(638)	(713)	(600)	(600)
				32450	Contract Services	(1,973)	-	(24,000)	(15,000)
				32500	Professional & Specialized Ser	(10,150)	(4,725)	(50,125)	(125)
				32950	Rents & Leases - Real Property	-	(1,800)	(600)	(1,375)
				33120	Special Department Expense	(13,532)	(1,645)	-	(3,600)
				33600	Utilities	(2,750)	(2,311)	(400)	(500)
				52010	Land & Improvements	-	-	-	(25,000)
				60100	Operating Transfers Out	(107,315)	-	(30,000)	-
				91010	Contingency	-	-	(5,000)	(5,000)
			2:Expenses Sum			(146,609)	(12,349)	(118,825)	(79,000)
		CSA #1 Sum				49,695	182,163	71,515	111,068
		COUNTY SERVICE AREA #1 CROWLEY Sum				49,695	182,163	71,515	111,068
162	COUNTY SERVICE AREA #2 BENTON	CSA #2	1:Revenues	14010	Interest Income	5,324	2,449	1,000	-
			1:Revenues Sum			5,324	2,449	1,000	-
			2:Expenses	31200	Equip Maintenance & Repair	-	-	(10,000)	(10,000)
				32000	Office Expense	(32)	-	(200)	(200)
				32450	Contract Services	(625)	-	(50,000)	(50,000)
				33120	Special Department Expense	-	-	(2,500)	(2,500)
				33600	Utilities	(656)	-	(1,000)	(1,000)
			2:Expenses Sum			(1,313)	-	(63,700)	(63,700)
		CSA #2 Sum				4,010	2,449	(62,700)	(63,700)
		COUNTY SERVICE AREA #2 BENTON Sum				4,010	2,449	(62,700)	(63,700)
163	COUNTY SERVICE AREA #5 BRIDGEPO	CSA #5	1:Revenues	10020	Prop Tax -Current Secured	57,515	57,642	46,920	55,000
				14010	Interest Income	14,624	6,298	4,500	3,000
			1:Revenues Sum			72,139	63,940	51,420	58,000

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Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
163	COUNTY SERVICE AREA #5 BRIDGEPO	CSA #5	2:Expenses	32000	Office Expense	-	(150)	(500)	(500)
				32450	Contract Services	(5,452)	(5,507)	(17,000)	(17,000)
				32500	Professional & Specialized Ser	(4,271)	(2,318)	(27,500)	(27,500)
				33120	Special Department Expense	(10,614)	-	(50,000)	(50,000)
				33600	Utilities	(353)	(433)	(2,000)	(2,000)
				52011	Buildings & Improvements	(21,980)	(3,305)	(150,000)	-
				60100	Operating Transfers Out	(45,000)	-	-	(395,000)
			2:Expenses Sum			(87,670)	(11,713)	(247,000)	(492,000)
		CSA #5 Sum				(15,531)	52,227	(195,580)	(434,000)
	COUNTY SERVICE AREA #5 BRIDGEPORT Sum					(15,531)	52,227	(195,580)	(434,000)
164	COUNTY-WIDE SERVICE AREA	COUNTYWIDE CSA	1:Revenues	14010	Interest Income	21,981	11,013	9,305	18,000
				16055	Special Assessments	138,748	145,623	110,945	130,000
			1:Revenues Sum			160,729	156,636	120,250	148,000
			2:Expenses	31400	Building/Land Maint & Repair	(23,403)	(31,305)	(33,400)	(64,400)
				32450	Contract Services	(60)	-	(31,000)	-
			2:Expenses Sum			(23,463)	(31,305)	(64,400)	(64,400)
		COUNTYWIDE CSA Sum				137,266	125,331	55,850	83,600
	COUNTY-WIDE SERVICE AREA Sum					137,266	125,331	55,850	83,600
169	Public Safety Power Shutoff (PSPS)	ADMINISTRATIVE OFFICER	2:Expenses	53022	Fixed Assets: Buildings	-	-	-	(72,000)
			2:Expenses Sum			-	-	-	(72,000)
		ADMINISTRATIVE OFFICER Sum				-	-	-	(72,000)
	Public Safety Power Shutoff (PSPS) Sum					-	-	-	(72,000)
179	Disaster Fund	GENERAL-OTHER	1:Revenues	15095	St: Disaster Relief	-	-	657,750	-
				15806	Fed: FEMA Disaster Assistance	-	156,119	579,415	205,414
				15819	Fed: Misc Fed Grants	-	1,372,779	1,373,000	-
				18100	Operating Transfers In	500,000	500,000	500,000	-
			1:Revenues Sum			500,000	2,028,898	3,110,165	205,414
			2:Expenses	32010	TECHNOLOGY EXPENSES	-	-	-	-
				32450	Contract Services	-	416,222	-	-
				33120	Special Department Expense	-	-	-	-
			2:Expenses Sum			-	416,222	-	-
		GENERAL-OTHER Sum				500,000	2,445,120	3,110,165	205,414
		EOC	1:Revenues	15900	Oth: Other Govt Agencies	83,412	256,485	454,403	124,257
			1:Revenues Sum			83,412	256,485	454,403	124,257
			2:Expenses	21100	Salary And Wages	(120,638)	(460,194)	(472,657)	(156,000)
				21120	Overtime	(7,164)	(19,838)	(32,318)	(4,000)
				22100	Employee Benefits	(10,696)	(40,606)	(42,166)	(35,330)
				30110	Clothing/Personal Supplies	-	(54)	-	-
				30300	Food Expenses	-	(9,327)	(5,089)	(900)
				31530	Medical/Dental & Lab Supplies	-	(342)	(35,895)	(18,000)
				32000	Office Expense	(1,544)	(564)	(1,731)	(1,500)
				32010	TECHNOLOGY EXPENSES	-	(1,078)	(30,119)	(4,185)
				32020	Technology Expense-Software Licen	-	-	-	-

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
179	Disaster Fund	EOC	2:Expenses	32450	Contract Services	(700)	(94,184)	(111,786)	(25,000)
				32800	Publications & Legal Notices	-	-	-	(2,400)
				32950	Rents & Leases - Real Property	(1,000)	-	-	-
				33350	Travel & Training Expense	-	(627)	-	(1,200)
			2:Expenses Sum			(141,742)	(626,814)	(731,761)	(248,515)
		EOC Sum				(58,330)	(370,329)	(277,358)	(124,258)
		PUBLIC HEALTH	2:Expenses	21100	Salary And Wages	(107,013)	(190,014)	(236,371)	(100,455)
				22100	Employee Benefits	(14,595)	(27,973)	(36,065)	(10,045)
			2:Expenses Sum			(121,608)	(217,987)	(272,436)	(110,500)
		PUBLIC HEALTH Sum				(121,608)	(217,987)	(272,436)	(110,500)
	Disaster Fund Sum					320,062	1,856,804	2,560,371	(29,344)
180	ROAD FUND	ROAD	1:Revenues	12090	Road Privileges & Permits	8,448	5,280	10,000	10,000
				13010	Vehicle Code Fines	48,657	29,339	30,000	30,000
				14010	Interest Income	11,561	5,092	8,000	8,000
				15020	St: Hwy Users Tax 2104	1,980,879	1,640,654	2,161,584	2,123,535
				15100	St: Rstp - Matching Funds	-	-	329,725	329,725
				15680	Fed: Forest Reserve	330,067	329,172	330,000	330,000
				15900	Oth: Other Govt Agencies	10,118	381	5,000	5,000
				16250	Road And Street Services	93,910	57,504	87,000	75,000
				16950	Inter-Fund Revenue	554,284	472,028	400,000	425,000
				17010	Miscellaneous Revenue	-	905	160,000	40,000
				18010	Sale Of Surplus Assets	73,611	29,308	7,000	20,000
				18100	Operating Transfers In	622,033	522,033	522,033	522,033
			1:Revenues Sum			3,733,568	3,091,696	4,050,342	3,918,293
			2:Expenses	21100	Salary And Wages	(1,109,846)	(1,137,783)	(1,307,649)	(1,598,838)
				21120	Overtime	(27,113)	(18,808)	(61,050)	(61,050)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(148,151)	(152,163)	(160,656)	(196,569)
				22110	Employee Benefits - Health (Medica	(362,302)	(285,316)	(389,568)	(402,009)
				22120	Employee Benefits - PERS (ER Portic	(350,266)	(351,416)	(371,333)	(461,756)
				30120	Uniform Allowance	(11,301)	(11,661)	(12,000)	(12,000)
				30280	Telephone/Communications	(13,916)	(12,136)	(15,000)	(23,372)
				30350	Household Expenses	(6,773)	(5,464)	(7,000)	(7,000)
				30500	Workers' Comp Ins Expense	(95,885)	(74,084)	(74,084)	(72,082)
				30510	Liability Insurance Expense	(150,825)	(70,772)	(70,772)	(93,896)
				31200	Equip Maintenance & Repair	(205,215)	(116,781)	(279,600)	(155,000)
				31400	Building/Land Maint & Repair	-	(13)	(250)	(250)
				32000	Office Expense	(2,083)	(3,269)	(3,300)	(3,300)
				32010	TECHNOLOGY EXPENSES	(20,888)	(19,633)	(19,633)	(30,606)
				32020	Technology Expense-Software Licen	(5,549)	(4,090)	(6,000)	(6,000)
				32450	Contract Services	(9,516)	(4,946)	(15,000)	(15,000)
				32500	Professional & Specialized Ser	(2,029)	(2,482)	(2,700)	(3,000)
				32860	Rents & Leases - Other	(13,430)	(12,661)	(17,400)	(17,400)
				32950	Rents & Leases - Real Property	(636)	(648)	(2,500)	(2,500)
				33010	Small Tools & Instruments	(8,619)	(3,938)	(6,000)	(7,000)
				33120	Special Department Expense	(51,583)	(33,978)	(88,630)	(82,000)

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DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
180	ROAD FUND	ROAD	2:Expenses	33350	Travel & Training Expense	(3,261)	(540)	(24,500)	(9,000)
				33351	Vehicle Fuel Costs	(517,746)	(395,242)	(558,500)	(558,500)
				33360	Motor Pool Expense	(171,424)	(127,388)	(170,000)	(156,120)
				33600	Utilities	(97,872)	(90,871)	(101,500)	(95,000)
				53010	Capital Equipment: Vehicles	-	-	(20,000)	(37,000)
				72960	A-87 Indirect Costs	(306,155)	(251,179)	(251,179)	(263,738)
			2:Expenses Sum			(3,692,383)	(3,187,263)	(4,035,804)	(4,369,986)
		ROAD Sum				41,185	(95,567)	14,538	(451,693)
	ROAD FUND Sum					41,185	(95,567)	14,538	(451,693)
181	ROAD FUND - STATE & FEDERAL CON	ROAD	1:Revenues	15043	St: Road Maint & Rehab per SB1 SH	1,592,255	1,509,323	1,719,770	1,954,040
				15101	RSTP - Highway Safety Revenue	-	43,352	-	-
				15170	St: Stip-Aid For Construction	1,329,921	31,000	3,650,000	4,260,999
				15648	Fed: Matching Funds	-	70,468	-	-
			1:Revenues Sum			2,922,175	1,654,143	5,369,770	6,215,039
			2:Expenses	52010	Land & Improvements	(3,393,282)	(287,565)	(7,369,770)	(6,846,000)
			2:Expenses Sum			(3,393,282)	(287,565)	(7,369,770)	(6,846,000)
		ROAD Sum				(471,106)	1,366,578	(2,000,000)	(630,961)
	ROAD FUND - STATE & FEDERAL CONSTRUCTION FUNDS Sum					(471,106)	1,366,578	(2,000,000)	(630,961)
184	PROBATION - PROP 64 GRANT	ADULT PROBATION SERVICES	1:Revenues	15498	St: Misc State Revenue	-	-	-	279,204
			1:Revenues Sum			-	-	-	279,204
			2:Expenses	21100	Salary And Wages	-	-	-	(44,790)
				22100	Employee Benefits	-	-	-	(21,214)
				32450	Contract Services	-	-	-	-
				32500	Professional & Specialized Ser	-	-	-	(190,648)
				33120	Special Department Expense	-	-	-	(22,552)
			2:Expenses Sum			-	-	-	(279,204)
		ADULT PROBATION SERVICES Sum				-	-	-	-
	PROBATION - PROP 64 GRANT Sum					-	-	-	-
185	HOME/CDBG Fund	GENERAL	1:Revenues	15501	Fed: Cdbg Housing Grant	266,858	29,921	400,000	374,484
				15505	Fed: FTHB Housing Grant	-	-	500,000	500,000
			1:Revenues Sum			266,858	29,921	900,000	874,484
			2:Expenses	21100	Salary And Wages	-	(2,718)	(4,361)	(4,361)
				22100	Employee Benefits	-	-	(4,361)	(4,361)
				32450	Contract Services	(203,305)	(47,793)	(245,678)	(365,762)
				32506	Professional & Specialized Ser-Inma	-	-	(200,000)	-
				33120	Special Department Expense	(72)	-	(445,600)	(500,000)
			2:Expenses Sum			(203,377)	(50,511)	(900,000)	(874,484)
		GENERAL Sum				63,481	(20,590)	-	-
	HOME/CDBG Fund Sum					63,481	(20,590)	-	-
187	Comm Dev Grants Fund	GENERAL	1:Revenues	15202	St: Misc State Grants	-	-	-	-
				15819	Fed: Misc Fed Grants	-	-	-	-
				15900	Oth: Other Govt Agencies	-	-	-	-

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Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
187	Comm Dev Grants Fund	GENERAL	1:Revenues Sum			-	-	-	-
			2:Expenses	21100	Salary And Wages	-	-	-	-
				22100	Employee Benefits	-	-	-	-
				32450	Contract Services	-	-	-	-
			2:Expenses Sum			-	-	-	-
		GENERAL Sum				-	-	-	-
		PLANNING & TRANSPORTATION	1:Revenues	15819	Fed: Misc Fed Grants	55,167	-	5,000	5,000
				15900	Oth: Other Govt Agencies	149,294	2,891	133,414	393,414
			1:Revenues Sum			204,461	2,891	138,414	398,414
			2:Expenses	21100	Salary And Wages	(13,338)	(1,066)	(15,000)	(35,000)
				22100	Employee Benefits	(5,716)	-	(15,000)	-
				32450	Contract Services	(139,899)	(4,164)	(108,414)	(348,414)
			2:Expenses Sum			(158,953)	(5,230)	(138,414)	(383,414)
		PLANNING & TRANSPORTATION Sum				45,507	(2,338)	-	15,000
	Comm Dev Grants Fund Sum					45,507	(2,338)	-	15,000
188	AFFORDABLE HOUSING	HOUSING DEVELOPMENT	2:Expenses	21100	Salary And Wages	-	-	(111,945)	(109,754)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	-	-	(15,206)	(13,719)
				22110	Employee Benefits - Health (Medic	-	-	(22,135)	(20,100)
				22120	Employee Benefits - PERS (ER Portic	-	(21,094)	(34,752)	(31,811)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	-	-	-	-
				41100	Support & Care Of Persons	-	-	-	-
			2:Expenses Sum			-	(21,094)	(184,038)	(175,383)
		HOUSING DEVELOPMENT Sum				-	(21,094)	(184,038)	(175,383)
	AFFORDABLE HOUSING Sum					-	(21,094)	(184,038)	(175,383)
190	CAPITAL IMPROVEMENT PROJECTS	ROAD	1:Revenues	17050	Donations & Contributions	280	300	11,000	-
				17180	Courthouse Construction Fund	-	-	-	25,000
				18100	Operating Transfers In	101,017	-	435,000	395,000
			1:Revenues Sum			101,297	300	446,000	420,000
			2:Expenses	52011	Buildings & Improvements	(147,955)	(55,501)	(720,000)	(530,000)
			2:Expenses Sum			(147,955)	(55,501)	(720,000)	(530,000)
		ROAD Sum				(46,657)	(55,201)	(274,000)	(110,000)
	CAPITAL IMPROVEMENT PROJECTS Sum					(46,657)	(55,201)	(274,000)	(110,000)
191	Accumulated Capital Outlay	GENERAL-OTHER	2:Expenses	60100	Operating Transfers Out	(100,386)	-	-	-
			2:Expenses Sum			(100,386)	-	-	-
		GENERAL-OTHER Sum				(100,386)	-	-	-
	Accumulated Capital Outlay Sum					(100,386)	-	-	-
192	Criminal Justice Facility	JAIL	1:Revenues	15415	St: SB844	-	-	25,000,000	25,000,000
				15900	Oth: Other Govt Agencies	-	129,814	127,000	-

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Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
192	Criminal Justice Facility	JAIL	1:Revenues	18100	Operating Transfers In	300,000	707,137	707,137	-
			1:Revenues Sum			300,000	836,951	25,834,137	25,000,000
			2:Expenses	53022	Fixed Assets: Buildings	-	(199,977)	(26,494,000)	(26,404,164)
			2:Expenses Sum			-	(199,977)	(26,494,000)	(26,404,164)
		JAIL Sum				300,000	636,974	(659,863)	(1,404,164)
	Criminal Justice Facility Sum					300,000	636,974	(659,863)	(1,404,164)
193	Mono County Civic Center Project	ROAD	1:Revenues	17010	Miscellaneous Revenue	-	-	-	264,774
			1:Revenues Sum	18100	Operating Transfers In	565,000	71,768	71,768	150,000
			2:Expenses	53022	Fixed Assets: Buildings	(15,224,743)	(113,952)	(75,000)	(388,328)
				53023	Fixed Assets: Land	-	-	(15,000)	(15,000)
				53030	Capital Equipment, \$5,000+	(368,811)	(8,946)	(4,000)	(50,000)
				60100	Operating Transfers Out	-	(213,360)	(213,360)	-
			2:Expenses Sum			(15,593,553)	(336,259)	(307,360)	(453,328)
		ROAD Sum				(15,028,553)	(264,491)	(235,592)	(38,554)
	Mono County Civic Center Project Sum					(15,028,553)	(264,491)	(235,592)	(38,554)
198	DEBT SERVICE FUND	GENERAL-OTHER	1:Revenues	17500	Loan Repayments	-	1,547,230	1,705,419	1,700,952
			1:Revenues Sum	18100	Operating Transfers In	153,203	213,360	212,275	-
			2:Expenses	35200	Bond Expenses	(591)	(795)	(8,255)	(10,000)
				35210	Bond/Loan Interest	(25,412)	(956,059)	(956,066)	(939,298)
				60045	Bond/Loan Principle Repayment	(127,200)	(468,800)	(468,800)	(496,100)
			2:Expenses Sum			(153,203)	(1,425,654)	(1,433,121)	(1,445,398)
		GENERAL-OTHER Sum				-	334,936	484,573	255,554
	DEBT SERVICE FUND Sum					-	334,936	484,573	255,554
600	AIRPORT ENTERPRISE FUND	AIRPORTS	1:Revenues	14050	Rental Income	1,200	1,100	1,200	1,200
				15010	St: State Aid-Airports	20,000	20,000	20,000	20,000
				16415	Airport Fees	4,165	3,482	6,500	6,500
			1:Revenues Sum			25,365	24,582	27,700	27,700
			2:Expenses	30280	Telephone/Communications	(1,466)	(1,118)	(1,400)	(2,800)
				30510	Liability Insurance Expense	(2,987)	(2,987)	(2,987)	(3,435)
				31400	Building/Land Maint & Repair	(10,455)	(37,929)	(15,000)	(15,000)
				32002	Aviation Fuel	(4,523)	(2,756)	(10,000)	(10,000)
				32950	Rents & Leases - Real Property	(2,147)	(2,264)	(2,000)	(2,000)
				33120	Special Department Expense	(941)	(773)	(1,300)	(1,300)
				33600	Utilities	(3,342)	(3,484)	(4,200)	(3,500)
				72960	A-87 Indirect Costs	(8,000)	(7,135)	(7,135)	-
			2:Expenses Sum			(33,861)	(58,446)	(44,022)	(38,035)
		AIRPORTS Sum				(8,496)	(33,864)	(16,322)	(10,335)
	AIRPORT ENTERPRISE FUND Sum					(8,496)	(33,864)	(16,322)	(10,335)
605	CAMPGROUND ENTERPRISE FUND	CAMPGROUNDS	1:Revenues	14010	Interest Income	2,212	1,246	700	1,000
				16401	Campground Fees	41,056	42,977	30,000	38,000

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Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
605	CAMPGROUND ENTERPRISE FUND	CAMPGROUNDS	1:Revenues Sum			43,268	44,222	30,700	39,000
			2:Expenses	31400	Building/Land Maint & Repair	(116)	-	-	(17,000)
				32000	Office Expense	(662)	(6)	(700)	(700)
				32450	Contract Services	(17,504)	(9,738)	(19,000)	(19,000)
				32950	Rents & Leases - Real Property	-	(1,508)	(800)	(1,600)
				33119	Tot Expenses	(4,610)	(4,452)	(6,500)	(8,000)
				72960	A-87 Indirect Costs	(2,653)	(4,350)	(4,350)	(4,568)
			2:Expenses Sum			(25,544)	(20,053)	(31,350)	(50,868)
		CAMPGROUNDS Sum				17,724	24,169	(650)	(11,868)
	CAMPGROUND ENTERPRISE FUND Sum					17,724	24,169	(650)	(11,868)
610	CEMETARY ENTERPRISE FUND	CEMETERIES	1:Revenues	14010	Interest Income	769	482	175	175
				16400	Cemetery Plot Fees	14,100	3,500	3,500	3,500
			1:Revenues Sum			14,869	3,982	3,675	3,675
			2:Expenses	30510	Liability Insurance Expense	(16,904)	-	-	(340)
				31400	Building/Land Maint & Repair	(3,016)	(2,676)	(7,000)	(7,000)
				32450	Contract Services	-	-	(5,000)	(5,000)
				33600	Utilities	(118)	(122)	(175)	(175)
			2:Expenses Sum			(20,038)	(2,798)	(12,175)	(12,515)
		CEMETERIES Sum				(5,169)	1,184	(8,500)	(8,840)
	CEMETARY ENTERPRISE FUND Sum					(5,169)	1,184	(8,500)	(8,840)
615	SOLID WASTE ENTERPRISE FUND	SOLID WASTE	1:Revenues	12110	Non-Resident Landfill Permits	622	720	1,000	1,000
				12200	Franchise Permits	118,616	117,231	100,000	110,000
				14010	Interest Income	36,347	11,126	30,000	30,000
				15094	St: Bottle Bill Grant	10,000	-	10,000	10,000
				15380	St: Oil Opportunity Grant	10,000	10,000	10,000	5,000
				16020	Solid Waste Parcel Fees	33,477	60,111	36,000	40,000
				16023	Solid Waste Tipping Fees	1,842,174	1,524,290	1,550,000	1,550,000
				16025	Sludge Maintenance Fee	194,305	130,799	165,000	-
				16199	Charges for Services - Interfund Tra	-	2,220	10,000	1,000
				17010	Miscellaneous Revenue	5,556	9,793	10,000	5,000
				18100	Operating Transfers In	180,000	-	75,000	75,000
			1:Revenues Sum			2,431,098	1,866,291	1,997,000	1,827,000
			2:Expenses	21100	Salary And Wages	(510,873)	(475,160)	(499,984)	(511,429)
				21120	Overtime	(8,396)	(1,850)	(10,000)	(4,000)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	(7,005)	(7,704)	(7,000)	(8,000)
				22100	Employee Benefits	(57,380)	(59,273)	(61,788)	(62,908)
				22110	Employee Benefits - Health (Medice	(149,027)	(116,040)	(126,275)	(122,348)
				22120	Employee Benefits - PERS (ER Portic	(406,355)	(140,280)	(142,485)	(148,070)
				30120	Uniform Allowance	-	-	-	-
				30122	Uniform/Safety Gear	(10,119)	(6,593)	(7,500)	(7,500)
				30280	Telephone/Communications	(3,171)	(2,485)	(5,000)	(4,687)
				30350	Household Expenses	(921)	(709)	(1,300)	(1,000)
				30500	Workers' Comp Ins Expense	(64,857)	(41,194)	(41,194)	(41,487)
				30510	Liability Insurance Expense	(91,382)	(110,354)	(110,354)	(197,324)
				31200	Equip Maintenance & Repair	(65,122)	(54,259)	(67,500)	(70,000)

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Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
615	SOLID WASTE ENTERPRISE FUND	SOLID WASTE	2:Expenses	31400	Building/Land Maint & Repair	(15,360)	(9,344)	(16,000)	(5,000)
				31700	Membership Fees	(7,025)	(3,000)	(6,000)	(6,000)
				32000	Office Expense	(2,435)	(9,751)	(10,426)	(7,000)
				32010	TECHNOLOGY EXPENSES	(3,982)	(5,134)	(5,134)	(8,119)
				32020	Technology Expense-Software Licer	(3,115)	(3,892)	(35,000)	(4,300)
				32450	Contract Services	(389,871)	(336,920)	(520,750)	(450,000)
				32500	Professional & Specialized Ser	(313,648)	(132,831)	(250,000)	(245,000)
				32800	Publications & Legal Notices	6,216	-	(500)	(500)
				32860	Rents & Leases - Other	-	-	(150)	(150)
				32950	Rents & Leases - Real Property	(7,889)	(8,125)	(25,000)	(25,000)
				33010	Small Tools & Instruments	(1,081)	(1,174)	(1,500)	(1,500)
				33120	Special Department Expense	(398,705)	(229,153)	(425,000)	(345,000)
				33350	Travel & Training Expense	(4,736)	(3,877)	(8,300)	(8,300)
				33351	Vehicle Fuel Costs	(57,943)	(45,630)	(51,480)	(55,000)
				33360	Motor Pool Expense	(25,267)	(22,688)	(26,000)	(31,589)
				33600	Utilities	(2,655)	(2,481)	(3,000)	(3,000)
				35210	Bond/Loan Interest	(71,148)	(62,089)	(62,090)	(50,662)
				52010	Land & Improvements	(730)	(5,987)	(20,000)	-
				60045	Bond/Loan Principle Repayment	-	(266,400)	(266,400)	(279,100)
				72960	A-87 Indirect Costs	(127,189)	(261,696)	(261,696)	(274,781)
			2:Expenses Sum			(2,801,173)	(2,426,073)	(3,074,806)	(2,978,753)
		SOLID WASTE Sum				(370,075)	(559,782)	(1,077,806)	(1,151,753)
	SOLID WASTE ENTERPRISE FUND Sum					(370,075)	(559,782)	(1,077,806)	(1,151,753)
616	SOLID WASTE SPECIAL REVENUE	SOLID WASTE	1:Revenues	14010	Interest Income	83,874	38,292	25,000	-
				16020	Solid Waste Parcel Fees	828,457	814,813	800,000	825,000
			1:Revenues Sum			912,331	853,104	825,000	825,000
			2:Expenses	33120	Special Department Expense	-	-	-	(290,000)
				60100	Operating Transfers Out	(680,000)	(500,000)	(575,000)	(535,000)
			2:Expenses Sum			(680,000)	(500,000)	(575,000)	(825,000)
		SOLID WASTE Sum				232,331	353,104	250,000	-
	SOLID WASTE SPECIAL REVENUE Sum					232,331	353,104	250,000	-
617	Solid Waste Accelerated Landfill Closu	SOLID WASTE	1:Revenues	18109	Accelerated Landfill Closure Tr	500,000	500,000	500,000	500,000
			1:Revenues Sum			500,000	500,000	500,000	500,000
		SOLID WASTE Sum				500,000	500,000	500,000	500,000
	Solid Waste Accelerated Landfill Closure Fund Sum					500,000	500,000	500,000	500,000
650	MOTOR POOL	MOTOR POOL	1:Revenues	14010	Interest Income	40,154	15,706	30,000	-
				15900	Oth: Other Govt Agencies	-	-	-	236,000
				16950	Inter-Fund Revenue	463,144	319,203	464,825	405,321
				16959	Inter-Fund Replacement Revenue	688,517	474,678	697,237	607,982
				18010	Sale Of Surplus Assets	44,755	31,445	15,250	40,000
				18100	Operating Transfers In	790,600	488,504	538,000	510,222
			1:Revenues Sum			2,027,170	1,329,536	1,745,312	1,799,525
			2:Expenses	21100	Salary And Wages	(207,980)	(217,163)	(280,719)	(149,807)
				21120	Overtime	(249)	(658)	(1,000)	(1,000)

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Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
650	MOTOR POOL	MOTOR POOL	2:Expenses	21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(27,088)	(28,587)	(34,551)	(18,378)
				22110	Employee Benefits - Health (Medica	(61,198)	(44,027)	(62,240)	(28,598)
				22120	Employee Benefits - PERS (ER Portic	(416,729)	(72,680)	(79,999)	(43,258)
				30120	Uniform Allowance	-	(356)	(750)	(1,500)
				30280	Telephone/Communications	(1,389)	(1,298)	(1,800)	(2,571)
				30500	Workers' Comp Ins Expense	(1,378)	(1,385)	(1,385)	(5,158)
				30510	Liability Insurance Expense	(13,346)	(10,511)	(10,511)	(11,643)
				31200	Equip Maintenance & Repair	(168,662)	(169,400)	(185,000)	(185,000)
				32000	Office Expense	(470)	(229)	(700)	(500)
				32010	TECHNOLOGY EXPENSES	-	(2,086)	(2,086)	(1,258)
				32020	Technology Expense-Software Licer	-	-	-	(8,000)
				32450	Contract Services	(78)	(3,892)	(3,000)	-
				33010	Small Tools & Instruments	(1,699)	(2,386)	(6,000)	(6,000)
				33120	Special Department Expense	(18,208)	(1,500)	(12,500)	(4,500)
				33350	Travel & Training Expense	(1,704)	-	(2,500)	(2,500)
				33351	Vehicle Fuel Costs	(805)	(2,240)	(1,500)	(1,600)
				33600	Utilities	(8,641)	(11,256)	(9,000)	(10,500)
				53010	Capital Equipment: Vehicles	(910,126)	(366,904)	(827,000)	(1,306,947)
				53020	Capital Equipment, Constructio	(634,558)	(553,835)	(605,000)	(746,222)
				53030	Capital Equipment, \$5,000+	(30,186)	(65,056)	-	(5,000)
				72960	A-87 Indirect Costs	(50,222)	(63,250)	(63,250)	(66,412)
			2:Expenses Sum			(2,554,716)	(1,618,698)	(2,190,491)	(2,606,352)
		MOTOR POOL Sum				(527,546)	(289,163)	(445,179)	(806,827)
		MOTOR POOL Sum				(527,546)	(289,163)	(445,179)	(806,827)
652	INSURANCE INTERNAL SERVICE FUND	INSURANCE	1:Revenues	14010	Interest Income	14,862	7,377	9,000	-
				16610	Insurance Loss Prevention Subs	10,000	-	10,000	10,000
				17110	Employee Wellness Contribution	32,842	28,861	40,852	40,603
				17121	Dept Insurance Revenue	2,192,301	2,159,441	2,159,441	2,214,025
			1:Revenues Sum			2,250,005	2,195,678	2,219,293	2,264,628
			2:Expenses	21100	Salary And Wages	(92,004)	(86,147)	(93,499)	(101,381)
				21130	Auto Allowance	-	-	-	-
				21410	Holiday Pay	-	-	-	-
				22100	Employee Benefits	(13,818)	(13,013)	(11,716)	(12,553)
				22110	Employee Benefits - Health (Medica	(9,605)	(7,647)	(8,769)	(7,704)
				22120	Employee Benefits - PERS (ER Portic	(26,159)	(25,799)	(26,645)	(28,854)
				30120	Uniform Allowance	-	-	-	-
				30280	Telephone/Communications	(900)	(815)	(900)	(900)
				30500	Workers' Comp Ins Expense	(1,167,356)	(1,262,330)	(1,261,082)	(1,251,551)
				30510	Liability Insurance Expense	(720,197)	(758,620)	(757,997)	(730,098)
				31700	Membership Fees	-	-	(500)	-
				32000	Office Expense	(134)	-	(750)	(200)
				32450	Contract Services	(61,214)	(11,206)	(95,000)	(95,000)
				33120	Special Department Expense	(671)	(1,973)	(10,000)	(10,000)
				33350	Travel & Training Expense	(224)	-	(3,500)	(3,500)
				33360	Motor Pool Expense	(42)	-	(500)	(1,500)
				35100	Liability Claims	(407,466)	-	(1,000)	-

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Sum of AMOUNT					Column Labels				
Row	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
652	INSURANCE INTERNAL SERVICE FUND	INSURANCE	2:Expenses	72960	A-87 Indirect Costs	(9,359)	(54,417)	(50,605)	(53,135)
			2:Expenses Sum			(2,509,147)	(2,221,968)	(2,322,463)	(2,296,376)
		INSURANCE Sum				(259,141)	(26,290)	(103,170)	(31,748)
	INSURANCE INTERNAL SERVICE FUND Sum					(259,141)	(26,290)	(103,170)	(31,748)
653	COMPUTER REPLACEMENT POOL	INFORMATION TECHNOLOGY	1:Revenues	16950	Inter-Fund Revenue	330,546	367,437	418,040	503,290
				16951	It Service Contracts	-	-	-	112,561
			1:Revenues Sum			330,546	367,437	418,040	615,851
			2:Expenses	30280	Telephone/Communications	(47,907)	(50,681)	(48,000)	(165,490)
				31200	Equip Maintenance & Repair	(77,149)	(65,523)	(123,853)	(131,250)
				32020	Technology Expense-Software Licen	(207,292)	(235,477)	(276,828)	(365,107)
				32860	Rents & Leases - Other	-	(11,068)	(3,000)	(7,000)
				53030	Capital Equipment, \$5,000+	(84,250)	-	(87,500)	(53,000)
				72960	A-87 Indirect Costs	(11,579)	(18,832)	(18,832)	(19,774)
			2:Expenses Sum			(428,178)	(381,582)	(558,013)	(741,621)
		INFORMATION TECHNOLOGY Sum				(97,632)	(14,144)	(139,973)	(125,770)
	COMPUTER REPLACEMENT POOL Sum					(97,632)	(14,144)	(139,973)	(125,770)
655	COPIER POOL	COPIER POOL	1:Revenues	14010	Interest Income	1,255	567	1,000	500
				16950	Inter-Fund Revenue	72,687	43,358	81,360	69,500
				16959	Inter-Fund Replacement Revenue	31,837	18,246	35,660	30,750
			1:Revenues Sum			105,778	62,171	118,020	100,750
			2:Expenses	30270	Administration Expense	-	-	(1,800)	(1,800)
				31200	Equip Maintenance & Repair	(42,724)	(35,098)	(49,700)	(44,000)
				32000	Office Expense	(28,974)	(23,773)	(36,300)	(30,500)
				53030	Capital Equipment, \$5,000+	(10,321)	(11,801)	(25,200)	(21,000)
				72960	A-87 Indirect Costs	(4,351)	(4,975)	(4,975)	(5,074)
			2:Expenses Sum			(86,370)	(75,648)	(117,975)	(102,374)
		COPIER POOL Sum				19,408	(13,477)	45	(1,624)
	COPIER POOL Sum					19,408	(13,477)	45	(1,624)
659	WORKFORCE DEVELOPMENT	INSURANCE	1:Revenues	17010	Miscellaneous Revenue	-	60,000	60,000	60,000
			1:Revenues Sum			-	60,000	60,000	60,000
			2:Expenses	32450	Contract Services	(58,521)	(17,769)	(130,000)	(100,000)
			2:Expenses Sum			(58,521)	(17,769)	(130,000)	(100,000)
		INSURANCE Sum				(58,521)	42,231	(70,000)	(40,000)
	WORKFORCE DEVELOPMENT Sum					(58,521)	42,231	(70,000)	(40,000)
680	Probation CCP 2011 Realignment	ADULT PROBATION SERVICES	1:Revenues	15453	St: 2011 Realignment-CCP SB1020	700,592	653,463	619,054	742,728
			1:Revenues Sum			700,592	653,463	619,054	742,728
			2:Expenses	21100	Salary And Wages	(248,548)	(186,411)	(248,548)	(260,976)
				22100	Employee Benefits	(52,032)	(39,024)	(52,032)	(54,633)
				22110	Employee Benefits - Health (Medica	(61,520)	(46,140)	(61,520)	(64,596)
				22120	Employee Benefits - PERS (ER Portic	(82,620)	(61,965)	(82,620)	(86,751)
				31530	Medical/Dental & Lab Supplies	(40,000)	(30,000)	(40,000)	(40,000)
				32500	Professional & Specialized Ser	(41,720)	(33,230)	(108,650)	(146,000)

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Sum of AMOUNT					Column Labels				
Row Lat	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
680	Probation CCP 2011 Realignment	ADULT PROBATION SERVICES	2:Expenses	60100	Operating Transfers Out	(325,000)	(18,750)	(25,000)	(25,000)
			2:Expenses Sum			(851,440)	(415,520)	(618,370)	(677,956)
		ADULT PROBATION SERVICES Sum				(150,848)	237,943	684	64,772
	Probation CCP 2011 Realignment Sum					(150,848)	237,943	684	64,772
681	Probation YOBG 2011 Realignment	JUVENILE PROBATION SERVICES	1:Revenues	15452	St: 2011 Realignment-YOBG	110,182	123,812	100,680	141,285
			1:Revenues Sum			110,182	123,812	100,680	141,285
			2:Expenses	21100	Salary And Wages	(16,250)	(12,188)	(16,250)	(16,250)
				22110	Employee Benefits	(16,250)	(12,188)	(16,250)	(5,907)
				22110	Employee Benefits - Health (Medica	-	-	-	(10,343)
				32020	Technology Expense-Software Licer	-	-	-	(31,500)
				32260	Medical/Dental Services	(4,620)	-	(15,000)	(20,000)
				32500	Professional & Specialized Ser	(7,207)	(4,000)	(13,000)	(7,500)
				33120	Special Department Expense	-	-	(10,180)	(45,702)
				41100	Support & Care Of Persons	(5,406)	(205)	(30,000)	(30,000)
				60100	Operating Transfers Out	-	-	-	(3,000)
			2:Expenses Sum			(49,733)	(28,580)	(100,680)	(170,202)
		JUVENILE PROBATION SERVICES Sum				60,450	95,232	-	(28,917)
	Probation YOBG 2011 Realignment Sum					60,450	95,232	-	(28,917)
682	Probation SB678 Performance Incenti	ADULT PROBATION SERVICES	1:Revenues	15454	St: SB678 Performance Incentive	200,000	193,100	257,466	257,466
			1:Revenues Sum			200,000	193,100	257,466	257,466
			2:Expenses	21100	Salary And Wages	(6,317)	-	-	(31,943)
				22100	Employee Benefits	(2,033)	-	-	-
				22110	Employee Benefits - Health (Medica	-	-	-	(18,100)
				30120	Uniform Allowance	(2,488)	(3,280)	(24,000)	(25,000)
				32000	Office Expense	(9)	(64)	(20,000)	(20,000)
				32020	Technology Expense-Software Licer	-	-	-	(70,000)
				32500	Professional & Specialized Ser	(5,000)	(23,706)	(49,319)	(50,000)
				33120	Special Department Expense	(11,411)	(18,873)	(34,147)	(54,104)
				33350	Travel & Training Expense	(4,230)	-	(30,000)	(30,000)
				60100	Operating Transfers Out	(100,000)	-	(100,000)	(100,000)
			2:Expenses Sum			(131,489)	(45,924)	(257,466)	(399,147)
		ADULT PROBATION SERVICES Sum				68,511	147,176	-	(141,681)
	Probation SB678 Performance Incentive Sum					68,511	147,176	-	(141,681)
683	Probation JJCPA 2011 Realignment	JUVENILE PROBATION SERVICES	1:Revenues	15443	St: 2011 Realignment	41,268	56,965	36,523	55,980
			1:Revenues Sum			41,268	56,965	36,523	55,980
			2:Expenses	21100	Salary And Wages	(16,326)	(12,245)	(16,326)	(16,326)
				22100	Employee Benefits	(16,326)	(12,245)	(16,326)	(16,326)
				33134	Special Department Expense	-	-	(3,871)	(3,871)
				60100	Operating Transfers Out	-	-	-	-
			2:Expenses Sum			(32,652)	(24,489)	(36,523)	(36,523)
		JUVENILE PROBATION SERVICES Sum				8,616	32,476	-	19,457
	Probation JJCPA 2011 Realignment Sum					8,616	32,476	-	19,457

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row Lat	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
684	Probation PRCS 2011 Realignment	ADULT PROBATION SERVICES	1:Revenues	15451	St: 2011 Realignment PCRS	11,531	10,288	10,250	10,250
			1:Revenues Sum			11,531	10,288	10,250	10,250
			2:Expenses	33120	Special Department Expense	-	-	(10,250)	(10,250)
			2:Expenses Sum			-	-	(10,250)	(10,250)
		ADULT PROBATION SERVICES Sum				11,531	10,288	-	-
	Probation PRCS 2011 Realignment Sum					11,531	10,288	-	-
685	Probation BSCC 2011 Realignment	ADULT PROBATION SERVICES	1:Revenues	15455	St: 2011 Realignment BSCC AB109	100,000	100,000	100,000	100,000
			1:Revenues Sum			100,000	100,000	100,000	100,000
			2:Expenses	21100	Salary And Wages	-	-	-	-
				22100	Employee Benefits	-	-	-	-
				60100	Operating Transfers Out	(100,000)	-	(100,000)	(100,000)
			2:Expenses Sum			(100,000)	-	(100,000)	(100,000)
		ADULT PROBATION SERVICES Sum				-	100,000	-	-
	Probation BSCC 2011 Realignment Sum					-	100,000	-	-
686	Juvenile Activities	JUVENILE PROBATION SERVICES	1:Revenues	15299	St: Juvenile Justice	10,781	16,897	10,780	16,526
			1:Revenues Sum			10,781	16,897	10,780	16,526
			2:Expenses	33120	Special Department Expense	(7,894)	(350)	(10,780)	(10,780)
			2:Expenses Sum			(7,894)	(350)	(10,780)	(10,780)
		JUVENILE PROBATION SERVICES Sum				2,887	16,547	-	5,746
	Juvenile Activities Sum					2,887	16,547	-	5,746
688	DRUG COURT ENHANCEMENT GRANT	ADULT PROBATION SERVICES	1:Revenues	15625	Fed: Drug Court Grant	76,077	42,612	125,000	125,000
			1:Revenues Sum			76,077	42,612	125,000	125,000
			2:Expenses	21100	Salary And Wages	(31,805)	(20,602)	(41,876)	(41,876)
				22100	Employee Benefits	(24,618)	(14,437)	(22,082)	(22,082)
				32000	Office Expense	(5,384)	(923)	(26,930)	(26,930)
				32500	Professional & Specialized Ser	-	-	(4,540)	(4,540)
				33120	Special Department Expense	(7,514)	(5,973)	(13,345)	(13,345)
				33350	Travel & Training Expense	(3,295)	-	(9,726)	(9,726)
				33360	Motor Pool Expense	(3,462)	(677)	(6,501)	(6,501)
				60100	Operating Transfers Out	-	-	-	-
			2:Expenses Sum			(76,077)	(42,612)	(125,000)	(125,000)
		ADULT PROBATION SERVICES Sum				0	0	-	-
	DRUG COURT ENHANCEMENT GRANT Sum					0	0	-	-
690	Local Innovation Subaccount GC 3002	GENERAL	2:Expenses	60100	Operating Transfers Out	-	-	-	-
			2:Expenses Sum			-	-	-	-
		GENERAL Sum				-	-	-	-
		GENERAL-OTHER	1:Revenues	15480	St: 2011 Realignment Local Innovat	8,394	-	-	-
			1:Revenues Sum			8,394	-	-	-
		GENERAL-OTHER Sum				8,394	-	-	-
		JUVENILE PROBATION SERVICES	1:Revenues	15480	St: 2011 Realignment Local Innovat	-	-	-	7,334

2021-2022 RECOMMENDED BUDGET
DETAILED SCHEDULES

Sum of AMOUNT					Column Labels				
Row Lat	FUND	BUDGET UNIT	TYPE	OBJECT	DESCRIPTION	FY 2019-20 ACTUAL	FY 2020-21 YEAR- TO-DATE	FY 2020-21 AMENDED BUDGET	FY 2021-22 RECOMMENDED
690	Local Innovation Subaccount GC 30029.	JUVENILE PROBATION SERVICES	1:Revenues Sum			-	-	-	7,334
		JUVENILE PROBATION SERVICES Sum				-	-	-	7,334
		Local Innovation Subaccount GC 30029.07(b) Sum				8,394	-	-	7,334
720	INMATE WELFARE TRUST	GENERAL	1:Revenues	17010	Miscellaneous Revenue	32,806	23,443	32,805	32,500
			1:Revenues Sum			32,806	23,443	32,805	32,500
			2:Expenses	20010	Expenditures	(32,982)	(22,125)	(32,805)	(53,000)
				60100	Operating Transfers Out	-	(48,726)	(78,000)	-
			2:Expenses Sum			(32,982)	(70,851)	(110,805)	(53,000)
		GENERAL Sum				(176)	(47,408)	(78,000)	(20,500)
		INMATE WELFARE TRUST Sum				(176)	(47,408)	(78,000)	(20,500)
726	ANIMAL SPAY/NEUTER TRUST	GENERAL	1:Revenues	17010	Miscellaneous Revenue	1,095	760	-	-
			1:Revenues Sum			1,095	760	-	-
			2:Expenses	33199	Special Dept Expense - Interfund Tr.	-	-	-	-
			2:Expenses Sum			-	-	-	-
		GENERAL Sum				1,095	760	-	-
		ANIMAL SPAY/NEUTER TRUST Sum				1,095	760	-	-